

Glenmark 3.0: Underlying Strength Prevails

November 17, 2025 CMP: INR 1,898 | Target Price: INR 2,235

Expected Share Price Return: 17.8% | Dividend Yield: 0.12% | Potential Upside: 17.9%

Sector View: Positive

Change in Estimates	✓
Change in Target Price	✓
Change in Recommendation	✗

Company Info	
BB Code	GNP IN EQUITY
Face Value (INR)	1.0
52 W High/Low (INR)	2,286 / 1,275
Mkt Cap (Bn)	INR 534.5 / USD 6.1
Shares o/s (Mn)	282.2
3M Avg. Daily Volume	7,20,743

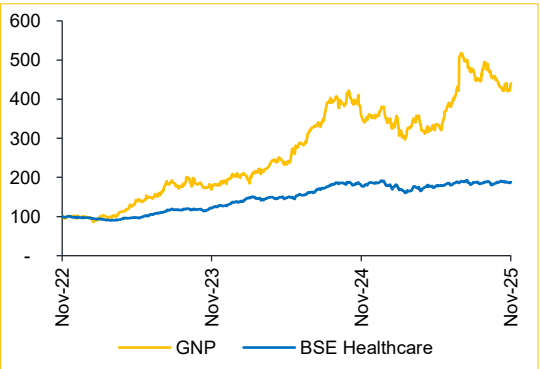
Change in CIE Estimates						
FY26E			FY27E			
INR Bn	New	Old	Dev. (%)	New	Old	Dev. (%)
Revenue	180.7	147.7	22.4	162.2	166.8	(2.7)
EBITDA	41.6	34.4	21.1	37.4	38.8	(3.7)
EBITDAM %	23.0	23.0	-	23.0	23.0	-
Adj. PAT	27.8	21.4	30.1	24.1	25.2	(4.7)
Adj. EPS (INR)	98.7	75.8	30.1	85.3	89.5	(4.7)

Actual vs CIE Estimates			
INR Bn	Q2FY26A	CIE Estimate	Dev. %
Revenue	60.5	36.4	66.2
EBITDA	23.6	6.6	256.4
EBITDAM %	39.0	18.2	2,082 bps
APAT	14.8	3.8	289.9

Key Financials					
INR Bn	FY24	FY25	FY26E	FY27E	FY28E
Revenue	118.1	133.2	180.9	162.4	186.6
YoY (%)	2.0	12.8	35.8	(10.2)	14.9
EBITDA	12.0	23.5	41.6	37.4	42.9
EBITDAM %	10.1	17.7	23.0	23.0	23.0
Adj PAT	(8.3)	13.3	27.8	24.1	28.0
Adj. EPS (INR)	(29.3)	47.0	98.7	85.3	99.2
ROE %	(19.1)	11.8	15.4	18.9	18.1
ROCE %	14.5	16.0	34.2	24.5	23.5
PE (x)	(35.7)	51.1	33.6	22.3	19.1
EV/EBITDA (x)	44.4	23.1	11.6	12.1	10.1

Shareholding Pattern (%)			
	Sep 2025	Jun 2025	Mar 2025
Promoters	46.64	46.64	46.65
FIIIs	20.73	20.62	23.15
DIIIs	18.61	17.64	14.60
Public	14.01	15.09	15.60

Relative Performance (%)			
YTD	3Y	2Y	1Y
BSE Healthcare	87.7	54.6	5.0
GNP	340.2	161.6	23.8



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Glenmark 3.0 Transformation on Track Despite Near-Term Noise

While Q2 results included some one-offs and structural adjustments, the medium-term outlook remains strong, and **we believe the company is well positioned for sustained growth and margin expansion**. FY26 will be a transition year as India absorbs GST-linked destocking, while the USD 525 Mn ISB revenue recognition will help offset the temporary weakness. **FY27 is expected to deliver a strong rebound**, driven by the launch of new products across markets and continued portfolio scale-up in the US. Additionally, the USD 70 Mn per year from ISB over the next two years will fully fund IGI's R&D pipeline, reinforcing margin stability. **Management expects EBITDA margin to reach 23% in FY26, with a medium-term outlook of 25%.** **We believe GNP is entering a new phase of growth**, but have incorporated more conservative near-term assumptions for India, resulting in a recalibration of our DCF. Consequently, our target price is revised to INR 2,235 (from INR 2,530), implying a PE of 24x and an attractive PEG of 0.6 (on adj. EPS). **Despite the moderation, the core investment thesis remains intact—supported by improving margin, stronger visibility and a robust pipeline. We reiterate our BUY rating.**

