

Estimate change

TP change

Rating change



Bloomberg	BIOS IN
Equity Shares (m)	1337
M.Cap.(INRb)/(USDb)	612.6 / 6.8
52-Week Range (INR)	425 / 291
1, 6, 12 Rel. Per (%)	1/1/-5
12M Avg Val (INR M)	1332

Financials & Valuations (INR b)

Y/E March	FY26E	FY27E	FY28E
Sales	168	201	226
EBITDA	34	41	47
Adjusted PAT	5	11	15
EBIT Margin (%)	8.6	10.3	10.5
Cons. Adj EPS (INR)	2.8	6.8	8.9
EPS Gro. (%)	89.6	139.0	30.8
BV/Sh. (INR)	184.1	194.7	206.1

Ratios

Net D-E	0.7	0.6	0.5
RoE (%)	2.1	4.9	6.0
RoCE (%)	3.0	3.8	4.2
Payout (%)	5.8	5.6	5.6

Valuations

P/E (x)	132.5	55.4	42.4
EV/EBITDA (x)	16.1	13.2	11.6
Div. Yield (%)	0.0	0.1	0.1
FCF Yield (%)	0.2	3.6	4.7
EV/Sales (x)	3.2	2.7	2.4

Shareholding Pattern (%)

As On	Dec-25	Sep-25	Dec-24
Promoter	44.9	54.5	60.6
DII	24.2	22.1	15.4
FII	7.2	6.8	5.9
Others	23.7	16.7	18.1

FII includes depository receipts

CMP: INR378

TP: INR450 (+19%)

Buy

Temporary constraints weigh on performance

Launch traction key to unlocking operating leverage in biologics/generics

- Biocon (BIOS) delivered lower-than-expected financial performance for the quarter. Temporary constraints in the biologics and CRDMO segments impacted revenue for the quarter.
- Re-prioritization of high-margin products in the biologics segment was offset by operating deleverage during the quarter.
- BIOS has about four molecules with USD200m+ annual sales in the biologics segment. It has disclosed three biosimilar assets, which are a work-in-progress. These products are scheduled to lose exclusivity over the next five years.
- The Generics segment continues to scale from new launches and market share gains in existing products.
- Regarding the CRDMO business, BIOS has expanded its commercial capacity and chemistry capabilities.
- We reduce our earnings estimate by 4%/4%/5% for FY26/FY27/FY28 to factor in: a) manufacturing constraints for one of the customers in the CRDMO segment, b) a gradual scale-up in the biologics business, and c) higher opex from recently commissioned facilities in the generics segment.
- We value BIOS on an SOTP basis (22x 12M forward EV/EBITDA for the Biologics business, 53% stake in Syngene, and 10x EV/EBITDA for the Generics business) to arrive at a TP of INR450.
- BIOS has built considerable capacity across major segments. The operational cost is largely baked in. Product launches and commercial traction remain the key. We expect a 39% earnings CAGR over FY26-28. Reiterate BUY.

Geography/segment mix benefit offset by lower operating leverage

- BIOS's 3QFY26 revenue grew 9.2% YoY to INR41.7b (est. INR45.4b).
- Gross margin (GM) expanded 350bp YoY to 65.5%.
- EBITDA margin contracted 60bp YoY to 20% (est: 19.7%) (employee expenses/other expenses rose 55bp/280bp YoY as a % of sales). R&D costs inched up (75bp YoY as a % of sales) for the quarter.
- EBITDA grew 6.1% YoY to INR8.3b (est: INR8.9b).
- BIOS had an exceptional expense of INR3b related to: a) one-time employee expense w.r.t. changes in the labor code (INR1.7b), b) advisory and legal consultancy, premium on hedges, and bridge financing costs (INR2.2b), c) provision for liquidation of inventories (INR762m), d) fair value change of investment (INR50m), and e) gain on remeasurement of the derivative liability related to Mylan Inc.'s investment in BBL (INR1.8b).
- Adj. for the same, PAT came in at INR1.2b (est. INR1.6b) vs INR439m YoY.
- In 9MFY26, Revenue/EBITDA grew 14%/16% YoY, while PAT came in at INR2.5b, compared to a loss of INR800m in 9MFY25.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

- Revenue growth was led by Biosimilars (58.5% of sales), rising 9.4% YoY to INR25b. Research services (21.5% of sales) declined 2.8% YoY to INR9.2b. Generics (20% of sales) rose 24% YoY to INR8.5b.
- Biocon Biologics' EBITDA was INR7b, with margin at 27.9%, up 560bp YoY.
- Syngene's (Research services) EBITDA margin was 24.4% for the quarter, down 750bp YoY.
- This implies a generics EBITDA margin of 3.1%, down 250bp YoY.

