



Top Conviction Ideas: Cement

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Cement Sector: Q2FY26 Review

Q2FY26 Cement Review – Volume Growth Better Than Expected; Outlook Remains Positive

✓ *Financial Performance*

- Companies under our coverage delivered YoY growth of 16% in volume, 22% in revenue, 60% in EBITDA, and 195% in PAT, beating our expectations. This compares to forecasted growth of 8% in volume, 13% in revenue, 47% in EBITDA, and 68% in PAT.
- EBITDA/tonne during the quarter improved notably. EBITDA margins expanded by 400 bps YoY, supported by higher volumes and realisation, which grew by 16% and 4.5% respectively. Sequentially, margins were lower by 310 bps as Q2 is largely impacted by seasonality. EBITDA per tonne rose to Rs 930, marking a 50% YoY increase but a 15% decline QOQ.
- Blended Realization per tonne improved by 4.5%/1% QoQ to Rs 5,472, as most regions experienced stability in cement prices except South and East. Cost per tonne was Rs 4,545, showing a 1.5% decline YoY but higher QoQ owing to negative operating leverage and higher power and fuel costs up 18% to Rs 1,185 per tonne as Pet Coke prices remained elevated. On a YoY basis, P/F cost was flattish.
- Performance across the coverage universe was largely in line with expectations. Notable outperformance came from Ambuja Cement, Dalmia Bharat, ACC Ltd, JK Lakshmi, Birla Corp, and Star Cement, while JK Cement's performance remained mixed, and Shree Cement underperformed compared to estimates. UltraTech delivered healthy volume growth during the quarter.
- During the quarter, Ambuja Cement and JK Lakshmi commissioned 4 mtpa and 1.35 mtpa Cement Grinding Units, respectively. Ambuja Cement and UltraTech announced additional capacity expansion of 22 mtpa and 15 mtpa to be commissioned over FY26-FY28. Previously announced capacity additions are on track and are expected to be commissioned within the given timelines.
- The management noted that cement prices have remained largely flattish since Q2FY26 exit levels, with some softening observed in the South and East regions. Demand is expected to strengthen in H2FY26, supported by rising government infrastructure spending and a recovery in housing, industrial, and commercial segments. The recent reduction in GST rates acts as a structural tailwind, with benefits likely to accrue over the medium to long term.

Cement Sector: Q2FY26 Review

Volume & Realization improved YoY with Cost Under Control

In Q2FY26, cement volume for our coverage universe grew by 16%, beating our expectations. Realisations improved by 4.5% as cement prices remained higher YoY, while operating costs were flattish YoY. We anticipate operating performance to remain benign in FY26, supported by improved pricing, higher government spending on infrastructure projects, and housing demand. The recent GST cut on Cement is also expected to improve demand in the medium to long term.

Cement Demand better than Expectations:

- **Resilient Pricing:** Cement prices improved by 4.5% YoY and 1% QoQ for our coverage universe, with most of the regions witnessing stable prices except the South and East regions, where prices softened. Currently, Trade prices are largely at the same level with minor cuts as Q2FY26 exit prices, while Non-trade prices are lower, followed by the recent GST cut on Cement. Market dynamics and the demand-supply scenario will dictate the pricing environment.
- **Volume-led Growth:** Demand for cement remained resilient, also on account of a lower base last year, driven by government infrastructure spending and a revival in housing and commercial construction. UltraTech Cement, Ambuja Cement, JK Cement, JK Lakshmi, and Star Cement witnessed high double-digit volume growth during the quarter.
- There were regional variations in demand. While the South and East regions saw strong demand supported by infrastructure activity, pre-election spending in Bihar, the North and Central regions witnessed softness owing to a slowdown in infrastructure-related spending, while the Western region remained stable.

Input Cost

- During the quarter, power and fuel costs remained flat YoY to Rs 1,186/tonne for our coverage universe, though on a QoQ basis, costs were higher by 18% on a tonne basis as international Pet Coke prices remained elevated at \$118-\$120 tonne. While freight costs were lower owing to seasonal discounts offered by Railways and raw material costs remained rangebound. Other costs were higher on a tonne basis due to negative operating leverage caused by seasonality.

