

Estimate change 

TP change 

Rating change 

|                       |               |
|-----------------------|---------------|
| Bloomberg             | TRENT IN      |
| Equity Shares (m)     | 533           |
| M.Cap.(INRb)/(USDb)   | 1656.8 / 17.4 |
| 52-Week Range (INR)   | 3783 / 2184   |
| 1, 6, 12 Rel. Per (%) | -8/17/-13     |
| 12M Avg Val (INR M)   | 4748          |

## Financials & Valuations Consol (INR b)

| Y/E March         | FY27E | FY28E | FY29E |
|-------------------|-------|-------|-------|
| Sales             | 240.1 | 290.3 | 348.4 |
| EBITDA            | 46.0  | 57.6  | 71.3  |
| NP                | 21.0  | 26.5  | 33.5  |
| EBITDA Margin (%) | 19.2  | 19.9  | 20.5  |
| Adj. EPS (INR)    | 39.4  | 49.8  | 62.8  |
| EPS Gr. (%)       | 20.8  | 26.2  | 26.2  |
| BV/Sh. (INR)      | 165.8 | 210.5 | 268.2 |

## Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | 0.0  | -0.1 | -0.3 |
| RoE (%)    | 26.6 | 26.5 | 26.2 |
| RoCE (%)   | 20.3 | 21.2 | 22.2 |
| Payout (%) | 11.8 | 10.2 | 8.1  |

## Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 78.8 | 62.4 | 49.5 |
| EV/EBITDA (x)  | 36.0 | 28.5 | 22.7 |
| EV/Sales (x)   | 7.0  | 5.7  | 4.7  |
| Div. Yield (%) | 0.2  | 0.2  | 0.2  |

## Shareholding Pattern (%)

| As On    | Jun-26 | Mar-26 | Jun-25 |
|----------|--------|--------|--------|
| Promoter | 37.0   | 37.0   | 37.0   |
| DII      | 23.3   | 22.4   | 18.5   |
| FII      | 15.1   | 15.6   | 18.4   |
| Others   | 24.6   | 25.0   | 26.1   |

FII includes depository receipts

**CMP: INR3,107**

**TP: INR3,775 (+21%)**

**Buy**

## Strong margin performance continues despite muted LFL

- Trent delivered another quarter of strong margin performance, with 36%/26% YoY growth in standalone pre-IND AS EBITDA/reported PAT.
- Standalone gross/pre-IND AS EBITDA margins expanded 150bp/195bp YoY, likely driven by favorable format mix and better inventory health.
- Revenue grew ~18.5% YoY (slight moderation vs. ~20% YoY in 4QFY26), mainly led by 33% YoY store additions as ~10% YoY SPSF decline continued. Fashion LFL remained in low single digits amid a focus on gaining market share in micro-markets over driving comparable store-level growth.
- Management reiterated that annual store additions remain on track, with a focus on deepening Zudio's presence in tier 2/3 and peripheral markets, which are expected to mature over the next 2-3 years.
- Trent expects to offset input cost pressures through value chain interventions, broader supplier engagement, and calibrated price hikes.
- We raise our FY27-28E standalone EBITDA by 2-4%, largely driven by stronger-than-expected margin expansion. We now model an FY26-29E CAGR of ~21%/26%/19% in standalone revenue/Pre-Ind AS EBITDA/Adj. PAT.
- **We reiterate our BUY rating with a revised TP of INR3,775**, premised on 40x Sep'28E pre-IND AS EV/EBITDA for Trent standalone (Westside+Zudio).
- While valuations remain demanding at 62x FY28 EPS, sustained execution on store expansion, driving market share gains with potential upside on margins, and the scaling of emerging categories keep us constructive.

## Healthy gross margin supports strong profitability

- 1Q standalone revenue at INR56.7b grew 18.5% YoY (disclosed earlier), driven by ~33% YoY net area additions as revenue per sqft dipped ~10% YoY (broadly similar to 4Q), likely due to lower productivity of new stores.
- Trent's LFL growth for the fashion portfolio remained in low single digits.
- Gross profit grew 22% YoY to INR26.4b (in line) as gross margin expanded ~150bp YoY to 46.6% (~165bp ahead).
- Employee costs inched up ~23% YoY (5% above), while SG&A and other costs rose ~14% YoY (5% below).
- Trent's occupancy cost (rentals above EBITDA) grew ~12% YoY, while lease rentals (below EBITDA) rose ~22% YoY, resulting in overall rental growth of ~15% YoY (vs. ~33% YoY net area addition).
- As a result, reported EBITDA grew 33% YoY to INR11.1b (6% beat) with reported EBITDA margins expanding ~205bp YoY to 19.6% (~165bp beat), driven by higher gross margin and operating leverage.
- As per the company, standalone pre-Ind AS EBITDA grew 36% YoY to INR8.5b, with pre-Ind AS EBITDA margin of 14.95% (up ~195bp YoY).
- Standalone Pre-Ind AS EBIT margin stood at 12.9% (up ~140bp YoY).
- Depreciation (+39% YoY) and interest costs (+14% YoY) jumped, while other income declined 26% YoY.
- PAT grew 26% YoY to INR5.3b (~6% beat) driven by higher EBITDA.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

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### Store additions moderate after the Mar'26 surge

- The company added 26 stores in 1QFY27, bringing the total fashion format store count to 1,312 (up 26% YoY).
- Westside added one net store, taking its overall store count to 301 (+21% YoY).
- Trent opened 19 net Zudio stores (22 gross) to reach 982 stores (+28% YoY).
- Trent's other fashion format store count increased by 6 QoQ to 29 (flat YoY).

### Consolidated performance summary

- Consolidated revenues grew 18% YoY to INR57.5b.
- Reported EBITDA grew 33% YoY to INR11.3b with ~225bp YoY margin improvement to 19.6%.
- Operating (pre-IND AS) EBITDA grew ~33% YoY to INR8.5b, with margin expanding ~170bp YoY to 14.7%
- PAT stood at INR5.2b (up ~22% YoY), as higher EBITDA was part offset by higher D&A (up 40% YoY).

### Star business: Modest pick-up in growth

- Revenue (ex-GST) grew 9% YoY (vs. 6% YoY in 4QFY26) to INR8.9b.
- Star added 2 net stores in 1QFY27 to reach 86 stores (opened 5, closed 3)
- Calc. annualized revenue per sqft declined ~5% YoY to INR23.9k and annualized revenue per store declined ~1% YoY to INR416m.
- Own brands now contribute ~74% to Star's revenue (+100bp YoY).

### Highlights from the management commentary

- **Demand:** Consumer sentiment remained broadly stable despite elevated geopolitical uncertainty, with discretionary spending continuing to be measured as households prioritize value, quality, and convenience.
- **RM Cost:** Management flagged emerging raw material inflation and supply chain risks but expects value chain interventions, broader supplier engagement, and calibrated pricing to mitigate these pressures.
- **Store expansion:** Annual store additions remain on track, although quarterly additions are expected to remain uneven due to property development and regulatory approvals. Over **80% of new Zudio stores** were opened in Tier II/III cities and peripheral micro-markets, with management expecting these markets to mature over the next **2–3 years**.
- **Growth strategy:** Fashion portfolio **LFL growth remained in the low single digits**. Management continues to prioritize comparative micro-market revenue growth over store-level LFL, reflecting its focus on cluster densification, portfolio profitability, and returns on capital.

### Valuation and view

- Trent continues to prioritize cluster-level revenue growth and increasing its market share in key micro-markets over store-level LFL. The focus remains on deepening penetration in Zudio while ramping up store additions in Westside.
- Despite emerging raw material inflation and supply chain risks, Trent delivered another quarter of strong margin expansion. Management expects supply chain initiatives, supplier engagement, and calibrated pricing to help preserve the margins.
- We raise our FY27-28E standalone EBITDA by 2-4%, largely driven by stronger-than-expected margin expansion. We now model an FY26-29E CAGR of ~21%/26%/19% in standalone revenue/Pre-Ind AS EBITDA/Adj. PAT.

- **We reiterate our BUY rating with a revised TP of INR3,775**, premised on 40x Sep'28E pre-IND AS EV/EBITDA for Trent standalone (Westside+Zudio).
- While valuations remain demanding at 62x FY28 EPS, sustained execution on store expansion, driving market share gains with potential upside on margins, and the scaling of emerging categories keep us constructive.

