MOTILAL OSWAL

FINANCIAL SERVICES

Global Health

Estimate change	1
TP change	1
Rating change	

Bloomberg	MEDANTA IN
Equity Shares (m)	269
M.Cap.(INRb)/(USDb)	309.7 / 3.5
52-Week Range (INR)	1514 / 936
1, 6, 12 Rel. Per (%)	7/2/-14
12M Avg Val (INR M)	609

Financials & Valuations (INR b)						
Y/E MARCH	FY25E	FY26E	FY27E			
Sales	36.7	43.1	50.0			
EBITDA	8.9	10.9	13.1			
Adj. PAT	5.3	6.7	8.3			
EBIT Margin (%)	18.9	19.8	21.0			
Cons. Adj. EPS (INR)	19.6	24.9	30.9			
EPS Gr. (%)	10.0	27.3	23.9			
BV/Sh. (INR)	124.3	144.9	170.3			
Ratios						
Net D:E	0.1	0.0	(0.1)			
RoE (%)	16.8	18.5	19.6			
RoCE (%)	15.0	16.6	17.6			
Payout (%)	17.6	17.6	17.6			
Valuations						
P/E (x)	58.9	46.2	37.3			
EV/EBITDA (x)	35.2	28.6	23.3			
EV/Sales (x)	8.5	7.2	6.1			
Div. Yield (%)	0.3	0.3	0.4			
FCF Yield (%)	0.6	1.0	1.5			
EV/Sales (x)	8.5	7.2	6.1			

Shareholding pattern (%)

As On	Dec-24	Sep-24	Dec-23				
Promoter	33.0	33.0	33.1				
DII	10.5	11.1	11.2				
FII	12.5	12.2	11.4				
Others	44.0	43.7	44.4				
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FII Includes depository receipts

CMP: INR1,153

TP: INR1,410 (+22%)

Buy

Better-than-est. 3Q; developing hospitals boost earnings

Expanding presence in Ranchi by leasing the newly-built hospital

- Global Health (Medanta) delivered better-than-expected 3QFY25 results. The strong improvement in developing hospitals and a steady show at the matured hospitals led to healthy earnings growth for the quarter.
- We raise our earnings estimate by 3%/4%/3% for FY25/FY26/FY27 factoring in: 1) faster scale-up at Patna Hospital backed by demand tailwind, 2) enhanced effort at Lucknow, driving recovery in operational performance, and 3) improved visibility for volume growth aided by the addition of institutional empanelment. We value Medanta at 30x 12M forward EV/EBITDA to arrive at our TP of INR1,410.
- Medanta remains on track to a) add clinical talent at existing centers (~100+ doctors added in 9MFY25), b) improve case mix through the addition of beds in oncology/ICU, and c) expand at newer locations (Ranchi/Noida/Delhi). Interestingly, a major portion of the revenue/EBITDA growth is driven by volume, partly supported by patient realization. Overall, we expect 22%/25% CAGR in EBITDA/PAT over FY25-27. **Reiterate BUY.**

Quarterly EBITDA surpasses the previous high; scope to improve further

- In 3QFY25, sales grew 12.8% YoY to INR9.4b (vs. our est: INR8.8). Mature hospitals' revenue (69% of total revenue) grew 10.1% YoY to INR6.5b.
 Developing hospitals' revenue (31% of total revenue) rose 9.5% YoY to INR3b.
- EBITDA margin contracted 90bp YoY to 25.6%, primarily due to a higher share of RM costs (+150bp YoY), offset by a lower share of employee expenses (-40bp YoY) and a reduced share of other expenses (-20bp YoY).
- Medanta's EBITDA grew 8.9% YoY to INR2.4b (vs. our est: INR2.2b).
 Mature hospitals' EBITDA increased 9% YoY to INR1.6b, and developing hospitals grew 4.8% YoY to INR1b for 3QFY25.
- PAT grew 18.4% YoY to INR1.5b (vs. our est: INR1.3b) owing to a marginally lower interest and tax burden.
- Medanta's revenue/EBITDA/PAT grew 13%/7%/11% to INR27.6b/ INR6.7b/INR3.9b in 9MFY25.