ISB Recognition Triggers Sharp Jump in Quarterly Financials

- Revenue grew 76.1% YoY / 85.2% QoQ to INR 60,469 Mn (vs. CIE estimate: INR 36,377 Mn).
- EBITDA grew 292.0% YoY / 306.5% QoQ to INR 23,595 Mn (vs. CIE estimate: INR 6,621 Mn); margin expanded 2,149 bps YoY / 2,124 bps QoQ to 39.0% (vs. CIE estimate: 18.2%).
- APAT increased 202.3% YoY / 634.4% QoQ to INR 14,844 Mn (vs. CIE estimate: INR 3,807 Mn). This adjusts for destocking-related one-off of INR 13,851 Mn.
- It is to be noted that the exceptional growth seen during the quarter includes the ISB's revenue recognition of USD 525 Mn.

India Revenue Recovery Expected as Inventory Levels Rebuild

GNP reported a **sharp decline in India revenue** due to inventory destocking across its three-tier retail distribution model **following the GST rate announcement**. While primary sales were impacted, secondary growth remained robust at 10.8% vs IPM's 6.4%. **Management expects inventory replenishment from Q3 onward**, as distributor stocks are currently below threshold levels, and with the new norms now absorbed, no further structural disruptions are anticipated. As per management guidance, quarterly India revenues are expected to reach INR 1,150–1,200 Cr, with FY27 revenues of INR 4,800 Cr. **We take a more conservative view, building in a 22% decline for FY26 and a 30% rebound in FY27, implying India revenues of ~INR 4,550 Cr.**

Underlying North America Business Stable With Strong FY27 Pipeline

North America reported exceptionally strong growth, driven by the one-time USD 525 Mn ISB 2001 revenue. Excluding this, **underlying growth was 7.4% YoY**. Over the next two years, an additional USD 70 Mn per year is expected to be recognized; however, this amount will flow through as R&D expense for IGI, rendering the subsidiary fully self-funded and neutral to the consolidated P&L. Looking ahead, **organic North America growth is expected to remain robust in FY27**, supported by new launches from the Monroe facility and continued strong performance in existing portfolio.

Particulars (INR Mn)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)
Revenue	60,469	34,338	76.1	32,644	85.2
Cost of Goods Sold	12,645	10,701	18.2	10,156	24.5
Gross Margin (%)	79.1	68.8	1,025 bps	68.9	1,020 bps
Operating Expenses	24,228	17,618	75.2	16,683	90.0
EBITDA	23,595	6,019	292.0	5,805	306.5
EBITDA Margin (%)	39.0	17.5	2,149 bps	17.8	2,124 bps
Depreciation	1,412	1,203	17.4	1,299	8.7
Interest	665	485	37.1	582	14.1
Exceptional Item	13,851	-	NA	3,232	NA
PBT	9,674	4,726	104.7	955	912.6
Tax	3,570	1,181	202.3	486	634.4
Adj. PAT	14,844	3,542	319.1	2,056	621.9
Adj. EPS (INR)	52.6	12.6	(319.0)	7.3	621.9

Geographical Mix (INR Mn)	Q2FY26	Q2FY25	YoY (%)	Q1FY26	QoQ (%)
India	1,650	12,817	(87.1)	12,399	(86.7)
North America	7,953	7,405	7.4	7,780	2.2
RoW	6,585	7,041	(6.5)	5,721	15.1
Europe	7,460	6,874	8.5	6,678	11.7
Other Revenue	117	201	(41.8)	66	77.3

Source: GNP, Choice Institutional Equities

Management Call – Highlights

India Business

- Reported revenue fell 87.1% YoY to INR 1,650 Mn, **driven by a one-time GST regime change impact** on the company's unique 3-tier distribution model.
- Primary sales were hit due to inventory destocking, postponed orders, and higher freight/reverse logistics.
- Secondary sales remained strong: 10.8% Q2 growth vs IPM 6.4%, driven by respiratory, derma & cardiac.
- Strong uptake of TEVIMBRA, BRUKINSA and GLP-1 product LIRAFIT.**
- Glenmark Consumer Care delivered 10% secondary sales growth, with strong gains in Candid and Scalpe portfolios.
- Growth expected to normalize from Q3 FY26, aligning with strong secondary sales trends.
- India business guided at INR 11,500–12,000 Mn from Q3 onwards. **FY27 India revenue guidance: INR 48,000 Mn.**

FY26 EBITDA Margin guidance at 23%, targeting 25% in the next few years.

RYALTRIS to be launched in China and Thailand in upcoming quarters.

3–4 launches expected every quarter going forward in North America.