Highlights from the management commentary

- BIOS recently submitted the Pertuzumab (b-Perjeta) filing with the USFDA.
- The company has reiterated annualized interest cost savings of INR3b from FY27 onwards.
- It has taken certain steps to upgrade operational/manufacturing facilities in the biologics segment, impacting growth in 3Q.
- BIOS indicated EBITDA margins of mid-20s in the biologics segment in FY26.
- Given the commercial success of Adalimumab, with annualized sales of USD200m+ and potential to gain further business, BIOS has acquired full global rights to the product.
- In the generics segment, while the addressable market for liraglutide is declining, the product continues to offer a potential opportunity for BIOS.

Quarterly performance

Y/E March	FY25				FY26E				FY25	FY26E	FY26	
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE			3QE	vs Est
Net Sales	34,329	35,904	38,214	44,170	39,420	42,960	41,730	44,377	152,617	168,487	45,447	-8.2%
YoY Change (%)	0.3	3.7	6.0	12.8	14.8	19.7	9.2	0.5	5.9	10.4	18.9	
Total Expenditure	28,120	29,040	30,357	33,390	31,770	34,610	33,390	34,836	120,907	134,606	36,494	
EBITDA	6,209	6,864	7,857	10,780	7,650	8,350	8,340	9,541	31,710	33,881	8,953	-6.8%
YoY Change (%)	-12.9	-7.4	36.2	17.7	23.2	21.6	6.1	-11.5	7.6	6.8	13.9	
Margins (%)	18.1	19.1	20.6	24.4	19.4	19.4	20.0	21.5	20.8	20.1	19.7	
Depreciation	4,050	4,200	4,250	4,360	4,550	4,730	5,150	4,890	16,860	19,320	4,825	
EBIT	2,159	2,664	3,607	6,420	3,100	3,620	3,190	4,651	14,850	14,561	4,128	
YoY Change (%)	-39.2	-24.4	123.1	26.1	43.6	35.9	-11.6	-27.6	7.8	-1.9	14.4	
Interest	2,360	2,260	2,230	2,120	2,770	2,720	2,100	2,100	8,970	9,690	2,350	
Other Income	767	330	350	370	800	930	1,170	980	1,817	3,880	960	
Extraordinary Income	10,893	260	-163	210	-170	-120	-2,930	0	11,200	-3,220	0	
Profit/Loss from Associates	0	0	0	0	0	0	0	0	0	0	0	
PBT	11,459	994	1,564	4,880	960	1,710	-670	3,531	18,897	5,531	2,738	
Tax	2,840	710	750	280	80	390	-160	742	4,580	1,052	589	
Rate (%)	24.8	71.4	47.9	5.7	8.3	22.8	23.9	21.0	24.2	19.0	21.5	
Minority Interest	2,030	430	560	1,150	580	480	-1,960	590	4,170	-310	570	
PAT	6,589	-146	254	3,450	300	840	1,450	2,200	10,147	4,790	1,580	-8.2%
Adj PAT	-1,604	365	439	3,252	300	910	1,240	2,200	2,452	4,650	1,580	-21.5%
YoY Change (%)	-260.4	-74.7	-125.8	128.4	-118.7	149.2	182.3	-32.4	13.2	89.6	259.6	
Margins (%)	19.2	-0.4	0.7	7.8	0.8	2.0	3.5	5.0	6.6	2.8	3.5	

