

Syrma SGS Technology | BUY

2Q a beat; announces acquisitions in defence electronics

Syrma SGS reported a strong 2Q performance, beating our and consensus estimates. It also announced the acquisition of Elcome Integrated Systems, marking its foray into manufacturing of defence and maritime equipment. Syrma SGS will pay cash consideration of INR 2.35bn to acquire a 60% stake in Elcome, while the balance 40% will be acquired in tranches over 3 years. Elcome will use INR 500mn out of these funds to acquire a 100% stake in Navicom Technology International Systems. Elcome and Navicom reported revenue of INR 1.6bn and INR 520mn respectively in FY25, taking consolidated revenue to INR 2.1bn. In FY24, Elcome's revenue stood at INR 1.1bn, with EBITDA margin of 20%, and Navicom's revenue stood at INR 368mn respectively, with EBITDA margin of 13%. This indicates consolidated revenue of INR 1.5bn, and consolidated EBITDA margin of 17.7%. Maintain BUY with a PT of INR 980, at 45x Sep'27E EPS.

- **2Q results surprise positively:** 2Q revenue at INR 11.5bn, +38% YoY/+21% QoQ, was 7% ahead of our and consensus estimate. 2Q EBITDA at INR 1.2bn, +62% YoY/+33% QoQ, was 27% ahead of our estimate and 21% ahead of consensus. This was due to strong revenue growth and lower operating expenses. Gross margin expanded 60bps YoY, in-line with expectations. EBITDA margin at 10.1% expanded 150bps YoY and was 160bps ahead of estimate of 8.4% and 120bps higher than consensus estimate of 8.9%. 2Q PAT at INR 641mn, +77% YoY/+29% QoQ was a 21% beat on our estimate of INR 531mn, and 17% beat on consensus estimate of 547mn. Concall at 10.30AM tomorrow. [Click here to register.](#)
- **Segmental performance:** The automotive segment posted revenue of INR 2.7bn, +28% YoY, constituting 24% of total revenue vs. 25% YoY. The consumer business registered a 35% YoY growth to INR 3.7bn, and constituted 32% of total revenue vs. 33% YoY. Syrma's healthcare vertical registered a growth of 26% to INR 834mn, and was 7% of total revenue vs. 8% YoY. Growth in industrials was relatively muted at 9% YoY, to INR 2.6bn, constituting 23% of total revenue vs. 29% YoY. Lastly, revenue from the IT and railway segment grew 3x to INR 1.6bn, and was 14% of consolidated revenue vs. 5% YoY. Revenue from exports stood at INR 2.6bn, +38% YoY, making up 23% of total revenue, flat YoY.
- **Observations on the balance sheet:** Total gross debt went down from INR 6.1bn as of Mar'25 to INR 2.8bn as of Sep'25. Consequent to the QIP, the Company reported a net cash position of INR 4.8bn as of Sep'25, as compared to net cash of INR 5mn as of Mar'25. Further, net working capital inched up, to 80 days as of Sep'25 vs. 70 days as of Mar'25. Lastly, for 1HFY26, Syrma SGS posted negative operating cash flows of INR 1.1bn, vs. positive operating cash flow of INR 2.1bn reported for FY25. The management had earlier guided for net working capital days of 65 by end-FY26E and positive operating cash flows for full year FY26E, commentary on which will be important to note in the concall tomorrow.
- **Acquisition of Elcome & Navicom to mark a foray into manufacturing of defence equipment:** Syrma SGS entered into an agreement to acquire a 60% stake in Elcome Integrated Systems for INR 2.35bn, by way of a mix of primary and secondary investment. The balance 40% stake will be acquired in tranches over 3 years, linked to earn-out based milestones. Further, Elcome will use INR 500mn out of these funds for acquiring Navicom. Products manufactured by these companies include navigation systems, maritime communication and network systems, and monitoring and safety systems. Elcome and Navicom reported revenue of INR 1.6bn and INR 520mn respectively in FY25 (consolidated INR 2.1bn). On a consolidated basis, in FY24, Elcome and Navicom reported revenue of INR 1.5bn, and consolidated EBITDA margin of 17.7%.