North America Business

- Revenue surged to INR 44,656 Mn (boosted by ISB-2001 deal). Core business growth (ex-out-licensing) at 7.4% YoY.
- Q2 launches: Micafungin Injection and Eribulin Injection.
- Strong momentum from injectables**, with 10+ injectables now commercialized.
- Portfolio strength expands: 53 ANDAs pending approval, **3–4 launches expected every quarter going forward.**

Europe Business

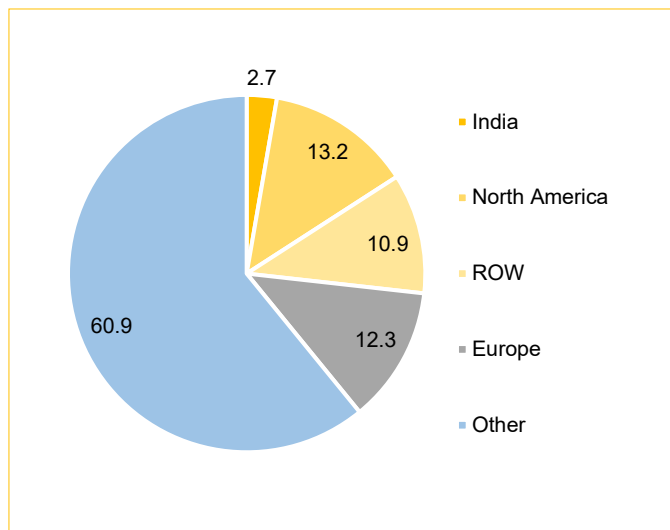
- Revenue up 8.5% YoY to INR 7,460 Mn; strong traction in Central/Eastern Europe & **double-digit growth in Western Europe.**
- Branded respiratory portfolio continues strong momentum—7 products commercialized; 2 more to launch in next 18 months.
- WINLEVI launched in the UK; launch across other EU markets expected after final approvals.
- Europe to have double digit growth in H2FY26.**

Rest of the World (RoW) Business

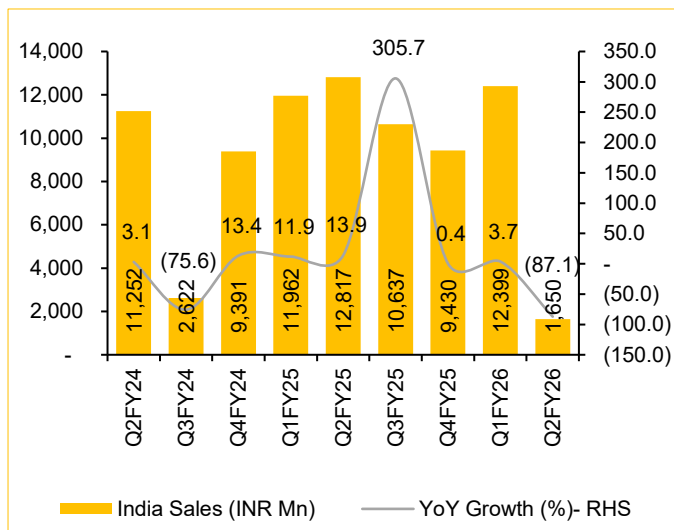
- Revenue declined 6.5% YoY to INR 6,585 Mn, **impacted by geopolitical challenges** in MEA & some LATAM markets.
- Russia: Strong performance with 8.1% secondary sales growth; **RYALTRIS gaining share.**
- LATAM: Subdued but pipeline strong; multiple respiratory launches, RYALTRIS awaiting Brazil approval.
- MEA: Uptake impacted due to geopolitical disruptions; RYALTRIS remains Number 1 nasal spray in South Africa.
- APAC: **RYALTRIS to be launched in China and Thailand in upcoming quarters.**

Outlook

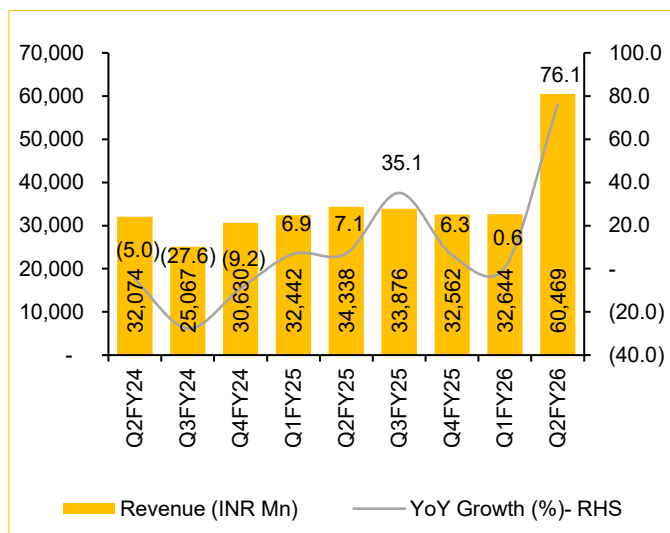
- Company entering Glenmark 3.0 phase—high growth, strong cash generation, zero debt.
- Guided **revenue growth of ~12-15%** annually over next years.
- FY26 EBITDA Margin guidance at 23%, targeting 25%** in the next few years.
- For FY27, the company is targeting consolidated revenues of INR 170–180 Bn.
- Aims to stabilize free cash flow and avoid large unpredictables going forward.
- Post destocking and realignment, management expects inventory days to normalize at 80.