Key performance indicators

Y/E March	FY25				FY26E				FY25	FY26E
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE		
Cost Break-up										
RM Cost (% of Sales)	37.2	35.6	38.0	35.5	38.4	38.4	34.5	35.5	36.5	36.7
Staff Cost (% of Sales)	20.4	20.8	19.1	17.3	19.9	19.5	19.7	18.5	19.3	19.4
R&D Expenses(% of Sales)	6.6	5.6	5.2	5.2	5.2	5.8	6.0	5.7	5.6	5.7
Other Cost (% of Sales)	17.7	18.9	17.1	17.6	17.1	16.8	19.8	18.8	17.8	18.2
Gross Margins (%)	62.8	64.4	62.0	64.5	61.6	61.6	65.5	64.5	63.5	63.3
EBITDA Margins (%)	18.1	19.1	20.6	24.4	19.4	19.4	20.0	21.5	20.8	20.1
EBIT Margins (%)	6.3	7.4	9.4	14.5	7.9	8.4	7.6	10.5	9.7	8.6



Conference call highlights

- Given its vertically integrated structure and strong characterization and development capabilities, BIOS believes it has a reasonable opportunity in GLP products.
- BIOS is in the process of increasing access to the hospital network to scale up the insulin aspart business.
- For the Indian market, regulatory authorities require Phase III clinical trials for Semaglutide. BIOS is working with them to explore the possibility of a waiver based on data from trials conducted in other geographies.
- Net debt currently stands in the USD1.1-1.2b range, with structured debt fully retired.

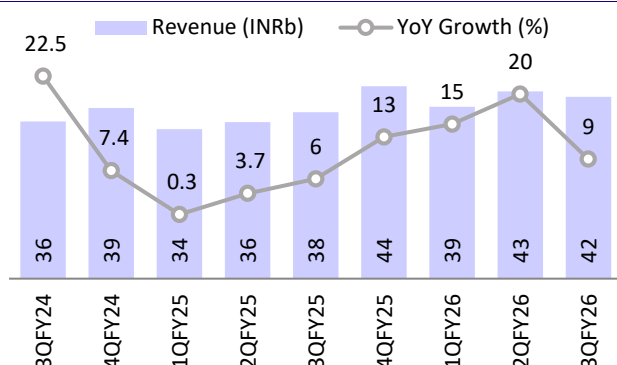
Key exhibits

Exhibit 1: Biosimilars witnessed a jump in PBT margins

Segmental PBT margin	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	3QFY26
Generics	10.0	9.9	9.2	9.8	7.0	7.0	2.6	-1.4	-2.0	17.3	-9.6	-4.2	-2.7
Biosimilars	6.8	7.8	1.2	-0.8	-7.2	3.8	51.1	-0.8	0.0	1.6	3.9	4.1	4.5
Novel Biologics	NA	-200.5	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA	NA
Research Services	17.8	23.2	15.2	17.4	16.6	22.8	8.8	15.4	19.2	23.6	11.6	9.4	10.8
Total	8.4	10.0	5.4	6.9	12.1	8.4	32.4	2.0	3.6	10.6	2.5	3.4	3.6

