

Alembic Pharma

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Bloomberg	ALPM IN
Equity Shares (m)	197
M.Cap.(INRb)/(USDb)	188.8 / 2.1
52-Week Range (INR)	1153 / 725
1, 6, 12 Rel. Per (%)	3/4/-21
12M Avg Val (INR M)	231

Financials & Valuations (INR b)

FY26E	FY27E	FY28E
73.7	80.7	89.4
12.2	14.3	16.9
7.1	8.8	10.6
12.3	13.5	14.6
36.2	44.9	53.7
24.2	24.1	19.7
294.6	333.9	382.0
0.2	0.1	0.0
12.8	14.2	14.9
11.7	12.9	13.7
16.6	13.4	11.2
26.5	21.4	17.9
16.4	13.7	11.4
0.5	0.5	0.5
3.4	3.4	4.5
2.7	2.4	2.2
	73.7 12.2 7.1 12.3 36.2 24.2 294.6 0.2 12.8 11.7 16.6 26.5 16.4 0.5 3.4	12.2 14.3 7.1 8.8 12.3 13.5 36.2 44.9 24.2 24.1 294.6 333.9 0.2 0.1 12.8 14.2 11.7 12.9 16.6 13.4 26.5 21.4 16.4 13.7 0.5 0.5 3.4 3.4

Shareholding pattern (%)

As On	Sep-25	Jun-25	Sep-24
Promoter	69.7	69.7	69.6
DII	16.3	16.5	16.1
FII	4.1	4.0	3.9
Others	9.9	9.9	10.4

FII Includes depository receipts

CMP: INR960 TP: INR1020 (+6%) Neutral Exports (formulation/API) drive earnings

Utility Therapeutics acquisition marks entry into US prescription-led franchise

- Alembic Pharma (ALPM) delivered better-than-expected revenue/EBITDA (6%/6.5% beat) in 2QFY26. However, earnings were in line with our estimate due to a higher tax rate for the quarter.
- Non-US segment revenue remained on the robust growth path, with an all-time high quarterly run rate of INR3.9b. In addition to improved traction in established markets (Europe, Canada, Australia, Brazil, SA), ALPM is strategically expanding into new markets to better its growth prospects.
- Product launches boosted US sales to a quarterly run rate of USD64m in 2Q. Apart from generics, ALPM would be investing in products/field force in the urinary tract infection category for the prescription-led business model in US. The acquisition of Utility Therapeutics is the first step in this direction.
- Domestic formulation (DF) business has witnessed moderate growth for the past two quarters, partly due to the GST transition.
- We largely maintain our estimates for FY26/FY27/FY28. We value ALPM at 21x 12M forward earnings to arrive at a TP of INR1,020.
- We build 23% earnings CAGR over FY25-28, led by 21%/14%/8% sales CAGR in non-US/US/DF segments and 230bp margin expansion. We believe that the current valuation already factors in the earnings upside; hence, we maintain our Neutral stance on the stock.

EBITDA grew 32% YoY driven by better operating leverage

- ALPM sales grew 16% YoY to INR19b (our est: INR18b).
- US generics sales grew 21% YoY (14% YoY in CC) to INR5.7b (USD64m; 30% of sales). Ex-US generic, exports grew 31% YoY to INR3.9b (21% of sales).
- DF sales grew 5% YoY to INR6.4b (33% of sales). API sales rose 15% YoY to INR3.1b (16% of sales).
- Gross margin contracted 100bp YoY to 73%.
- EBITDA margin expanded 200bp YoY to 16.5% (in line), led by low employee expenses (-90bp YoY as % of sales) and low other expenses (-420bp YoY as % of sales), partly offset by high R&D expenses (+200bp YoY as % of sales).
- Consequently, EBITDA grew 32% YoY to INR3.2b (our est: INR3.0b).
- Adj. PAT rose 20.4% YoY to INR1.7b (in-line).
- For 1HFY26, revenue/EBITDA/PAT grew 13%/25%/18% YoY to INR36b/ INR6b/INR3.2b.

