

# Castrol (India)

|                 |   |
|-----------------|---|
| Estimate change | ↑ |
| TP change       | ↕ |
| Rating change   | ↕ |

|                       |           |
|-----------------------|-----------|
| Bloomberg             | CSTRL IN  |
| Equity Shares (m)     | 989       |
| M.Cap.(INRb)/(USD\$)  | 189.5 / 2 |
| 52-Week Range (INR)   | 225 / 170 |
| 1, 6, 12 Rel. Per (%) | 2/7/-14   |
| 12M Avg Val (INR M)   | 347       |

## Financials & Valuations (INR b)

| Y/E Dec     | CY25 | CY26E | CY27E |
|-------------|------|-------|-------|
| Sales       | 57.2 | 62.5  | 64.9  |
| EBITDA      | 13.5 | 13.7  | 15.1  |
| PAT         | 9.7  | 9.8   | 10.8  |
| EPS (INR)   | 9.8  | 9.9   | 10.9  |
| EPS Gr. (%) | 4.2  | 1.7   | 10.1  |
| BV/Sh.(INR) | 19.2 | 20.1  | 21.1  |

## Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | -0.6 | -0.6 | -0.6 |
| RoE (%)    | 46.3 | 50.5 | 53.2 |
| RoCE (%)   | 46.6 | 50.9 | 53.5 |
| Payout (%) | 91.1 | 91.1 | 91.1 |

## Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 19.6 | 19.3 | 17.5 |
| P/BV (x)       | 10.0 | 9.6  | 9.1  |
| EV/EBITDA (x)  | 13.2 | 12.9 | 11.7 |
| Div. Yield (%) | 4.6  | 4.7  | 5.2  |
| FCF Yield (%)  | 5.2  | 5.3  | 5.8  |

## Shareholding pattern (%)

| As of    | Sep-25 | Jun-25 | Sep-24 |
|----------|--------|--------|--------|
| Promoter | 51.0   | 51.0   | 51.0   |
| DII      | 15.0   | 14.9   | 15.2   |
| FII      | 10.3   | 10.3   | 10.0   |
| Others   | 23.8   | 23.8   | 23.8   |

FII includes depository receipts

**CMP: INR192** **TP: INR230 (+20%)** **Buy**

## Healthy volume momentum; near-term margin pressure

- Castrol's (CSTRL) 2QCY26 EBITDA came 41% above our estimate. EBITDA margin expanded 310bp YoY to 26.4%. Reported PAT came 41% above our estimate at INR3.5b. Other income came above our estimate at INR140m.
- **Things we liked about the result:** 1) The company implemented low double-digit price hikes during 1HCY26, including one in 2QCY27, to offset supply chain volatility and input cost inflation. This enabled CSTRL to deliver strong EBITDA margin of 26.4% despite cost pressures; 2) The Industrial segment (15% of total volumes) is growing at a higher pace than the other segments; 3) Rural volume growth remained strong, supported by continued expansion in distribution (45,000+ touch points); and 4) Management remains focused on brand building, distribution expansion, and new product launches, which we believe should support sustained volume growth and market share gains.
- **Key monitorables:** 1) Gross margin will be impacted in 3QCY26 by elevated crude, base oil, and packaging costs due to inventory lag; 2) Progress in the commercialization of data center cooling lubricants remains in focus; and 3) Clarity on the timeline for completion of the BP-Stonepeak transaction and the subsequent open offer remains a key monitorable.
- CSTRL has always enjoyed a strong brand legacy, and we are confident in its ability to maintain profitability through an improved product mix, stringent cost-control measures, and the launch of advanced products that command better realization. **We value the stock at 21x Dec'27 EPS to arrive at our TP of INR230. We reiterate our BUY rating.**

## Higher-than-estimated margin drives beat

- CSTRL's 2QCY26 revenue stood 19% above our est. at ~INR18.7b (up 25% YoY).
- EBITDA also stood 41% above our est. at INR4.9b (up 41% YoY).
- EBITDA margin expanded 310bp YoY (420bp above est.).
- Reported PAT stood 41% above our estimate at INR3.5b.
- Other income came in above our estimate.
- The Board has declared an interim dividend of INR6.25/sh.