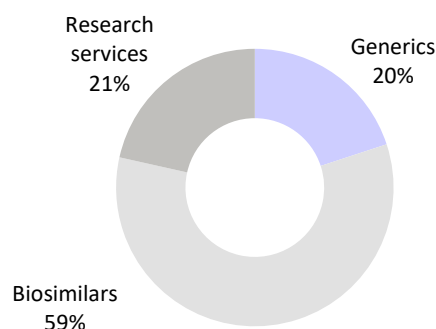
Source: MOFSL, Company

Exhibit 2: BIOS revenue grew 9% YoY in 3QFY26



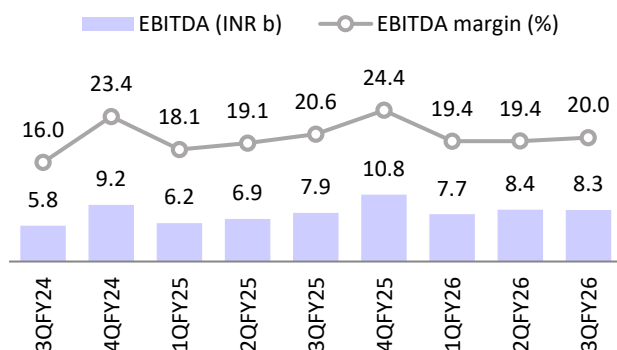
Source: MOFSL, Company

Exhibit 3: Biosimilars contributed 59% to the total revenue



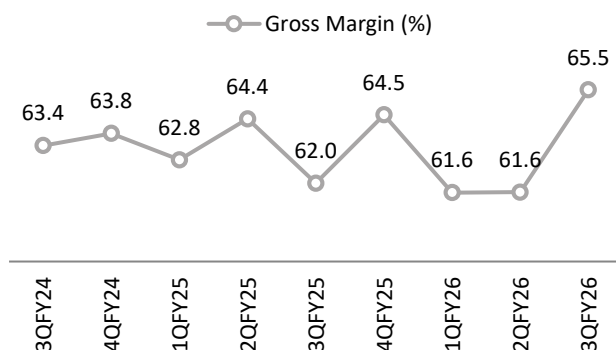
Source: MOFSL, Company

Exhibit 4: EBITDA margin contracted 60bp YoY in 3QFY26



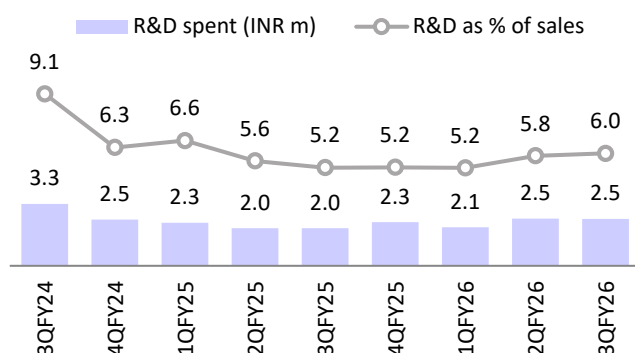
Source: MOFSL, Company

Exhibit 5: GM expanded 350bp in 3QFY26



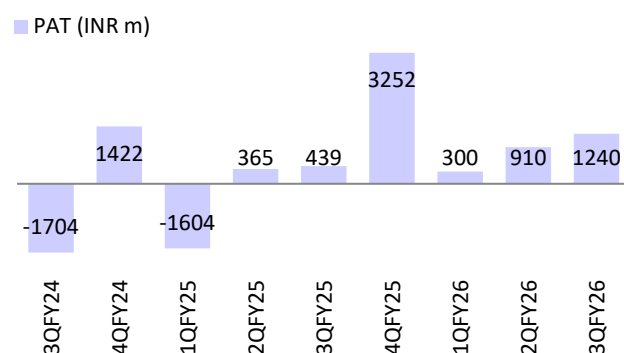
Source: MOFSL, Company

Exhibit 6: R&D expense as a % of sales increased 20bp QoQ



Source: MOFSL, Company

Exhibit 7: Net profit amounted to INR1.2b in 3QFY26



Source: MOFSL, Company

Strong base set; scaling operations across Biologics

Biologics – Performance to be driven by launches and market share gains

- Biologics revenue grew 17.5%/9.4% YoY to INR76.7b/INR25b in 9MFY26/3QFY26, supported by market share gains in existing products.
- In North America, BIOS delivered a strong performance, driven by Oncology and Immunology therapies. Yesintek continued to gain traction among biosimilars, while Civica partnership enabled the launch of affordable Insulin Glargine under the CalRx initiative.
- In Europe, BIOS maintained stable market shares via tender-led execution, with the oncology portfolio, including Abevmy/Ogivri contributing to growth. Key regulatory approvals in 3QFY26 included Yesafili PFS (MHRA) and Yesintek autoinjector (EMA) for Europe markets.
- In emerging markets, performance remained steady, highlighted by the launch of Yesafili in Turkey, which captured double-digit market share.
- Overall, revenue growth was led by North America, while a focus on higher-margin markets supported sustained profitability.
- BIOS' proprietary technology, combined with large-scale manufacturing and device capabilities, supports ongoing expansion for Insulin Aspart. It is doubling its drug product capacity to serve more patients and expects continued market share gains in the coming quarters.
- The biologics segment's revenue is expected to post a 14.4% CAGR over FY25-28, reaching INR134b.

