

TeamLease

Estimate change
TP change
Rating change

Bloomberg	TEAM IN
Equity Shares (m)	17
M.Cap.(INRb)/(USDb)	33.4 / 0.4
52-Week Range (INR)	3700 / 1641
1, 6, 12 Rel. Per (%)	4/-33/-52
12M Avg Val (INR M)	140

Financials & Valuations (INR b)

FY25	FY26E	FY27E
111.6	130.3	150.2
0.8	1.1	1.2
1.1	1.8	2.0
64.9	105.4	118.7
0.1	62.4	12.6
539.8	643.8	760.9
12.7	17.6	16.7
11.4	14.9	14.5
0.0	0.0	0.0
30.7	18.9	16.8
3.7	3.1	2.6
25.2	17.5	14.6
0.0	0.0	0.0
	111.6 0.8 1.1 64.9 0.1 539.8 12.7 11.4 0.0 30.7 3.7 25.2	111.6 130.3 0.8 1.1 1.1 1.8 64.9 105.4 0.1 62.4 539.8 643.8 12.7 17.6 11.4 14.9 0.0 0.0 30.7 18.9 3.7 3.1 25.2 17.5

Shareholding pattern (%)

As On	Mar-25	Dec-24	Mar-24
Promoter	31.6	31.6	31.6
DII	47.6	37.1	34.1
FII	11.1	21.9	27.1
Others	9.7	9.4	7.3

FII Includes depository receipts

CMP: INR1,992 TP: INR2,300 (+15%) Buy

Soft quarter, selective strength

BFSI and IT drag offset by growth in EdTech, telecom, and GCCs

TeamLease (TEAM)'s 4QFY25 revenue growth of 17% was in line with our estimate of +16% YoY. General Staffing declined by 4% QoQ, while specialized staffing/HR services grew 7%/44% QoQ. EBITDA margin of 1.7% was ahead of our expectation of 1.5%. EBITDA grew by 37% QoQ, backed by catch-up billing in Edtech and inorganic contribution. Adj. PAT at INR380m was up 38% YoY/34% QoQ. For FY25, adj. PAT stood at INR1,100m. The company's revenue/EBITDA/PAT grew 20%/6%/2% YoY in FY25. We expect revenue/EBITDA/PAT to grow 17%/54%/57% YoY (due to low base) in 1QFY26. We reiterate our BUY rating with a TP of INR3,200.

Our view: BFSI headwinds largely behind

- General staffing's 4QFY25 performance was subdued, with a 4% QoQ decline, impacted by scheduled BFSI ramp-down. Growth in consumer durables, telecom, and e-commerce supported the addition of 25,000 associates during FY25, with 37% sourced from new clients. BFSI remained mixed through the year, but we believe the insourcing impact from the RBI circular is largely behind. While PAPM declined modestly by INR5 QoQ, we believe a diversified client portfolio and variable mark-up structure (71% of contracts) should help TEAM sustain realizations.
- Specialized staffing continues to face IT hiring challenges, with softer demand likely in early FY26; however, GCCs remain a strong growth driver. With GCCs representing 60% of segment revenue, and supported by the Ikigai acquisition, we believe PAPM gains in this segment reflect improving value-chain positioning.
- HR services showed sharp profit recovery in 4Q, driven by EdTech catch-up billing and integration of TSR Darashaw and Crystal HR, which we believe will support margin stability going forward. The company targets 20-25% revenue growth and 5-6% EBITDA margins in EdTech in FY26.
- Overall, while near-term pressures persist, the company's focus on highmargin clients and operational efficiencies should drive a gradual margin recovery. We estimate EBITDA margins to improve to 1.5%/1.6% in FY26/FY27E.

Valuation and revisions to our estimates

We remain positive on the medium- to long-term opportunities owing to gains from the formalization of the labor market. We cut our FY26/FY27 estimates by ~4%/6%, reflecting a mixed 4Q performance and expected softness in General Staffing due to subdued BFSI hiring (~22% of revenue). We reiterate our BUY rating with a TP of INR2,300 (19x FY27E EPS).