Highlights from the management commentary

- Medanta would lease a 110-bed newly-built hospital in Ranchi. Medanta will invest about INR500m in medical equipment at this site and commence operations from 1QFY26.
- The barricading of the land has been completed, and architectural drawings are currently being prepared at Oshiwara, Mumbai.
- Medanta onboarded 49/100+ doctors in 3QFY25/9MFY25. Lucknow and Patna have witnessed maximum doctor addition in 3QFY25.
- Noida Hospital would commence in the next 1Q/2QFY26. On an overall basis, about 1000 beds would be added by Medanta across sites over the next two years.

Tushar Manudhane - Research Analyst (Tushar.Manudhane@MotilalOswal.com)

Research Analyst: Akash Manish Dobhada (Akash.Dobhada@MotilalOswal.com) | Viraj Shah (Viraj.Shah@MotilalOswal.com) Investors are advised to refer through important disclosures made at the last page of the Research Report. Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

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Consolidated – Quarter	y Earning	s Model										(INRm)
Y/E March		FY2	24			FY2	25E		FY24	FY25E	FY25E	vs Est
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			3QE	(%)
Gross Sales	7,730	8,439	8,365	8,086	8,611	9,566	9,434	9,091	32,751	36,702	8,789	7.3%
YoY Change (%)	25.2	24.3	20.5	14.4	11.4	13.3	12.8	12.4	21.6	12.1	5.1	
Total Expenditure	5,887	6,255	6,150	6,175	6,699	7,222	7,023	6,877	24,467	27,820	6,636	
EBITDA	1,843	2,185	2,215	1,911	1,912	2,344	2,412	2,214	8,284	8,882	2,153	12.0%
YoY Change (%)	38.7	38.3	36.1	12.7	3.7	7.3	8.9	15.9	33.7	7.2	-2.8	
Margins (%)	23.8	25.9	26.5	23.6	22.2	24.5	25.6	24.4	25.3	24.2	24.5	
Depreciation	468	485	495	572	515	494	484	461	2,020	1,954	485	
Interest	179	201	177	182	180	160	163	145	739	647	155	
Other Income	215	208	181	274	219	182	160	172	747	734	190	
PBT before EO expense	1,410	1,707	1,724	1,431	1,437	1,872	1,925	1,781	6,271	7,014	1,703	13.0%
Extra-Ord expense/(Income)	0	0	0	0	0	0	0	0	0	0	0	
PBT	1,410	1,707	1,724	1,431	1,437	1,872	1,925	1,781	6,271	7,014	1,703	13.0%
Tax	390	455	488	157	374	503	462	415	1,490	1,754	409	
Rate (%)	27.7	26.6	28.3	11.0	26.0	26.9	24.0	23.3	23.8	25.0	24.0	
Minority Interest & Profit/Loss of Asso. Cos.	0	0	0	0	0	0	0	0	0	0	0	
Reported PAT	1,020	1,252	1,235	1,273	1,063	1,369	1,463	1,366	4,781	5,261	1,294	13.0%
Adj PAT	1,020	1,252	1,235	1,273	1,063	1,369	1,463	1 ,366	4,781	5,261	1,294	13.0%
YoY Change (%)	73.8	46.1	53.3	26.0	4.2	9.4	18.4	7.3	46.6	10.0	4.8	
Margins (%)	13.2	14.8	14.8	15.7	12.3	14.3	15.5	15.0	14.6	14.3	14.7	

E: MOFSL Estimates



Highlights from the management commentary

- Lucknow has seen a surge in patient volumes and revenue growth, partly on the back of empanelment with CGHS, railways, and other PSUs.
- The PPP business in Patna and the scheme business are affecting ARPOB at developing hospitals to some extent.
- The Ophthalmology Specialty has been added in 3QFY25 at Lucknow.
- Architectural drawings are currently under preparation for the hospital to be set up at Pitampura, New Delhi.
- Patna's capacity expanded by adding 28 ICU beds in 3QFY25.
- About 10% of patients belong to the scheme business, with the largest share coming from the Gurgaon facility. Lucknow scheme's patient share will be ~4-5%.