Generics – Delivers 24% YoY growth for second straight quarter

- Generics revenue grew 18%/24% YoY to INR23.2b/INR8.5b in 9MFY26/3QFY26.
- Following a period of subdued performance, the Generics segment sustained robust growth, posting 24% YoY growth in 3QFY26, mirroring the previous quarter's performance.
- This was driven by ongoing g-Liraglutide launches across EU markets via partners, alongside direct market launches in select countries and improved performance of base formulations business.
- BIOS expects additional European launches and higher partner supplies to support near-term growth.
- We expect a 15.7% revenue CAGR over FY25-28 for the Generics segment, driven by a scaling US business, increasing penetration in Europe, and steady growth in emerging markets.

Syngene – Transitional hiccup; building capacity/capability to drive growth

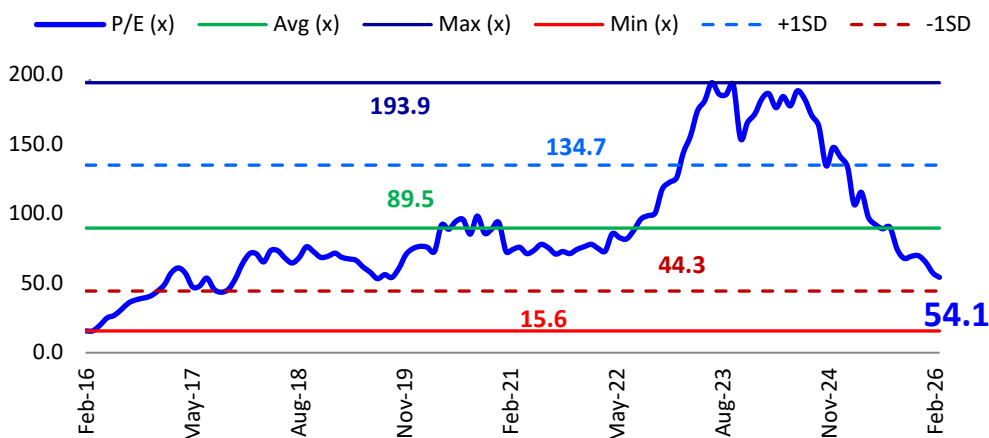
- Syngene's revenue rose 3%/declined 2.8% YoY to INR27b/INR9.2b in 9MFY26/3QFY26.
- In 3QFY26, performance was impacted by challenges at one manufacturing customer. The same is transient and shall normalize over time.
- On the platform expansion front, BIOS commissioned a new commercial-scale liquid-filled hard gelatin capsule facility. It enhanced advanced chemistry capabilities at its Hyderabad site with new catalytic screening and flow chemistry labs.

- BIOS has a renewed focus on diversifying the CDMO customer base to improve capacity utilization across India and US facilities over time.
- BIOS extended the BMS partnership with an expanded scope across discovery, development, manufacturing, and clinical services.
- With a diversified service offering and expanding global footprint, Syngene's revenue is expected to post an 8.2% CAGR over FY25-28, reaching INR46.1b.

Reiterate BUY

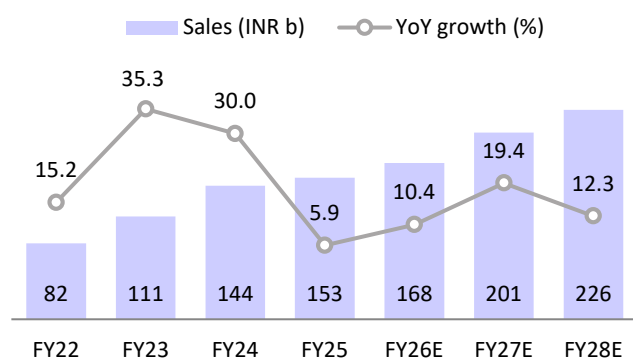
- We reduce our earnings estimate by 4%/4%/5% for FY26/FY27/FY28 to factor in: a) manufacturing constraints for one of the customers in the CRDMO segment, b) a gradual scale-up in the biologics business, and c) higher opex from recently commissioned facilities in the generics segment.
- We value BIOS on an SOTP basis (22x 12M forward EV/EBITDA for biologics segment, 53% stake in Syngene, and 10x EV/EBITDA for the Generics business) to arrive at a TP of INR450.
- BIOS has built considerable capacity across major segments. The operational cost is largely baked in. Product launches and commercial traction remain the key. We expect a 39% earnings CAGR over FY26-28. Reiterate BUY.