Outlook

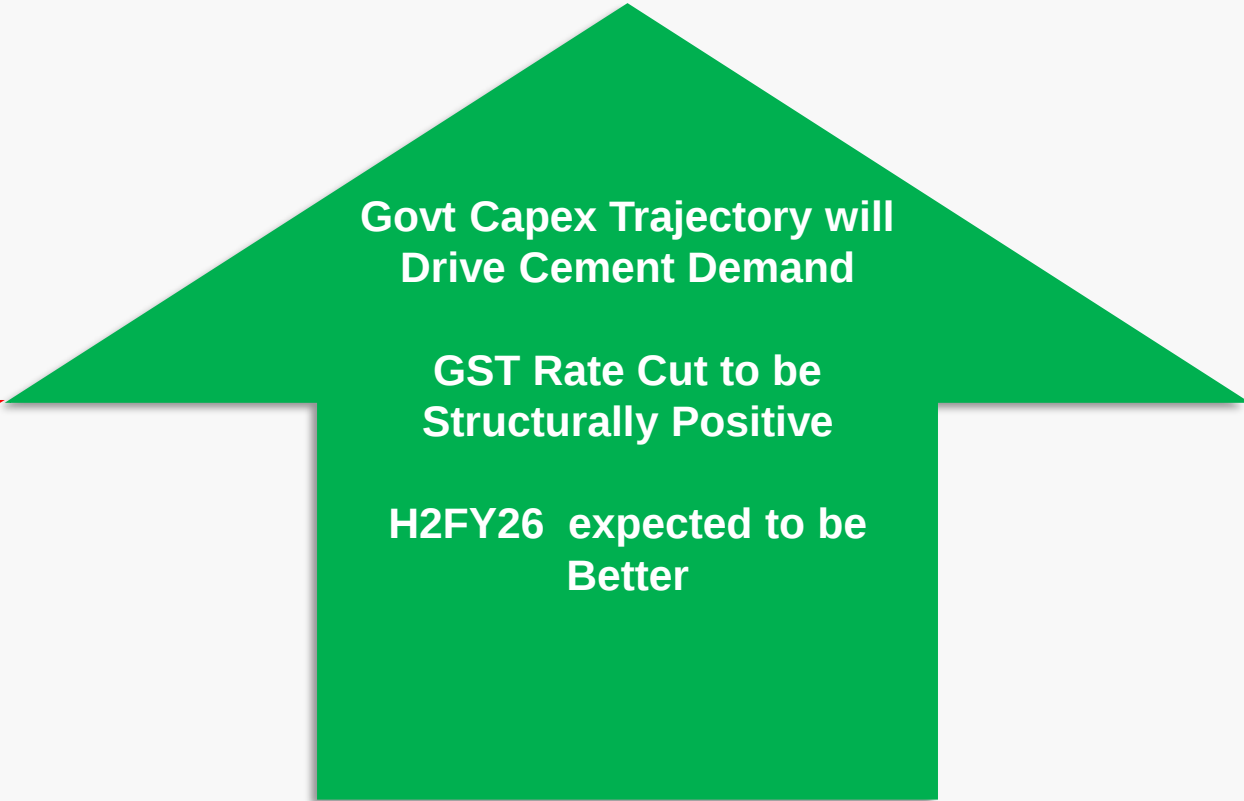
- We expect cement demand to remain strong in FY26, supported by sustained government infrastructure spending, steady housing demand, and a recovery in rural consumption. These positive drivers are likely to keep the industry on a solid growth trajectory, and we forecast high single-digit volume growth across our coverage universe. The industry added nearly 30–35 MTPA of new capacity in FY25, with a further ~35-40 MTPA expected in FY26. This sustained capacity expansion reflects confidence in long-term demand growth and continued investment momentum across the sector.
- The GST rate cut on cement (from 28 % → 18 % announced) is a structural tailwind: It should stimulate demand (especially in rural and semi-urban housing) and thus help volumes over the medium term. Leading players with premiumization, strong distribution, diversified geography, and efficiency will fare better than those with a weak regional presence or a high cost base.
- We remain positive as long-term demand drivers are intact and expect cement demand to grow at a CAGR of 7%-8% over FY24-27E. Sector consolidation is expected to benefit large players through economies of scale, supply chain efficiency, and better pricing in the long term. Cement prices, regional demand and supply dynamics, and trends in fuel costs will be key monitorables.