## Press release KTAs

- **Expanded market reach and reinforced distribution presence:**
  - Maintained a nationwide distribution network of ~160,000 outlets, while expanding the Auto Care portfolio to ~40,000 physical outlets.
  - Strengthened the service ecosystem through over 850 Castrol Auto Service (CAS) centres, 34,000+ independent bike workshops, and 16,000+ multi-brand workshops.
  - Expanded rural distribution to ~45,000 outlets, supported by more than 950 Rural Service Express centers, delivering sustained double-digit growth.
  - Reinforced its leadership position in the premium passenger vehicle lubricant segment through focused execution across key urban markets.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

Motilal Oswal research is available on [www.motilaloswal.com/Institutional-Equities](http://www.motilaloswal.com/Institutional-Equities), Bloomberg, Thomson Reuters, Factset and S&P Capital.

- **Strengthened the product portfolio through localization and innovation:**
  - Expanded the full synthetic lubricant range with the launch of Castrol Activ Full Synthetic 10W-30 and 5W-30, upgraded Castrol GTX 5W-30 to Castrol GTX Full Synthetic 5W-30, and introduced Castrol GTX Full Synthetic 0W-20.
  - Advanced localization efforts by launching Alusol SL 61 XBB, a water-soluble coolant designed for high-performance machining of aluminum alloys, while also suitable for cast iron and low-alloy steel applications.
- **Deepened consumer engagement through targeted brand initiatives:**
  - Launched a television campaign for Castrol Activ Full Synthetic featuring Zombie, using humour to highlight the product's differentiated proposition and reaching over 150m consumers.
  - Brand and trade engagement initiatives connected with more than 22m consumers and trade audiences.
  - Engaged over 10,000 riders through Road Trip United, strengthening relationships with leisure biking communities and reinforcing the performance positioning of Castrol POWER1.
- **Continued to prioritize safety and operational excellence:**
  - Paharpur and Silvassa facilities completed nine and three consecutive years, respectively, without any significant safety incidents.
  - The Silvassa plant received the NAMC Gold Award in recognition of its operational excellence and safety performance.
  - Castrol India was honoured with the Special Jury Award for Championing Sustainable Procurement Practices.

#### **Valuation and view**

- We build in EBITDA margins of 22%/23.3% for CY26/CY27, within the company's guided range of 21-24%, as we factor in the impact of a sharp rise in crude oil prices and ongoing supply chain disruptions, which are likely to exert near to mid-term pressure on profitability. Further, we build in volumes to clock a 6% CAGR over CY25-27, primarily driven by strong growth in the industrial and rural segment. The stock currently trades at 17.5x CY27 EPS with a 5% dividend yield and ~53% RoE/RoCE in CY27.
- We value the stock at 21x Dec'27 EPS to arrive at our TP of INR230. **We reiterate our BUY rating.**

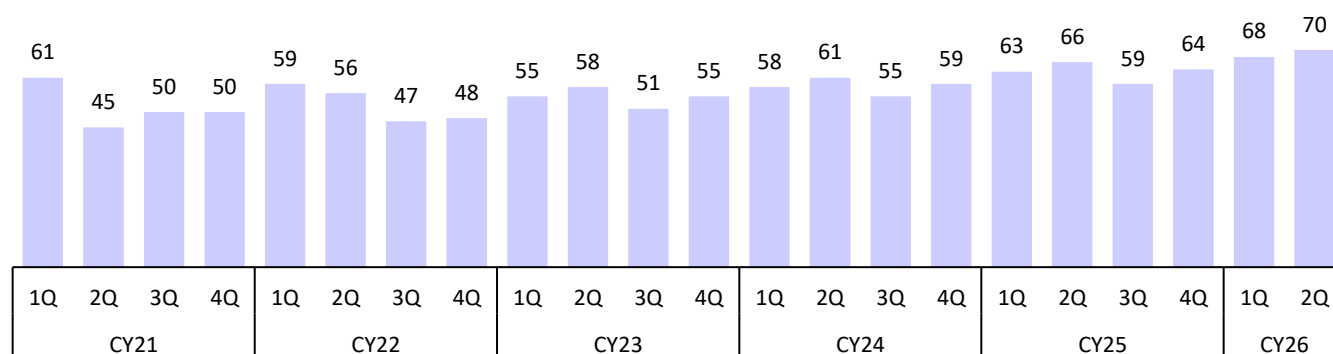
## Quarterly Performance

(INR m)