Q2FY26 Segment Revenue Split (INR 60.5 Bn)

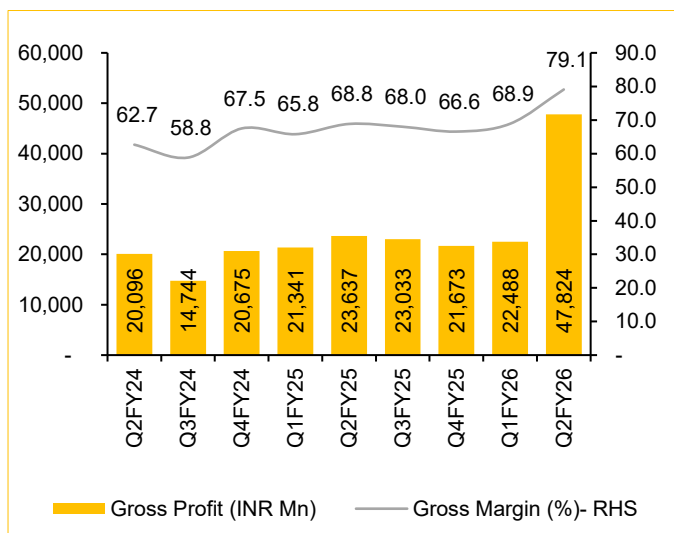
Source: GNP, Choice Institutional Equities

India Declines on Inventory Destocking amid GST

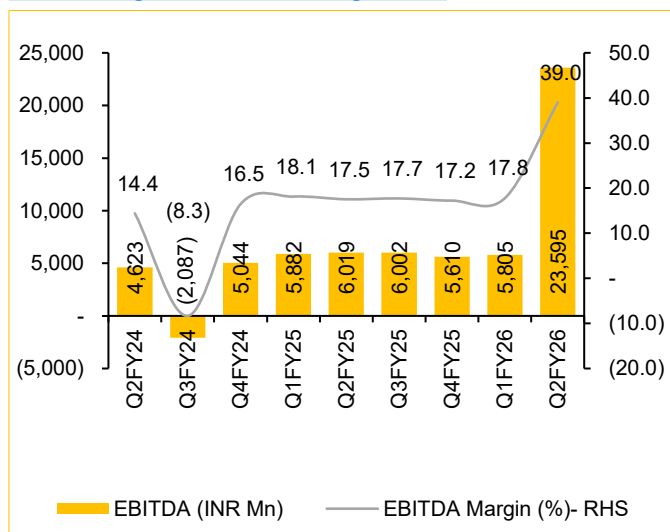
Source: GNP, Choice Institutional Equities

Revenue Including ISB's Payment sees an Exceptional Surge

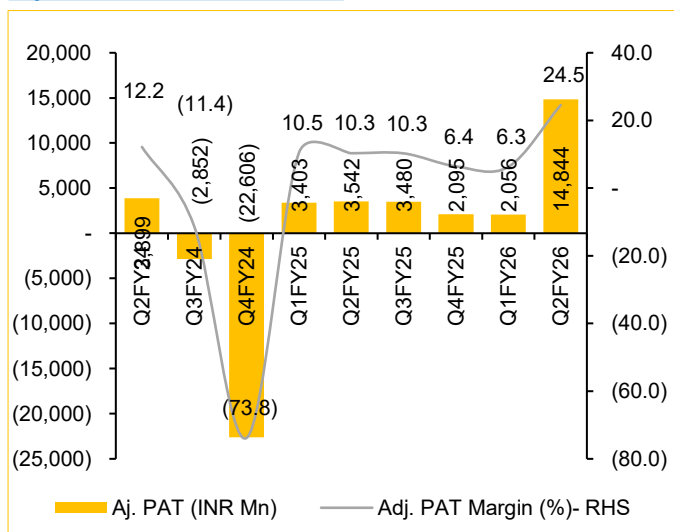
Source: GNP, Choice Institutional Equities

