





FMCG Sector: Q1FY26 Review

Price-led Growth with Rural Outpacing Urban

- Price Hikes Drive Growth, Rural Stays Resilient: Staples delivered modest single-digit topline growth in Q1FY26, driven by price hikes and improving urban sentiment amid easing inflation, while rural demand remained more resilient. Though, Q1 was impacted by unseasonal rains that hit peak summer demand particularly in beverages and glucose. However, management commentary indicates a gradual volume recovery over the next 2–3 quarters, with a stronger rebound expected in H2FY26 on the back of easing inflation, potential rate cuts, and a healthy harvest season.
- Urban Weakness Persists, Recovery on Horizon: Urban consumption, contributing 50–60% of FMCG sales, remains subdued due to discretionary slowdown, muted wage growth, higher EMIs/rentals, and competitive pressures from D2C, Q-commerce, and e-commerce. However, tax cuts, easing inflation, lower interest rates, and the recent GST reduction on mass and aspirational goods are expected to revive demand and aid volume growth in the coming quarters.
- Rural Demand Recovery Sustains: Easing rural inflation (with minimal impact from food inflation), higher government spending, better harvests, higher MSP and above normal rainfall outlook have improved overall sentiments in rural are expected to drive rural demand in the coming quarters as well.
- Gross Margin Under Pressure; EBITDA Margins in 'Wait & Watch': Gross margins across staple companies have been under pressure due to a surge in key raw material prices, which have impacted overall margin performance. With subdued volume growth and elevated raw material prices, EBITDA margin expansion is likely to remain constrained in the near term.



FMCG Sector: Outlook

How Have Companies Performed In Q1FY26?

- **Demand Recovery Likely to be in H2FY26:** FMCG topline growth remained modest in Q1; however, the quarter was impacted by unseasonal rains affecting summer categories along with rising competition. However, rural consumption continues to outperform, aided by easing inflation, higher MSPs, and increased government spending, with a more broad-based recovery expected in H2FY26.
- Companies have highlighted that volume recovery is likely to be seen in the next 2-3 quarters, and a pick-up is expected only from
 H2FY26 on account of easing inflation, interest rate cut, above-normal monsoon, coupled with good harvest and sowing season.
- On the Gross Margins front, most companies reported subdued performance due to higher key raw material prices such as agri commodities.



FMCG Sector Outlook

What Makes the FMCG Sector a Good Bet?

- Structural Growth Trajectory: Indian FMCG companies are on a structural growth path, with several categories like shampoos and premium detergents still under-penetrated and underserved. Increasing rural penetration further strengthens the sector's growth potential. Additionally, government tax incentives, potential rate cuts, and the recent GST reduction are expected to further spur consumption.
- Premiumisation Agenda Driving Overall Growth: With rising purchasing power, Indian consumers are increasingly opting for premium and branded products. This premiumisation trend is expected to be a key growth driver for the FMCG sector.
- Best-in-Class Return Ratios (ROCE, ROE): In a volatile, uncertain, complex, and ambiguous (VUCA) environment, the FMCG sector stands out for delivering best-in-class return ratios such as ROCE, ROE, and dividend yield, ensuring long-term capital protection.



Short & Medium-term Outlook

Short term

Delayed Volume Recovery

Urban slowdown is likely to play spoilsport.

Delayed Margin Recovery

Gross and EBITDA margins are likely to remain under pressure owing to an increase in RM.

Domestic Consumption Play

Better returns in this volatile environment.

Rural Demand to Pick Up

Increase in government spending;
Consumer price inflation remains stable
Favourable monsoon

Medium Term

Key Monitorables – Urban Recovery; Margins Trajectory; Competitive Intensity



Top Conviction Ideas

VBL Outperforms Peers; Structural Growth Story Remains Resilient: VBL has consistently outpaced peers despite operating in a volatile environment; though unseasonal rains temporarily disrupted peak summer demand this quarter, its long-term structural growth drivers remain intact. Strategic Levers in Place to Sustain Growth Momentum: The company is expected to sustain its strong growth momentum, driven by key factors: 1) The strategic acquisition of BevCo, strengthening its presence in South Africa and DRC; 2) Expansion of its snacks portfolio beyond India, particularly in Zimbabwe and Zambia; 3) A continued push to increase distribution reach, especially in rural markets; 4) Commissioning of multiple greenfield and brownfield facilities, enhancing manufacturing capacity, expanding market reach, and optimizing transportation costs; and 5) Scaling up the high-margin Sting energy drink while	Stock	Reco.	TP*	Recommendation Rationale
expanding its value-added dairy, sports drinks (Gatorade), and juice segments. These strategic	Varun Beverages Limited			 ✓ VBL Outperforms Peers; Structural Growth Story Remains Resilient: VBL has consistently outpaced peers despite operating in a volatile environment; though unseasonal rains temporarily disrupted peak summer demand this quarter, its long-term structural growth drivers remain intact. ✓ Strategic Levers in Place to Sustain Growth Momentum: The company is expected to sustain its strong growth momentum, driven by key factors: 1) The strategic acquisition of BevCo, strengthening its presence in South Africa and DRC; 2) Expansion of its snacks portfolio beyond India, particularly in Zimbabwe and Zambia; 3) A continued push to increase distribution reach, especially in rural markets; 4) Commissioning of multiple greenfield and brownfield facilities, enhancing manufacturing capacity, expanding market reach, and optimizing transportation costs; and 5) Scaling up the high-margin Sting energy drink while



Top Conviction Ideas

Stock	Reco.	TP*	Recommendation Rationale
DOMS Industries	BUY	Rs 2,820*	 ✓ The company has been executing strategic initiatives over the past few years, which are expected to drive growth in the coming years. Key initiatives include: ➤ 1) Managing end-to-end operations to enhance efficiency while maintaining high-quality standards. The new 44-acre greenfield facility will further accelerate growth. ➤ 2) Expanding beyond the small pencil segment into the larger pens category, broadening the product portfolio. Additionally, entering fast-growing segments such as bags, toys, and diapers will provide an incremental growth boost.

leveraging FILA's R&D capabilities, offering a long-term competitive edge.

> 3) Significant potential for distribution expansion, with DOMS currently reaching 1.45 Lc

> 4) The strategic partnership with FILA, enabling DOMS to expand its global footprint while

underpenetrated east and south markets and smaller towns in India.

outlets. The company has scope to scale up to ~3-3.5 Lc outlets, particularly in the



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