### Standalone - Quarterly Earnings Summary

| Y/E March                    | FY26          |               |               |               | FY27E         |               |               |               | FY26           | FY27E          | FY27E         | (INR m)      |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|---------------|--------------|
|                              | 1Q            | 2Q            | 3Q            | 4Q            | 1Q            | 2QE           | 3QE           | 4QE           |                |                | 1QE           | Est. Var (%) |
| <b>Revenue</b>               | <b>47,813</b> | <b>47,241</b> | <b>52,595</b> | <b>49,366</b> | <b>56,663</b> | <b>56,689</b> | <b>64,165</b> | <b>59,235</b> | <b>197,014</b> | <b>236,752</b> | <b>58,331</b> | <b>-2.9</b>  |
| YoY Change (%)               | 19.8          | 17.1          | 16.0          | 20.2          | 18.5          | 20.0          | 22.0          | 20.0          | 18.2           | 20.2           | 50.3          |              |
| Total Expenditure            | 39,435        | 39,108        | 41,861        | 40,177        | 45,557        | 46,825        | 50,627        | 48,287        | 160,581        | 191,296        | 47,861        | -4.8         |
| <b>EBITDA</b>                | <b>8,377</b>  | <b>8,132</b>  | <b>10,734</b> | <b>9,190</b>  | <b>11,106</b> | <b>9,864</b>  | <b>13,539</b> | <b>10,948</b> | <b>36,433</b>  | <b>45,456</b>  | <b>10,470</b> | <b>6.1</b>   |
| EBITDA Margin (%)            | 17.5          | 17.2          | 20.4          | 18.6          | 19.6          | 17.4          | 21.1          | 18.5          | 18.5           | 19.2           | 18.0          | 9.2          |
| Depreciation                 | 2,839         | 3,153         | 3,545         | 3,621         | 3,938         | 4,174         | 4,425         | 4,722         | 13,157         | 17,259         | 3,838         | 2.6          |
| Interest                     | 395           | 413           | 424           | 415           | 451           | 436           | 492           | 440           | 1,647          | 1,818          | 436           | 3.4          |
| Other Income                 | 409           | 1,192         | 1,533         | 611           | 302           | 317           | 333           | 333           | 3,745          | 1,284          | 374           | -19.4        |
| <b>PBT before EO expense</b> | <b>5,552</b>  | <b>5,759</b>  | <b>8,298</b>  | <b>5,765</b>  | <b>7,018</b>  | <b>5,571</b>  | <b>8,955</b>  | <b>6,119</b>  | <b>25,373</b>  | <b>27,663</b>  | <b>6,571</b>  | <b>6.8</b>   |
| Extra-Ord expense            | -             | -             | (258)         | -             | -             | -             | -             | -             | (258)          | -              | -             |              |
| <b>PBT</b>                   | <b>5,552</b>  | <b>5,759</b>  | <b>8,040</b>  | <b>5,765</b>  | <b>7,018</b>  | <b>5,571</b>  | <b>8,955</b>  | <b>6,119</b>  | <b>25,115</b>  | <b>27,663</b>  | <b>6,571</b>  | <b>6.8</b>   |
| Tax                          | 1,326         | 1,251         | 1,643         | 1,217         | 1,701         | 1,309         | 2,104         | 1,387         | 5,437          | 6,501          | 1,544         | 10.1         |
| <b>Reported PAT</b>          | <b>23.9</b>   | <b>21.7</b>   | <b>20.4</b>   | <b>21.1</b>   | <b>24.2</b>   | <b>23.5</b>   | <b>23.5</b>   | <b>22.7</b>   | <b>21.6</b>    | <b>23.5</b>    | <b>23.5</b>   | <b>3.1</b>   |
| YoY Change (%)               | <b>4,226</b>  | <b>4,508</b>  | <b>6,397</b>  | <b>4,548</b>  | <b>5,318</b>  | <b>4,262</b>  | <b>6,851</b>  | <b>4,733</b>  | <b>19,678</b>  | <b>21,163</b>  | <b>5,027</b>  | <b>5.8</b>   |

E: MOFSL Estimates

### Exhibit 1: Valuation based on SoTP as of Sep'28E

| Particulars                   | Financial metric         | Multiple  | EBITDA/Sales | Enterprise Value | per share    |
|-------------------------------|--------------------------|-----------|--------------|------------------|--------------|
| <b>Westside and Zudio</b>     | <b>Pre-IND AS EBITDA</b> | <b>40</b> | <b>48</b>    | <b>1,924</b>     | <b>3,607</b> |
| Star JV (50% stake)           | Sales                    | 2.5       | 23           | 59               | 110          |
| Zara                          | EBITDA                   | 2.0       | 1            | 2                | 4            |
| <b>Total Enterprise Value</b> |                          |           |              | <b>1,984</b>     | <b>3,762</b> |
| Net Debt                      |                          |           |              | -29              | -54          |
| <b>Equity Value</b>           |                          |           |              | <b>2,013</b>     | <b>3,775</b> |
| Shares (m)                    |                          |           |              | 533              |              |
| <b>Target Price</b>           |                          |           |              | <b>3,775</b>     |              |
| CMP                           |                          |           |              | 3,107            |              |
| Upside                        |                          |           |              | 21%              |              |

Source: MOFSL, Company

### Highlights from the management commentary

- **Demand:** Consumer sentiment remained broadly stable despite elevated geopolitical uncertainty, with discretionary spending continuing to be measured as households prioritize value, quality and convenience.
- **RM Cost:** Management flagged emerging raw material inflation and supply chain risks but expects value chain interventions, broader supplier engagement and calibrated pricing to mitigate these pressures.
- **Store expansion:** Annual store additions remain on track, although quarterly additions are expected to remain uneven due to property development and regulatory approvals. Over **80% of new Zudio stores** were opened in Tier II/III cities and peripheral micro-markets, with management expecting these markets to mature over the next **2–3 years**.
- **Growth strategy:** Fashion portfolio **LFL growth remained in the low single digits**. Management continues to prioritize comparative micro-market revenue

growth over store-level LFL, reflecting its focus on cluster densification, portfolio profitability and returns on capital.

- **Emerging categories:** Beauty & personal care, innerwear and footwear contributed **over 21% of revenues**, while **Westside Online** (including Tata Neu) accounted for **over 6% of Westside revenues**, highlighting continued traction in newer growth drivers.
- **Star business:** Consumer traction in Star continues to improve despite an evolving competitive environment. The company added **2 net stores** (5 additions, 3 closures) during the quarter (taking the network to **86 stores across 12 cities**), while the higher mix of own brands is supporting improving store-level economics.
- **Competitive positioning:** Management believes its own-brand, direct-to-consumer model remains a key competitive advantage, supporting premiumization, differentiated product offerings and stronger customer relevance despite an intensely competitive market.
- **Technology & execution:** Investments in AI, automation and technology across merchandising, logistics, warehousing and store operations are beginning to improve productivity, cost efficiency and capital allocation, with further investments planned over the medium term.
- **Store economics:** Occupancy costs (incl of lease up 15% YoY) continue to broadly track revenue growth, while the increasing proportion of newer stores is expected to keep depreciation elevated in the near term.

**Exhibit 2: Our key estimates for Trent**

| Key estimates - standalone          | FY21         | FY22         | FY23          | FY24          | FY25          | FY26          | FY27E         | FY28E         | FY29E         |
|-------------------------------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Westside stores                     | 174          | 200          | 214           | 232           | 248           | 300           | 340           | 385           | 435           |
| Net adds                            | 9            | 26           | 14            | 18            | 16            | 52            | 40            | 45            | 50            |
| Zudio stores                        | 133          | 233          | 352           | 545           | 765           | 963           | 1,165         | 1,375         | 1,600         |
| Net adds                            | 53           | 100          | 119           | 193           | 220           | 198           | 202           | 210           | 225           |
| Retail area (m sq ft)               | <b>3.8</b>   | <b>5.0</b>   | <b>6.4</b>    | <b>9.6</b>    | <b>13.6</b>   | <b>17.7</b>   | <b>21.7</b>   | <b>26.0</b>   | <b>30.7</b>   |
| <b>Revenue (INR b)</b>              | 20           | 39           | 77            | 119           | 167           | 197           | 237           | 287           | 345           |
| YoY growth (%)                      | -36          | 90           | 99            | 55            | 40            | 18            | 20            | 21            | 20            |
| <b>Rev/sqft</b>                     | <b>5,766</b> | <b>8,801</b> | <b>13,592</b> | <b>14,964</b> | <b>14,380</b> | <b>12,590</b> | <b>12,012</b> | <b>12,012</b> | <b>12,146</b> |
| YoY                                 | -47          | 53           | 54            | 10            | -4            | -12           | -5            | 0             | 1             |
| <b>Gross margin (%)</b>             | <b>49.7</b>  | <b>51.0</b>  | <b>45.4</b>   | <b>45.2</b>   | <b>44.4</b>   | <b>44.5</b>   | <b>45.0</b>   | <b>45.0</b>   | <b>45.0</b>   |
| EBITDA                              | 2.0          | 6.3          | 11.2          | 19.3          | 27.5          | 36.4          | 45.5          | 57.1          | 70.7          |
| EBITDA margin (%)                   | 10.0         | 16.3         | 14.5          | 16.2          | 16.5          | 18.5          | 19.2          | 19.9          | 20.5          |
| <b>Pre-IND AS EBITDA</b>            | <b>-0.8</b>  | <b>3.1</b>   | <b>6.8</b>    | <b>14.0</b>   | <b>21.3</b>   | <b>27.3</b>   | <b>33.9</b>   | <b>42.7</b>   | <b>53.4</b>   |
| <b>pre-IND AS EBITDA margin (%)</b> | <b>-4.1</b>  | <b>7.9</b>   | <b>8.8</b>    | <b>11.7</b>   | <b>12.8</b>   | <b>13.8</b>   | <b>14.3</b>   | <b>14.9</b>   | <b>15.5</b>   |
| PAT                                 | -0.5         | 2.6          | 5.5           | 10.3          | 15.8          | 19.9          | 21.2          | 26.6          | 33.5          |
| <b>EPS</b>                          | <b>-0.9</b>  | <b>4.9</b>   | <b>10.4</b>   | <b>19.3</b>   | <b>29.7</b>   | <b>37.3</b>   | <b>39.7</b>   | <b>49.9</b>   | <b>62.7</b>   |