Gross Margin Improves Beyond Estimates

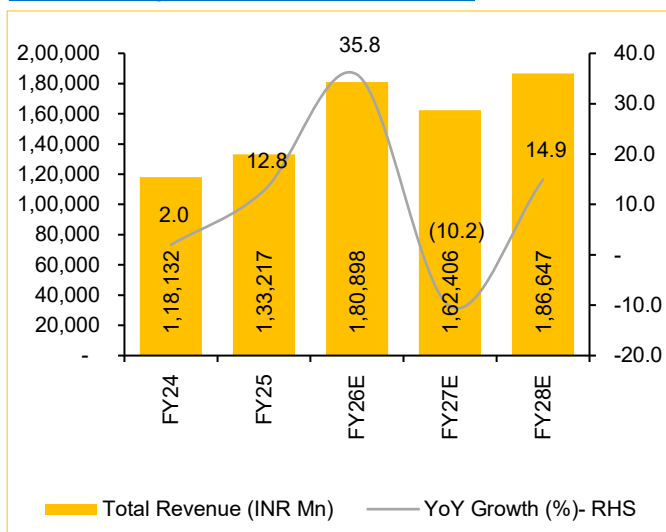
Source: GNP, Choice Institutional Equities

EBITDA Margin Follow Gross Margin Trend

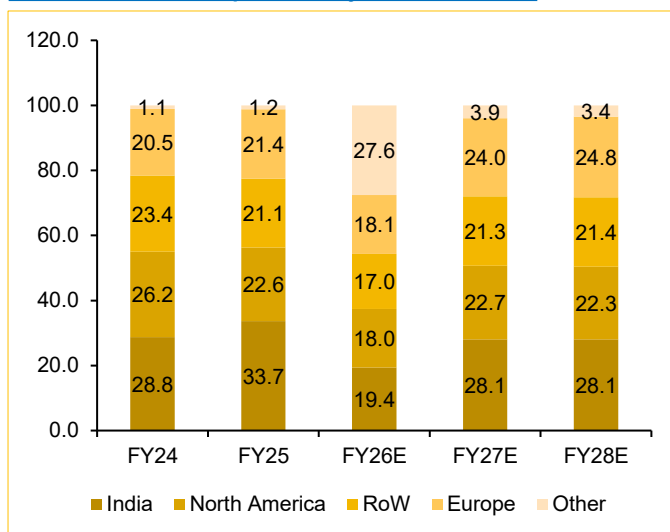
Source: GNP, Choice Institutional Equities

Adj. PAT Mirrors EBITDA Growth

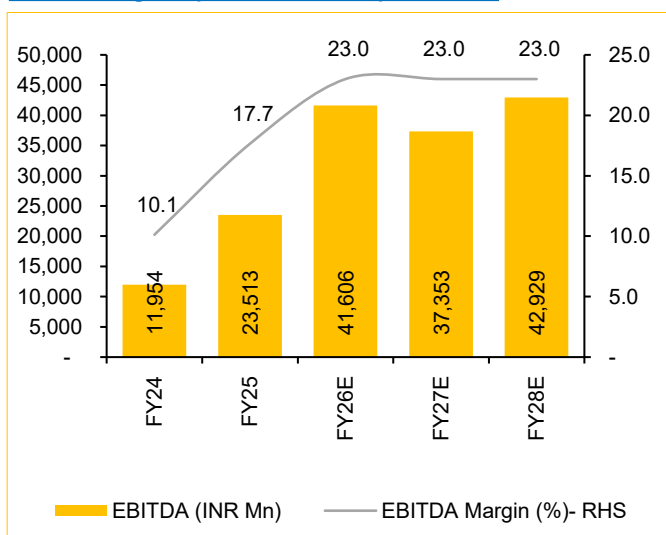
Source: GNP, Choice Institutional Equities

Revenue to Expand at 12.3% CAGR FY25–28E

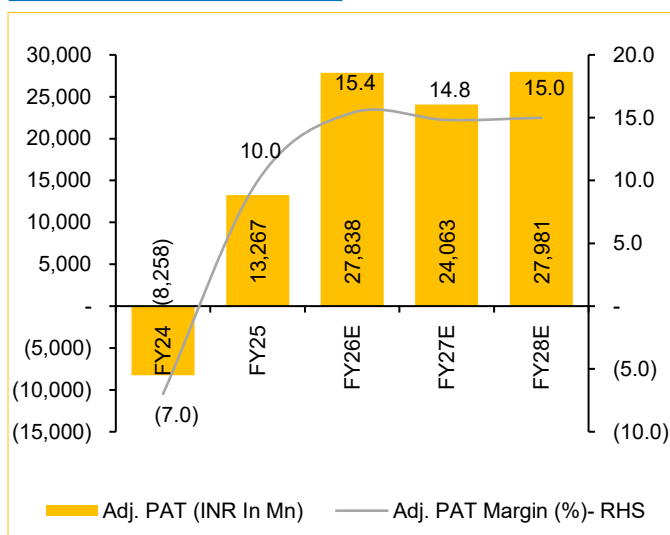
Source: GNP, Choice Institutional Equities

