

Grasim Industries

BSE SENSEX S&P CNX 81,160 24,891



Stock Info

Bloomberg	GRASIM IN
Equity Shares (m)	681
M.Cap.(INRb)/(USDb)	1890.9 / 21.3
52-Week Range (INR)	2911 / 2276
1, 6, 12 Rel. Per (%)	-1/3/9
12M Avg Val (INR M)	1759
Free float (%)	56.9

Financials Snapshot (INR b)

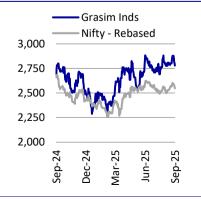
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Y/E MARCH	2026E	2027E	2028E				
Sales	372.4	422.9	478.4				
EBITDA	16.5	25.8	34.6				
Adj. PAT	6.0	14.5	24.0				
EBITDA Margin (%)	4.4	6.1	7.2				
S/A Adj. EPS (INR)	8.8	21.3	35.2				
S/A EPS Gr. (%)	83.3	141.6	65.5				
Consol EPS (INR)	86.0	106.9	129.6				
BV/Sh. (INR)	836.0	867.4	895.6				
Ratios							
Net D:E	0.1	0.1	0.1				
RoE (%)	-3.7	-0.7	2.1				
RoCE (%)	0.8	3.0	5.2				
Valuations							
P/E (x)	85.0	35.2	21.3				
P/BV (x)	3.3	3.2	3.1				
EV/EBITDA (x)	9.3	7.5	6.3				
Div. Yield (%)	0.2	0.3	0.3				
FCF Yield (%)	-0.9	-0.3	0.6				

Shareholding pattern (%)

As On	Jun-25	Mar-25	Jun-24
Promoter	43.1	43.1	43.1
DII	17.9	18.5	16.7
FII	16.2	15.9	17.0
Others	22.7	22.6	23.3

FII Includes depository receipts

Stock's performance (one-year)



CMP: INR2,779 TP: INR3,550 (+28%)

Buy

Market share gain in paints a key near-term priority

Digital certificate and financing scheme now offered for paints

Grasim Industries (GRASIM) organized an interaction with senior management, who shared their perspectives on the Paints business and highlighted new initiatives being implemented in this segment. Management emphasized that gaining market share is a near-term priority, supported by unique industry offerings in product warranties and financing schemes. It believes that offering financing schemes and digital certificates will attract more customers. Further, it remains committed to achieving INR100b in revenue by FY28E (third year of full-scale operations), along with profitability at the operating level.

Introduction of digital certificates: 'Opus Assurance'

- GRASIM has launched an initiative called 'Opus Assurance', aimed at providing improved warranty terms to consumers. Under this initiative, the company will allot a digital certificate to consumers who avail painting services for a paintable area of 2,000 sq. ft. (roughly the size of a 1BHK house in cities like Mumbai).
- Other companies, including GRASIM, have offered warranties on paints; however, these were never registered. Additionally, warranties often came with restrictive terms (e.g., a minimum usage requirement of 40 litres of exterior paint at a particular site), which were frequently difficult to fulfill.
- This scheme will cover the entire painting cost (including labor cost) in the event of paint failure within the covered areas during a certain time period.
- Contractors are required to scan the paint boxes and upload the details on the website; only then will the Opus Assurance certificate be issued.

Financing scheme introduced for painting services

- Birla Opus has introduced financing schemes similar to the models adopted by white goods companies. The company will offer a tax compliance certificate for painting services, which customers can use to avail financing options.
- The company has initially launched financing schemes in its franchisee stores (approximately 350, but will grow to 1,000 in the near future), spread across 500-600 towns. It plans to extend the scheme to contractors later.
- This financing will cover either the complete painting services or just the product. The base interest rate will be 8-9%, and the company has arranged subvention schemes with two banks, allowing customers to pay zero interest when using these schemes. Customers can choose to make payments at the shop or through a payment link.
- In the industry, painting charges are typically ad hoc. Management believes its pricing will remain competitive even after factoring in the GST charges on services (60% of the total painting cost is typically directed towards labor). Management also indicated that it is receiving a large number of leads, with strong conversion rates for customers using the financing schemes.

Sanjeev Kumar Singh - Research analyst (Sanjeev.Singh@MotilalOswal.com)

Research analyst - Mudit Agarwal (Mudit.Agarwal@MotilalOswal.com) | Abhishek Sheth (Abhishek.Sheth@MotilalOswal.com) Investors are advised to refer through important disclosures made at the last page of the Research Report.



