

## Structural Levers in Place; Near-Term Upside Capped

Est. Vs. Actual for Q2FY26: Revenue – **INLINE** ; EBITDA – **INLINE** ; PAT – **INLINE**

### Change in Estimates post Q2FY26

FY26E/FY27E: Revenue: 4.7%/5.5%; EBITDA: 11.3%/12.8%; PAT: 11.5%/13.4%.

### Recommendation Rationale

- Agri Machinery & Non-Tractor Business: Strong Growth and Margin Expansion:** The Agri Machinery segment delivered strong performance with revenues rising 29.1% YoY to Rs 2,432 Cr, supported by strong demand and a favorable product mix. Segmental EBIT margins expanded by 368 bps YoY to 12.8% (vs. 9.1% in Q2FY25), driven primarily by a higher contribution from non-tractor verticals, which now account for ~17% of segmental revenue. Within non-tractor offerings, the Agri Solutions division particularly harvesters was the key growth catalyst, witnessing strong traction and zero inventory levels. The product mix shift towards high-value harvesters (Rs 20–25 Lc per unit, ~4–5x the price of a tractor) proved margin accretive. Furthermore, localization of critical harvester components (such as hydraulic lifts and transmission systems) is underway, with planned exports to Japan and Thailand through Kubota's global network.
- Export Segment - Excellent Growth; Limited Immediate Impact:** Export volumes increased 26.2% YoY to 1,548 tractors, supported by improved traction in Europe and Mexico. Approximately 52% of total exports were routed through Kubota's global distribution network, enhancing market reach and operational synergies. Management remains optimistic, targeting >25% growth in FY26, with medium-term upside expected post commissioning of the greenfield capacity (FY28–29). This facility will serve as a global sourcing hub, enabling entry into the US market and production of select Kubota global models from India, positioning Escorts Kubota as a key manufacturing base within Kubota's global supply chain.
- Construction Equipment (CE) Segment: Temporary Margin Pressure; Recovery Expected in H2:** The Construction Equipment segment witnessed a volume decline to 1,146 units (vs. 1,315 units YoY), impacted by an overall industry contraction (~4%) and the transition to new emission norms. Segmental EBIT margin contracted to 3.8% (vs. 9.3% YoY), primarily due to the clearance of old-emission inventory and lower production levels, impacting fixed-cost absorption. Management anticipates a margin recovery to high single digits in H2FY26, supported by volume normalization, input cost deflation, and operating leverage benefits.

### Sector Outlook: Cautiously Positive

**Company Outlook & Guidance:** As per management, Escorts Kubota is structurally transforming through strategic product introductions, export-led diversification, Kubota synergy benefits, and reinvestment of capital from RED divestment. These levers are expected to materialise only gradually over the next 4–6 quarters.

**Current Valuation:** 26x FY28 EPS (earlier Same).

**Current TP:** Rs 3,590/share (Earlier TP: Rs 3,135/share)

**Recommendation:** We continue to maintain our **HOLD** rating on the stock.

**Financial Performance:** Escorts Kubota Ltd. (Escorts) reported revenue of Rs 2,792 Cr in Q2FY26, up 23% YoY and 12% QoQ, largely in line with expectations. EBITDA stood at Rs 360 Cr, inline with expectations; up 56%/12% YoY/QoQ. EBITDA margin came in at 12.9%, up 279 bps YoY and 3 bps QoQ, supported by lower other expenses and cost optimisation efforts. Adjusted PAT stood at ~Rs 318 Cr, inline with expectation, broadly tracking the EBITDA performance and higher other income.

### Key Financials (Consolidated)

| (Rs Cr)       | Q2FY26 | QoQ (%) | YoY (%) | Axis Est. | Variance |
|---------------|--------|---------|---------|-----------|----------|
| Net Sales     | 2,792  | 12%     | 23%     | 2,813     | -0.7%    |
| EBITDA        | 360    | 12%     | 56%     | 367       | -2%      |
| EBITDA Margin | 12.9%  | 3       | 279     | 13.0%     | -16      |
| Net Profit    | 318    | -14%    | 6%      | 323       | -2%      |
| EPS (Rs)*     | 28.9   | -14%    | 6%      | 29        | -2%      |

Source: Company, Axis Securities Research

(CMP as of 04<sup>th</sup> Nov 2025)

|                           |             |
|---------------------------|-------------|
| CMP (Rs)                  | 3,819       |
| Upside /Downside (%)      | -6%         |
| High/Low (Rs)             | 4,171/2,829 |
| Market cap (Cr)           | 42,731      |
| Avg. daily vol. (6m)Shrs. | 7683        |
| No. of shares (Cr)        | 11.18       |