Shalin Choksy

shalin.choksy@jmfl.com | Tel: (91 22) 66303380

Jignesh Thakur

jignesh.thakur@jmfl.com | Tel: (91 22) 66303514

Recommendation and Price Target

Current Reco.	BUY
Previous Reco.	BUY
Current Price Target (12M)	980
Upside/(Downside)	21.3%
Previous Price Target	980
Change	0.0%

Key Data – SYRMA IN

Current Market Price	INR808
Market cap (bn)	INR155.5/US\$1.8
Free Float	40%
Shares in issue (mn)	178.8
Diluted share (mn)	193.1
3-mon avg daily val (mn)	INR1,212.9/US\$13.7
52-week range	875/355
Sensex/Nifty	83,535/25,574
INR/US\$	88.7

Price Performance

%	1M	6M	12M
Absolute	-4.2	68.9	47.1
Relative*	-5.4	60.6	40.0

* To the BSE Sensex

Financial Summary

(INR mn)

Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	31,538	37,867	48,280	62,764	81,594
Sales Growth (%)	54.0	20.1	27.5	30.0	30.0
EBITDA	1,984	3,238	4,135	5,476	7,382
EBITDA Margin (%)	6.3	8.6	8.6	8.7	9.0
Adjusted Net Profit	1,073	1,704	2,429	3,575	4,926
Diluted EPS (INR)	6.0	9.5	12.6	18.5	25.5
Diluted EPS Growth (%)	-10.5	57.8	32.0	47.2	37.8
ROIC (%)	7.7	9.9	11.4	13.8	17.3
ROE (%)	6.8	10.1	10.3	11.4	14.0
P/E (x)	133.8	84.8	64.2	43.6	31.7
P/B (x)	8.9	8.3	5.3	4.7	4.2
EV/EBITDA (x)	74.0	45.7	33.5	25.3	18.5
Dividend Yield (%)	0.2	0.2	0.2	0.2	0.2

Source: Company data, JM Financial. Note: Valuations as of 10/Nov/2025

JM Financial Research is also available on: Bloomberg - JMFR <GO>, FactSet, LSEG and S&P Capital IQ.

Please see Appendix I at the end of this report for Important Disclosures and Disclaimers and Research Analyst Certification.

Exhibit 1. Elcome Integrated Systems – historical financials

Elcome Integrated Systems (INR mn)	FY21	FY22	FY23	FY24	FY25
Revenue	923	842	1,068	1,095	1,550
YoY	nm	-8.8%	26.9%	2.5%	41.6%
EBITDA	123	100	161	213	nm
YoY	nm	-18.6%	61.1%	32.2%	nm
EBITDA Margin %	13.3%	11.9%	15.1%	19.5%	nm
PAT	(68)	6	72	93	nm
YoY	nm	nm	1080.3%	28.8%	nm

Source: Industry, Company, JM Financial

Exhibit 2. Navicom Technology International Systems – historical financials

Navicom Technology (INR mn)	FY21	FY22	FY23	FY24	FY25
Revenue	152	198	254	368	520
YoY	nm	30.2%	28.2%	44.8%	41.2%
EBITDA	40	42	42	46	nm
YoY		5.7%	0.0%	8.7%	nm
EBITDA Margin %	26.3%	21.4%	16.7%	12.5%	nm
PAT	30	31	32	35	nm
YoY	nm	2.7%	3.3%	10.8%	nm