The company conducted in-depth studies of painting services even prior to its entry into the paints business. This enabled it to offer competitive rates compared to its peers.

Other key points from the discussion

- The organized decorative paints industry is sized at INR560-570b. The unorganized segment's share has declined from ~30% a few years ago to ~25% currently. A large number of industry players hold 1-5% market share, indicating significant scope for industry consolidation. Additionally, many capacities were commissioned long ago, making it challenging to sustain operations at these plants in the long run. Favorable commodity prices over the past year have benefited unorganized players.
- There has been no escalation in the paints business project cost of INR100b. The company maintains its guidance to achieve INR100b in revenue by FY28, and at that scale, the business is expected to be profitable at the operating level. Reaching this scale will position the company as the No. 2 player in the decorative paints segment. The short- to medium-term focus will remain on gaining market share.
- The Opus team is training contractors to improve efficiencies and optimize their time. A new laser measurement is being used, which provides a higher accuracy (94-95%) in area measurement.
- Premium products (including the total product portfolio) contribute 65% to the company's revenue. The company continues to offer 10% extra paint in each box, with no changes to this promotion.
- The company's footprint has expanded to over 8,000 towns, reaching around 50,000 dealers. Going forward, the pace of dealer additions will be slow, with a greater focus on increasing revenue per outlet.
- Birla Opus is available in 2,300 color shades with 216 iconic exclusive colors.
 These exclusive colors carry the essence of different cities.

Valuation and view

- Traction in the paints and B2B e-commerce businesses has exceeded our expectations, with steady revenues and market share growth over the past few quarters. Although losses in these new business verticals seem to have peaked, the key monitorable for us will be the reduction of losses over the next few quarters.
- We expect the combined EBITDA of the VSF and chemical business segments to clock a CAGR of ~8% over FY25-28. We have projected the chemical segment's OPM at 13.7%/13.2%/13.8% in FY26/27/28E vs 14.7% in FY25. We have estimated EBITDA/kg of VSF at INR12.7/INR15.9/INR17.7 in FY26/27/28E vs INR14.7 in FY25.
- We reiterate our BUY rating on the stock with a TP of INR3,550, as we value its:
 1) holdings in listed subsidiary companies by assigning a discount of 35%, 2) standalone business at 6x Sep'27E EV/EBITDA, 3) paints business at 2.0x of investments, 4) renewables business at 10x EV/EBITDA, and 5) B2B e-commerce at 1.5x of Sep'27E revenue.

25 September 2025



Exhibit 1: SoTP-based valuation

Particulars	Valuation method	Unit	Sept'27E	INR/share
UTCEM's m-cap based on TP		INR b	4,388	
Holding company discount		%	35	
GRASIM's stake		%	56.1	
Value of its cement stake		INR b	1,600	
Value/share	35% HoldCo discount to our TP	INR		2,352
Value of standalone business (excluding-Paint)		INR b	197	
Value/share	6x for the standalone business			290
Value of listed investments		INR b	108	
Holding company discount		%	35	
Assigned value to listed investments		INR b	70	
Value/share	35% HoldCo discount on the CMP	INR		103
Standalone net debt		INR b	48	
Value/share		INR		71
ABCAP		INR b	709	
Holding company discount		%	35	
GRASIM's stake		%	52.5	
Value of ABCAP's stake in GRASIM		INR b	242	
Value/share	35% HoldCo discount on the CMP	INR		356
Paint Business	2.0x of invested capital	INR b	206	
Value/share		INR		303
B2B e-commerce	1.5x of Revenue	INR b	121	
Value/share		INR		177
Renewable Business	10x EV/EBITDA	INR b	30	·
Value/share				44
SoTP-based TP		INR		3,550

Exhibit 2: Holding company discount at 40% vs 10-year average of 46% and 5-year average of 38%



Source: Company, MOFSL



Story in charts

Exhibit 3: Revenue composition in FY25

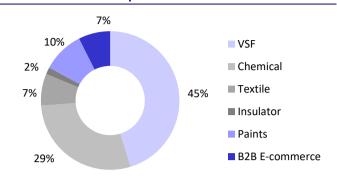
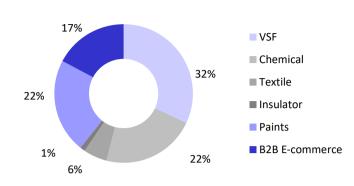


Exhibit 4: Revenue composition in FY28E



Source: MOFSL, Company

Source: MOFSL, Company

Exhibit 5: FY25 operating performance impacted by losses in new business segments