Source: MOFSL, Company

**Exhibit 3: Standalone quarterly performance (INR m)**

| Standalone P&L (INR m)        | 1QFY26        | 4QFY26        | 1QFY27        | YoY%          | QoQ%          | 1QFY27E       | vs. est (%)   |
|-------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Revenue</b>                | <b>47,813</b> | <b>49,366</b> | <b>56,663</b> | <b>18.5</b>   | <b>14.8</b>   | <b>58,331</b> | <b>-2.9</b>   |
| Raw Material cost             | 26,226        | 27,479        | 30,234        | 15.3          | 10.0          | 32,082        | -5.8          |
| <b>Gross Profit</b>           | <b>21,587</b> | <b>21,887</b> | <b>26,430</b> | <b>22.4</b>   | <b>20.8</b>   | <b>26,249</b> | <b>0.7</b>    |
| <b>Gross margin (%)</b>       | <b>45.1</b>   | <b>44.3</b>   | <b>46.6</b>   | <b>149bps</b> | <b>231bps</b> | <b>45.0</b>   | <b>164bps</b> |
| Employee Costs                | 2,843         | 3,397         | 3,489         | 22.7          | 2.7           | 3,325         | 4.9           |
| SGA Expenses                  | 10,367        | 9,301         | 11,835        | 14.2          | 27.2          | 12,454        | -5.0          |
| <b>Total Opex</b>             | <b>39,435</b> | <b>40,177</b> | <b>45,557</b> | <b>15.5</b>   | <b>13.4</b>   | <b>47,861</b> | <b>-4.8</b>   |
| <b>EBITDA</b>                 | <b>8,377</b>  | <b>9,190</b>  | <b>11,106</b> | <b>32.6</b>   | <b>20.8</b>   | <b>10,470</b> | <b>6.1</b>    |
| <b>EBITDA margin (%)</b>      | <b>17.5</b>   | <b>18.6</b>   | <b>19.6</b>   | <b>208bps</b> | <b>98bps</b>  | <b>18.0</b>   | <b>165bps</b> |
| Depreciation and amortization | 2,839         | 3,621         | 3,938         | 38.7          | 8.8           | 3,838         | 2.6           |
| EBIT                          | 5,539         | 5,569         | 7,168         | 29.4          | 28.7          | 6,633         | 8.1           |
| <b>EBIT margin (%)</b>        | <b>11.6</b>   | <b>11.3</b>   | <b>12.6</b>   | <b>107bps</b> | <b>137bps</b> | <b>11.4</b>   | <b>128bps</b> |
| Finance Costs                 | 395           | 415           | 451           | 14.1          | 8.7           | 436           | 3.4           |
| Other income                  | 409           | 611           | 302           | -26.1         | -50.6         | 374           | -19.4         |
| <b>Profit before Tax</b>      | <b>5,552</b>  | <b>5,765</b>  | <b>7,018</b>  | <b>26.4</b>   | <b>21.7</b>   | <b>6,571</b>  | <b>6.8</b>    |
| Tax                           | 1,326         | 1,217         | 1,701         | 28.2          | 39.7          | 1,544         | 10.1          |
| <b>Tax rate (%)</b>           | <b>23.9</b>   | <b>21.1</b>   | <b>24.2</b>   | <b>35bps</b>  | <b>312bps</b> | <b>23.5</b>   | <b>73bps</b>  |
| <b>Profit after Tax</b>       | <b>4,226</b>  | <b>4,548</b>  | <b>5,318</b>  | <b>25.8</b>   | <b>16.9</b>   | <b>5,027</b>  | <b>5.8</b>    |

Source: MOFSL, Company

**Exhibit 4: Quarterly per sqft. model for Trent standalone**

| (INR/sqft/month)         | 2QFY25       | 3QFY25       | 4QFY25       | 1QFY26       | 2QFY26       | 3QFY26       | 4QFY26      | 1QFY27       |
|--------------------------|--------------|--------------|--------------|--------------|--------------|--------------|-------------|--------------|
| Area                     | 10.3         | 11.4         | 13.6         | 13.6         | 14.7         | 15.8         | 17.7        | 18.0         |
| YoY                      | 33.4         | 37.1         | 43.2         | 37.6         | 43.1         | 38.9         | 30.1        | 32.6         |
| <b>SPSF</b>              | <b>1,335</b> | <b>1,396</b> | <b>1,106</b> | <b>1,096</b> | <b>1,172</b> | <b>1,150</b> | <b>982</b>  | <b>1,057</b> |
| YoY                      | 1.8          | 1.2          | (8.2)        | (8.2)        | (16.6)       | (17.7)       | (10.4)      | (9.8)        |
| <b>Gross margin (%)</b>  | <b>44.2</b>  | <b>44.7</b>  | <b>42.6</b>  | <b>45.1</b>  | <b>43.3</b>  | <b>45.0</b>  | <b>44.3</b> | <b>46.6</b>  |
| <b>GP</b>                | <b>590</b>   | <b>624</b>   | <b>467</b>   | <b>529</b>   | <b>482</b>   | <b>517</b>   | <b>436</b>  | <b>493</b>   |
| Employee                 | 95           | 93           | 82           | 70           | 68           | 68           | 68          | 65           |
| Variable rentals         | 133          | 118          | 82           | 122          | 95           | 88           | 70          | 104          |
| Other expenses           | 149          | 154          | 128          | 132          | 128          | 127          | 115         | 116          |
| <b>Reported EBITDA</b>   | <b>213</b>   | <b>260</b>   | <b>175</b>   | <b>205</b>   | <b>192</b>   | <b>235</b>   | <b>183</b>  | <b>207</b>   |
| <b>margin (%)</b>        | <b>15.9</b>  | <b>18.6</b>  | <b>16.0</b>  | <b>17.5</b>  | <b>17.2</b>  | <b>20.4</b>  | <b>18.6</b> | <b>19.6</b>  |
| Lease rentals            | 49           | 54           | 51           | 53           | 56           | 55           | 50          | 49           |
| <b>Overall rentals</b>   | <b>182</b>   | <b>172</b>   | <b>132</b>   | <b>175</b>   | <b>151</b>   | <b>143</b>   | <b>120</b>  | <b>153</b>   |
| <b>Pre-IND AS EBITDA</b> | <b>164</b>   | <b>206</b>   | <b>125</b>   | <b>152</b>   | <b>135</b>   | <b>180</b>   | <b>133</b>  | <b>158</b>   |
| <b>margin (%)</b>        | <b>12.3</b>  | <b>14.7</b>  | <b>11.4</b>  | <b>13.0</b>  | <b>12.2</b>  | <b>15.6</b>  | <b>13.5</b> | <b>14.9</b>  |
| YoY change (bp)          |              |              |              | 105          | (11)         | 89           | 215         | 194          |

Source: MOFSL, Company

**Exhibit 5: Standalone quarterly store data**

| Stores                             | 1QFY26      | 4QFY26      | 1QFY27      | YoY%        | QoQ%       |
|------------------------------------|-------------|-------------|-------------|-------------|------------|
| <b>Westside stores</b>             | <b>248</b>  | <b>300</b>  | <b>301</b>  | <b>21.4</b> | <b>0.3</b> |
| Store adds                         | 0           | 22          | 1           |             |            |
| <b>Zudio stores</b>                | <b>766</b>  | <b>963</b>  | <b>982</b>  | <b>28.2</b> | <b>2.0</b> |
| Store adds                         | 1           | 109         | 19          |             |            |
| <b>Total fashion format stores</b> | <b>1043</b> | <b>1286</b> | <b>1312</b> | <b>25.8</b> | <b>2.0</b> |
| Store adds                         | 136         | 185         | 26          |             |            |

**Exhibit 6: Star revenue growth recovers, productivity remains weak**

| Star Bazaar                | 1QFY26        | 4QFY26        | 1QFY27        | YoY         | QoQ         |
|----------------------------|---------------|---------------|---------------|-------------|-------------|
| <b>Revenue (INR b)</b>     | <b>8.14</b>   | <b>8.5</b>    | <b>8.9</b>    | <b>8.7</b>  | <b>4.1</b>  |
| own brands                 | 5.9           | 6.1           | 6.5           | 10.2        | 7.0         |
| Area in m Sq.ft            | 1.30          | 1.44          | 1.52          | 16.9        | 5.6         |
| No of stores               | 77            | 84            | 86            | 11.7        | 2.4         |
| <b>Revenue (INR/Sq.ft)</b> | <b>25,046</b> | <b>24,286</b> | <b>23,919</b> | <b>-4.5</b> | <b>-1.5</b> |

**Exhibit 7: Profit & loss model on per sqft. basis**

| (INR/sqft/month)                    | FY19        | FY20        | FY21          | FY22        | FY23         | FY24         | FY25         | FY26         | FY27E        | FY28E        | FY29E        |
|-------------------------------------|-------------|-------------|---------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Area (m sqft)</b>                | <b>2.5</b>  | <b>3.3</b>  | <b>3.8</b>    | <b>5.0</b>  | <b>6.4</b>   | <b>9.6</b>   | <b>13.6</b>  | <b>17.7</b>  | <b>21.7</b>  | <b>26.0</b>  | <b>30.7</b>  |
| YoY (%)                             |             | 29.6        | 16.6          | 30.7        | 27.3         | 50.8         | 41.9         | 30.2         | 22.7         | 19.9         | 18.0         |
| <b>SPSF</b>                         | <b>942</b>  | <b>912</b>  | <b>480</b>    | <b>733</b>  | <b>1,133</b> | <b>1,247</b> | <b>1,198</b> | <b>1,049</b> | <b>1,001</b> | <b>1,001</b> | <b>1,012</b> |
| YoY (%)                             |             | (3.2)       | (47.3)        | 52.7        | 54.4         | 10.1         | (3.9)        | (12.5)       | (4.6)        | (0.0)        | 1.1          |
| <b>Gross margin (%)</b>             | <b>51.3</b> | <b>49.5</b> | <b>49.7</b>   | <b>51.0</b> | <b>45.4</b>  | <b>45.2</b>  | <b>44.4</b>  | <b>44.46</b> | <b>45.00</b> | <b>45.00</b> | <b>45.00</b> |
| <b>GP</b>                           | <b>483</b>  | <b>452</b>  | <b>239</b>    | <b>374</b>  | <b>514</b>   | <b>563</b>   | <b>533</b>   | <b>466</b>   | <b>450</b>   | <b>450</b>   | <b>455</b>   |
| Employee                            | 94          | 90          | 60            | 64          | 85           | 98           | 86           | 65           | 63           | 61           | 61           |
| Variable rentals                    | 118         | 58          | 43            | 69          | 104          | 118          | 112          | 88           | 85           | 87           | 88           |
| Other expenses                      | 183         | 142         | 88            | 121         | 160          | 146          | 136          | 119          | 110          | 103          | 99           |
| <b>Reported EBITDA margin (%)</b>   | <b>88</b>   | <b>162</b>  | <b>48</b>     | <b>120</b>  | <b>164</b>   | <b>201</b>   | <b>198</b>   | <b>194</b>   | <b>192</b>   | <b>199</b>   | <b>207</b>   |
| <b>margin (%)</b>                   | <b>9.3</b>  | <b>17.7</b> | <b>10.0</b>   | <b>16.3</b> | <b>14.5</b>  | <b>16.2</b>  | <b>16.5</b>  | <b>18.5</b>  | <b>19.2</b>  | <b>19.9</b>  | <b>20.5</b>  |
| Lease rentals                       | -           | 79          | 68            | 62          | 65           | 56           | 46           | 51           | 49           | 50           | 51           |
| <b>Overall rentals</b>              | <b>118</b>  | <b>137</b>  | <b>111</b>    | <b>131</b>  | <b>169</b>   | <b>174</b>   | <b>158</b>   | <b>139</b>   | <b>134</b>   | <b>137</b>   | <b>139</b>   |
| <b>Pre-IND AS EBITDA margin (%)</b> | <b>88</b>   | <b>83</b>   | <b>(20)</b>   | <b>58</b>   | <b>99</b>    | <b>146</b>   | <b>152</b>   | <b>143</b>   | <b>143</b>   | <b>149</b>   | <b>157</b>   |
| <b>margin (%)</b>                   | <b>9.35</b> | <b>9.06</b> | <b>(4.14)</b> | <b>7.87</b> | <b>8.75</b>  | <b>11.70</b> | <b>12.65</b> | <b>13.64</b> | <b>14.30</b> | <b>14.90</b> | <b>15.50</b> |