| Y/E December                  | CY25   |        |        |        | CY26   |          |        |        | CY25   | CY26E  | CY26   | Var. (%) |
|-------------------------------|--------|--------|--------|--------|--------|----------|--------|--------|--------|--------|--------|----------|
|                               | 1Q     | 2Q     | 3Q     | 4Q     | 1Q     | 2Q       | 3QE    | 4QE    |        |        | 2QE    |          |
| Volume (m litres)             | 63.0   | 66.0   | 59.0   | 63.7   | 67.7   | 70.0     | 62.0   | 67.2   | 251.7  | 266.8  | 70.0   | 0%       |
| Realization                   | 226    | 227    | 231    | 226    | 228    | 268      | 238    | 203    | 227    | 234    | 226    | 19%      |
| Net Sales                     | 14,220 | 14,968 | 13,628 | 14,399 | 15,452 | 18,715   | 14,738 | 13,632 | 57,215 | 62,467 | 15,787 | 19%      |
| YoY Change (%)                | 7.3    | 7.1    | 5.8    | 6.4    | 8.7    | 25.0     | 8.2    | -5.3   | 6.6    | 9.2    | 5.5    |          |
| EBITDA                        | 3,074  | 3,495  | 3,228  | 3,678  | 3,293  | 4,942    | 2,829  | 2,878  | 13,475 | 13,740 | 3,507  | 41%      |
| YoY Change (%)                | 4.6    | 8.4    | 12.8   | -2.1   | 7.1    | 41.4     | -12.4  | -21.7  | 5.4    | 2.0    | 0.3    |          |
| Margin (%)                    | 21.6   | 23.4   | 23.7   | 25.5   | 21.3   | 26.4     | 19.2   | 21.1   | 23.6   | 22.0   | 22.2   | 19%      |
| Depreciation                  | 246    | 266    | 252    | 245    | 277    | 305      | 274    | 267    | 1,008  | 1,099  | 284    |          |
| Interest                      | 23     | 26     | 21     | 23     | 19     | 17       | 22     | 24     | 93     | 98     | 28     |          |
| Other Income                  | 322    | 93     | 123    | 136    | 233    | 140      | 121    | 99     | 674    | 593    | 105    |          |
| PBT before EO expense         | 3,127  | 3,295  | 3,079  | 3,547  | 3,231  | 4,760    | 2,655  | 2,686  | 13,048 | 13,136 | 3,301  | -2%      |
| Extra-Ord expense             | 0      | 0      | 0      | 225    | 0      | 0        | 0      | 0      | 225    | 0      | 0      |          |
| PBT                           | 3,127  | 3,295  | 3,079  | 3,322  | 3,231  | 4,760    | 2,655  | 2,686  | 12,823 | 13,136 | 3,301  | 44%      |
| Tax                           | 793    | 855    | 801    | 875    | 809    | 1,283    | 669    | 677    | 3,324  | 3,310  | 832    |          |
| Rate (%)                      | 25.3   | 26.0   | 26.0   | 26.3   | 25.0   | 27.0     | 25.2   | 25.2   | 25.9   | 25.2   | 25.2   |          |
| PAT                           | 2,335  | 2,440  | 2,278  | 2,447  | 2,422  | 3,477    | 1,986  | 2,009  | 9,499  | 9,826  | 2,469  | 41%      |
| Adj PAT                       | 2,335  | 2,440  | 2,278  | 2,613  | 2,422  | 3,477    | 1,986  | 2,009  | 9,666  | 9,826  | 2,469  | -2%      |
| YoY Change (%)                | 8.0    | 5.1    | 9.8    | -3.7   | 3.7    | 42.5     | -12.8  | -23.1  | 4.2    | 1.7    | 1.2    |          |
| Margins (%)                   | 16.4   | 16.3   | 16.7   | 18.1   | 15.7   | 18.6     | 13.5   | 14.7   | 16.9   | 15.7   | 15.6   |          |
| E: MOFSL Estimates            |        |        |        |        |        |          |        |        |        |        |        |          |
| Operational Details (INR/lit) |        |        |        |        |        |          |        |        |        |        |        |          |
| Volume (m litres)             | 63.0   | 66.0   | 59.0   | 63.7   | 67.7   | 70.0 (#) | 62.0   | 67.2   | 251.7  | 266.8  | 70.0   | 0%       |
| YoY Change (%)                | 8.6    | 8.2    | 7.3    | 8.0    | 7.5    | 6.0      | 5.0    | 5.4    | 8.0    | 6.0    | 6.0    | 25%      |
| Realization                   | 225.7  | 226.8  | 231.0  | 226.0  | 228.2  | 267.5    | 237.9  | 202.9  | 227.3  | 234.1  | 225.7  | 19%      |
| Gross margin                  | 108.5  | 109.9  | 115.1  | 112.2  | 111.9  | 136.0    | 107.1  | 91.5   | 111.3  | 111.2  | 107.6  | 26%      |
| EBITDA                        | 48.8   | 53.0   | 54.7   | 57.7   | 48.6   | 70.6     | 45.7   | 42.8   | 53.5   | 51.5   | 50.1   | 41%      |
| PAT                           | 37.1   | 37.0   | 38.6   | 41.0   | 35.8   | 49.7     | 32.1   | 29.9   | 38.4   | 36.8   | 35.3   | 41%      |