Key highlights from the management commentary

- ALPM intends to achieve 18-20% EBITDA margin over the next two years.
- While there was strong YoY growth in non-US segment in 2QFY26, ALPM indicated 15-20% YoY growth for FY26 in this segment.
- DF business was impacted by the transition to a lower GST rate. ALPM hopes to recoup growth to some extent in the coming quarter.
- A low base and improved demand led to healthy YoY growth in API segment. ALPM expects 10% YoY growth in this segment in FY26.

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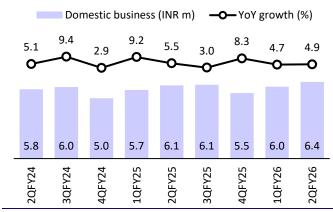
Quarterly perf. (Consol.)												(INR m)
Y/E March		FY	25			FY2	:6E		FY25	FY26E		FY26E
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE	vs Est
Net Sales	15,617	16,480	16,927	17,696	17,107	19,102	18,552	18,870	66,721	73,631	17,963	6.3%
YoY Change (%)	5.1	3.3	3.8	16.7	9.5	15.9	9.6	6.6	7.1	10.4	9.0	
Total Expenditure	13,249	14,087	14,325	14,977	14,294	15,945	15,509	15,757	56,639	61,505	14,999	
EBITDA	2,368	2,393	2,602	2,719	2,813	3,157	3,043	3,114	10,082	12,126	2,964	6.5%
YoY Change (%)	19.2	14.9	-2.4	4.6	18.8	31.9	16.9	14.5	8.1	20.3	23.9	
Margins (%)	15.2	14.5	15.4	15.4	16.4	16.5	16.4	16.5	15.1	16.5	16.5	0.2%
Depreciation	690	705	700	690	738	761	799	813	2,786	3,110	800	
EBIT	1,678	1,688	1,902	2,029	2,075	2,396	2,243	2,301	7,297	9,016	2,164	10.7%
YoY Change (%)	26.6	19.9	-3.6	6.5	23.7	42.0	18.0	13.4	10.5	23.6	28.2	
Interest	132	188	223	245	235	242	205	159	788	841	215	
Other Income	21	167	95	142	65	69	171	375	425	680	167	
PBT before EO expense	1,567	1,667	1,774	1,926	1,905	2,223	2,209	2,517	6,934	8,854	2,116	5.1%
Extra-Ord expense	0	-129	0	0	0	0	0	0	129	0	0	
PBT	1,567	1,796	1,774	1,926	1,905	2,223	2,209	2,517	7,063	8,854	2,116	5.1%
Tax	225	273	401	353	365	532	400	453	1,252	1,749	385	
Rate (%)	14.4	15.2	22.6	18.3	19.1	23.9	18.1	18.0	17.7	19.8	18.2	
MI & P/L of Asso. Cos.	-5	-11	-11	4	-3	-24	9	11	-23	-7	7	
Reported PAT	1,347	1,534	1,384	1,569	1,544	1,715	1,801	2,053	5,834	7,112	1,724	-0.5%
Adj PAT	1,347	1,425	1,384	1,569	1,544	1,715	1,801	2,053	5,725	7,112	1,724	-0.5%
YoY Change (%)	11.6	3.6	-23.5	-12.3	14.6	20.4	30.1	30.8	-7.2	24.2	21.0	
Margins (%)	8.6	8.6	8.2	8.9	9.0	9.0	9.7	10.9	8.6	9.7	9.6	
EPS	6.9	7.2	7.0	8.0	7.9	8.7	9.2	10.4	29.1	36.2	8.8	-0.5%