Other operating highlights

- Mature hospitals' revenue (69% of total revenue) grew 10.1% YoY to INR6.5b. EBITDA was INR1.6b during 3QFY25, while the margin dipped 30bp YoY to 25%.
- Developing hospitals' revenue (31% of total revenue) grew 9.5% YoY to INR3b. EBITDA was INR1b during the quarter, with a margin contraction of 150bp YoY to 33.8%.
- The company added 34 beds (six beds at Lucknow; 28 beds at Patna) in 3QFY25 to a total bed capacity of 3,042.
- In 3QFY25, ARPOB grew 1.2% YoY to INR61.3K due to a combination of tariff hikes in matured facilities and changes in the case mix across the group.
- International patient revenue grew 14.3% YoY to INR541m in 3QFY25.
- IPD/OPD volumes increased 13.2%/8.7% YoY during the quarter.
- Occupancy levels stood at 63.6% (vs. 64% in 3QFY24 and 64.3% in 2QFY25).
- ALOS stood at 3.23 days (vs. 3.3/3.2 days in 3QFY24/2QFY25).
- OPD Pharmacy revenue increased 21.4% YoY to INR290m.
- The share of cash and insurance in the payor mix declined from 85% in 3QFY24 to 82% in 3QFY25.

Key exhibits

Exhibit 1: Revenue for hospitals grew 13% YoY in 3QFY25

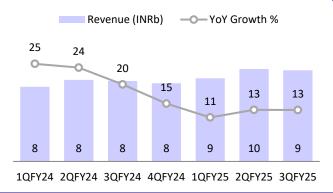
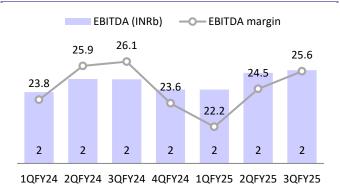


Exhibit 2: EBITDA margin contracted 60bp in 3QFY25



Good show at Lucknow/Patna; gearing up for the commencement of the Noida hospital Increasing volumes to drive overall growth

- In 9MFY25, revenue from mature hospitals grew 11.1% YoY to INR19.7b, while revenue from developing hospitals grew 5.8% YoY to INR8.1b. Revenue growth was due to higher patient volumes in all facilities and technology advancements.
- The EBITDA margin in mature hospitals was flat YoY at 25.1%. However, the developing hospital margins contracted 390bp YoY to 29.8% owing to a high base, lower occupancy levels, the addition of scheme patients, and a fall in ARPOB. Interestingly, Medanta's efforts have resulted in an improvement in the profitability of developing hospitals in 3QFY25.
- Medanta aims to enhance profitability by augmenting patient volume through the addition of new medical indications, expanding capacity, and leveraging technological advancements.
- Further, industry tailwinds like insurance penetration and international tourism should benefit Medanta, given its considerable clinical talent and strong brand franchise. We expect a 16.7% sales CAGR in healthcare services to INR50b over FY25-27.

Building capacities in focus cities

- Medanta has 3,042 beds installed at the end of 3QFY25. It aims to grow its capacity to ~3,064 beds by FY25, 4,074 by FY27, and 6,024 over the long term.
- Total capex for the 2,900-bed addition is estimated at INR30b, which is expected to be funded via a mix of debt and internal accruals.
- Medanta is entering the Mumbai market by setting up a 500-bed super specialty hospital for a capex of INR11b. The company has purchased the land for INR1.3b and executed the lease deed.
- Medanta recently signed an O&M agreement to operate and manage a ~750bed super specialty hospital at Pitampura, Delhi for an expected capex of INR6b.

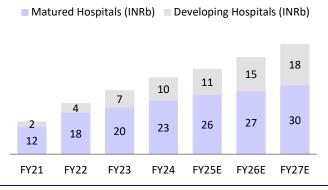
Reiterate BUY

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 faster scale-up at Patna Hospital backed by demand tailwind, 2) enhanced effort at Lucknow, driving recovery in operational performance, and 3) improved visibility for volume growth aided by the addition of institutional empanelments. We value Medanta at 30x 12M forward EV/EBITDA to arrive at our TP of INR1,410.
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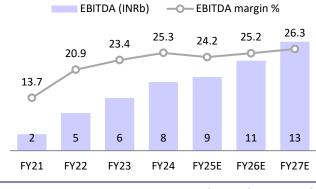
Story in charts