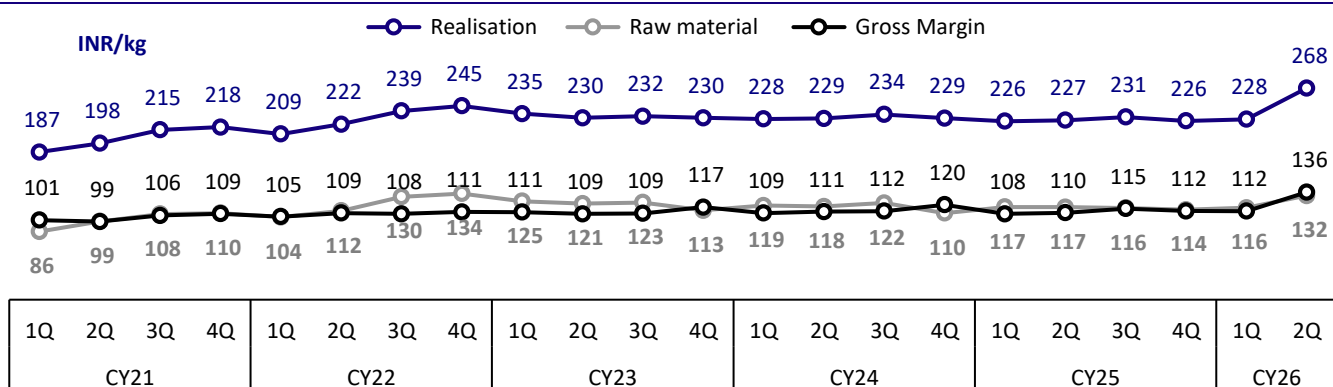
Note: # We have assumed volume growth of 6% YoY in 2QCY26

## Exhibit 1: Volume stood at 70m liters (up 6% YoY)



Note: We have assumed volume growth of 6% YoY in 2QCY26; Source: Company, MOFSL

## Exhibit 2: Realization stood at INR268/liter



Note: We have assumed volume growth of 6% YoY in 2QCY26; Source: Company, MOFSL



## Key highlights from the management commentary

### Open offer timeline:

- Transaction with Stonepeak is progressing as planned, with the investor obtaining the required regulatory approvals, licenses, and operational clearances across multiple jurisdictions.
- Management indicated that the transaction timeline reflects the complexity of a cross-border deal and that the company will notify SEBI and shareholders once the transaction is formally closed.

### Margins and cost outlook:

- **Crude oil rise impact on margins:** Gross margin **will be impacted in 3QCY26** by elevated crude, base oil, and packaging costs due to inventory lag.
- **Price hike:** The company implemented **low double-digit price hikes in 1HCY26**, including one in 2QCY26, to offset supply chain volatility and input cost inflation.

### Silvassa plant:

- The Silvassa plant was temporarily shut due to heavy rainfall in early Jul'26 as a precautionary safety measure. Operations have since fully resumed, with the business continuity plan ensuring no lasting operational impact, and the plant is currently operating at peak levels.

### Data centers:

- Early-stage trials are underway for data center liquid cooling solutions in India. Contribution remains negligible in the near term, with no formal revenue guidance yet.
- Management remains technology-agnostic in data center cooling, with solutions available for both immersion cooling and direct-to-chip cooling. The eventual dominant technology in India will depend on OEM preferences and is still too early to determine.
- Some previously discussed trial projects have converted into commercial business, although several trials remain long-term in nature. Management expects meaningful demand to materialize only as announced data center projects become operational.