Key performance Indicators											(INRm)
Y/E March		FY2	25			FY2	6E		FY25	FY26E	FY26E
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QE
India	5,720	6,090	6,140	5,450	5,990	6,390	6,447	5,874	23,400	24,765	6404
YoY Change (%)	9.2	5.5	3.0	8.3	4.7	4.9	5.0	7.8	6.4	5.8	5.2
Exports	7,320	7,650	8,200	8,830	8,510	9,580	9,204	9,730	32,000	37,024	8,690
YoY Change (%)	11.4	9.9	9.9	28.9	16.3	25.2	12.2	10.2	15.0	15.7	13.6
APIs	2,590	2,740	2,590	3,420	2,610	3,140	2,901	3,266	11,340	11,917	2,850
YoY Change (%)	(15.1)	(14.9)	(10.4)	3.6	0.8	14.6	12.0	(4.5)	(9.0)	5.1	4.0
Cost Break-up											
RM Cost (% of Sales)	25.2	26.0	26.0	30.0	23.8	27.0	28.0	29.0	26.9	27.0	28.2
Staff Cost (% of Sales)	24.3	23.8	23.5	22.2	24.7	22.9	22.2	22.4	23.4	23.0	22.4
R&D Expenses (% of Sales)	7.0	8.0	7.0	9.1	8.5	9.8	8.3	8.0	7.8	8.7	8.2
Other Cost (% of Sales)	28.3	27.7	28.2	23.3	26.5	23.8	25.1	24.1	26.8	24.8	24.7
Gross Margins (%)	74.8	74.0	74.0	70.0	76.2	73.0	72.0	71.0	73.1	73.0	71.8
EBITDA Margins (%)	15.2	14.5	15.4	15.4	16.4	16.5	16.4	16.5	15.1	16.5	16.5
EBIT Margins (%)	10.7	10.2	11.2	11.5	12.1	12.5	12.1	12.2	10.9	12.2	12.0



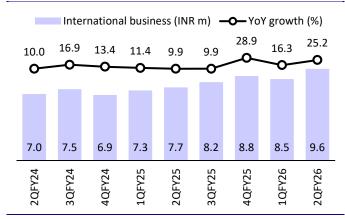
Key exhibits

Exhibit 1: DF sales grew 4.9% YoY in 2QFY26



Source: MOFSL, Company

Exhibit 2: International business grew 25.2% YoY



Source: MOFSL, Company

Exhibit 3: Sales increased 15.9% YoY for 2QFY26



Source: MOFSL, Company

EBITDA (INR m) — EBITDA margin (%) 16.5 16.4 15.2 15.4 15.4 2.1 2.7 2.6 2.4 2.6 2.8 3.2 1QFY25 2QFY26 **3QFY25**

Exhibit 4: EBITDA margin expanded 200bp YoY in 2QFY26

Source: MOFSL, Company



Conference call highlights

- ALPM has maintained its full-year guidance for R&D expenses at INR6-6.5b or ~8% of revenue.
- Seven products were launched in the US in 1HFY26. The company would be launching 4-5 products on a quarterly basis in 2HFY26.
- Net debt was INR12.8b vs. INR9.7b QoQ. The increase in debt is primarily due to higher working capital requirements. ALPM expects to reduce debt from FY27 onward, led by product launches and better capacity utilization.
- While ALPM would not be in first wave of Semaglutide launch, it is working on Tirzepatide and expects to be in first wave of launches.
- Its core therapy areas, such as gynecology, ophthalmology, and animal health, delivered strong double-digit growth. ALPM expects growth to revive in acute therapies as well.
- Through Utility Therapeutics, ALPM is making inroads into prescription-based products in the urinary tract infection category. It indicated 1QFY27 to be the likely timeline for the launch of its product. Subsequently, it wants to build the portfolio in this category and build field force to reach out to doctors to generate prescriptions.



Exports on robust growth momentum; DF business to improve in 2HFY26

US: Foray into US branded space; product launches to drive generics growth

- US sales grew 12% YoY in 1HFY26 to USD125m, supported by new launches and stable base portfolio performance.
- ALPM launched seven ANDAs in 1HFY26, with a target of 4–5 launches per quarter in 2HFY26. In 2Q, three products were launched, including Entresto, which contributed meaningfully, though there is some price erosion impact.
- The company is focusing on complex and differentiated generics, including injectables, peptides, and early-entry opportunities, which are expected to drive revenue growth over the next 2-3 years.
- ALPM's entry into the US branded space through the Utility Therapeutics acquisition marked a strategic addition of a growth lever. The company plans to commercialize Pivya (pivmecillinam), which was approved by the USFDA in Apr'24 for uncomplicated UTIs, by late 4QFY26, helping to offset price erosion in the generics segment.
- The approved portfolio stands at 226 ANDAs, comprising 154 oral solids, 31 dermatological, 20 ophthalmic, 19 injectable, and two inhalation products. Of these, 170 have been launched, implying a robust 75% commercialization rate.
- We expect the US business to deliver a 14% sales CAGR over FY25-28, reaching USD344m, driven by continued launch momentum, the branded foray, and a healthy product pipeline.