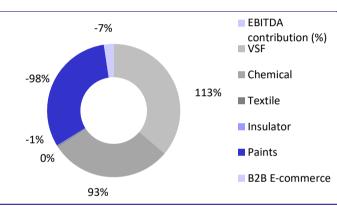
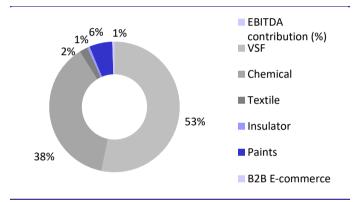


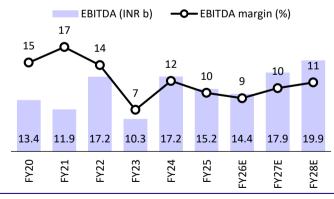
Exhibit 6: Estimate new business segments to turn profitable in FY28



Source: MOFSL, Company

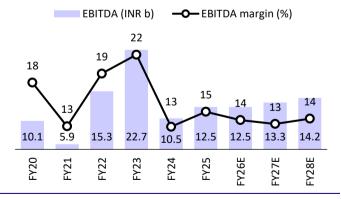
Source: MOFSL, Company

Exhibit 7: VSF segment's EBITDA and margin estimates



Source: MOFSL, Company

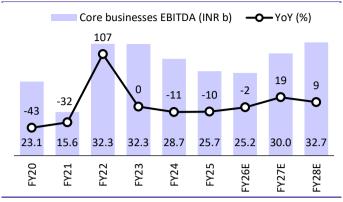
Exhibit 8: Chemical segment's EBITDA and margin estimates