### Dividend:

- The company declared one interim dividend and one final dividend (historically: ~5% dividend yield).

### Volume and segment performance

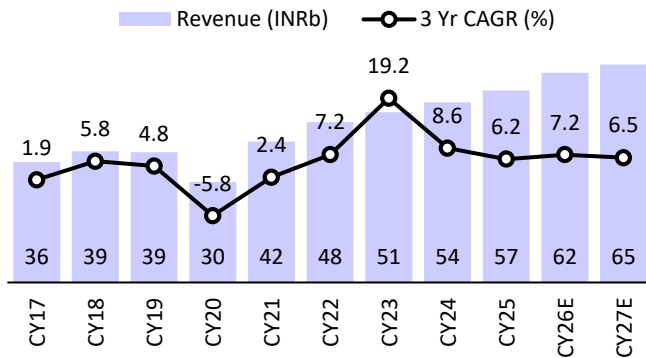
- 2QCY26 volumes were not disclosed on the call. However, the company aims to grow volumes at 7-8% YoY (2x the industry average of 3-4%).
- The industrial segment is **15% of total volumes**, which is growing at a higher pace than the rest of the segments.

### Capex:

- The company continues to guide for an **annual capex of ~INR1b**, with roughly equal allocation toward manufacturing and market investments (dealer and workshop visibility).
- Management indicated that strategic investment opportunities are evaluated on an ongoing basis but has **no new investments to announce at present**.