Source: MOFSL, Company

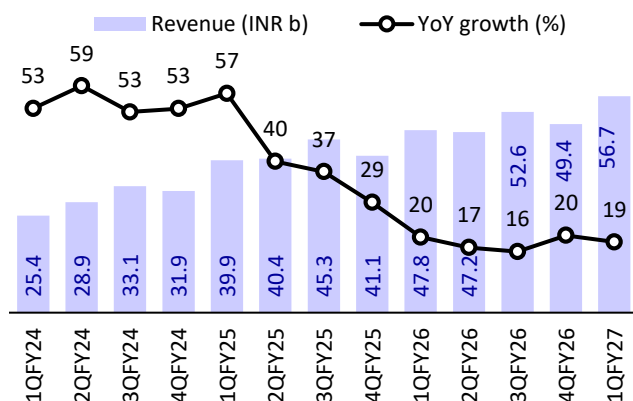
**Exhibit 8: Our standalone estimate change summary**

|                                     | FY27E   | FY28E   | FY29E   |
|-------------------------------------|---------|---------|---------|
| <b>Revenue (INR m)</b>              |         |         |         |
| Old                                 | 239,718 | 290,499 |         |
| Actual/New                          | 236,752 | 286,778 | 344,712 |
| Change (%)                          | -1.2    | -1.3    |         |
| <b>EBITDA (INR m)</b>               |         |         |         |
| Old                                 | 44,694  | 54,830  |         |
| Actual/New                          | 45,456  | 57,069  | 70,666  |
| Change (%)                          | 1.7     | 4.1     |         |
| <b>EBITDA margin (%)</b>            |         |         |         |
| Old                                 | 18.6    | 18.9    |         |
| Actual/New                          | 19.2    | 19.9    | 20.5    |
| Change (bp)                         | 56      | 103     |         |
| <b>Pre-IND AS EBITDA (INR m)</b>    |         |         |         |
| Old                                 | 33,066  | 40,559  |         |
| Actual/New                          | 33,859  | 42,739  | 53,419  |
| Change (%)                          | 2.4     | 5.4     |         |
| <b>Pre-IND AS EBITDA margin (%)</b> |         |         |         |
| Old                                 | 13.8    | 14.0    |         |
| Actual/New                          | 14.3    | 14.9    | 15.5    |
| Change (bp)                         | 51      | 94      |         |
| <b>Net Profit (INR m)</b>           |         |         |         |
| Old                                 | 21,191  | 25,765  |         |
| Actual/New                          | 21,163  | 26,618  | 33,458  |
| Change (%)                          | -0.1    | 3.3     |         |
| <b>EPS (INR)</b>                    |         |         |         |
| Old                                 | 39.7    | 48.3    |         |
| Actual/New                          | 39.7    | 49.9    | 62.7    |
| Change (%)                          | -0.1    | 3.3     |         |