Exhibit 8: P/E chart



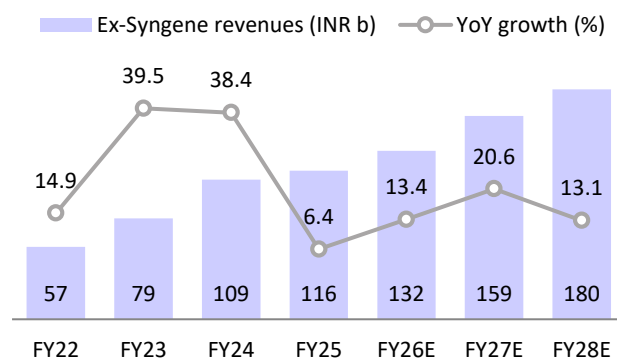
Story in charts

Exhibit 9: Expect revenue CAGR of ~14% over FY25-28



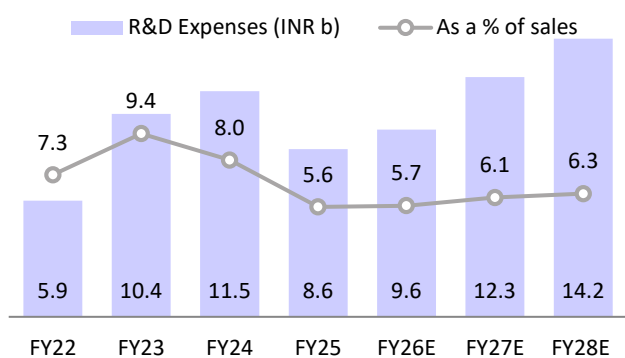
Source: MOFSL, Company

Exhibit 10: Ex-Syngene, revenue growth driven by new launches and the ramp-up of existing products



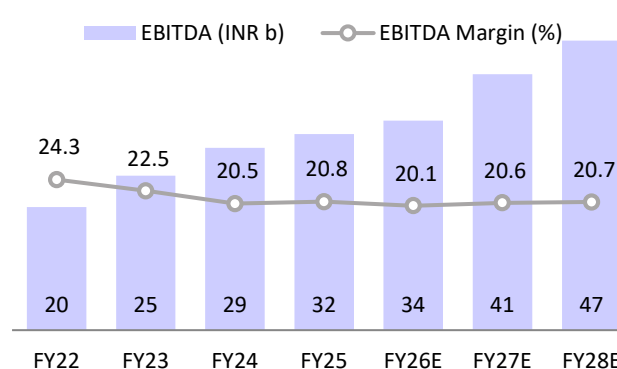
Source: MOFSL, Company

Exhibit 11: R&D spending to increase 70bp as a % of sales over FY25-28



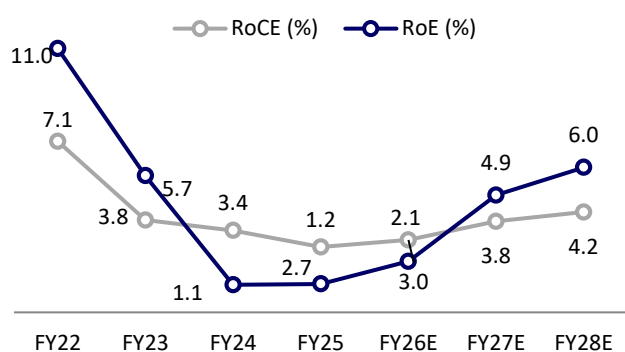
Source: MOFSL, Company

Exhibit 12: EBITDA margin to remain in the range of 20-21% over FY25-28



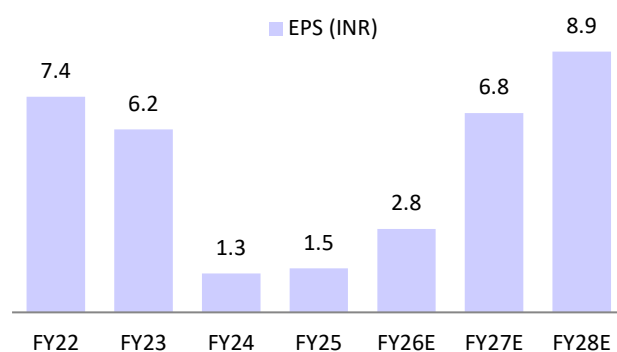
Source: MOFSL, Company

Exhibit 13: RoE expected to witness improvement over FY25-28



Source: MOFSL, Company

Exhibit 14: EPS to register a CAGR of 81% over FY25-28



Source: MOFSL, Company

Financials and valuations

Income Statement (Consolidated)