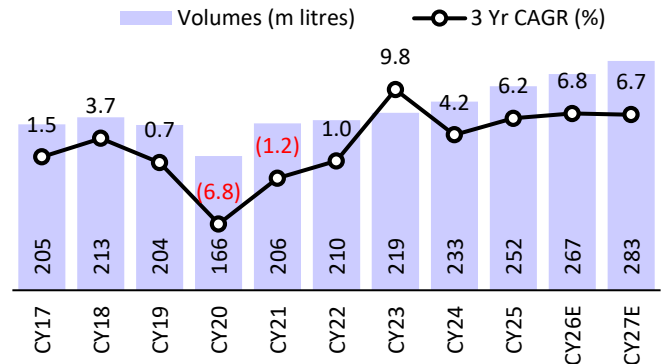
## Story in charts

**Exhibit 3: Revenue to clock a 7% CAGR over CY24-27...**



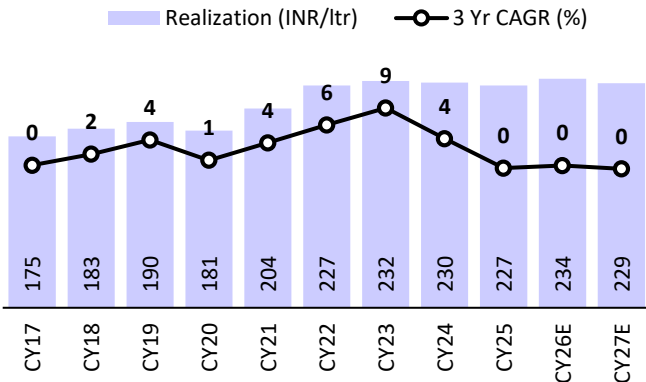
Source: Company, MOFSL

**Exhibit 4: ...led by an increase in volumes**



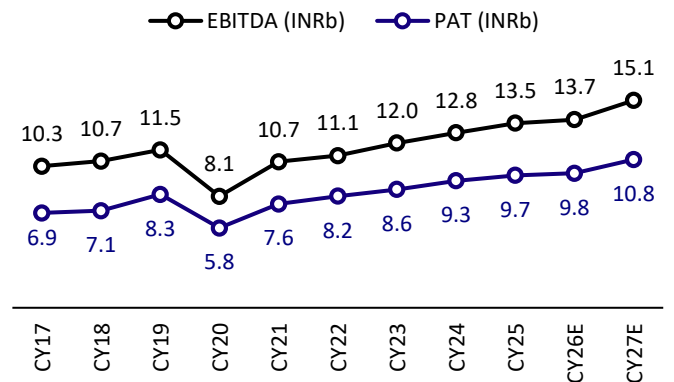
Source: Company, MOFSL

**Exhibit 5: Realizations to be ~INR229/lit in CY27...**



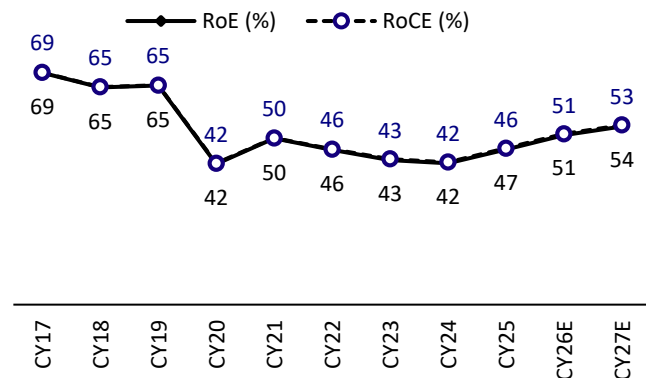
Source: Company, MOFSL

**Exhibit 6: ...with EBITDA improving to INR15.1b**



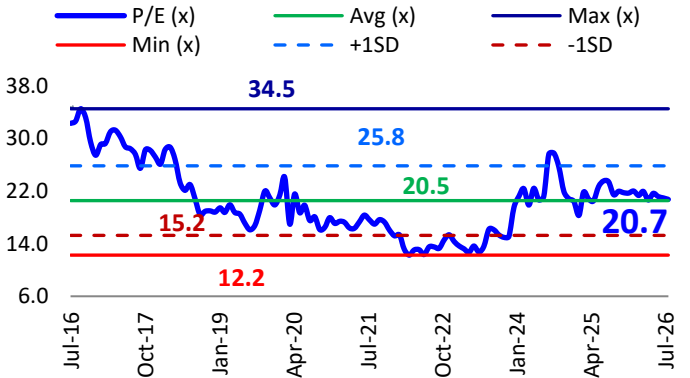
Source: Company, MOFSL

**Exhibit 7: Return ratios expected to be around 50%**



Source: Company, MOFSL

**Exhibit 8: CSTRL's one-year forward P/E chart**



Source: Company, MOFSL

## Financials and Valuations

### Standalone - Income Statement

(INR m)

| Y/E December            | CY22          | CY23          | CY24          | CY25          | CY26E         | CY27E         |
|-------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Net sales</b>        | <b>47,745</b> | <b>50,746</b> | <b>53,649</b> | <b>57,215</b> | <b>62,467</b> | <b>64,891</b> |
| Change (%)              | 13.9          | 6.3           | 5.7           | 6.6           | 9.2           | 3.9           |
| <b>Gross Margin</b>     | <b>22,746</b> | <b>24,382</b> | <b>26,370</b> | <b>28,021</b> | <b>29,672</b> | <b>31,741</b> |
| Margin (%)              | 47.6          | 48.0          | 49.2          | 49.0          | 47.5          | 48.9          |
| <b>EBITDA</b>           | <b>11,111</b> | <b>12,024</b> | <b>12,782</b> | <b>13,475</b> | <b>13,740</b> | <b>15,138</b> |
| Margin (%)              | 23.3          | 23.7          | 23.8          | 23.6          | 22.0          | 23.3          |
| Depreciation            | 814           | 924           | 998           | 1,008         | 1,099         | 1,117         |
| <b>EBIT</b>             | <b>10,297</b> | <b>11,100</b> | <b>11,784</b> | <b>12,467</b> | <b>12,641</b> | <b>14,022</b> |
| Interest Charges        | 40            | 75            | 94            | 93            | 98            | 102           |
| Other Income            | 670           | 787           | 886           | 674           | 593           | 550           |
| <b>PBT bef. EO Exp.</b> | <b>10,928</b> | <b>11,811</b> | <b>12,576</b> | <b>13,048</b> | <b>13,136</b> | <b>14,469</b> |
| Income tax              | 2,776         | 3,170         | 3,304         | 3,324         | 3,310         | 3,646         |
| Tax Rate (%)            | 25.4          | 26.8          | 26.3          | 25.9          | 25.2          | 25.2          |
| <b>Reported PAT</b>     | <b>8,152</b>  | <b>8,641</b>  | <b>9,272</b>  | <b>9,499</b>  | <b>9,826</b>  | <b>10,823</b> |
| Change (%)              | 7.5           | 6.0           | 7.3           | 4.2           | 1.7           | 10.1          |
| Margin (%)              | 17.1          | 17.0          | 17.3          | 16.9          | 15.7          | 16.7          |