Source: Industry, Company, JM Financial

Exhibit 3. Syrma SGS – 2QFY26 segmental performance

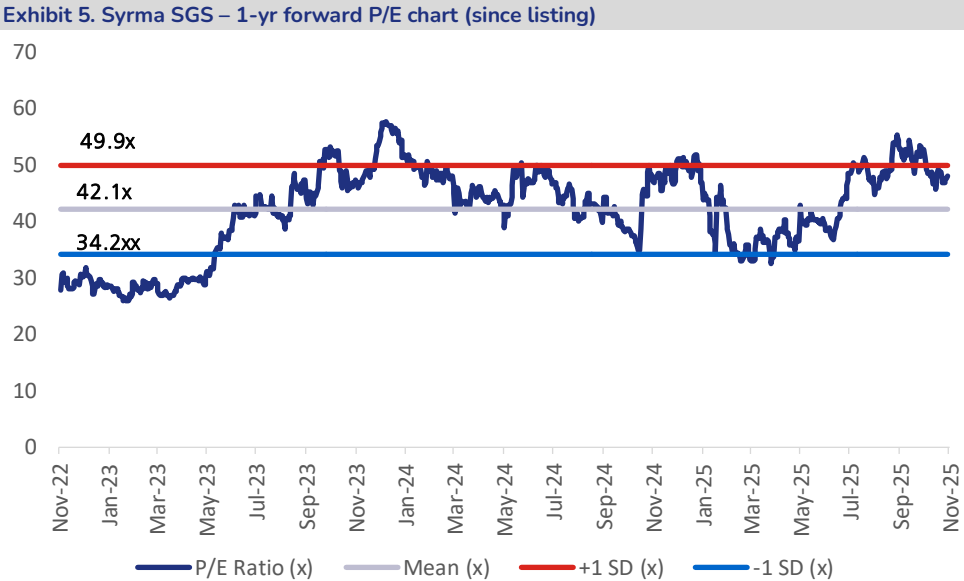
(INR mn)	Q2FY24	Q3FY24	Q4FY24	FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	FY25	Q1FY26	Q2FY26
Industry Revenue Split											
Auto	1,725	1,510	1,809	6,495	1,877	2,109	2,081	2,146	8,213	2,215	2,710
YoY	91%	40%	49%	61%	29%	22%	38%	19%	26%	18%	28%
% of Total	24%	21%	16%	21%	16%	25%	24%	23%	22%	23%	24%
Consumer	2,519	2,544	5,221	12,608	6,166	2,715	2,704	1,897	13,482	3,178	3,656
YoY	138%	24%	93%	91%	165%	8%	6%	-64%	7%	-48%	35%
% of Total	35%	36%	46%	40%	53%	33%	31%	21%	36%	34%	32%
Healthcare	512	693	1,166	2,528	589	661	734	929	2,913	674	834
YoY	2%	653%	148%	55%	275%	29%	6%	-20%	15%	14%	26%
% of Total	7%	10%	10%	8%	5%	8%	8%	10%	8%	7%	7%
Industrials	1,984	1,955	2,619	8,333	2,152	2,439	2,674	3,776	11,041	2,873	2,649
YoY	12%	21%	42%	30%	21%	23%	37%	44%	32%	33%	9%
% of Total	28%	28%	23%	26%	19%	29%	31%	41%	29%	30%	23%
IT & Railways	376	365	526	1,574	814	405	500	497	2,216	500	1,610
YoY	-13%	25%	-6%	-13%	165%	8%	37%	-6%	41%	-39%	298%
% of Total	5%	5%	5%	5%	7%	5%	6%	5%	6%	5%	14%
Revenue Split by geography											
Domestic Sales	5,256	5,159	8,733	23,477	9,743	6,412	6,697	6,471	29,322	7,080	8,823
% of Total	74%	73%	77%	74%	84%	77%	77%	70%	77%	75%	77%
Exports	1,862	1,908	2,608	8,062	1,856	1,915	2,000	2,773	8,545	2,360	2,636
% of Total	26%	27%	23%	26%	16%	23%	23%	30%	23%	25%	23%