Source: MOFSL, Company

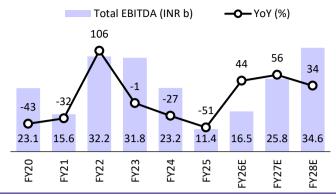


Exhibit 9: Estimate core business's EBITDA CAGR at ~8%



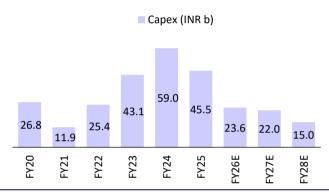
Source: MOFSL, Company

Exhibit 10: Total EBITDA to improve from FY26E



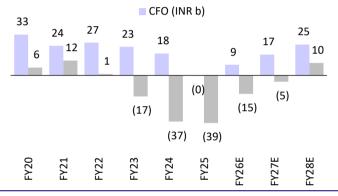
Source: MOFSL, Company

Exhibit 11: Standalone capex trend



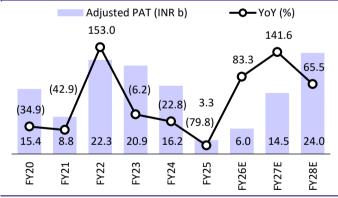
Source: MOFSL, Company

Exhibit 12: Estimate OCF/FCF to improve from FY26



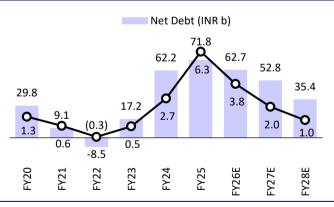
Source: MOFSL, Company

Exhibit 13: Expect improvement in profits going ahead



Source: MOFSL, Company

Exhibit 14: Net debt peaked in FY25



Source: MOFSL, Company



Financials and Valuation

								(INR m)
Y/E March	2021	2022	2023	2024	2025	2026E	2027E	2028E
Net Sales	1,23,864	2,08,568	2,68,397	2,58,473	3,15,632	3,72,412	4,22,913	4,78,387
Change (%)	(33.4)	68.4	28.7	(3.7)	22.1	18.0	13.6	13.1
Total Expenditure	1,08,220	1,76,407	2,36,598	2,35,313	3,04,218	3,55,928	3,97,124	4,43,757
EBITDA	15,643	32,162	31,799	23,160	11,415	16,484	25,789	34,631
Change (%)	(32.3)	105.6	(1.1)	(27.2)	(50.7)	44.4	56.4	34.3
Margin (%)	12.6	15.4	11.8	9.0	3.6	4.4	6.1	7.2
Depreciation	8,282	9,140	10,973	12,151	16,762	19,742	21,693	22,833
EBIT	7,362	23,022	20,826	11,010	-5,347	-3,257	4,096	11,798
Int. and Finance Charges	2,360	2,472	3,677	4,404	6,837	8,341	7,797	6,862
Other Income - Rec.	5,137	8,953	10,183	12,566	17,151	19,085	21,789	25,005
PBT & EO Items	10,139	29,503	27,333	19,172	4,967	7,486	18,088	29,941
Change (%)	(39.8)	191.0	(7.4)	(29.9)	(74.1)	50.7	141.6	65.5
Extra Ordinary (income)/expense	810	691	880	7,156	1,640	0	0	0
PBT but after EO Items	9,329	28,812	26,452	12,016	3,327	7,486	18,088	29,941
Tax	1,224	1,857	5,215	2,562	1,206	1,497	3,618	5,988
Tax Rate (%)	12.1	6.3	19.1	13.4	24.3	20.0	20.0	20.0
Reported PAT	8,105	26,955	21,237	9,454	2,121	5,989	14,470	23,953
PAT Adj for EO items	8,817	22,306	20,933	16,157	3,267	5,989	14,470	23,953
Change (%)	(43.6)	153.0	(6.2)	(22.8)	(79.8)	83.3	141.6	65.5
Margin (%)	7.1	10.7	7.8	6.3	1.0	1.6	3.4	5.0

Standalone balance sheet								(INR m)
Y/E March	2021	2022	2023	2024	2025	2026E	2027E	2028E
Equity Share Capital	1,316	1,317	1,317	1,328	1,361	1,361	1,361	1,361
Employee Stock options outstanding	567	708	708	708	708	708	708	708
Reserves	4,27,595	4,84,133	4,67,524	5,19,110	5,41,907	5,66,852	5,88,249	6,07,438
Net Worth	4,29,479	4,86,158	4,69,549	5,21,146	5,43,976	5,68,922	5,90,318	6,09,507
Loans	41,634	41,208	52,542	94,529	1,11,214	94,729	88,729	72,729
Deferred liabilities	17,339	18,414	15,348	22,971	22,992	22,992	22,992	22,992
Capital Employed	4,88,452	5,45,779	5,37,440	6,38,646	6,78,182	6,86,643	7,02,039	7,05,228
Gross Block	1,48,940	1,95,985	2,20,577	2,41,611	3,24,623	3,68,071	3,93,071	4,08,071
Less: Accum. Deprn.	39,302	47,435	58,408	70,559	87,321	1,07,063	1,28,755	1,51,588
Net Fixed Assets	1,09,637	1,48,549	1,62,169	1,71,052	2,37,302	2,61,008	2,64,316	2,56,483
Capital WIP	40,334	17,428	29,257	71,310	27,848	8,000	5,000	5,000
Non Current Investments /Strategic	3,05,230	3,39,418	3,08,412	3,62,918	3,58,887	3,58,887	3,58,887	3,58,887
Current - Financial	41,553	47,490	30,556	29,204	37,466	31,466	31,466	31,466
Curr. Assets	46,827	73,477	91,378	1,06,895	1,18,305	1,34,838	1,57,832	1,79,638
Inventory	21,790	39,408	44,928	52,150	60,514	68,804	78,443	88,895
Account Receivables	13,120	16,904	15,973	19,743	25,539	28,276	32,685	37,040
Cash and Bank Balance	1,327	2,253	4,744	3,096	1,937	517	4,413	5,864
Others	10,590	14,912	25,734	31,905	30,314	37,241	42,291	47,839
Curr. Liability & Prov.	55,130	80,583	84,332	1,02,732	1,01,626	1,07,557	1,15,461	1,26,245
Account Payables	27,069	46,507	47,112	54,826	48,313	54,667	59,922	67,906
Provisions	3,250	3,419	3,866	8,385	7,837	5,586	6,344	7,176
Other Liabilities	24,811	30,656	33,353	39,521	45,475	47,304	49,196	51,163
Net Current Assets	-8,303	-7,105	7,046	4,163	16,680	27,282	42,371	53,392
Appl. of Funds	4,88,452	5,45,779	5,37,440	6,38,646	6,78,182	6,86,643	7,02,039	7,05,228