### Standalone - Balance Sheet

(INR m)

| Y/E December                        | CY22          | CY23          | CY24          | CY25          | CY26E         | CY27E         |
|-------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Equity Share Capital                | 4,946         | 4,946         | 4,946         | 4,946         | 4,946         | 4,946         |
| Total Reserves                      | 13,915        | 16,271        | 17,838        | 14,057        | 14,931        | 15,893        |
| <b>Net Worth</b>                    | <b>18,861</b> | <b>21,217</b> | <b>22,784</b> | <b>19,003</b> | <b>19,877</b> | <b>20,839</b> |
| <b>Capital Employed</b>             | <b>18,861</b> | <b>21,217</b> | <b>22,784</b> | <b>19,003</b> | <b>19,877</b> | <b>20,839</b> |
| Gross Block                         | 8,709         | 9,633         | 10,631        | 11,881        | 12,881        | 13,881        |
| Less: Accum. Deprn.                 | 6,800         | 7,960         | 8,389         | 9,282         | 10,381        | 11,498        |
| <b>Net Fixed Assets</b>             | <b>1,909</b>  | <b>1,673</b>  | <b>2,242</b>  | <b>2,599</b>  | <b>2,499</b>  | <b>2,383</b>  |
| Capital WIP                         | 608           | 1,084         | 603           | 721           | 1,000         | 1,000         |
| <b>Curr. Assets, Loans&amp;Adv.</b> | <b>24,240</b> | <b>25,787</b> | <b>27,783</b> | <b>24,798</b> | <b>26,964</b> | <b>28,494</b> |
| Inventory                           | 5,344         | 5,329         | 5,242         | 5,463         | 6,086         | 6,214         |
| Account Receivables                 | 3,504         | 4,228         | 4,377         | 4,732         | 5,167         | 5,367         |
| Cash and Bank Balance               | 12,177        | 11,998        | 13,990        | 11,410        | 12,226        | 13,291        |
| Cash                                | 5,545         | 4,932         | 4,529         | 4,266         | 5,082         | 6,148         |
| Bank Balance                        | 6,632         | 7,066         | 9,461         | 7,144         | 7,144         | 7,144         |
| Loans and Advances                  | 3,215         | 4,231         | 4,175         | 3,193         | 3,486         | 3,621         |
| <b>Curr. Liability &amp; Prov.</b>  | <b>11,832</b> | <b>12,982</b> | <b>13,569</b> | <b>14,946</b> | <b>16,419</b> | <b>16,869</b> |
| Account Payables                    | 6,789         | 7,064         | 7,037         | 7,861         | 8,757         | 8,941         |
| Other Current Liabilities           | 4,516         | 5,342         | 5,945         | 6,283         | 6,859         | 7,126         |
| Provisions                          | 527           | 576           | 587           | 802           | 802           | 802           |
| <b>Net Current Assets</b>           | <b>12,408</b> | <b>12,804</b> | <b>14,214</b> | <b>9,852</b>  | <b>10,546</b> | <b>11,625</b> |
| Deferred Tax assets                 | 686           | 781           | 850           | 956           | 956           | 956           |
| <b>Appl. of Funds</b>               | <b>18,861</b> | <b>21,217</b> | <b>22,784</b> | <b>19,003</b> | <b>19,877</b> | <b>20,839</b> |