Abhishek Pathak - Research analyst (Abhishek.Pathak@MotilalOswal.com)



In-line revenue and beat on margins; 107 new logos secured

- Revenue declined 2% QoQ but grew 17% YoY, broadly in line with our estimate of 16% YoY growth. For FY25, revenue stood at INR112b, up 20% YoY.
- General Staffing declined by 4% QoQ, while specialized staffing/HR services grew 7%/44% QoQ.
- General Staffing associates declined 2% QoQ to ~292k. Specialized Staffing's headcount was down by 80 (-1% QoQ). GCCs now account for 60% of the total Specialized Staffing revenue and 40% of the headcount. At the group level, there was a net impact of ~7k headcount on account of scheduled BFSI headcount attrition.
- EBITDA margin of 1.7% was ahead of our expectation of 1.5%. EBITDA grew by 37% QoQ, backed by catch-up billing in Edtech and inorganic contribution.
- 107 new logos were added during the quarter.
- Adj. PAT at INR380m was up 38% YoY/34% QoQ. For FY25, adj. PAT stood at INR1,100m.

Key highlights from the management commentary

- 1HFY25 saw broad-based growth, while 2H was hampered by sectoral headwinds. TEAM is well-positioned for cost optimization and growth in FY26.
- 4QFY25 was more of a period of consolidation than expansion. At the group level, there was a net reduction of ~7K headcount, primarily due to scheduled BFSI attrition following regulatory changes. This impacted EBITDA by ~INR15m.
- In General Staffing, BFSI was a mixed bag in FY25; hiring slowed down. Credit card issuers saw some decline, resulting in a downstream impact.
- E-commerce and quick commerce sectors remained positive. Telecom (ISPs, equipment manufacturers) showed growth among service providers.
- E-commerce exposure is ~10% of headcount. In quick commerce, the company is involved with workforce in dark stores; attrition is 70% per month.
- Consumer durables and retail registered growth due to increasing formalization in the sector
- In Specialized Staffing, the IT hiring landscape continues to face macro challenges. There are delays in closing open positions, though high-level tech roles are still in demand.
- Demand continues in BFSI and high-tech sectors. The BOT model has enabled value-chain progression.

Valuation and view

- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- We cut our FY26/FY27 estimates by ~4/6%, reflecting a mixed 4Q performance and expected softness in General Staffing due to subdued BFSI hiring (~22% of revenue). We reiterate our BUY rating with a TP of INR2,300 (19x FY27E EPS).

28%

1.2%

1076bp 9bp

-1%

1.0%



(INR M) **Consolidated Quarterly Performance** FY24 Est. FY25 FY24 FY25 Var. **1Q 2Q 3Q** 4Q **1Q 2Q 3Q** 4Q 4QFY25 (% / bp) Revenue 21,716 22,726 24,454 24,320 25,799 27,968 29,213 28,579 93,215 1,11,559 28,226 1% YoY Change (%) 16% 16% 22% 20% 19% 23% 19% 18% 18% 20% 16% **Total Expenditure** 21,453 22,409 24,093 23,953 25,576 27,634 28,864 28,104 91,907 1,10,178 27,794 1% 10% **Reported EBITDA** 335 349 475 1,308 1,381 432 263 318 361 367 223 1.5% 1.7% Margins (%) 1.2% 1.4% 1.5% 0.9% 1.2% 1.2% 1.4% 1.2% 1.5% 13bp **Reported EBIT** 188 196 216 783 138 225 231 91 341 844 294 16% 0.8% 0.4% 0.7% 0.7% 0.8% Margins (%) 0.6% 0.9% 0.9% 1.2% 0.8% 1.0% 15bp Interest 21 25 31 26 30 44 32 42 102 148 32 30% Other Income 140 130 100 90 141 107 102 97 461 447 100 -3% 1,141 258 294 295 202 259 286 397 362 **PBT before EO expense** 294 1,144 10% Extra-Ord expense 0 0 -35 0 0 0 0 0 -35 0 0 **Reported PBT** 258 294 329 295 202 259 286 397 1,176 1,144 362 10% Tax 18 18 14 8 2 20 51 40 12 1 11 0% 5% 5% 4% 150bp Rate (%) 6% 6% 4% 4% 1% 4% 3% 258 1,082 349 **Adjusted PAT** 276 275 274 194 249 284 379 1,105 8% YoY Change (%) -3% -13% -5% 12% -25% -10% 3% 38% -3% 2% 28% 1076bp Margins (%) 1.2% 1.2% 1.1% 1.1% 0.8% 0.9% 1.0% 1.3% 1.2% 1.0% 1.2% 9bp **Reported PAT** 258 276 310 274 194 249 284 **379** 1,118 1,105 349 8%