North America & Europe to be Major Growth Drivers

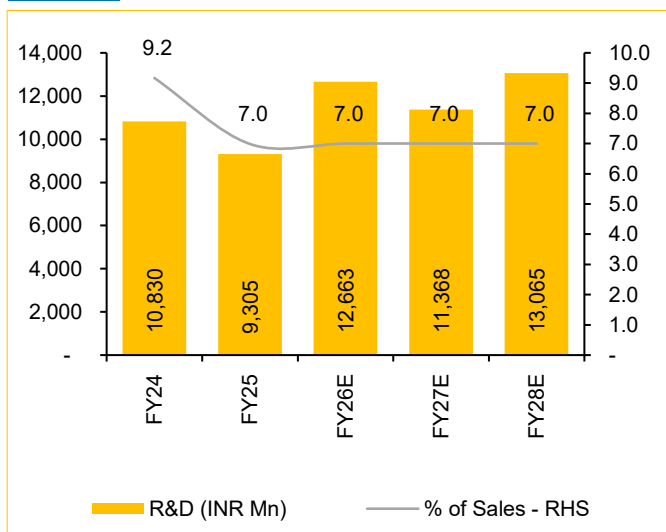
Source: GNP, Choice Institutional Equities

EBITDA Margin Expansion of ~530 bps in FY26E

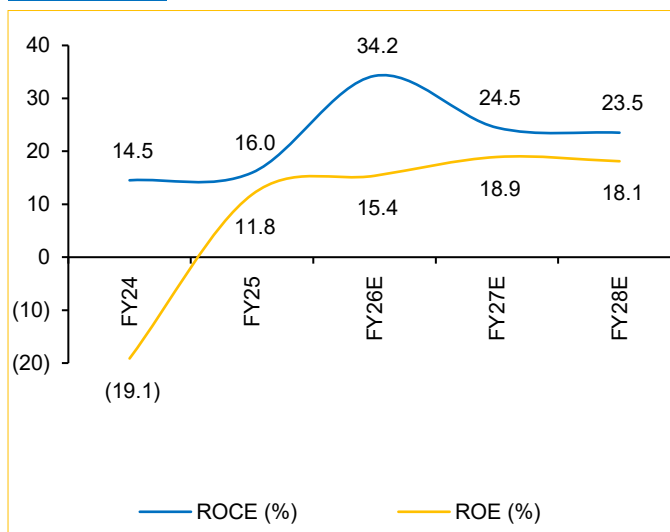
Source: GNP, Choice Institutional Equities

PAT to Grow in line With EBITDA

Source: GNP, Choice Institutional Equities

R&D Trend

Source: GNP, Choice Institutional Equities

ROE and ROCE

Source: GNP, Choice Institutional Equities

Exhibit 1: DCF (Consolidated in INR Mn)

Particulars	FY25	FY26E	FY27E	FY28E	FY29E	FY30E	FY31E	FY32E	FY33E	FY34E	FY35E
Revenue Drivers											
Total Revenue	1,31,618	1,80,715	1,62,205	1,86,426	2,14,389	2,46,548	2,83,530	3,26,060	3,74,969	4,31,214	4,95,896
Growth YoY (%)		37.3%	(10.2)%	14.9%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%	15.0%
EBIT	19,791	37,924	32,806	37,944	43,950	50,542	58,124	66,842	76,869	88,399	1,01,659
EBIT Margin (%)	15.0%	21.0%	20.2%	20.4%	20.5%	20.5%	20.5%	20.5%	20.5%	20.5%	20.5%
NOPAT	14,811	28,443	24,605	28,458	32,962	37,907	43,593	50,132	57,651	66,299	76,244
Depreciation and Amortisation	4,860	5,491	6,171	6,851	7,504	8,629	9,924	11,412	13,124	15,092	17,356
Change in Working Capital	(19,554)	(13,039)	9,658	(6,163)	(6,432)	(7,396)	(8,506)	(9,782)	(11,249)	(12,936)	(14,877)
Capital Expenditure	7,946	8,000	8,000	8,000	8,576	9,862	11,341	13,042	14,999	17,249	19,836
FCFF	8,062	28,895	48,433	37,146	42,610	49,001	56,352	64,804	74,525	85,704	98,559
Discounted Cash Flows		25,663	38,204	26,023	26,511	27,077	27,655	28,246	28,849	29,465	30,095