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Net Income	81,845	110,774	144,051	152,617	168,487	201,139	225,818
Change (%)	15.2	35.3	30.0	5.9	10.4	19.4	12.3
Total Expenditure	61,922	85,810	114,580	120,907	134,606	159,738	179,011
EBITDA	19,923	24,964	29,471	31,710	33,881	41,401	46,807
Change (%)	20.4	25.3	18.1	7.6	6.8	22.2	13.1
Margin (%)	24.3	22.5	20.5	20.8	20.1	20.6	20.7
Depreciation	8,150	11,131	15,690	16,860	19,320	20,737	23,009
EBIT	11,773	13,833	13,781	14,850	14,561	20,664	23,798
Int. & Finance Charges	686	4,183	9,750	8,970	9,690	8,000	7,680
Other Income - Rec.	2,674	2,674	4,100	1,817	3,880	3,530	3,680
Extraordinary income	-3,946	-1,042	7,940	11,200	-3,220	0	0
Share in Profits in JV		-1,666	-840	2	0	0	0
PBT	9,815	9,616	15,231	18,899	5,531	16,194	19,798
Tax	2,116	2,560	2,280	4,580	1,052	3,433	4,276
Tax Rate (%)	21.6	26.6	15.0	24.2	19.0	21.2	21.6
Minority Interest	1220	1810	2748	4168	-310	1,648	990
Adjusted PAT	8,825	7,491	2,166	2,452	4,650	11,112	14,532
PAT	6,479	5,246	10,203	10,147	4,790	11,112	14,532
Change (%)	45.2	-15.1	-71.1	13.2	89.6	139.0	30.8
Margin (%)	7.9	4.7	7.1	6.6	2.8	5.5	6.4

Consolidated Balance Sheet

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Equity Share Capital	6,003	6,003	6,003	6,003	6,003	8,171	8,171
Other Reserves	78,322	172,667	191,827	210,437	214,958	225,449	239,167
Net Worth	84,325	178,670	197,830	216,440	220,961	233,619	247,337
Loans	51,466	180,190	162,760	177,555	176,055	174,555	173,055
Minority Interest	10,375	46,220	54,910	60,685	60,375	62,023	63,013
Deferred liabilities	25,827	52,440	17,480	38,945	38,945	38,945	38,945
Capital Employed	171,993	457,520	432,980	493,625	496,336	509,142	522,350
Gross Block	103,295	127,440	144,540	174,302	197,009	212,873	224,941
Less: Accum. Deprn.	46,528	54,670	70,360	87,220	106,540	127,277	150,286
Net Fixed Assets	56,767	72,770	74,180	87,082	90,469	85,596	74,656
Capital WIP	34,203	25,880	39,850	41,017	30,910	22,046	16,478
Investments	15,879	20,700	10,000	13,827	13,827	13,827	13,827
Intangibles	15,824	269,200	272,850	276,615	287,680	287,680	287,680
Curr. Assets	78,334	128,880	161,180	166,855	172,642	212,797	252,952
Inventory	22,982	42,440	49,440	49,311	54,593	62,929	70,522
Account Receivables	20,582	35,730	62,310	54,879	62,317	74,945	84,140
Cash and Bank Balance	17,475	24,010	22,590	41,202	15,121	26,442	43,861
Loans & Advances	17,295	26,700	26,840	21,463	40,611	48,481	54,429
Curr. Liability & Prov.	29,014	59,910	125,080	91,771	99,191	112,803	123,242
Account Payables	27,709	58,420	117,310	87,247	94,667	108,279	118,718
Provisions	1,305	1,490	7,770	4,524	4,524	4,524	4,524
Net Current Assets	49,320	68,970	36,100	75,084	73,451	99,994	129,710
Appl. of Funds	171,993	457,520	432,980	493,625	496,336	509,142	522,350