Key Performance Indicators

-3%

1.2%

-13%

1.2%

7%

1.3%

YoY Change (%)

Margins (%)

Y/E March		FY24				FY25				FY25
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q		
Headcount										
General staffing associates	2,36,900	2,51,150	2,58,500	2,67,000	2,82,450	2,98,300	2,99,600	2,92,150	2,67,000	2,92,150
Apprentices	42,600	42,100	43,150	44,800	42,350	45,270	47,200	47,300	44,800	47,300
Specialised staffing	8,320	8,375	7,600	7,230	6,900	6,670	6,700	6,620	7,230	6,620
Revenue										
General staffing	20,024	20,910	22,553	22,419	24,139	26,094	27,207	26,230	85,906	1,03,669
Specialised staffing	1,398	1,443	1,580	1,465	1,446	1,425	1,472	1,581	5,886	5,924
Other HR Services	294	373	320	436	214	450	533	768	1,423	1,965
Operating Margins										
General staffing	1.2	1.2	1.2	1.2	0.9	0.9	1.0	1.0	1.2	1.0
Specialised staffing	6.2	6.2	6.4	6.6	6.0	7.5	7.4	7.0	6.4	7.0
Other HR Services	(8.9)	3.8	3.8	6.0	(44.8)	(1.8)	(2.9)	19.0	1.9	1.3

-25%

0.8%

3%

1.1%

-10%

0.9%

-8%

1.0%

38%

1.3%

-2%

1.2%





Key highlights from the management commentary

Demand and growth outlook

- 1HFY25 saw broad-based growth, while 2H was tempered by sectoral headwinds. TEAM is well-positioned for cost optimization and growth in FY26.
- 4QFY25 was more of a period of consolidation than expansion. At the group level, there was a net reduction of ~7K headcount, primarily due to scheduled BFSI attrition following regulatory changes. This impacted EBITDA by ~INR15m.
- In General Staffing, BFSI was a mixed bag in FY25; hiring slowed down. Credit card issuers saw some decline, resulting in a downstream impact.
- Around 25k associates were added during the year, primarily led by Consumer and Telecom sectors. Of these, 37% were from new clients.
- The RBI's restoration of RWA weights could be favorable for demand. Impact cannot be ascertained as of now.
- E-commerce and quick commerce sectors remained positive. Telecom (ISPs, equipment manufacturers) showed growth among service providers.
- E-commerce exposure is ~10% of headcount. In quick commerce, the company is involved with workforce in dark stores; attrition is 70% per month.
- Consumer durables and retail registered growth due to increasing formalization in the sector.
- Sales momentum is stable; 102 new client logos were signed during the year.
- 71% of customers are on variable mark-up contracts for FY25. Associate mix: 25% in BFSI, 35% in Telecom, 10% in E-commerce, and the balance in Manufacturing.
- PAPM stood at INR665, down INR5 QoQ and INR14 YoY. A portfolio play between sectors and customers should help TEAM sustain PAPM.
- The insourcing impact in BFSI due to the RBI circular is largely behind. Some demand is returning.
- In Specialized Staffing, the IT hiring landscape continues to face macro challenges. There are delays in closing open positions, though high-level tech roles are still in demand.
- GCCs now account for 60% of Specialized Staffing revenue and 40% of headcount. The company has currently partnered with 75 GCCs.
- Completed 80% acquisition of Ikigai Enablers Pte. This will enhance IT staffing in Singapore and the Middle East, though growth is currently in low volume.
- The IT hiring landscape continues to face macro challenges. There are delays in closing open positions, though high-level tech roles are still in demand. Softer demand may persist in 1HFY26.
- Demand continues in BFSI and high-tech sectors. The BOT model has enabled value-chain progression.
- In HR Services segment, catch-up billing for the EdTech vertical was completed in 4QFY25, leading to a sharp recovery in profits.
- The integration of TSR Darashaw HR Services and Crystal HR is complete and contributed ~INR10m to EBITDA in 4QFY25.
- HRTech services are being leveraged for upselling to existing customers. This can help to sustain margins in case of PAPM pressure.
- The company expects 20-25% revenue growth and 5-6% EBITDA margins in this vertical in FY26.
- The withdrawal of the NEEM scheme has led to some margin dilution.