Short and Medium-term Outlook

Short term



Decline in Cement Prices
Higher Competitive Intensity



**Govt Capex Trajectory will
Drive Cement Demand**

**GST Rate Cut to be
Structurally Positive**

**H2FY26 expected to be
Better**

Medium Term

Key Monitorables – *Higher Price Realisations; Input Cost; Demand Pick-up*

Top Conviction Ideas: Cement

Stock	Reco.	TP	Recommendation Rationale
 UltraTech Cement Ltd	BUY	Rs 13,900*	✓ The company's capacity expansion is on track. Its total grinding capacity in India stands at 187 mtpa. The company has announced the fourth phase of capacity expansion, adding 22.8 mtpa at a capital cost of Rs 10,255 Cr (USD 51/tonne). ✓ The company plans to add a further 11 mtpa in FY26 and another 15 mtpa in FY27, bringing its total cement manufacturing capacity to 235 mtpa by FY28-29 in India. ✓ With expanded capacity and scale, the company is positioned to strengthen its market leadership, targeting a market share increase from 25% to 28%. We project volume growth at a 14% CAGR over FY25–27E. ✓ The company projects a total cost reduction of Rs 200–300 per tonne over the next 2–3 years. We project that its EBITDA margins will increase to 22% in FY27E, driven by higher volume, better realisations, and cost optimisation initiatives. ✓ Between 2013 and 2024, the market share of large players increased from 46% to 55%, and by FY27-28, it is expected to rise further to 65%-70%. With the growing pace of consolidation and capacity expansion by top players, its overall market share is set to increase further. This trend will positively influence cement pricing, economies of scale, and supply chain efficiency. UltraTech, being the top player in the country, is well-positioned to benefit from this consolidation in the medium to long term.

* Note: Target Price is based on our Q2FY26 Result Update Report

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Stock

Reco.

TP

Recommendation Rationale



Ambuja Cements Ltd

BUY

Rs 705*

- ✓ The company is expanding capacity from 107 MTPA (including 8.5 MTPA from Orient Cement) to 118 MTPA by FY26. It now targets 155 MTPA by FY28 (earlier 140 MTPA), supported by incremental expansion and debottlenecking initiatives.
- ✓ Volume and revenue are projected to grow at CAGRs of 12% each, respectively, over FY24-FY27E.
- ✓ During the quarter, EBITDA margin improved to 19.2%, supported by stronger realisation, healthy volume growth, and lower YoY operating cost. The company targets reducing its cost of production to Rs 4,000/tonne by FY26, with an additional reduction of Rs 300–400/tonne by FY28 through multiple levers. We expect margins to improve to 20%–21% by FY27E.
- ✓ Strong infrastructure demand and ongoing needs from the housing and commercial sectors are anticipated to boost cement demand in FY26. Strategic investments in roads, railways, and urban and commercial amenities are poised to drive robust growth. The company expects demand for the industry during FY26 to grow in the range of 7-8%.

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Stock	Reco.	TP	Recommendation Rationale
 Dalmia Bharat Ltd	BUY	Rs 2,550*	✓ The company had earlier announced a comprehensive capacity expansion plan involving a 6 MTPA cement unit and a 3.5 MTPA clinker unit at Kadapa (clinker capacity: 3 MTPA) and a 3 MTPA bulk terminal in Chennai, entailing a total capital outlay of Rs 3,287 Cr. These projects are targeted to become operational by Q2FY28. Additionally, its 6 MTPA capacity addition in the western region (3 MTPA each at Pune and Belgaum) is progressing as per schedule and is expected to be commissioned by Q4FY27. ✓ Dalmia has also commenced trial runs at its 3.6 MTPA clinker unit in Umrangso, Assam, with commercial production expected by Q3FY26, marking a key milestone in its ongoing capacity expansion program. With improved utilisation and incremental capacity coming onstream, the company is projected to deliver a 7% volume CAGR over FY25–27E. ✓ The company's quarterly performance was aided by a 7% YoY increase in realisations, reaching Rs 4,952/tonne. With cement prices largely remaining stable, margins are expected to stay robust in FY26. In parallel, Dalmia is actively pursuing cost-saving initiatives, targeting a reduction of Rs 150–200/tonne over the next two years through enhanced operational efficiency and process optimisation. ✓ These efforts are expected to sustain profitability and drive margin expansion going forward. We pencil in higher EBITDA margins in the range of 21-22% over FY26-27E.

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Stock	Reco.	TP	Recommendation Rationale
 JK Lakshmi Cement	BUY	Rs 1,030*	✓ The company has planned a capacity expansion of 4.6 mtpa in cement grinding and 2.3 mtpa in clinker at a total capital cost of Rs 3,000 Cr (\$75/tonne), to be commissioned in phases over FY27–FY28. These expansions are expected to strengthen market share and support sustained volume and revenue growth. We project volume and revenue CAGR of 8% and 12%, respectively, over FY25–27E. ✓ JKLC reported a 15% YoY increase in revenue to Rs 1,532 Cr. This was driven by a 15% YoY growth in sales volume, outperforming the industry's average growth. ✓ The company aims to strengthen performance through key strategic initiatives, including optimizing its geo-mix, increasing the production and sales of blended cement, raising the share of trade sales, and expanding its portfolio of premium and value-added products. It also plans to improve logistics efficiency and enhance the share of renewable power and AFR usage. JKLC expects cost savings of Rs 100-120 per tonne. We project EBITDA/tonne growth at an 18% CAGR over FY25-27E, reaching Rs 995/tonne, supported by better realisations, higher volumes, and cost-saving measures. ✓ Given the government's emphasis on infrastructure development and increased budgetary allocation for housing and road projects, the outlook for the cement sector remains positive for the upcoming year.

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