Source: MOFSL, Company

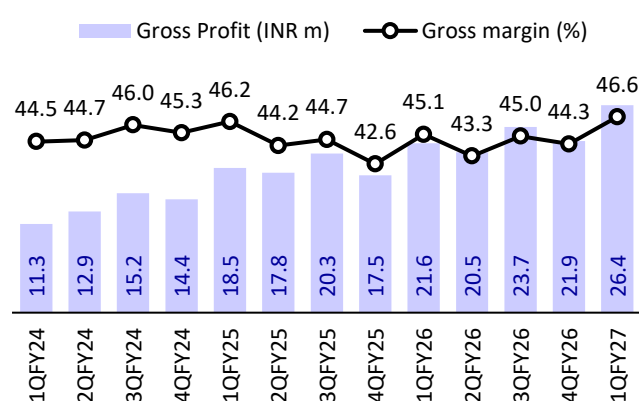
## Story in charts

**Exhibit 9: Standalone revenue grew 19% YoY**



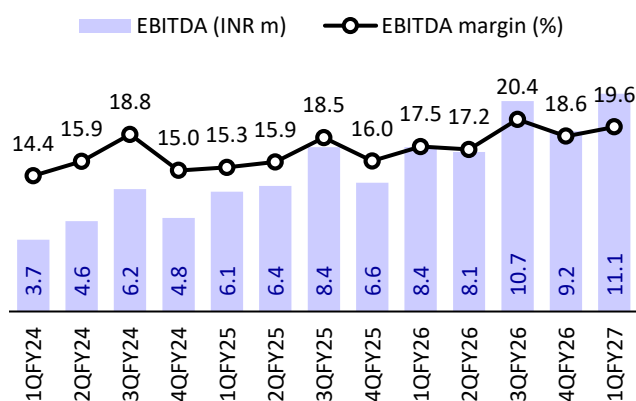
Source: MOFSL, Company

**Exhibit 10: Standalone GM expanded by ~150bp YoY**



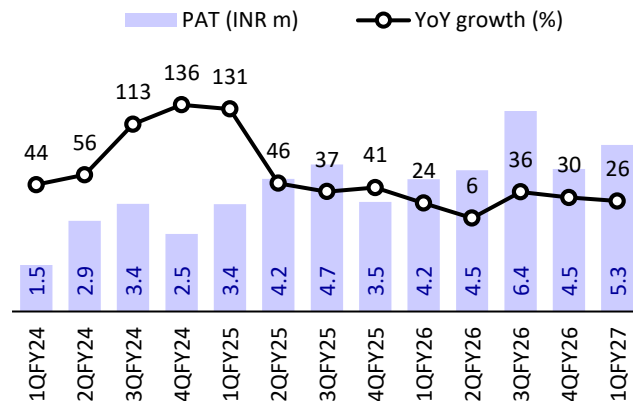
Source: MOFSL, Company

**Exhibit 11: Standalone EBITDA margin expanded ~210bp YoY; pre-IND AS EBITDA margin up ~195bp YoY**



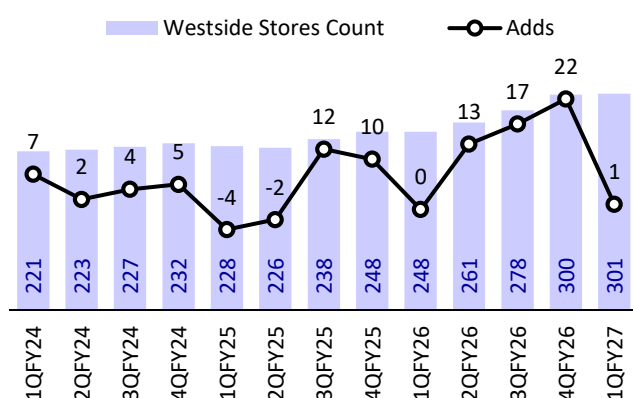
Source: MOFSL, Company

**Exhibit 12: PAT grew 25%+, driven by higher gross margin**



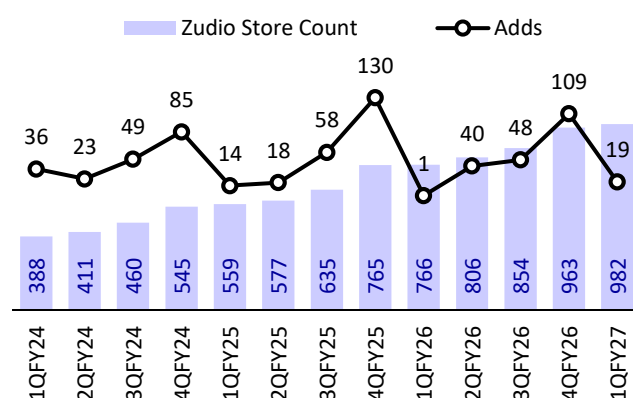
Source: MOFSL, Company

**Exhibit 13: Westside added one store during 1Q**



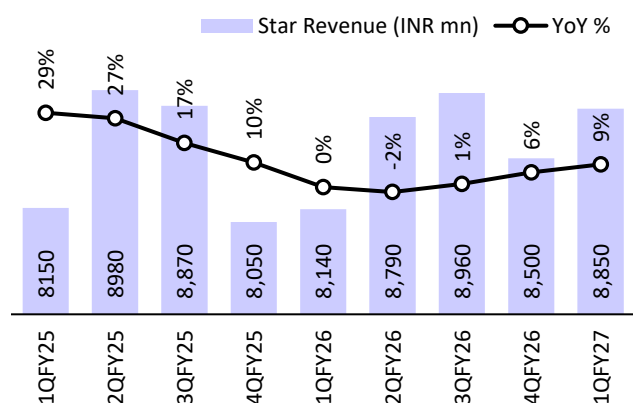
Source: MOFSL, Company

**Exhibit 14: Zudio added 19 net stores in 1Q**



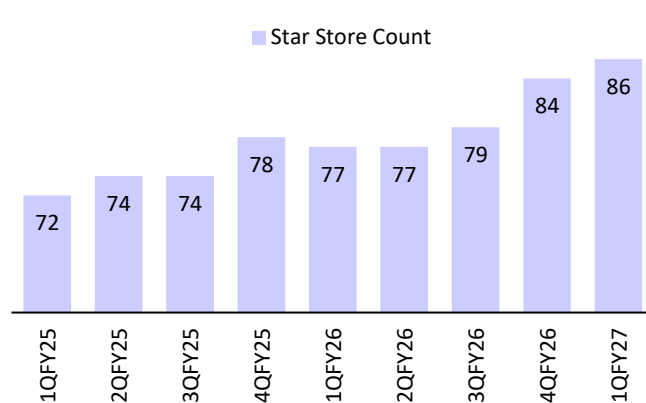
Source: MOFSL, Company

**Exhibit 15: Star's revenue grew 9% YoY**



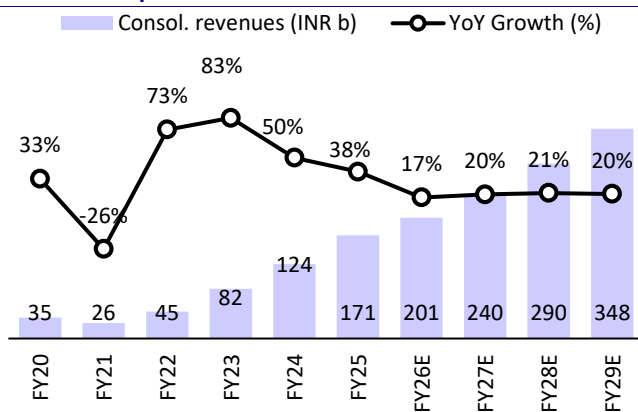
Source: MOFSL, Company

**Exhibit 16: Star added two net stores during the quarter**



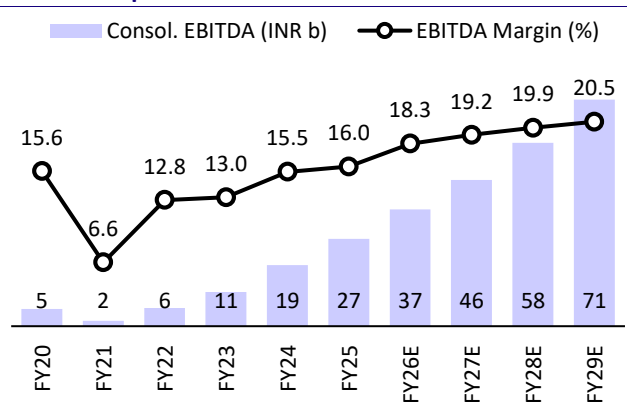
Source: MOFSL, Company

**Exhibit 17: Expect 20% consol. revenue CAGR over FY26-29**



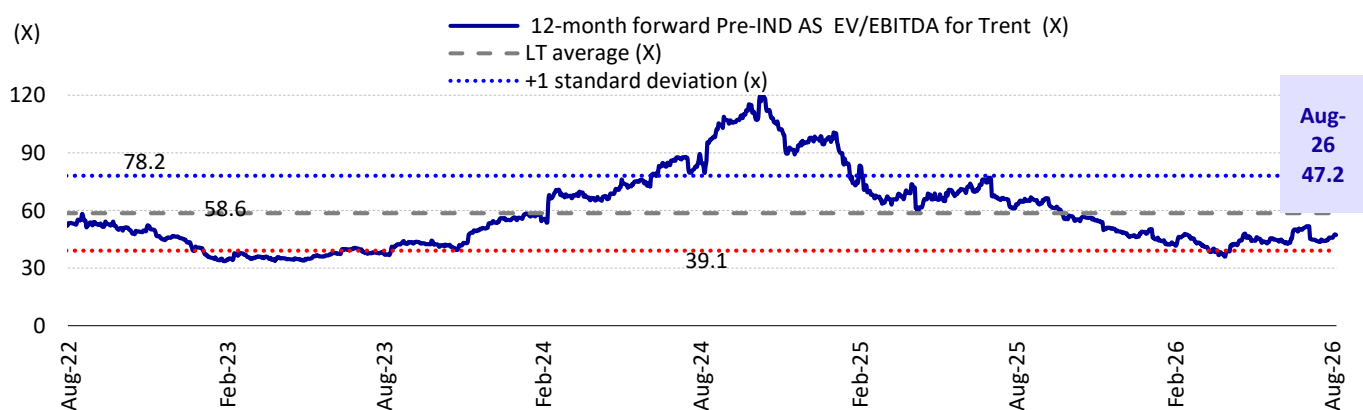
Source: MOFSL, Company

**Exhibit 18: Expect 25% consol. EBITDA CAGR over FY26-29**



Source: MOFSL, Company

**Exhibit 19: Trent currently trades at ~47x 1-yr fwd Pre-IND AS EV/EBITDA, much below its historical valuation**



## Financials and valuations – standalone

### Standalone - Income Statement

(InR m)

| Y/E March                           | FY22          | FY23          | FY24           | FY25           | FY26           | FY27E          | FY28E          | FY29E          |
|-------------------------------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| <b>Total Income from Operations</b> | <b>38,807</b> | <b>77,152</b> | <b>119,266</b> | <b>166,681</b> | <b>197,014</b> | <b>236,752</b> | <b>286,778</b> | <b>344,712</b> |
| Change (%)                          | 89.5          | 98.8          | 54.6           | 39.8           | 18.2           | 20.2           | 21.1           | 20.2           |
| Raw Materials                       | 19,009        | 42,156        | 65,407         | 92,616         | 109,413        | 130,214        | 157,728        | 189,592        |
| Employees Cost                      | 3,379         | 5,801         | 9,379          | 12,009         | 12,220         | 14,915         | 17,493         | 20,683         |
| Other Expenses                      | 10,084        | 18,003        | 25,210         | 34,517         | 38,948         | 46,167         | 54,488         | 63,772         |
| <b>Total Expenditure</b>            | <b>32,472</b> | <b>65,959</b> | <b>99,996</b>  | <b>139,141</b> | <b>160,581</b> | <b>191,296</b> | <b>229,709</b> | <b>274,046</b> |
| % of Sales                          | 83.7          | 85.5          | 83.8           | 83.5           | 81.5           | 80.8           | 80.1           | 79.5           |
| <b>EBITDA</b>                       | <b>6,335</b>  | <b>11,193</b> | <b>19,269</b>  | <b>27,540</b>  | <b>36,433</b>  | <b>45,456</b>  | <b>57,069</b>  | <b>70,666</b>  |
| Margin (%)                          | 16.3          | 14.5          | 16.2           | 16.5           | 18.5           | 19.2           | 19.9           | 20.5           |
| Depreciation                        | 2,831         | 4,632         | 6,385          | 8,699          | 13,157         | 17,259         | 21,766         | 26,615         |
| <b>EBIT</b>                         | <b>3,505</b>  | <b>6,560</b>  | <b>12,884</b>  | <b>18,841</b>  | <b>23,276</b>  | <b>28,197</b>  | <b>35,302</b>  | <b>44,051</b>  |
| Int. and Finance Charges            | 2,933         | 3,572         | 3,094          | 1,369          | 1,647          | 1,818          | 1,921          | 1,939          |
| Other Income                        | 2,790         | 4,117         | 3,509          | 3,294          | 3,745          | 1,284          | 1,413          | 1,625          |
| <b>PBT bef. EO Exp.</b>             | <b>3,362</b>  | <b>7,105</b>  | <b>13,300</b>  | <b>20,766</b>  | <b>25,373</b>  | <b>27,663</b>  | <b>34,794</b>  | <b>43,736</b>  |
| EO Items                            | -132          | 0             | 5,434          | 0              | -258           | 0              | 0              | 0              |
| <b>PBT after EO Exp.</b>            | <b>3,230</b>  | <b>7,105</b>  | <b>18,733</b>  | <b>20,766</b>  | <b>25,115</b>  | <b>27,663</b>  | <b>34,794</b>  | <b>43,736</b>  |
| Total Tax                           | 734           | 1,559         | 4,375          | 4,918          | 5,437          | 6,501          | 8,177          | 10,278         |
| Tax Rate (%)                        | 22.7          | 21.9          | 23.4           | 23.7           | 21.6           | 23.5           | 23.5           | 23.5           |
| Minority Interest                   | 0             | 0             | 0              | 0              | 0              | 0              | 0              | 0              |
| <b>Reported PAT</b>                 | <b>2,496</b>  | <b>5,546</b>  | <b>14,358</b>  | <b>15,848</b>  | <b>19,678</b>  | <b>21,163</b>  | <b>26,618</b>  | <b>33,458</b>  |
| <b>Adjusted PAT</b>                 | <b>2,598</b>  | <b>5,546</b>  | <b>10,292</b>  | <b>15,848</b>  | <b>19,880</b>  | <b>21,163</b>  | <b>26,618</b>  | <b>33,458</b>  |
| Change (%)                          | -658.4        | 113.5         | 85.6           | 54.0           | 25.4           | 6.5            | 25.8           | 25.7           |
| Margin (%)                          | 6.7           | 7.2           | 8.6            | 9.5            | 10.1           | 8.9            | 9.3            | 9.7            |