Exhibit 3: Expect 27% sales CAGR over FY25-27 in developing hospitals



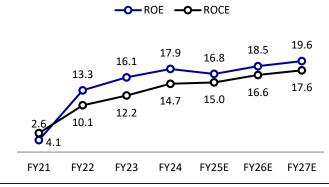
Source: Company, MOFSL

Exhibit 5: Expect 210bp margin expansion over FY25-27



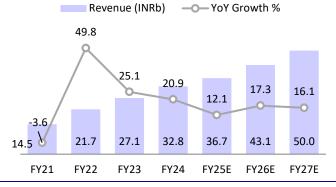
Source: Company, MOFSL

Exhibit 7: Expect return ratio to improve over FY25-27



Source: Company, MOFSL

Exhibit 4: Expect 16.7% overall revenue CAGR over FY25-27



Source: Company, MOFSL

Exhibit 6: Expect 18.4% EPS CAGR over FY25-27

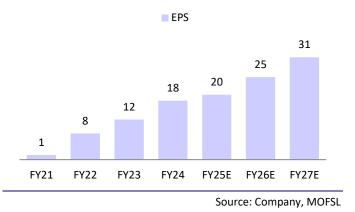
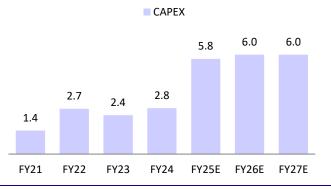


Exhibit 8: Significant investment in capacity expansion (INRb)



Source: Company, MOFSL

Financials and valuation

Income Statement						(INRm
Y/E March	FY22	FY23	FY24	FY25E	FY26E	FY27E
Total Income from Operations	21,666	27,099	32,751	36,702	43,058	49,999
Change (%)	49.8	25.1	20.9	12.1	17.3	16.1
Raw Materials	5,429	6,252	6,253	7,594	8,478	9,946
Employees Cost	5,680	6,343	6,356	7,349	8,551	9,946
Other Expenses	6,018	8,151	8,137	9,525	10,790	12,314
Total Expenditure	17,127	20,746	24,467	27,820	32,207	36,849
% of Sales	79.1	76.6	74.7	75.8	74.8	73.7
EBITDA	4,539	6,352	8,284	8,882	10,851	13,150
Margin (%)	20.9	23.4	25.3	24.2	25.2	26.3
Depreciation	1,297	1,575	2,020	1,954	2,325	2,660
EBIT	3,242	4,777	6,263	6,927	8,526	10,490
Int. and Finance Charges	795	779	739	647	575	526
Other Income	392	493	747	734	861	1,000
PBT bef. EO Exp.	2,839	4,491	6,271	7,014	8,812	10,964
EO Items	-33	0	0	0	0	0
PBT after EO Exp.	2,806	4,491	6,271	7,014	8,812	10,964
Total Tax	844	1,232	1,490	1,754	2,115	2,664
Tax Rate (%)	30.1	27.4	23.8	25.0	24.0	24.3
Minority Interest	0	0	0	0	0	0
Reported PAT	1,962	3,259	4,781	5,261	6,697	8,299
Adjusted PAT	1,995	3,259	4,781	5,261	6,697	8,299
Change (%)	469.0	63.3	46.7	10.0	27.3	23.9
Margin (%)	9.2	12.0	14.6	14.3	15.6	16.6

Global Health Ltd. - Balance Sheet

Global Health Ltd Balance Sheet						(INRm)
Y/E March	FY22	FY23	FY24	FY25E	FY26E	FY27E
Share Capital	506	536	537	537	537	537
Other equity	15,654	23,746	28,519	32,853	38,369	45,206
Net Worth	16,160	24,282	29,056	33,390	38,906	45,743
Minority Interest	0	0	0	0	0	0
Total Loans	11,089	11,220	8,019	6,019	7,519	6,519
Deferred Tax Liabilities	0	0	0	0	0	0
Other Non-Current Liabilities	713	468	399	447	525	609
Capital Employed	27,963	35,970	37,474	39,856	46,950	52,871
Gross Block	20,828	25,087	28,149	33,899	39,899	45,899
Less: Accum. Deprn.	6,381	7,956	9,976	11,931	14,256	16,915
Net Fixed Assets	14,447	17,131	18,172	21,968	25,643	28,983
Goodwill on Consolidation	3,311	3,371	4,187	4,187	4,187	4,187
Capital WIP	4,393	3,270	3,875	3,875	3,875	3,875
Total Investments	1	1	1	1	1	1
Other Non-Current Assets	1,186	1,593	1,718	1,926	2,259	2,624
Curr. Assets, Loans & Adv.	8,117	15,795	15,087	14,168	18,30 6	21,661
Inventory	534	604	669	465	545	633
Account Receivables	1,802	1,942	2,153	2,413	2,831	3,287
Cash and Bank Balance	5,118	7,672	4,246	3,251	6,858	9,633
Loans and Advances	663	5,577	8,020	8,040	8,073	8,108
Curr. Liability & Prov.	3,493	5,190	5,567	6,269	7,322	8,460
Account Payables	1,343	1,947	1,868	2,124	2,459	2,813
Other Current Liabilities	1,956	2,445	2,757	3,090	3,625	4,209
Provisions	193	798	942	1,056	1,239	1,438
Net Current Assets	4,625	10,605	9,520	7,899	10,984	13,201
Appl. of Funds	27,963	35,970	37,474	39,855	46,949	52,871