Source: Company, JM Financial

Exhibit 4. Syrma SGS – 2QFY26 result review

(INR mn)	Q2FY24	Q3FY24	Q4FY24	FY24	Q1FY25	Q2FY25	Q3FY25	Q4FY25	FY25	Q1FY26	Q2FY26	Q2FY26E
Net Revenue	7,117	7,067	11,341	31,538	11,599	8,327	8,697	9,244	37,867	9,440	11,459	10,750
YoY	52%	38%	67%	54%	93%	17%	23%	-18%	20%	-19%	38%	29%
Raw Material Costs	(5,517)	(5,473)	(9,393)	(25,069)	(9,859)	(6,294)	(6,430)	(6,731)	(29,315)	(7,107)	(8,730)	(8,181)
Gross Profit	1,600	1,594	1,948	6,469	1,740	2,033	2,267	2,512	8,552	2,333	2,728	2,569
Gross Profit margin %	22.5%	22.6%	17.2%	20.5%	15.0%	24.4%	26.1%	27.2%	22.6%	24.7%	23.8%	23.9%
Employee Cost	(311)	(381)	(403)	(1,426)	(454)	(459)	(465)	(522)	(1,900)	(504)	(515)	(565)
% of sales	4.4%	5.4%	3.6%	4.5%	3.9%	5.5%	5.3%	5.6%	5.0%	5.3%	4.5%	5.3%
Other expenses	(799)	(826)	(808)	(3,059)	(833)	(864)	(1,006)	(916)	(3,619)	(963)	(1,061)	(1,100)
% of sales	11.2%	11.7%	7.1%	9.7%	7.2%	10.4%	11.6%	9.9%	9.6%	10.2%	9.3%	10.2%
EBITDA	490	388	737	1,984	453	710	796	1,075	3,033	866	1,152	904
YoY	-3%	-19%	28%	5%	23%	45%	105%	46%	53%	91%	62%	27%
EBITDA margin%	6.9%	5.5%	6.5%	6.3%	3.9%	8.5%	9.1%	11.6%	8.0%	9.2%	10.1%	8.4%
Total D&A Expense	(116)	(139)	(158)	(515)	(174)	(167)	(202)	(208)	(751)	(206)	(218)	(220)
EBIT	374	249	578	1,469	280	542	593	867	2,283	660	934	684
YoY	-14%	-37%	19%	-7%	4%	45%	138%	50%	55%	136%	72%	26%
EBIT margin%	5.3%	3.5%	5.1%	4.7%	2.4%	6.5%	6.8%	9.4%	6.0%	7.0%	8.1%	6.4%
Other Income	86	96	73	419	61	72	51	142	325	69	87	120
Gain on Forex fluctuation	3	26	83	168	92	29	-	80	201	91	-	60
Finance Costs	(80)	(100)	(123)	(378)	(138)	(136)	(154)	(156)	(585)	(149)	(126)	(75)
PBT	383	270	612	1,678	295	507	490	934	2,225	671	895	789
YoY	-8%	-40%	-10%	-6%	-29%	32%	81%	53%	33%	128%	77%	56%
Income Tax Expense	(64)	(67)	(160)	(421)	(91)	(110)	(79)	(219)	(500)	(172)	(232)	(198)
Rate %	16.8%	24.7%	26.1%	25.1%	31.0%	21.8%	16.0%	23.5%	22.5%	25.7%	25.9%	25.1%
Exceptional	(14)	-	-	(14)	-	-	119	-	-	-	-	-
Net Profit	305	203	452	1,243	203	396	530	715	1,725	499	663	591
Margins	4.3%	2.9%	4.0%	3.9%	1.8%	4.8%	6.1%	7.7%	4.6%	5.3%	5.8%	5.5%
YoY	5.7%	-40.6%	5.4%	1%	-63%	11%	161%	58%	39%	146%	67%	49%
Minority Interest	(22)	(48)	(103)	(170)	(10)	(34)	(42)	(60)	(147)	(2)	(23)	(60)
As % of NP	7.1%	23.4%	22.7%	13.7%	5.0%	8.6%	7.9%	8.4%	8.5%	0.4%	3.4%	10.2%
Net Profit to Shareholders	283	156	349	1,073	193	362	488	654	1,579	497	641	531
YoY	0.3%	-53.1%	-17.4%	153.6%	-32%	28%	213%	87%	351.9%	158%	77%	47%
Net Margin%	4.0%	2.2%	3.1%	3.4%	1.7%	4.4%	5.6%	7.1%	4.2%	5.3%	5.6%	4.9%
Adjusted PAT	297	156	349	1,087	193	362	369	654	1,579	497	641	531
YoY	5.2%	-53.1%	-17.4%	-8.9%	-32.3%	22.0%	137.0%	87.3%	45.2%	157.6%	76.8%	175.0%

Source: Company, JM Financial



Source: Company, Bloomberg, JM Financial

Financial Tables (Consolidated)