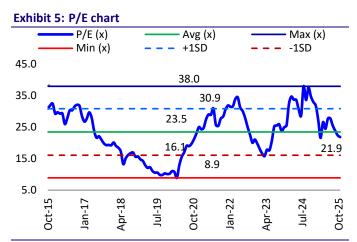
India: Temporary GST impact; recovery expected in 2HFY26

- DF business reported modest 5% YoY growth to INR6.4b in 1HFY26, largely driven by acute therapies and animal health segments.
- GST 2.0 implementation caused a temporary billing pause, compressing the quarter's billing cycle and marginally impacting growth. Management expects normalization in 2HFY26 as the transition impact fades.
- Acute therapies grew 7.1% YoY in 1HFY26, while the specialty segment remained stable.
- The company outperformed in gynecology, ophthalmology and animal health, which continue to be growth pillars.
- Animal Health reported 19% YoY growth in 1HFY26, led by 10+ brands with INR100m+ in annual revenue, and a well-diversified product mix—antibiotic (40%), feed supplement (24%), tonic (16%), supportive therapy (13%), and antiparasitic (7%).
- Prescription base stood at 133m over the past 12 months, up 3.5% YoY.
- We expect the India business to clock an 8% sales CAGR over FY25-28, reaching INR29b, supported by normalization post-GST transition and sustained strength in key therapy areas.

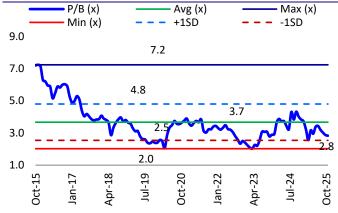
Reiterate Neutral

- We largely maintain our estimates for FY26/FY27/FY28. We value ALPM at 21x
 12M forward earnings to arrive at a TP of INR1,020.
- We build 23% earnings CAGR over FY25-28, led by 21%/14%/8% sales CAGR in non-US/US/DF segment and 230bp margin expansion. We believe that the current valuation already factors in the earnings upside; hence, we maintain our Neutral stance on the stock.









Source: MOFSL, Company, Bloomberg

Story in charts

Exhibit 7: Formulation to post 10.8% CAGR over FY25-28

Source: MOFSL, Company, Bloomberg

Source: MOFSL, Company

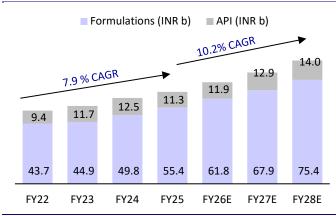
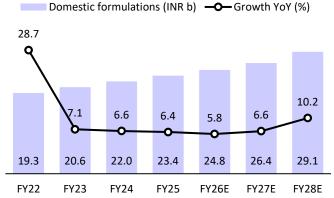
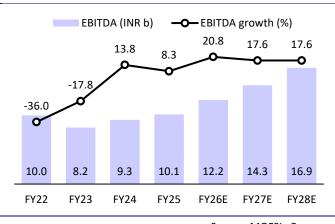


Exhibit 8: Expect DF to post 7.5% CAGR over FY25-28

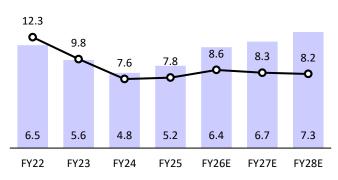


Source: MOFSL, Company Exhibit 10: R&D expenses as % of sales to remain around 8%