Closing Balance

Financials and valuations

Y/E March	2021	2022	2023	2024	2025	2026E	2027E	2028E
(INR)								
EPS	13.4	33.9	31.8	24.3	4.8	8.8	21.3	35.2
Cash EPS	26.0	47.8	48.5	42.6	29.4	37.8	53.1	68.7
BV/Share	652.6	738.4	713.1	784.9	799.3	836.0	867.4	895.6
DPS	9.0	10.0	10.0	10.0	10.0	6.5	7.0	7.0
Valuation*								
P/E	60.7	18.3	23.2	52.5	240.0	85.0	35.2	21.3
Cash P/E	28.8	15.7	15.4	17.5	25.4	19.8	14.1	10.9
P/BV	4.3	3.8	3.9	3.6	3.5	3.3	3.2	3.1
EV/Sales	1.0	1.3	1.7	1.0	0.8	1.0	0.9	0.7
EV/EBITDA	5.1	10.2	13.1	6.0	6.9	8.7	9.6	9.3
Dividend Yield (%)	0.2	0.3	0.3	0.4	0.4	0.4	0.4	0.2
Return Ratios (%)								
RoE	4.9	11.5	9.0	5.7	-4.3	-3.7	-0.7	2.1
RoCE	5.3	12.9	11.0	6.6	0.4	0.8	3.0	5.2
Working Capital Ratios								
Debtor (Days)	31	37	24	27	32	30	30	30
Asset Turnover (x)	0.3	0.4	0.5	0.4	0.5	0.5	0.6	0.7
Leverage Ratio								
Debt/Equity	0.1	0.1	0.1	0.2	0.2	0.2	0.2	0.1
Standalone cash flow statement Y/E March	2021	2022	2023	2024	2025	2026E	2027E	(INR m) 2028E
OP/(Loss) before Tax	9,329	28,812	26,452	12,016	3,327	7,486	18,088	29,941
Depreciation	8,282	9,140	10,973	12,151	16,762	19,742	21,693	22,833
Interest & Finance Charges	(421)	(4,552)	(4,184)	(5,260)	(7,271)	(5,040)	(8,121)	(12,099)
Direct Taxes Paid	(1,786)	(6,502)	(4,071)	(573)	3,366	(1,497)	(3,618)	(5,988)
(Inc)/Dec in WC	9,350	132	(5,426)	(5,965)	(16,692)	(12,022)	(11,193)	(9,571)
CF from Operations	24,754	27,029	23,744	12,368	(507)	8,669	16,849	25,115
Others	(780)	(467)	(556)	5,408	253		-	23,113
			· · ·	17,776		0.000	16.040	25 445
CF from Operating incl EO (Inc)/Dec in FA	23,974	26,562	23,188		(254)	8,669	16,849	25,115
Free Cash Flow	(11,932)	(25,382)	(40,225)	(55,260)	(38,350)	(23,600)	(22,000)	(15,000)
	12,041	1,181	(17,036)	(37,484)	(38,604)	(14,931)	(5,151)	10,115
(Pur)/Sale of Investments	102	(0.544)	111	271	4,714	-	-	10.001
Others	(10,249)	(9,541)	18,211	(874)	4,802	19,381	15,918	18,961
CF from Investments	(22,079)	(34,857)	(21,902)	(55,863)	(28,834)	(4,219)	(6,082)	3,961
Issue of Shares	126	(425)	(902)	9,376	29,464	23,380	11,690	-
Inc/(Dec) in Debt	(9,384)	(583)	11,306	42,023	16,693	(16,485)	(6,000)	(16,000)
Interest Paid	(3,241)	(843)	(5,478)	(6,419)	(10,512)	(8,341)	(7,797)	(6,862)
Dividend Paid	(2,622)	(5,915)	(6,574)	(6,577)	(6,686)	(4,423)	(4,764)	(4,764)
Others CE from Ein Activity	(15,120)	(7,766)	(1 640)	20 404	20 050	(E 960)	(C 071)	(27.626)
CF from Fin. Activity Inc/Dec of Cash	(13,120)	(16,061)	(1,648) (362)	38,404 317	28,959 (130)	(5,869) (1,420)	(6,871) 3,896	(27,626) 1,451
Opening Balance	510	692	5,106	2,779	2,067	1,937	517	4,413
Add: Cash on amalgamation	13,408	15,895			2,007		-	- +,+13

^{4,413} *Calculated for standalone business

5,864

517

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

4,744

527

692

3,096

1,937

25 September 2025 7



NOTES



Explanation of Investment Rating					
Investment Rating	Expected return (over 12-month)				
BUY	>=15%				
SELL	<-10%				
NEUTRAL	< - 10 % to 15%				
UNDER REVIEW	Rating may undergo a change				
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation				

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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Chevance realessar och.		
Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Ajay Menon	022 40548083	am@motilaloswal.com
Mr. Neeraj Agarwal	022 40548085	na@motilaloswal.com
Mr. Siddhartha Khemka	022 50362452	po.research@motilaloswal.com

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