## Financials and Valuations

### Ratios

| Y/E December                  | CY22       | CY23       | CY24       | CY25       | CY26E      | CY27E       |
|-------------------------------|------------|------------|------------|------------|------------|-------------|
| <b>Basic (INR)</b>            |            |            |            |            |            |             |
| <b>EPS</b>                    | <b>8.2</b> | <b>8.7</b> | <b>9.4</b> | <b>9.8</b> | <b>9.9</b> | <b>10.9</b> |
| Cash EPS                      | 9.1        | 9.7        | 10.4       | 10.8       | 11.0       | 12.1        |
| BV/Share                      | 19.1       | 21.5       | 23.0       | 19.2       | 20.1       | 21.1        |
| DPS                           | 6.5        | 7.5        | 13.0       | 8.8        | 9.1        | 10.0        |
| Payout (%)                    | 78.9       | 85.8       | 138.7      | 91.1       | 91.1       | 91.1        |
| <b>Valuation (x)</b>          |            |            |            |            |            |             |
| P/E                           | 23.3       | 22.0       | 20.5       | 19.6       | 19.3       | 17.5        |
| Cash P/E                      | 21.2       | 19.9       | 18.5       | 17.8       | 17.4       | 15.9        |
| P/BV                          | 10.1       | 9.0        | 8.3        | 10.0       | 9.6        | 9.1         |
| EV/Sales                      | 3.7        | 3.5        | 3.3        | 3.1        | 2.8        | 2.7         |
| EV/EBITDA                     | 16.0       | 14.8       | 13.8       | 13.2       | 12.9       | 11.7        |
| Dividend Yield (%)            | 3.4        | 3.9        | 6.8        | 4.6        | 4.7        | 5.2         |
| FCF per share                 | 8.2        | 7.7        | 9.6        | 10.0       | 10.3       | 11.2        |
| <b>Return Ratios (%)</b>      |            |            |            |            |            |             |
| RoE                           | 46.2       | 43.1       | 42.1       | 46.3       | 50.5       | 53.2        |
| RoCE                          | 46.3       | 43.4       | 42.5       | 46.6       | 50.9       | 53.5        |
| <b>Working Capital Ratios</b> |            |            |            |            |            |             |
| Asset Turnover (x)            | 2.5        | 2.4        | 2.4        | 3.0        | 3.1        | 3.1         |
| Inventory (Days)              | 41         | 38         | 36         | 35         | 36         | 35          |
| Debtor (Days)                 | 23         | 26         | 26         | 26         | 26         | 26          |
| Creditor (Days)               | 52         | 51         | 48         | 50         | 51         | 50          |
| <b>Leverage Ratio (x)</b>     |            |            |            |            |            |             |
| Net Debt/Equity               | -0.6       | -0.6       | -0.6       | -0.6       | -0.6       | -0.6        |

### Standalone - Cash Flow Statement

| Y/E December                 | CY22          | CY23          | CY24          | CY25           | CY26E         | CY27E         |
|------------------------------|---------------|---------------|---------------|----------------|---------------|---------------|
| <b>(INR m)</b>               |               |               |               |                |               |               |
| OP/(Loss) before Tax         | 10,928        | 11,811        | 12,576        | 12,823         | 13,136        | 14,469        |
| Depreciation                 | 814           | 924           | 998           | 1,008          | 1,099         | 1,117         |
| Interest & Finance Charges   | 40            | 75            | 94            | 93             | 98            | 102           |
| Direct Taxes Paid            | -2,740        | -3,185        | -3,141        | -3,475         | -3,310        | -3,646        |
| (Inc)/Dec in WC              | 307           | -706          | 369           | 923            | 123           | -13           |
| <b>CF from Operations</b>    | <b>9,159</b>  | <b>8,530</b>  | <b>10,441</b> | <b>10,901</b>  | <b>11,145</b> | <b>12,029</b> |
| (Inc)/Dec in FA              | -1,097        | -955          | -927          | -973           | -1,000        | -1,000        |
| <b>Free Cash Flow</b>        | <b>8,062</b>  | <b>7,575</b>  | <b>9,514</b>  | <b>9,928</b>   | <b>10,145</b> | <b>11,029</b> |
| <b>CF from Investments</b>   | <b>618</b>    | <b>-2,513</b> | <b>-2,669</b> | <b>1,986</b>   | <b>-1,279</b> | <b>-1,000</b> |
| Interest Paid                | -11           | -15           | -19           | -30            | -98           | -102          |
| Dividend Paid                | -5,935        | -6,429        | -7,913        | -12,859        | -8,952        | -9,861        |
| <b>CF from Fin. Activity</b> | <b>-6,075</b> | <b>-6,638</b> | <b>-8,191</b> | <b>-13,151</b> | <b>-9,050</b> | <b>-9,963</b> |
| <b>Inc/Dec of Cash</b>       | <b>3,702</b>  | <b>-621</b>   | <b>-419</b>   | <b>-264</b>    | <b>816</b>    | <b>1,066</b>  |
| Opening Balance              | 1,843         | 5,553         | 4,948         | 4,531          | 4,266         | 5,082         |
| <b>Closing Balance</b>       | <b>5,545</b>  | <b>4,932</b>  | <b>4,529</b>  | <b>4,266</b>   | <b>5,082</b>  | <b>6,148</b>  |

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## NOTES



| Explanation of Investment Rating |                                                                                              |
|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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