Exhibit 9: EBITDA CAGR to remain at 18.7% over FY25-28



R&D expense (INR b) **-0**-% of sales

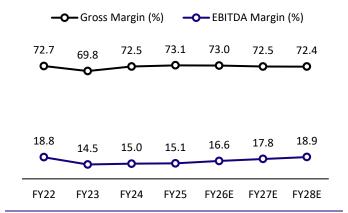


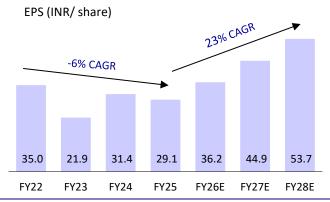
Source: MOFSL, Company

Source: MOFSL, Company



Exhibit 11: EBITDA margins to expand by 380bp over FY25-28 Exhibit 12: Earnings CAGR to remain at 23% over FY25-28





Source: MOFSL, Company

Source: MOFSL, Company



Financials and valuations

Consolidated - Income Statement							(INRm)
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Net Sales	53,058	56,530	62,280	66,740	73,706	80,749	89,411
Change (%)	-1.6	6.5	10.2	7.2	10.4	9.6	10.7
EBITDA	9,972	8,198	9,327	10,102	12,202	14,349	16,879
Change (%)	-36.0	-17.8	13.8	8.3	20.8	17.6	17.6
Margin (%)	18.8	14.5	15.0	15.1	16.6	17.8	18.9
Depreciation	2,218	2,314	2,727	2,786	3,110	3,471	3,807
EBIT	7,754	5,884	6,601	7,316	9,091	10,878	13,073
Int. and Finance Charges	177	502	562	788	841	798	792
Other Income - Rec.	505	27	283	425	680	710	710
PBT bef. EO Exp.	8,081	5,409	6,322	6,953	8,930	10,790	12,991
EO Expense/(Income)	1,880	1,550	0	-129	0	0	0
PBT after EO Exp.	6,201	3,859	6,322	7,082	8,930	10,790	12,991
Current Tax	1,279	42	658	1,629	2,054	2,482	2,988
Deferred Tax	-235	84	-498	-377	-305	-587	-633
Tax Rate (%)	16.8	3.3	2.5	17.7	19.6	17.6	18.1
MI & P/L of Asso. Cos.	-300.3	309.2	-9.8	-5.4	69.0	72.0	76.0
Reported PAT	5,457	3,424	6,172	5,836	7,111	8,823	10,560
PAT Adj for EO items	6,889	4,296	6,172	5,725	7,111	8,823	10,560
Change (%)	-41.5	-37.6	43.7	-7.2	24.2	24.1	19.7
Margin (%)	13.0	7.6	9.9	8.6	9.6	10.9	11.8

Consolidated - Balance Sheet							(INRm)
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Equity Share Capital	393	393	393	393	393	393	393
Total Reserves	51,982	43,312	47,789	51,516	57,514	65,226	74,680
Net Worth	52,375	43,705	48,182	51,909	57,907	65,619	75,073
Minority Interest	0	0	0	-14	-14	-14	-14
Deferred Liabilities	0	0	0	189	-115	-702	-1,335
Total Loans	7,021	7,051	4,933	12,423	12,325	12,227	12,129
Capital Employed	59,397	50,756	53,115	64,508	70,103	77,130	85,853
Gross Block	27,221	35,532	39,741	42,295	50,982	55,823	61,303
Less: Accum. Deprn.	9,234	11,548	14,274	17,060	20,170	23,642	27,448
Net Fixed Assets	17,987	23,985	25,467	25,235	30,812	32,181	33,855
Capital WIP	23,034	6,013	5,244	8,372	3,685	4,845	5,365
Total Investments	1,184	963	930	1,272	1,272	1,272	1,272
Curr. Assets, Loans&Adv.	29,015	30,868	32,815	42,850	48,183	54,006	62,099
Inventory	16,097	14,753	16,435	22,881	26,548	28,386	30,762
Account Receivables	8,071	10,464	10,248	13,998	14,943	15,707	17,147
Cash and Bank Balance	694	823	1,266	901	1,599	4,796	9,043
Loans and Advances	4,153	4,828	4,866	5,070	5,093	5,117	5,146
Curr. Liability & Prov.	11,824	11,073	11,341	13,222	13,849	15,174	16,737
Account Payables	7,064	6,798	7,356	8,799	9,541	10,509	11,636
Other Current Liabilities	3,165	2,512	2,237	2,321	2,563	2,808	3,109
Provisions	1,595	1,763	1,748	2,102	1,745	1,857	1,992
Net Current Assets	17,192	19,795	21,474	29,628	34,334	38,832	45,361
Appl. of Funds	59,397	50,756	53,115	64,508	70,103	77,130	85,853