Particulars	
WACC (%)	12.6
Terminal Growth Rate (%)	2.0
Cost of Equity (%)	14.4
PV of FCFF (Mn)	2,87,788
Terminal Value (Mn)	9,48,807
PV of Terminal Value (Mn)	2,89,714
EV (Mn)	5,77,502
Net Debt (Mn)	(53,353)
Equity Value (Mn)	6,30,854
Equity Value Per Share	2,235

Source: GNP, Choice Institutional Equities

	Terminal Growth Rate					
		1.0%	1.5%	2.0%	2.5%	3.0%
WACC	11.6%	2,372	2,433	2,500	2,574	2,658
	12.1%	2,249	2,302	2,361	2,425	2,497
	12.6%	2,138	2,184	2,235	2,292	2,354
	13.1%	2,036	2,077	2,122	2,171	2,225
	13.6%	1,944	1,980	2,019	2,063	2,110

Source: GNP, Choice Institutional Equities

Income Statement (INR Mn)

Particulars	FY24	FY25	FY26E	FY27E	FY28E
Revenue	1,18,132	1,33,217	1,80,898	1,62,406	1,86,647
Gross Profit	73,998	89,684	1,23,010	1,10,436	1,26,920
EBITDA	11,954	23,513	41,606	37,353	42,929
Depreciation	5,819	4,860	5,491	6,171	6,851
EBIT	14,535	19,791	37,924	32,806	37,944
Other Income	8,400	1,137	1,809	1,624	1,866
Interest Expense	5,160	2,071	807	722	637
PBT	366	13,992	21,266	32,085	37,307
Adj. PAT	(8,258)	13,267	27,838	24,063	27,981
Adj. EPS (INR)	(29.3)	47.0	98.7	85.3	99.2

Ratio Analysis	FY24	FY25	FY26E	FY27E	FY28E
Growth Ratios (%)					
Revenue	2.0	12.8	35.8	(10.2)	14.9
Gross Profit	1.0	21.2	37.2	(10.2)	14.9
EBITDA	(26.9)	96.7	76.9	(10.2)	14.9
Adj. PAT	NA	60.6	109.8	(13.6)	16.3
Margins (%)					
Gross Profit Margin	62.6	67.3	68.0	68.0	68.0
EBITDA Margin	10.1	17.7	23.0	23.0	23.0
PBT Margin	0.3	10.5	11.8	19.8	20.0
Tax Rate	5,102.3	25.2	25.0	25.0	25.0
Adj. PAT Margin	(7.0)	10.0	15.4	14.8	15.0
Profitability (%)					
ROE	(19.1)	11.8	15.4	18.9	18.1
ROIC	(174.5)	16.1	28.4	21.3	20.5
ROCE	14.5	16.0	34.2	24.5	23.5
Financial Leverage (x)					
OCF/EBITDA	1.3	(0.2)	1.8	1.3	0.9
OCF/Net Profit	0.3	(0.6)	2.5	1.7	1.1
Debt to Equity	0.2	0.3	0.1	0.1	0.0
Interest Coverage	2.8	9.6	47.0	45.5	59.6
Working Capital					
Inventory Days	78	83	80	80	80
Debtor Days	57	92	90	80	80
Payable Days	78	71	67	67	67
Cash Conversion Cycle	57	104	103	93	93
Valuation Metrics					
No of Shares (Mn)	282.2	282.2	282.2	282.2	282.2
Reported EPS (INR)	(53.2)	37.1	56.5	85.3	99.2
BVPS (INR)	278.1	313.6	367.6	450.4	547.1
Market Cap (INR Bn)	535.5	535.5	535.5	535.5	535.5
PE (x)	(35.7)	51.1	33.6	22.3	19.1
P/BV (x)	6.8	6.1	5.2	4.2	3.5
EV/EBITDA (x)	44.4	23.1	11.6	12.1	10.1
EV/Sales (x)	4.5	4.1	2.7	2.8	2.3