Financials and valuation

Ratios						
Y/E March	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)						
Adj. EPS	7.9	12.1	17.8	19.6	24.9	30.9
Cash EPS	13.0	18.0	25.3	26.9	33.6	40.8
BV/Share	64.0	90.4	108.2	124.3	144.9	170.3
DPS	0.0	0.0	2.7	2.9	3.7	4.6
Payout (%)	0.0	0.0	17.6	17.6	17.6	17.6
Valuation (x)						
P/E	145.9	95.0	64.8	58.9	46.2	37.3
Cash P/E	88.4	64.0	45.5	42.9	34.3	28.3
P/BV	18.0	12.8	10.7	9.3	8.0	6.8
EV/Sales	13.7	11.6	9.6	8.5	7.2	6.1
EV/EBITDA	65.5	49.3	37.8	35.2	28.6	23.3
Dividend Yield (%)	0.0	0.0	0.2	0.3	0.3	0.4
FCF per share	1.5	15.2	12.5	6.9	11.2	17.7
Return Ratios (%)						
RoE	13.3	16.1	17.9	16.8	18.5	19.6
RoCE	10.1	12.2	14.7	15.0	16.6	17.6
RoIC	13.1	15.9	15.6	14.8	16.6	18.5
Working Capital Ratios	-					
Asset Turnover (x)	0.8	0.8	0.9	0.9	0.9	0.9
Inventory (Days)	8	8	7	6	4	4
Debtor (Days)	30	26	24	24	24	24
Creditor (Days)	23	26	21	21	21	21
Leverage Ratio (x)	23	20				
Current Ratio	2.3	3.0	2.7	2.3	2.5	2.6
Interest Cover Ratio	4.1	6.1	8.5	10.7	14.8	19.9
Net Debt/Equity	0.4	0.1	0.1	0.1	0.0	-0.1
Net Debt/EBITDA	1.2	-0.3	-0.5	-0.6	-0.7	-0.9
Cash Flow Statement						(INRm)
Y/E March	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(Loss) before Tax	2,806	4,492	6,271	7,014	8,812	10,964
Depreciation	1,297	1,499	1,727	1,954	2,325	2,660
Interest & Finance Charges	795	779	739	647	575	526
Direct Taxes Paid	-980	-1,061	-1,775	-1,754	-2,115	-2,664
(Inc)/Dec in WC	-668	1,028	-531	467	266	279
CF from Operations	3,250	6,737	6,431	8,329	9,863	11,764
Others	-137	-292	-311	-734	-861	-1,000
CF from Operating incl EO	3,113	6,445	6,121	7,595	9,001	10,764
(Inc)/Dec in FA	-2,731	-2,352	-2,772	-5,750	-6,000	-6,000
Free Cash Flow	382	4,093	3,349	1,845	3,001	4,764
(Pur)/Sale of Investments						
Others	-1,478	-1,071	-1,636	734	861	1,000
CF from Investments	-4,209	-3,423	-4,408	-5,016	-5,139	-5,000
Inc/(Dec) in Debt	2,152	-275	-4,586	-2,000	1,500	-1,000
Interest Paid	-936	-1,054	-553	-647	-575	-526
Others	380	4,785	0	-927	-1,180	-1,463
CF from Fin. Activity	1,596	3,456	-5,139	-3,574	-256	-2,989
Inc/Dec of Cash	500	6,478	-3,426	-995	3,607	2,775
Opening Balance	695	1,194	7,672	4,246	3,251	6,858
Closing Balance	1,194	7,672	4,246	3,251	6,858	9,633
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Investment in securities market are subject to market risks. Read all the related documents carefully before investing

MOTILAL OSWAL

ΝΟΤΕS

Explanation of Investment Rating				
Expected return (over 12-month)				
>=15%				
< - 10%				
< - 10 % to 15%				
Rating may undergo a change				
We have forward looking estimates for the stock but we refrain from assigning recommendation				

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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Grievance Redressal Cell:

Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Ajay Menon	022 40548083	am@motilaloswal.com

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