Financials and valuations

Ratios							
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Basic (INR)							
EPS	35.0	21.9	31.4	29.1	36.2	44.9	53.7
Cash EPS	46.3	33.6	45.3	43.3	52.0	62.5	73.1
BV/Share	266.5	222.4	245.1	264.1	294.6	333.9	382.0
DPS	10.4	4.2	5.2	5.2	5.2	5.2	5.2
Payout (%)	43.4	27.6	19.2	20.3	16.6	13.4	11.2
Valuation (x)							
P/E	27.4	43.9	30.6	33.0	26.5	21.4	17.9
Cash P/E	20.7	28.6	21.2	22.2	18.5	15.4	13.1
P/BV	3.6	4.3	3.9	3.6	3.3	2.9	2.5
EV/Sales	3.7	3.5	3.1	3.0	2.7	2.4	2.2
EV/EBITDA	19.7	23.9	20.7	19.9	16.4	13.7	11.4
Dividend Yield (%)	1.1	0.4	0.5	0.5	0.5	0.5	0.5
Return Ratios (%)							
RoE	13.9	8.3	13.5	11.5	12.8	14.2	14.9
RoCE	12.1	10.4	12.9	10.9	11.7	12.9	13.7
RoIC	20.6	14.7	14.5	12.1	12.4	13.8	15.7
Working Capital Ratios							
Asset Turnover (x)	0.9	1.1	1.2	1.0	1.1	1.0	1.0
Inventory (Days)	111	95	96	125	131	128	126
Debtor (Days)	56	68	60	77	74	71	70
Creditor (Days)	49	44	43	48	47	48	48
Leverage Ratio (x)							
Net Debt/Equity	0.1	0.1	0.1	0.2	0.2	0.1	0.0

Consolidated - Cash Flow Statement							(INRm)
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Net Profit / (Loss) Before Tax	6,201	3,546	6,318	7,072	8,930	10,790	12,991
Depreciation	2,868	2,754	2,727	2,786	3,110	3,471	3,807
Interest & Finance Charges	131	502	562	788	161	88	82
Direct Taxes Paid	1,234	607	199	714	2,054	2,482	2,988
(Inc)/Dec in WC	-3,673	-576	-957	-9,214	-4,008	-1,301	-2,282
CF from Operations	4,292	5,619	8,452	718	6,140	10,566	11,610
Others	1,231	1,620	-819	383	0	0	0
CF from Operating incl EO	5,524	7,239	7,633	1,101	6,140	10,566	11,610
(inc)/dec in FA	-4,243	-4,434	-3,159	-5,539	-4,000	-6,000	-6,000
Free Cash Flow	1,281	2,805	4,474	-4,437	2,140	4,566	5,610
(Pur)/Sale of Investments	523	-64	-63	55	0	0	0
Others	17	22	32	-146	680	710	710
CF from Investments	-3,702	-4,476	-3,190	-5,629	-3,320	-5,290	-5,290
Issue of Shares	0	0	0	0	0	0	0
(Inc)/Dec in Debt	1,300	-172	-2,312	7,385	-98	-98	-98
Interest Paid	-519	-497	-494	-786	-841	-798	-792
Dividend Paid	-2,752	-1,966	-1,573	-2,162	-1,183	-1,183	-1,183
CF from Fin. Activity	-2,186	-2,635	-4,379	4,437	-2,122	-2,079	-2,072
Inc/Dec of Cash	-364	129	64	-91	698	3,197	4,247
Add: Beginning Balance	1,059	694	823	1,266	901	1,598	4,796
Closing Balance	694	823	887	1,175	1,598	4,796	9,043

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NOTES



Explanation of Investment Rating							
Investment Rating Expected return (over 12-month)							
BUY	>=15%						
SELL	<-10%						
NEUTRAL	< - 10 % to 15%						
UNDER REVIEW	Rating may undergo a change						
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation						

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