Income Statement					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Sales	31,538	37,867	48,280	62,764	81,594
Sales Growth	54.0%	20.1%	27.5%	30.0%	30.0%
Other Operating Income	0	0	0	0	0
Total Revenue	31,538	37,867	48,280	62,764	81,594
Cost of Goods Sold/Op. Exp	25,069	29,315	37,417	48,642	63,072
Personnel Cost	1,426	1,910	2,388	3,104	4,035
Other Expenses	3,059	3,404	4,340	5,542	7,104
EBITDA	1,984	3,238	4,135	5,476	7,382
EBITDA Margin	6.3%	8.6%	8.6%	8.7%	9.0%
EBITDA Growth	5.7%	63.2%	27.7%	32.4%	34.8%
Depn. & Amort.	515	751	855	1,015	1,135
EBIT	1,470	2,487	3,281	4,461	6,247
Other Income	586	327	517	627	670
Finance Cost	378	585	388	101	45
PBT before Excep. & Forex	1,678	2,230	3,410	4,987	6,872
Excep. & Forex Inc/Loss(-)	0	0	0	0	0
PBT	1,678	2,230	3,410	4,987	6,872
Taxes	422	500	784	1,122	1,546
Extraordinary Inc./Loss(-)	-14	119	0	0	0
Assoc. Profit/Min. Int.(-)	170	146	197	290	399
Reported Net Profit	1,073	1,704	2,429	3,575	4,926
Adjusted Net Profit	1,073	1,704	2,429	3,575	4,926
Net Margin	3.4%	4.5%	5.0%	5.7%	6.0%
Diluted Share Cap. (mn)	177.6	178.8	193.1	193.1	193.1
Diluted EPS (INR)	6.0	9.5	12.6	18.5	25.5
Diluted EPS Growth	-10.5%	57.8%	32.0%	47.2%	37.8%
Total Dividend + Tax	266	268	290	290	290
Dividend Per Share (INR)	1.5	1.5	1.5	1.5	1.5

Source: Company, JM Financial

Cash Flow Statement					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Profit before Tax	1,678	2,230	3,410	4,987	6,872
Depn. & Amort.	515	751	855	1,015	1,135
Net Interest Exp. / Inc. (-)	0	0	0	0	0
Inc (-) / Dec in WCap.	-3,281	-1,070	-1,726	-2,240	-2,910
Others	39	-37	0	0	0
Taxes Paid	-605	-531	-982	-1,412	-1,946
Operating Cash Flow	-1,655	1,343	1,557	2,350	3,150
Capex	-3,821	-1,881	-1,900	-1,900	-900
Free Cash Flow	-5,476	-538	-343	450	2,250
Inc (-) / Dec in Investments	7,790	-175	0	0	0
Others	-1,901	-233	0	0	0
Investing Cash Flow	2,068	-2,289	-1,900	-1,900	-900
Inc / Dec (-) in Capital	535	47	10,197	290	399
Dividend + Tax thereon	-266	-268	-290	-290	-290
Inc / Dec (-) in Loans	2,552	347	-4,619	-1,000	-100
Others	0	0	0	0	0
Financing Cash Flow	2,821	126	5,289	-1,000	10
Inc / Dec (-) in Cash	3,234	-820	4,946	-550	2,260
Opening Cash Balance	544	3,778	2,958	7,903	7,353
Closing Cash Balance	3,778	2,958	7,903	7,353	9,613

Source: Company, JM Financial

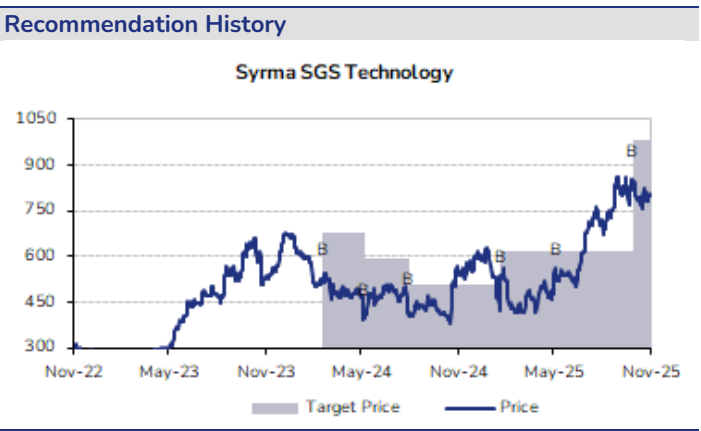
Balance Sheet					(INR mn)
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Shareholders' Fund	16,126	17,500	29,638	32,924	37,560
Share Capital	1,774	1,780	1,924	1,924	1,924
Reserves & Surplus	14,352	15,719	27,715	31,000	35,636
Preference Share Capital	0	0	0	0	0
Minority Interest	644	749	945	1,235	1,635
Total Loans	5,763	6,112	1,493	493	393
Def. Tax Liab. / Assets (-)	176	139	139	139	139
Total - Equity & Liab.	22,710	24,499	32,216	34,791	39,727
Net Fixed Assets	6,840	7,473	8,518	9,404	9,169
Gross Fixed Assets	8,008	8,952	10,952	12,952	13,952
Intangible Assets	0	0	0	0	0
Less: Depn. & Amort.	1,337	2,087	2,942	3,957	5,092
Capital WIP	168	609	509	409	309
Investments	419	594	594	594	594
Current Assets	29,636	33,979	45,203	53,199	66,480
Inventories	10,043	8,219	10,700	14,188	18,765
Sundry Debtors	9,301	14,775	18,461	23,519	29,963
Cash & Bank Balances	3,778	2,958	7,903	7,353	9,613
Loans & Advances	163	0	110	110	110
Other Current Assets	6,350	8,028	8,028	8,028	8,028
Current Liab. & Prov.	14,185	17,548	22,099	28,405	36,516
Current Liabilities	12,955	16,497	20,849	26,877	34,627
Provisions & Others	1,230	1,050	1,250	1,528	1,889
Net Current Assets	15,451	16,432	23,104	24,794	29,964
Total - Assets	22,710	24,499	32,216	34,791	39,727