### Shareholding (%)

|                             | Mar-24 | Jun-25 | Sep-25 |
|-----------------------------|--------|--------|--------|
| Promoter Group              | 68.0   | 68.0   | 68.0   |
| FII                         | 5.2    | 5.2    | 5.3    |
| MF/ UTI                     | 9.3    | 9.5    | 9.9    |
| Financial Institution/Banks | 0.0    | 0.0    | 0.0    |
| Others                      | 17.5   | 17.2   | 16.8   |

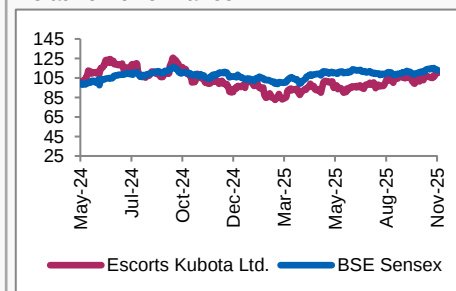
### Financial & Valuations

| Y/E Mar (Rs Cr) | FY26E  | FY27E  | FY28E  |
|-----------------|--------|--------|--------|
| Net Sales       | 10,789 | 11,769 | 12,856 |
| EBITDA          | 1,376  | 1,600  | 1,814  |
| Net Profit      | 1,149  | 1,390  | 1,544  |
| EPS (Rs.)       | 102.7  | 124.2  | 138.0  |
| PER (x)         | 36.8   | 30.4   | 27.4   |
| EV/ EBITDA      | 28.6   | 24.6   | 21.4   |
| P/BV            | 4.0    | 3.5    | 3.1    |
| ROE (%)         | 11.3   | 12.2   | 12.1   |

### Change in Estimates (%)

| Y/E Mar | FY26E | FY27E |
|---------|-------|-------|
| Sales   | 4.7%  | 5.5%  |
| EBITDA  | 11.3% | 12.8% |
| PAT     | 11.5% | 13.4% |

### Relative Performance



Source: Ace Equity, Axis Securities

### Results Gallery

[Q1FY26](#)  
[Q4FY25](#)  
[Q3FY25](#)  
[Q2FY25](#)

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## Outlook

Escorts Kubota Ltd. (EKL) reported a steady operational performance in Q2FY26 amidst challenging domestic market dynamics and the ongoing transition in its construction equipment (CE) business. While export traction and product refreshes are promising, domestic market share pressures, delayed land acquisition, and cyclical headwinds in the CE segment constrain near-term upside.

## Valuation & Recommendation

In the backdrop of the company's positive long-term fundamentals – strong cash flow generating capabilities and greenfield expansion projects – we value the stock at 26x FY28 EPS (earlier same). However, synergy benefits with Kubota in agribusiness are expected to take longer than estimated earlier due to a slowdown in international markets, particularly in the USA. Additionally, discontinuing profits from RED in FY25/26 onwards, the valuation appears full. **Hence, we maintain our HOLD rating on the stock with a TP of Rs 3,590 (earlier Rs 3,135), implying a downside of ~6% from the CMP.**

## Key Concall Highlights

- **Capex, Operations, and Capacity Expansion:** Escorts Kubota Ltd. (EKL) is in the final stages of land acquisition for its upcoming greenfield facility, with formal transfer expected to be completed within FY26. Construction is scheduled to begin in FY27, with commissioning targeted for FY28–FY29. The new plant will add ~100,000 units of tractor capacity in Phase I (current capacity: ~170,000–200,000 units) and will also integrate construction equipment (CE) manufacturing. Capex guidance for FY26 remains at Rs 350–400 Cr, broadly in line with the company's normal range and excluding greenfield-related investments.
- **Operating Leverage and Cost Trends:** During Q2FY26, EKL witnessed mild input cost inflation; however, management expects deflationary trends in Q3, which should aid margin recovery. Employee costs rose 8–9% YoY, mainly due to annual increments, while other expenses remained tightly controlled with a 50:50 fixed-to-variable cost split, supporting operating leverage benefits as volumes scale up.
- **Kubota Localization Strategy:** Currently, Kubota-branded tractors sold in India continue to import engines, impacting overall profitability. Full localization is not yet viable given the modest sales volume (~10,000–12,000 units annually). However, EKL is developing a new range of Kubota tractors based on Escorts' local platforms and powered by indigenous engines, which is expected to improve Kubota's margin profile over the next two years.
- **Captive Finance: Strategic Enabler for Volume Growth:** EKL's captive finance arm, launched in late FY25, is currently operating in 4–5 states as part of its pilot phase. FY26 is positioned as a stabilization year, focused on building IT infrastructure and process frameworks. Management targets break-even (pre-risk cost) by FY27 and full profitability by FY28, with penetration expected to reach 25–35% over the next 3–4 years. This initiative aims to enhance dealer liquidity, improve retail financing penetration, and strengthen EKL's competitive positioning in the domestic market.
- **Margin Outlook & Commodity Cost Pressure:** While Q1 margins benefited from soft steel prices, management highlighted a potential uptick in steel and metal costs in Q2, which could exert pressure on tractor margins. Despite these near-term headwinds, EKL has maintained its EBIT margin guidance at 12–12.5% for FY26, supported by cost control initiatives, favorable mix, and localization efforts.
- **Treasury Income:** EKL's treasury income declined sequentially in Q2FY26, primarily due to mark-to-market losses following the hardening of bond yields. This contrasts with Q1FY26, where softening yields had resulted in positive MTM gains.