Source: GNP, Choice Institutional Equities

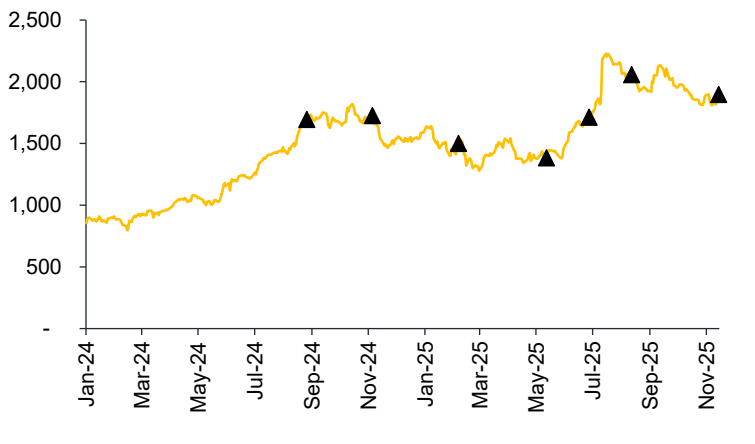
Balance Sheet (INR Mn)

Particulars	FY24	FY25	FY26E	FY27E	FY28E
Net Worth	78,475	88,491	1,03,739	1,27,097	1,54,372
Borrowings	12,309	24,727	9,489	8,489	7,489
Trade Payables	25,359	25,795	33,305	29,901	34,364
Other Non-Current Liabilities	5,408	5,346	5,368	5,371	5,371
Other Current Liabilities	22,034	16,137	76,337	76,337	76,337
Total Net Worth & Liabilities	1,43,586	1,60,496	2,28,238	2,47,194	2,77,933
Net Block	29,191	30,762	33,270	35,099	36,248
Capital WIP	4,193	5,420	4,420	4,420	4,420
Goodwill & Intangible Assets	13,346	14,603	14,703	15,803	16,903
Investments	7,897	564	564	564	564
Trade Receivables	18,584	33,419	44,605	35,596	40,909
Cash & Cash Equivalents	16,595	17,052	63,137	92,727	1,11,090
Other Non-Current Assets	14,679	16,193	15,693	15,193	14,693
Other Current Assets	39,102	42,483	51,846	47,793	53,107
Total Assets	1,43,586	1,60,496	2,28,238	2,47,194	2,77,933

Cash Flows (INR Mn)	FY24	FY25	FY26E	FY27E	FY28E
Cash Flows from Operations	(2,654)	(8,276)	69,908	41,114	29,805
Cash Flows from Investing	45,609	21	(6,074)	(8,097)	(8,100)
Cash Flows from Financing	(39,061)	7,870	(16,750)	(2,427)	(2,342)

DuPont Analysis	FY24	FY25	FY26E	FY27E	FY28E
Tax Burden (%)	(4,102.9)	74.8	0.8	0.8	0.8
Interest Burden (%)	2.5	70.7	0.6	1.0	1.0
EBIT Margin (%)	12.3	14.9	0.2	0.2	0.2
Asset Turnover (x)	0.8	0.8	0.8	0.7	0.7
Equity Multiplier (x)	1.8	1.8	2.2	1.9	1.8
ROE (%)	(19.1)	11.8	15.4	18.9	18.1

Historical Price Chart: GNP



Date	Rating	Target Price
August 21, 2024	BUY	1,763
November 18, 2024	BUY	1,779
February 18, 2025	BUY	1,671
May 26, 2025	BUY	1,670
July 17, 2025	BUY	2,545
August 18, 2025	BUY	2,530
November 17, 2025	BUY	2,235

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CHOICE RATING DISTRIBUTION & METHODOLOGY	
Large Cap*	
BUY	The security is expected to generate upside of 15% or more over the next 12 months
ADD	The security is expected to show upside returns from 5% to less than 15% over the next 12 months
REDUCE	The security is expected to show upside or downside returns by 5% to -5% over the next 12 months
SELL	The security is expected to show downside of 5% or more over the next 12 months
Mid & Small Cap*	
BUY	The security is expected to generate upside of 20% or more over the next 12 months
ADD	The security is expected to show upside returns from 5% to less than 20% over the next 12 months
REDUCE	The security is expected to show upside or downside returns by 5% to -10% over the next 12 months
SELL	The security is expected to show downside of 10% or more over the next 12 months
Other Ratings	
NOT RATED (NR)	The stock has no recommendation from the Analyst
UNDER REVIEW (UR)	The stock is under review by the Analyst and rating may change
Sector View	
POSITIVE (P)	Fundamentals of the sector look attractive over the next 12 months
NEUTRAL (N)	Fundamentals of the sector are expected to be in statis over the next 12 months
CAUTIOUS (C)	Fundamentals of the sector are expected to be challenging over the next 12 months

*Large Cap: More Than INR 20,000Cr Market Cap
*Mid & Small Cap: Less Than INR 20,000Cr Market Cap

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