There was a slowdown and backlog in Direct Benefit Transfer (DBT) from the government to corporates for apprenticeships. This issue was resolved in late Feb'25, triggering a recovery in demand.

Margin outlook

- EBITDA margin stood at 1.7%. EBITDA grew 37% QoQ, supported by catch-up billing in EdTech and inorganic contributions.
- EBITDA in Staffing & Allied Services was flat due to NEEM headcount attrition impact in 1H and flat headcount addition in 2H.
- Improved GCC mix has strengthened EBITDA in Specialized Staffing. Margins of 7.3-7.4% are seen as sustainable in this segment.
- The company focuses on expanding absolute profits rather than margins, as it does not control staff salaries. It targets 20-25% growth in the General Staffing business.

Valuation and view:

- As both the central and state governments look to liberalize and formalize the labor market, TEAM should be among the biggest direct beneficiaries in the medium term.
- We cut our FY26/FY27 estimates by ~4/6%, reflecting a mixed 4Q performance and expected softness in General Staffing due to subdued BFSI hiring (~22% of revenue). We reiterate our BUY rating with a TP of INR2,300 (19x FY27E EPS).

Exhibit 1: Summary of our revised estimates

	Revised		Ear	lier	Change		
	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E	
Revenue (INR m)	1,30,343	1,50,228	1,29,724	1,49,579	0.5%	0.4%	
Rev. growth (%)	16.8%	15.3%	16.7%	15.3%	20bps	0bps	
EBITDA (INR mn)	1,952	2,246	2,014	2,309	-3.1%	-2.7%	
EBITDA margin (%)	1.50%	1.49%	1.55%	1.54%	-6bps	-5bps	
EBIT (INR mn)	1,452	1,766	1,514	1,829	-4.1%	-3.5%	
EBIT margin (%)	1.1%	1.2%	1.2%	1.2%	-10bps	0bps	
EPS (INR)	105.4	118.7	109.1	126.5	-3.5%	-6.2%	

Source: MOFSL



Financials and valuations

Income Statement								(INR m)
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Total Income from Operations	52,007	48,815	64,798	78,700	93,215	1,11,559	1,30,343	1,50,228
Change (%)	16.9	-6.1	32.7	21.5	18.4	19.7	16.8	15.3
Employee Benefit Expense	49,365	46,870	61,807	75,698	89,799	1,06,172	1,23,160	1,41,954
Other Expense	1,691	960	1,567	1,779	2,108	4,005	5,230	6,028
Total Expenditure	51,056	47,830	63,375	77,477	91,907	1,10,178	1,28,391	1,47,982
As a percentage of Sales	98.2	98.0	97.8	98.4	98.6	98.8	98.5	98.5
EBITDA	951	985	1,424	1,223	1,308	1,381	1,952	2,246
Margin (%)	1.8	2.0	2.2	1.6	1.4	1.2	1.5	1.5
Depreciation	286	337	408	432	525	537	500	480
EBIT	665	648	1,016	791	783	844	1,452	1,766
Int. and Finance Charges	123	69	40	57	102	148	80	80
Other Income	288	336	197	439	461	449	480	400
PBT bef. EO Exp.	830	915	1,173	1,174	1,141	1,145	1,852	2,086
EO Items	0	-30	-750	-23	35	0	0	0
PBT	830	885	423	1,150	1,176	1,145	1,852	2,086
Total Tax	480	101	61	35	51	40	74	83
Tax Rate (%)	57.8	11.4	14.4	3.0	4.3	3.5	4.0	4.0
Minority Interest	0	0	0	0	-8	0	0	0
Reported PAT	350	785	362	1,115	1,118	1,105	1,778	2,002
Adjusted PAT	836	887	1,112	1,139	1,082	1,105	1,778	2,002
Change (%)	-14.7	6.1	25.4	2.4	-4.9	2.1	60.9	12.6
Margin (%)	1.6	1.8	1.7	1.4	1.2	1.0	1.4	1.3