E: MOFSL Estimates

Financials and valuations

Ratios

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Basic (INR)							
EPS	5.4	4.6	1.3	1.5	2.8	6.8	8.9
Cash EPS	9.0	9.0	6.6	15.2	14.7	19.3	20.7
BV/Share	70.3	148.9	164.9	180.4	184.1	194.7	206.1
DPS	0.5	1.1	0.4	0.3	0.2	0.4	0.5
Payout (%)	9.2	24.0	27.7	23.2	5.8	5.6	5.6
Valuation (x)							
P/E	69.8	82.2	284.4	251.2	132.5	55.4	42.4
Cash P/E	37.4	37.2	50.4	22.1	22.8	17.3	16.2
P/BV	4.8	2.2	2.0	1.9	1.8	1.7	1.6
EV/Sales	6.7	4.9	3.8	3.6	3.2	2.7	2.4
EV/EBITDA	27.3	21.8	18.5	17.2	16.1	13.2	11.6
Dividend Yield (%)	0.1	0.3	0.1	0.1	0.0	0.1	0.1
FCF per share	-4.6	0.8	6.3	10.5	0.6	13.4	17.6
Return Ratios (%)							
RoE	11.0	5.7	1.2	1.2	2.1	4.9	6.0
RoCE	7.1	3.8	3.4	2.7	3.0	3.8	4.2
RoIC	9.8	4.1	3.1	3.0	2.8	3.7	4.2
Working Capital Ratios							
Fixed Asset Turnover (x)	1.5	1.7	2.0	1.9	1.9	2.3	2.8
Debtor (Days)	92	118	158	131	135	136	136
Inventory (Days)	102	140	125	118	118	114	114
Creditors (Days)	124	192	297	209	205	196	192
Working Capital (Days)	142	148	34	81	126	133	139
Leverage Ratio (x)							
Current ratio	2.7	2.2	1.3	1.8	1.7	1.9	2.1
Net Debt/Equity	0.4	0.9	0.7	0.6	0.7	0.6	0.5

Consolidated Cash Flow Statement

(INR m)

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
PAT for the year	7,716	6,430	12,978	14,294	4,790	11,112	14,532
Add Depreciation/amortization	8,142	11,131	15,688	16,870	19,320	20,737	23,009
Interest/Dividends paid/(Recd).	-445	3,066	8,131	7,859	5,810	4,470	4,000
(Inc)/Dec in WC	-9,513	32,349	-35,717	3,422	-5,300	-7,352	-6,349
Others	5,866	-34,451	28,459	-1,833	0	0	0
CF from Operations	11,766	18,525	29,539	40,612	24,620	28,968	35,191
(Incr)/Dec in FA	-19,248	-17,263	-19,316	-23,433	-23,665	-7,000	-6,500
Free Cash Flow	-7,482	1,262	10,223	17,179	955	21,968	28,691
(Pur)/Sale of Investments	3,457	32,908	2,207	17,166	0	0	0
CF from investments	-16,991	-142,818	-10,045	-2,341	-42,812	-14,870	-12,449
Change in Net Worth	0	0	0	0	0	2,168	0
(Inc)/Dec in Debt	3,213	124,159	-12,712	5,729	-1,500	-1,500	-1,500
Interest Paid	-1,096	-4,856	-8,474	-6,342	-5,810	-4,470	-4,000
Dividend Paid	0	-718	-2,030	-829	-268	-622	-814
Others	307	12,549	-111	-17,098	-310	1,648	990
CF from Fin. Activity	2,424	131,134	-23,327	-18,540	-7,888	-2,777	-5,324
Inc/Dec of Cash	-2,801	6,841	-3,833	19,731	-26,081	11,321	17,419
Add: Beginning Balance	8,970	6,537	12,999	9,195	41,202	15,121	26,442
Closing Balance	6,169	13,378	9,166	28,926	15,121	26,442	43,861
FX	33	217	29	312	0	0	0
Bank balances/Overdraft	11,273	10,415	13,395	11,964	0	0	0
Total Cash and cash Eq	17,475	24,010	22,590	41,202	15,121	26,442	43,861

E: MOFSL Estimates

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NOTES

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Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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