### Standalone - Balance Sheet

(InR m)

| Y/E March                           | FY22          | FY23          | FY24          | FY25          | FY26           | FY27E          | FY28E          | FY29E          |
|-------------------------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| Equity Share Capital                | 356           | 356           | 356           | 356           | 356            | 533            | 533            | 533            |
| Total Reserves                      | 26,845        | 30,444        | 44,116        | 58,789        | 76,673         | 95,524         | 119,654        | 150,410        |
| <b>Net Worth</b>                    | <b>27,200</b> | <b>30,799</b> | <b>44,472</b> | <b>59,144</b> | <b>77,028</b>  | <b>96,058</b>  | <b>120,187</b> | <b>150,943</b> |
| Total Loans                         | 45,893        | 43,186        | 17,383        | 22,059        | 25,079         | 26,311         | 25,992         | 24,043         |
| Lease Liability                     | 40,835        | 38,206        | 12,398        | 17,067        | 20,080         | 21,312         | 20,993         | 19,044         |
| Deferred Tax Liabilities            | -1,225        | -1,540        | -553          | -458          | -681           | -681           | -681           | -681           |
| <b>Capital Employed</b>             | <b>71,868</b> | <b>72,445</b> | <b>61,302</b> | <b>80,746</b> | <b>101,427</b> | <b>121,688</b> | <b>145,498</b> | <b>174,306</b> |
| <b>Net Fixed Assets</b>             | <b>45,083</b> | <b>43,659</b> | <b>24,002</b> | <b>36,610</b> | <b>51,323</b>  | <b>58,508</b>  | <b>63,442</b>  | <b>66,295</b>  |
| Right to use assets                 | 37,336        | 34,346        | 11,891        | 16,964        | 19,981         | 19,775         | 17,778         | 13,999         |
| Capital WIP                         | 448           | 415           | 1,614         | 1,179         | 1,926          | 1,926          | 1,926          | 1,926          |
| <b>Total Investments</b>            | <b>17,239</b> | <b>16,483</b> | <b>19,022</b> | <b>21,353</b> | <b>23,073</b>  | <b>23,073</b>  | <b>23,073</b>  | <b>23,073</b>  |
| <b>Curr. Assets, Loans&amp;Adv.</b> | <b>14,126</b> | <b>21,114</b> | <b>29,390</b> | <b>37,389</b> | <b>45,256</b>  | <b>63,414</b>  | <b>87,087</b>  | <b>118,598</b> |
| Inventory                           | 8,225         | 13,369        | 15,648        | 20,284        | 22,686         | 29,189         | 35,356         | 42,499         |
| Account Receivables                 | 163           | 314           | 786           | 596           | 712            | 973            | 1,179          | 1,417          |
| Cash and Bank Balance               | 744           | 789           | 2,862         | 3,229         | 2,637          | 11,298         | 26,404         | 47,995         |
| Loans and Advances                  | 4,994         | 6,642         | 10,094        | 13,280        | 19,221         | 21,955         | 24,148         | 26,688         |
| <b>Curr. Liability &amp; Prov.</b>  | <b>5,028</b>  | <b>9,226</b>  | <b>12,726</b> | <b>15,785</b> | <b>20,150</b>  | <b>25,232</b>  | <b>30,029</b>  | <b>35,584</b>  |
| Account Payables                    | 3,142         | 6,437         | 7,523         | 9,299         | 12,197         | 17,837         | 21,607         | 25,971         |
| Other Current Liabilities           | 1,572         | 2,121         | 3,480         | 4,635         | 5,843          | 5,284          | 6,312          | 7,502          |
| Provisions                          | 314           | 669           | 1,723         | 1,851         | 2,110          | 2,110          | 2,110          | 2,110          |
| <b>Net Current Assets</b>           | <b>9,098</b>  | <b>11,888</b> | <b>16,664</b> | <b>21,603</b> | <b>25,106</b>  | <b>38,183</b>  | <b>57,058</b>  | <b>83,014</b>  |
| <b>Appl. of Funds</b>               | <b>71,868</b> | <b>72,445</b> | <b>61,302</b> | <b>80,745</b> | <b>101,427</b> | <b>121,689</b> | <b>145,499</b> | <b>174,307</b> |

## Financials and valuations – standalone

### Ratios

| Y/E March                     | FY22       | FY23        | FY24        | FY25        | FY26        | FY27E       | FY28E       | FY29E       |
|-------------------------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Basic (INR)</b>            |            |             |             |             |             |             |             |             |
| <b>EPS</b>                    | <b>4.9</b> | <b>10.4</b> | <b>19.3</b> | <b>29.7</b> | <b>37.3</b> | <b>39.7</b> | <b>49.9</b> | <b>62.7</b> |
| Cash EPS                      | 10.2       | 19.1        | 31.3        | 46.0        | 62.0        | 72.1        | 90.7        | 112.7       |
| BV/Share                      | 51.0       | 57.8        | 83.4        | 110.9       | 144.5       | 180.1       | 225.4       | 283.1       |
| DPS                           | 1.1        | 1.5         | 2.1         | 3.3         | 4.0         | 4.7         | 5.1         | 5.1         |
| Payout (%)                    | 24.2       | 14.1        | 7.9         | 11.2        | 10.8        | 11.8        | 10.2        | 8.1         |
| <b>Valuation (x)</b>          |            |             |             |             |             |             |             |             |
| P/E                           | 637.7      | 298.8       | 161.0       | 104.5       | 83.3        | 78.3        | 62.2        | 49.5        |
| Cash P/E                      | 305.2      | 162.8       | 99.3        | 67.5        | 50.1        | 43.1        | 34.2        | 27.6        |
| P/BV                          | 60.9       | 53.8        | 37.3        | 28.0        | 21.5        | 17.2        | 13.8        | 11.0        |
| EV/Sales                      | 43.9       | 22.0        | 14.0        | 10.1        | 8.5         | 7.1         | 5.8         | 4.7         |
| EV/EBITDA                     | 268.6      | 151.8       | 86.7        | 60.8        | 46.1        | 36.8        | 29.0        | 23.1        |
| Dividend Yield (%)            | 0.0        | 0.0         | 0.1         | 0.1         | 0.1         | 0.2         | 0.2         | 0.2         |
| FCF per share                 | -0.9       | 8.4         | 18.1        | 16.0        | 21.4        | 40.2        | 57.8        | 75.5        |
| <b>Return Ratios (%)</b>      |            |             |             |             |             |             |             |             |
| RoE                           | 9.9        | 19.1        | 27.3        | 30.6        | 29.2        | 24.5        | 24.6        | 24.7        |
| RoCE                          | 4.3        | 7.0         | 14.5        | 20.1        | 19.9        | 19.2        | 20.1        | 21.0        |
| RoIC                          | 6.2        | 9.5         | 21.1        | 30.7        | 28.3        | 27.0        | 30.1        | 34.5        |
| <b>Working Capital Ratios</b> |            |             |             |             |             |             |             |             |
| Fixed Asset Turnover (x)      | 3.5        | 5.7         | NA          | NA          | NA          | NA          | NA          | 12.0        |
| Asset Turnover (x)            | 0.5        | 1.1         | 1.9         | 2.1         | 1.9         | 1.9         | 2.0         | 2.0         |
| Inventory (Days)              | 77         | 63          | 48          | 44          | 42          | 45          | 45          | 45          |
| Debtor (Days)                 | 2          | 1           | 2           | 1           | 1           | 2           | 2           | 2           |
| Creditor (Days)               | 30         | 30          | 23          | 20          | 23          | 28          | 28          | 28          |
| <b>Leverage Ratio (x)</b>     |            |             |             |             |             |             |             |             |
| Current Ratio                 | 2.8        | 2.3         | 2.3         | 2.4         | 2.2         | 2.5         | 2.9         | 3.3         |
| Interest Cover Ratio          | 1.2        | 1.8         | 4.2         | 13.8        | 14.1        | 15.5        | 18.4        | 22.7        |
| Net Debt/Equity               | 1.0        | 0.8         | -0.1        | 0.0         | 0.0         | -0.1        | -0.2        | -0.3        |

### Standalone - Cash Flow Statement

(INR m)