Balance Sheet								(INR m)
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Equity Share Capital	171	171	171	171	168	168	168	168
Total Reserves	5,550	6,389	6,887	8,034	7,945	9,062	10,840	12,842
Net Worth	5,721	6,560	7,058	8,205	8,113	9,230	11,007	13,009
Total Loans	1,854	1,070	1,702	2,100	2,221	2,320	2,320	2,320
Capital Employed	7,575	7,630	8,760	10,305	10,334	11,549	13,327	15,329
Net Fixed Assets	2,360	2,499	2,512	2,432	2,350	2,771	2,387	1,966
Total Investments	253	700	533	1,939	30	756	756	756
Curr. Assets, Loans, and Adv.	9,795	9,860	12,332	13,239	16,909	17,856	20,018	22,440
Account Receivables	2,959	2,777	3,697	3,803	4,496	4,913	6,418	7,499
Cash and Bank Balance	126	2,593	1,765	1,495	1,679	949	1,605	2,947
Loans and Advances	6,710	4,490	6,870	7,942	10,734	11,994	11,994	11,994
Curr. Liability and Prov.	4,977	5,478	6,644	7,373	9,035	9,897	9,897	9,897
Other Current Liabilities	4,490	4,962	6,010	6,632	8,206	8,756	8,756	8,756
Provisions	487	516	634	741	829	1,141	1,141	1,141
Net Current Assets	4,818	4,382	5,688	5,867	7,874	7,959	10,121	12,543
Deferred Tax assets	144	50	26	68	80	63	63	63
Appl. of Funds	7,575	7,630	8,760	10,305	10,334	11,549	13,327	15,329