Source: Company, JM Financial

Dupont Analysis					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
Net Margin	3.4%	4.5%	5.0%	5.7%	6.0%
Asset Turnover (x)	1.5	1.5	1.6	1.8	2.1
Leverage Factor (x)	1.4	1.5	1.2	1.1	1.1
RoE	6.8%	10.1%	10.3%	11.4%	14.0%
Key Ratios					
Y/E March	FY24A	FY25A	FY26E	FY27E	FY28E
BV/Share (INR)	90.8	97.9	153.5	170.5	194.5
ROIC	7.7%	9.9%	11.4%	13.8%	17.3%
ROE	6.8%	10.1%	10.3%	11.4%	14.0%
Net Debt/Equity (x)	0.1	0.2	-0.2	-0.2	-0.3
P/E (x)	133.8	84.8	64.2	43.6	31.7
P/B (x)	8.9	8.3	5.3	4.7	4.2
EV/EBITDA (x)	74.0	45.7	33.5	25.3	18.5
EV/Sales (x)	4.7	3.9	2.9	2.2	1.7
Debtor days	108	142	140	137	134
Inventory days	116	79	81	83	84
Creditor days	151	166	166	166	167

Source: Company, JM Financial

History of Recommendation and Target Price			
Date	Recommendation	Target Price	% Chg.
27-Feb-24	Buy	675	
13-May-24	Buy	590	-12.5
6-Aug-24	Buy	510	-13.6
29-Jan-25	Buy	620	21.6
14-May-25	Buy	620	0.0
8-Oct-25	Buy	980	58.1



APPENDIX I

JM Financial Institutional Securities Limited

Corporate Identity Number: U67100MH2017PLC296081

Member of BSE Ltd. and National Stock Exchange of India Ltd.

SEBI Registration Nos.: Stock Broker - INZ000163434, Research Analyst - INH000000610

Registered Office: 7th Floor, Cnergy, Appasaheb Marathe Marg, Prabhadevi, Mumbai 400 025, India.

Board: +91 22 6630 3030 | Fax: +91 22 6630 3488 | Email: jmfincial.research@jmfl.com | www.jmfl.com

Compliance Officer: Ms. Ashley Johnson | Tel: +91 22 6224 1862 | Email: ashley.johnson@jmfl.com

Grievance Officer: Ms. Ashley Johnson | Tel: +91 22 6224 1862 | Email: instcompliance@jmfl.com

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

New Rating System: Definition of ratings	
Rating	Meaning
BUY	Expected return $\geq$ 15% over the next twelve months.
ADD	Expected return $\geq$ 5% and $<$ 15% over the next twelve months.
REDUCE	Expected return $\geq$ -10% and $<$ 5% over the next twelve months.
SELL	Expected return $<$ -10% over the next twelve months.

Note: For REITs (Real Estate Investment Trust) and InvIT (Infrastructure Investment Trust) total expected returns include dividends or DPU (distribution per unit)

Previous Rating System: Definition of ratings	
Rating	Meaning
BUY	Total expected returns of more than 10% for stocks with market capitalisation in excess of INR 200 billion and REITs* and more than 15% for all other stocks, over the next twelve months. Total expected return includes dividend yields.
HOLD	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.
SELL	Price expected to move downwards by more than 10% from the current market price over the next twelve months.

* REITs refers to Real Estate Investment Trusts.

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