| Y/E March                        | FY22          | FY23          | FY24          | FY25          | FY26           | FY27E          | FY28E          | FY29E          |
|----------------------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| OP/(Loss) before Tax             | 3,362         | 7,105         | 13,300        | 20,766        | 25,115         | 27,663         | 34,794         | 43,736         |
| Depreciation                     | 2,831         | 4,639         | 6,392         | 8,706         | 13,164         | 17,259         | 21,766         | 26,615         |
| Interest & Finance Charges       | 2,725         | 3,411         | 2,913         | 1,063         | 1,110          | 1,818          | 1,921          | 1,939          |
| Direct Taxes Paid                | -782          | -1,869        | -2,942        | -4,915        | -5,415         | -6,501         | -8,177         | -10,278        |
| (Inc)/Dec in WC                  | -4,020        | -2,707        | -2,725        | -5,579        | -4,084         | -4,416         | -3,769         | -4,365         |
| <b>CF from Operations</b>        | <b>4,116</b>  | <b>10,579</b> | <b>16,938</b> | <b>20,041</b> | <b>29,891</b>  | <b>35,824</b>  | <b>46,536</b>  | <b>57,648</b>  |
| Others                           | -2,624        | -3,951        | -3,455        | -3,359        | -3,589         | -1,284         | -1,413         | -1,625         |
| <b>CF from Operating incl EO</b> | <b>1,492</b>  | <b>6,628</b>  | <b>13,484</b> | <b>16,683</b> | <b>26,302</b>  | <b>34,540</b>  | <b>45,123</b>  | <b>56,023</b>  |
| (Inc)/Dec in FA                  | -1,979        | -2,144        | -3,819        | -8,177        | -14,869        | -13,109        | -14,286        | -15,783        |
| <b>Free Cash Flow</b>            | <b>-487</b>   | <b>4,485</b>  | <b>9,665</b>  | <b>8,506</b>  | <b>11,433</b>  | <b>21,431</b>  | <b>30,837</b>  | <b>40,240</b>  |
| (Pur)/Sale of Investments        | 2,317         | 57            | -926          | (422)         | 355            | -              | -              | -              |
| Others                           | -397          | 657           | -241          | 25            | -1,121         | 1,284          | 1,413          | 1,625          |
| <b>CF from Investments</b>       | <b>-59</b>    | <b>-1,430</b> | <b>-4,985</b> | <b>-8,573</b> | <b>-15,635</b> | <b>-11,824</b> | <b>-12,873</b> | <b>-14,159</b> |
| Issue of Shares                  | -             | -             | -             | -             | -              | -              | -              | -              |
| Inc/(Dec) in Debt                | 1,969         | -1,202        | -2,566        | -5,259        | (7,864)        | (10,104)       | (12,734)       | (15,633)       |
| Interest Paid                    | -2,350        | -3,557        | -3,076        | -1,335        | (1,624)        | (1,818)        | (1,921)        | (1,939)        |
| Dividend Paid                    | -426          | -394          | -783          | -1,136        | (1,775)        | (2,133)        | (2,488)        | (2,702)        |
| Others                           | -552          | -             | -             | -             | -              | -              | -              | -              |
| <b>CF from Fin. Activity</b>     | <b>-1,359</b> | <b>-5,153</b> | <b>-6,425</b> | <b>-7,730</b> | <b>-11,262</b> | <b>-14,055</b> | <b>-17,143</b> | <b>-20,274</b> |
| <b>Inc/Dec of Cash</b>           | <b>74</b>     | <b>45</b>     | <b>2,074</b>  | <b>380</b>    | <b>-595</b>    | <b>8,660</b>   | <b>15,106</b>  | <b>21,591</b>  |
| Opening Balance                  | 669           | 744           | 789           | 2,849         | 3,233          | 2,638          | 11,298         | 26,404         |
| <b>Closing Balance</b>           | <b>744</b>    | <b>789</b>    | <b>2,862</b>  | <b>3,229</b>  | <b>2,638</b>   | <b>11,298</b>  | <b>26,404</b>  | <b>47,995</b>  |

## Financials and valuations – consolidated

| Consolidated - Income Statement     |               |               |                |                |                |                |                | (INR m)        |
|-------------------------------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Y/E March                           | FY22          | FY23          | FY24           | FY25           | FY26           | FY27E          | FY28E          | FY29E          |
| <b>Total Income from Operations</b> | <b>44,980</b> | <b>82,420</b> | <b>123,751</b> | <b>171,346</b> | <b>200,742</b> | <b>240,107</b> | <b>290,301</b> | <b>348,411</b> |
| Change (%)                          | 73.5          | 83.2          | 50.1           | 38.5           | 17.2           | 19.6           | 20.9           | 20.0           |
| Raw Materials                       | 24,815        | 47,197        | 69,589         | 96,891         | 112,647        | 132,562        | 160,194        | 192,181        |
| Employees Cost                      | 3,990         | 6,552         | 10,366         | 13,084         | 13,555         | 15,883         | 18,509         | 21,749         |
| Other Expenses                      | 10,437        | 17,934        | 24,575         | 33,874         | 37,806         | 45,663         | 53,959         | 63,217         |
| <b>Total Expenditure</b>            | <b>39,241</b> | <b>71,684</b> | <b>104,530</b> | <b>143,849</b> | <b>164,008</b> | <b>194,108</b> | <b>232,663</b> | <b>277,147</b> |
| % of Sales                          | 87.2          | 87.0          | 84.5           | 84.0           | 81.7           | 80.8           | 80.1           | 79.5           |
| <b>EBITDA</b>                       | <b>5,739</b>  | <b>10,737</b> | <b>19,221</b>  | <b>27,498</b>  | <b>36,734</b>  | <b>45,999</b>  | <b>57,638</b>  | <b>71,264</b>  |
| Margin (%)                          | 12.8          | 13.0          | 15.5           | 16.0           | 18.3           | 19.2           | 19.9           | 20.5           |
| Depreciation                        | 3,108         | 4,937         | 6,711          | 8,952          | 13,612         | 17,951         | 22,402         | 27,152         |
| <b>EBIT</b>                         | <b>2,631</b>  | <b>5,800</b>  | <b>12,510</b>  | <b>18,546</b>  | <b>23,122</b>  | <b>28,047</b>  | <b>35,236</b>  | <b>44,112</b>  |
| Int. and Finance Charges            | 3,047         | 3,692         | 3,191          | 1,386          | 1,684          | 1,876          | 1,991          | 2,005          |
| Other Income                        | 1,752         | 2,609         | 2,893          | 2,274          | 1,148          | 1,263          | 1,390          | 1,598          |
| <b>PBT bef. EO Exp.</b>             | <b>1,335</b>  | <b>4,717</b>  | <b>12,212</b>  | <b>19,433</b>  | <b>22,587</b>  | <b>27,434</b>  | <b>34,634</b>  | <b>43,704</b>  |
| EO Items                            | (274)         | (30)          | 5,761          | -              | (261)          | -              | -              | -              |
| <b>PBT after EO Exp.</b>            | <b>1,061</b>  | <b>4,687</b>  | <b>17,973</b>  | <b>19,433</b>  | <b>22,326</b>  | <b>27,434</b>  | <b>34,634</b>  | <b>43,704</b>  |
| Total Tax                           | 766           | 1,584         | 4,434          | 4,953          | 5,152          | 6,447          | 8,139          | 10,271         |
| Tax Rate (%)                        | 72.2          | 33.8          | 24.7           | 25.5           | 23.1           | 23.5           | 23.5           | 23.5           |
| MI/(Profit)/Loss from Assoc.        | -51           | -835          | -1,236         | -865           | -39            | -41            | -43            | -45            |
| <b>Reported PAT</b>                 | <b>346</b>    | <b>3,937</b>  | <b>14,775</b>  | <b>15,345</b>  | <b>17,213</b>  | <b>21,028</b>  | <b>26,538</b>  | <b>33,479</b>  |
| <b>Adjusted PAT</b>                 | <b>422</b>    | <b>3,957</b>  | <b>10,387</b>  | <b>15,345</b>  | <b>17,414</b>  | <b>21,028</b>  | <b>26,538</b>  | <b>33,479</b>  |
| Change (%)                          | -123.4        | 837.0         | 162.5          | 47.7           | 13.5           | 20.8           | 26.2           | 26.2           |
| Margin (%)                          | 0.9           | 4.8           | 8.4            | 9.0            | 8.7            | 8.8            | 9.1            | 9.6            |

| Consolidated - Balance Sheet        |               |               |               |               |               |                |                | (INR m)        |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|
| Y/E March                           | FY22          | FY23          | FY24          | FY25          | FY26          | FY27E          | FY28E          | FY29E          |
| Equity Share Capital                | 355           | 356           | 356           | 356           | 356           | 533            | 533            | 533            |
| Total Reserves                      | 23,285        | 25,599        | 40,322        | 54,262        | 69,491        | 87,853         | 111,690        | 142,467        |
| <b>Net Worth</b>                    | <b>23,640</b> | <b>25,955</b> | <b>40,677</b> | <b>54,617</b> | <b>69,847</b> | <b>88,387</b>  | <b>112,223</b> | <b>143,000</b> |
| Minority Interest                   | 459           | 675           | 349           | 1,216         | 1,233         | 1,233          | 1,233          | 1,233          |
| Total Loans                         | 47,338        | 44,722        | 17,583        | 22,837        | 25,922        | 26,874         | 26,232         | 22,676         |
| Lease Liabilities                   | 42,280        | 39,662        | 12,544        | 17,380        | 20,614        | 21,566         | 20,923         | 17,367         |
| Deferred Tax Liabilities            | -1,264        | -1,561        | -544          | -435          | -1,045        | -1,045         | -1,045         | -1,045         |
| <b>Capital Employed</b>             | <b>70,174</b> | <b>69,791</b> | <b>58,065</b> | <b>78,235</b> | <b>95,957</b> | <b>115,449</b> | <b>138,642</b> | <b>165,864</b> |
| Gross Block                         | 55,887        | 57,819        | 34,195        | 56,643        | 85,247        | 110,375        | 137,588        | 166,140        |
| Less: Accum. Deprn.                 | 9,397         | 13,093        | 10,237        | 17,616        | 30,632        | 48,584         | 70,986         | 98,138         |
| <b>Net Fixed Assets</b>             | <b>46,491</b> | <b>44,726</b> | <b>23,958</b> | <b>39,027</b> | <b>54,614</b> | <b>61,792</b>  | <b>66,602</b>  | <b>68,002</b>  |
| Right to use assets                 | <b>38,642</b> | <b>35,502</b> | 12,021        | 17,268        | 20,509        | 19,767         | 17,294         | 11,867         |
| Goodwill on Consolidation           | 272           | 272           | 272           | 272           | 272           | 272            | 272            | 272            |
| Capital WIP                         | 448           | 1,017         | 2,238         | 1,179         | 2,540         | 2,540          | 2,540          | 2,540          |
| <b>Total Investments</b>            | <b>13,541</b> | <b>11,370</b> | <b>14,429</b> | <b>15,071</b> | <b>14,150</b> | <b>14,191</b>  | <b>14,234</b>  | <b>14,279</b>  |
| <b>Curr. Assets, Loans&amp;Adv.</b> | <b>15,245</b> | <b>21,869</b> | <b>30,176</b> | <b>38,213</b> | <b>44,664</b> | <b>62,077</b>  | <b>85,227</b>  | <b>116,572</b> |
| Inventory                           | 8,678         | 13,612        | 15,827        | 20,451        | 22,890        | 29,189         | 35,356         | 42,499         |
| Account Receivables                 | 179           | 344           | 817           | 630           | 511           | 822            | 994            | 1,193          |
| Cash and Bank Balance               | 864           | 863           | 2,976         | 3,398         | 2,830         | 12,337         | 27,224         | 49,001         |
| Loans and Advances                  | 5,525         | 7,051         | 10,556        | 13,735        | 18,433        | 19,729         | 21,653         | 23,880         |
| <b>Curr. Liability &amp; Prov.</b>  | <b>5,823</b>  | <b>9,464</b>  | <b>13,009</b> | <b>15,526</b> | <b>20,284</b> | <b>25,423</b>  | <b>30,233</b>  | <b>35,802</b>  |
| Account Payables                    | 3,780         | 6,652         | 7,739         | 9,282         | 12,107        | 18,090         | 21,872         | 26,250         |
| Other Current Liabilities           | 1,734         | 2,098         | 3,482         | 4,316         | 5,818         | 4,974          | 6,002          | 7,192          |
| Provisions                          | 309           | 713           | 1,788         | 1,929         | 2,359         | 2,359          | 2,359          | 2,359          |
| <b>Net Current Assets</b>           | <b>9,422</b>  | <b>12,406</b> | <b>17,167</b> | <b>22,687</b> | <b>24,380</b> | <b>36,654</b>  | <b>54,994</b>  | <b>80,770</b>  |
| Misc Expenditure                    | 0             | 0             | 0             | 0             | 0             | 0              | 0              | 0              |
| <b>Appl. of Funds</b>               | <b>70,174</b> | <b>69,791</b> | <b>58,064</b> | <b>78,236</b> | <b>95,957</b> | <b>115,448</b> | <b>138,642</b> | <b>165,863</b> |