Financials and valuations

Ratios								
Y/E March	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Basic (INR)								
EPS	20.5	47.1	22.5	65.1	64.8	64.9	105.4	118.7
Cash EPS	65.6	71.6	88.9	91.9	94.0	96.0	133.2	145.2
BV/Share	334.6	383.7	412.8	479.9	474.5	539.8	643.8	760.9
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Valuation (x)								
P/E ratio	97.3	42.3	88.7	30.6	30.7	30.7	18.9	16.8
Cash P/E ratio	30.4	27.8	22.4	21.7	21.2	20.7	15.0	13.7
P/BV ratio	6.0	5.2	4.8	4.2	4.2	3.7	3.1	2.6
EV/Sales ratio	0.7	0.7	0.5	0.4	0.4	0.3	0.3	0.2
EV/EBITDA ratio	37.6	33.0	23.9	28.4	26.0	25.2	17.5	14.6
FCF per share	-3.5	171.4	-11.4	62.4	58.0	43.8	15.3	60.9
Return Ratios (%)								
RoE	15.0	14.4	16.3	14.9	13.3	12.7	17.6	16.7
RoCE	5.8	11.5	12.7	12.5	11.5	11.4	14.9	14.5
RoIC	4.5	10.0	16.1	11.5	9.7	8.8	13.4	15.0
Working Capital Ratios								
Asset Turnover (x)	6.9	6.4	7.4	7.6	9.0	9.7	9.8	9.8
Debtor (Days)	21	21	21	18	18	16	18	18
Leverage Ratio (x)								
Current Ratio	2.0	1.8	1.9	1.8	1.9	1.8	2.0	2.3
Interest Coverage Ratio	5.4	9.4	25.6	13.9	7.6	5.7	18.1	22.1
Net Delet/Ferritarionalis	0.0				0.4	0.1		
Net Debt/Equity ratio	0.3	-0.3	-0.1	-0.2	0.1	0.1	0.0	-0.1
Net Debt/Equity ratio	0.3	-0.3	-0.1	-0.2	0.1	0.1	0.0	-0.1
Cash Flow Statement	0.3	-0.3	-0.1	-0.2	0.1	0.1	0.0	-0.1 (INR m)
	FY20	-0.3	-0.1	-0.2 FY23	FY24	FY25	6.0 FY26E	
Cash Flow Statement								(INR m)
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	(INR m) FY27E
Cash Flow Statement Y/E March OP/(Loss) before Tax	FY20 851	FY21 885	FY22 456	FY23 1,150	FY24 1,177	FY25 1,145	FY26E 1,852	(INR m) FY27E 2,086
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation	FY20 851 286	FY21 885 337	FY22 456 408	FY23 1,150 432	FY24 1,177 525	FY25 1,145 537	FY26E 1,852 500	(INR m) FY27E 2,086 480
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges	FY20 851 286 122	FY21 885 337 -93	FY22 456 408 608	FY23 1,150 432 -246	FY24 1,177 525 -287	FY25 1,145 537 -149	FY26E 1,852 500 -400	(INR m) FY27E 2,086 480 -320
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid	FY20 851 286 122 -855	FY21 885 337 -93 1,378	FY22 456 408 608 -593	FY23 1,150 432 -246 -761	FY24 1,177 525 -287 -488	FY25 1,145 537 -149 -280	FY26E 1,852 500 -400 -74	(INR m) FY27E 2,086 480 -320 -83
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC	FY20 851 286 122 -855 -307	FY21 885 337 -93 1,378 525	FY22 456 408 608 -593 -939	FY23 1,150 432 -246 -761 687	FY24 1,177 525 -287 -488 251	FY25 1,145 537 -149 -280 -210	FY26E 1,852 500 -400 -74 -1,506	(INR m) FY27E 2,086 480 -320 -83 -1,081
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations	FY20 851 286 122 -855 -307 97	FY21 885 337 -93 1,378 525 3,033	FY22 456 408 608 -593 -939 -61	FY23 1,150 432 -246 -761 687 1,262	FY24 1,177 525 -287 -488 251 1,178	FY25 1,145 537 -149 -280 -210 1,044	FY26E 1,852 500 -400 -74 -1,506 372	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others	FY20 851 286 122 -855 -307 97	FY21 885 337 -93 1,378 525 3,033	FY22 456 408 608 -593 -939 -61	FY23 1,150 432 -246 -761 687 1,262	FY24 1,177 525 -287 -488 251 1,178	FY25 1,145 537 -149 -280 -210 1,044	FY26E 1,852 500 -400 -74 -1,506 372	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO	FY20 851 286 122 -855 -307 97 0	FY21 885 337 -93 1,378 525 3,033 0	FY22 456 408 608 -593 -939 -61 0	FY23 1,150 432 -246 -761 687 1,262 0	FY24 1,177 525 -287 -488 251 1,178 0 1,178	FY25 1,145 537 -149 -280 -210 1,044 0 1,044	FY26E 1,852 500 -400 -74 -1,506 372 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA	FY20 851 286 122 -855 -307 97 0 97	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103	FY22 456 408 608 -593 -939 -61 0 -61	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow	FY20 851 286 122 -855 -307 97 0 97 -157 -61	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520 0	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473 0	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520 0 -213	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284 0 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260 0
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473 0 117	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100 -31	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177 125	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520 0 -213 -1,301	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202 -148	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284 0 0 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260 0 0
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid CF from Fin. Activity	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473 0 117 -118	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66 -444	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100 -31 -131	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177 125 -53	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520 0 -213 -1,301 -1,514	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202 -148 -350	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284 0 0 0	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260 0 0
Cash Flow Statement Y/E March OP/(Loss) before Tax Depreciation Interest and Finance Charges Direct Taxes Paid (Inc.)/Dec. in WC CF from Operations Others CF from Operations incl. EO (Inc.)/Dec. in FA Free Cash Flow (Pur.)/Sale of Investments Others CF from Investments Issue of Shares Inc./(Dec.) in Debt Interest Paid CF from Fin. Activity Inc./Dec. in Cash	FY20 851 286 122 -855 -307 97 0 97 -157 -61 -431 115 -473 0 117 -118 -1	FY21 885 337 -93 1,378 525 3,033 0 3,033 -103 2,930 -743 723 -123 0 -378 -66 -444 2,467	FY22 456 408 608 -593 -939 -61 0 -61 -134 -195 -807 305 -636 0 -100 -31 -131 -828	FY23 1,150 432 -246 -761 687 1,262 0 1,262 -196 1,067 -1,134 99 -1,232 0 -177 125 -53 -22	FY24 1,177 525 -287 -488 251 1,178 0 1,178 -205 973 391 335 520 0 -213 -1,301 -1,514 185	FY25 1,145 537 -149 -280 -210 1,044 0 1,044 -310 734 -1,439 273 -1,475 0 -202 -148 -350 -782	FY26E 1,852 500 -400 -74 -1,506 372 0 372 -116 256 0 400 284 0 0 0 0 656	(INR m) FY27E 2,086 480 -320 -83 -1,081 1,081 0 1,081 -60 1,022 0 320 260 0 0 0 1,342

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NOTES



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Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

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