## Financials and valuations – consolidated

### Ratios

| Y/E March                     | FY22       | FY23       | FY24        | FY25        | FY26        | FY27E       | FY28E       | FY29E       |
|-------------------------------|------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| <b>Basic (INR)</b>            |            |            |             |             |             |             |             |             |
| <b>EPS</b>                    | <b>0.8</b> | <b>7.4</b> | <b>19.5</b> | <b>28.8</b> | <b>32.7</b> | <b>39.4</b> | <b>49.8</b> | <b>62.8</b> |
| Cash EPS                      | 6.6        | 16.7       | 32.1        | 45.6        | 58.2        | 73.1        | 91.8        | 113.7       |
| BV/Share                      | 44.3       | 48.7       | 76.3        | 102.4       | 131.0       | 165.8       | 210.5       | 268.2       |
| DPS                           | 1.1        | 1.5        | 2.1         | 3.3         | 4.0         | 4.7         | 5.1         | 5.1         |
| Payout (%)                    | 174.6      | 19.9       | 7.7         | 11.6        | 12.4        | 11.8        | 10.2        | 8.1         |
| <b>Valuation (x)</b>          |            |            |             |             |             |             |             |             |
| P/E                           | 3,923.5    | 418.7      | 159.5       | 108.0       | 95.1        | 78.8        | 62.4        | 49.5        |
| Cash P/E                      | 469.3      | 186.3      | 96.9        | 68.2        | 53.4        | 42.5        | 33.9        | 27.3        |
| P/BV                          | 70.1       | 63.8       | 40.7        | 30.3        | 23.7        | 18.7        | 14.8        | 11.6        |
| EV/Sales                      | 37.9       | 20.6       | 13.5        | 9.8         | 8.4         | 7.0         | 5.7         | 4.7         |
| EV/EBITDA                     | 294.4      | 157.3      | 86.2        | 60.4        | 45.3        | 36.0        | 28.5        | 22.7        |
| Dividend Yield (%)            | 0.0        | 0.0        | 0.1         | 0.1         | 0.1         | 0.2         | 0.2         | 0.2         |
| FCF per share                 | -2.8       | 7.0        | 17.9        | 15.0        | 17.5        | 42.5        | 57.9        | 76.0        |
| <b>Return Ratios (%)</b>      |            |            |             |             |             |             |             |             |
| RoE                           | 1.8        | 16.0       | 31.2        | 32.2        | 28.0        | 26.6        | 26.5        | 26.2        |
| RoCE                          | 1.2        | 5.4        | 14.6        | 20.4        | 20.5        | 20.3        | 21.2        | 22.2        |
| RoIC                          | 1.7        | 6.9        | 19.8        | 28.5        | 26.3        | 26.4        | 29.8        | 34.7        |
| <b>Working Capital Ratios</b> |            |            |             |             |             |             |             |             |
| Fixed Asset Turnover (x)      | 0.8        | 1.4        | 3.6         | 3.0         | 2.4         | 2.2         | 2.1         | 2.1         |
| Asset Turnover (x)            | 0.6        | 1.2        | 2.1         | 2.2         | 2.1         | 2.1         | 2.1         | 2.1         |
| Inventory (Days)              | 70         | 60         | 47          | 44          | 42          | 44          | 44          | 45          |
| Debtor (Days)                 | 1          | 2          | 2           | 1           | 1           | 1           | 1           | 1           |
| Creditor (Days)               | 31         | 29         | 23          | 20          | 22          | 28          | 28          | 28          |
| <b>Leverage Ratio (x)</b>     |            |            |             |             |             |             |             |             |
| Current Ratio                 | 2.6        | 2.3        | 2.3         | 2.5         | 2.2         | 2.4         | 2.8         | 3.3         |
| Interest Cover Ratio          | 0.9        | 1.6        | 3.9         | 13.4        | 13.7        | 14.9        | 17.7        | 22.0        |
| Net Debt/Equity               | 1.7        | 1.3        | 0.0         | 0.1         | 0.1         | 0.0         | -0.1        | -0.3        |

### Consolidated - Cash Flow Statement

(Inr m)

| Y/E March                        | FY22          | FY23          | FY24          | FY25          | FY26           | FY27E          | FY28E          | FY29E          |
|----------------------------------|---------------|---------------|---------------|---------------|----------------|----------------|----------------|----------------|
| OP/(Loss) before Tax             | 1,387         | 5,551         | 13,448        | 20,297        | 22,365         | 27,434         | 34,634         | 43,704         |
| Depreciation                     | 3,108         | 4,937         | 6,711         | 8,952         | 13,612         | 17,951         | 22,402         | 27,152         |
| Interest & Finance Charges       | 2,814         | 3,524         | 2,988         | 1,072         | 1,188          | 1,876          | 1,991          | 2,005          |
| Direct Taxes Paid                | -816          | -1,910        | -2,989        | -4,941        | -5,510         | -6,447         | -8,139         | -10,271        |
| (Inc)/Dec in WC                  | -4,293        | -2,932        | -2,715        | -5,677        | -3,989         | -2,766         | -3,453         | -4,000         |
| <b>CF from Operations</b>        | <b>2,199</b>  | <b>9,170</b>  | <b>17,443</b> | <b>19,703</b> | <b>27,665</b>  | <b>38,048</b>  | <b>47,436</b>  | <b>58,591</b>  |
| Others                           | -1,615        | -3,222        | -3,953        | -3,094        | -989           | -1,263         | -1,390         | -1,598         |
| <b>CF from Operating incl EO</b> | <b>585</b>    | <b>5,949</b>  | <b>13,490</b> | <b>16,609</b> | <b>26,676</b>  | <b>36,785</b>  | <b>46,046</b>  | <b>56,993</b>  |
| (Inc)/Dec in FA                  | -2,101        | -2,235        | -3,937        | -8,617        | -17,364        | -14,113        | -15,149        | -16,488        |
| <b>Free Cash Flow</b>            | <b>-1,516</b> | <b>3,714</b>  | <b>9,552</b>  | <b>7,992</b>  | <b>9,312</b>   | <b>22,672</b>  | <b>30,897</b>  | <b>40,506</b>  |
| (Pur)/Sale of Investments        | 2,084         | 65            | -1,299        | -1,586        | 376            | 0              | 0              | 0              |
| Others                           | 562           | 1,135         | 154           | 969           | 1,207          | 1,263          | 1,390          | 1,598          |
| <b>CF from Investments</b>       | <b>544</b>    | <b>-1,036</b> | <b>-5,082</b> | <b>-9,234</b> | <b>-15,781</b> | <b>-12,850</b> | <b>-13,759</b> | <b>-14,890</b> |
| Issue of Shares                  | 2,504         | 463           | 357           | 935           | 0              | 0              | 0              | 0              |
| Inc/(Dec) in Debt                | 0             | 0             | 0             | 0             | 0              | 0              | 0              | 0              |
| Interest Paid                    | -2,463        | -3,587        | -3,094        | -1,339        | -1,733         | -1,876         | -1,991         | -2,005         |
| Dividend Paid                    | -427          | -393          | -783          | -1,136        | -1,775         | -2,488         | -2,702         | -2,702         |
| Others                           | -694          | -1,397        | -2,775        | -5,397        | -7,956         | -10,064        | -12,706        | -15,620        |
| <b>CF from Fin. Activity</b>     | <b>-1,080</b> | <b>-4,914</b> | <b>-6,295</b> | <b>-6,937</b> | <b>-11,464</b> | <b>-14,428</b> | <b>-17,400</b> | <b>-20,327</b> |
| <b>Inc/Dec of Cash</b>           | <b>49</b>     | <b>-1</b>     | <b>2,113</b>  | <b>438</b>    | <b>-568</b>    | <b>9,507</b>   | <b>14,887</b>  | <b>21,777</b>  |
| Opening Balance                  | 815           | 864           | 863           | 2,960         | 3,398          | 2,830          | 12,337         | 27,224         |
| <b>Closing Balance</b>           | <b>864</b>    | <b>863</b>    | <b>2,976</b>  | <b>3,398</b>  | <b>2,830</b>   | <b>12,337</b>  | <b>27,224</b>  | <b>49,001</b>  |

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| Explanation of Investment Rating |                                                                                              |
|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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