## Key Risks to Our Estimates and TP

- A lower demand scenario may hamper vehicle off-take, impacting our sales volume growth forecasts.
- Adverse macroeconomic situations continue in countries like the EU and the US, delaying the pick-up in exports.

## Change in Estimates

|        | Revised |        |        | Old    |        |        | % Change |       |       |
|--------|---------|--------|--------|--------|--------|--------|----------|-------|-------|
|        | FY26E   | FY27E  | FY28E  | FY26E  | FY27E  | FY28E  | FY26E    | FY27E | FY28E |
| Sales  | 10,789  | 11,769 | 12,856 | 10,304 | 11,158 | 12,128 | 4.7%     | 5.5%  | 6.0%  |
| EBITDA | 1,376   | 1,600  | 1,814  | 1,237  | 1,418  | 1,596  | 11.3%    | 12.8% | 13.7% |
| PAT    | 1,149   | 1,390  | 1,544  | 1,031  | 1,225  | 1,349  | 11.5%    | 13.4% | 14.5% |

Source: Company, Axis Securities Research

## Q2FY26 Results Review

| YE March (Rs Cr)                                 | Q2FY26       | Axis Sec Estimates | Axis Sec Var (%) | Q1FY26       | % Change (QoQ) | Q2FY25       | % Change (YoY) |
|--------------------------------------------------|--------------|--------------------|------------------|--------------|----------------|--------------|----------------|
| <b>Sales Volume (units)</b>                      |              |                    |                  |              |                |              |                |
| Total Tractors                                   | 33,877       | 33,877             | -                | 30,581       | 10.8%          | 25,995       | 30.3%          |
| Construction Equipment                           | 1,146        | 1,146              | -                | 1,055        | 8.6%           | 1,315        | -12.9%         |
| <b>Sales</b>                                     | <b>2,792</b> | <b>2,813</b>       | <b>-0.7%</b>     | <b>2,500</b> | <b>11.7%</b>   | <b>2,277</b> | <b>22.6%</b>   |
| Other Op. Inc                                    | 0            | 0                  | -                | 0.0          | -              | 0.0          | -              |
| <b>Total Revenue</b>                             | <b>2,792</b> | <b>2,813</b>       | <b>-0.7%</b>     | <b>2,500</b> | <b>11.7%</b>   | <b>2,277</b> | <b>22.6%</b>   |
| <b>Expenditure</b>                               |              |                    |                  |              |                |              |                |
| Net Raw Material                                 | 1,934        | 1,946              | -0.6%            | 1,728        | 11.9%          | 1,585        | 22.0%          |
| Other Exp                                        | 291          | 299                | -3.0%            | 262          | 10.7%          | 272          | 6.7%           |
| Personnel                                        | 208          | 200                | 3.9%             | 188          | 10.4%          | 190          | 9.1%           |
| Total Expenditure                                | 2,432        | 2,446              | -0.6%            | 2,179        | 11.6%          | 2,047        | 18.8%          |
| <b>EBIDTA</b>                                    | <b>360</b>   | <b>367</b>         | <b>-2.0%</b>     | <b>321</b>   | <b>11.9%</b>   | <b>230</b>   | <b>56.4%</b>   |
| <b>EBITDA Margins</b>                            | <b>12.9%</b> | <b>13.0%</b>       | <b>-16</b>       | <b>12.9%</b> | <b>3</b>       | <b>10.1%</b> | <b>279</b>     |
| Less: Depreciation                               | 62           | 56                 | 10.0%            | 60           | 4.3%           | 61           | 1.8%           |
| EBIT                                             | 298          | 311                | -4.2%            | 262          | 13.7%          | 169          | 76.2%          |
| Interest                                         | 5            | 6                  | -24.2%           | 4            | 14.3%          | 10           | -53.4%         |
| Oth. Inc.                                        | 134          | 127                | 6.0%             | 156          | -14.0%         | 116          | 15.7%          |
| <b>Profit Before Extraordinary Items and Tax</b> | <b>427</b>   | <b>431</b>         | <b>-0.9%</b>     | <b>414</b>   | <b>3.2%</b>    | <b>275</b>   | <b>55.3%</b>   |
| Less: Exceptional Item                           | 0            | 0                  | -                | -76          | -              | 0            | -              |
| Share Of Profit/Loss on Investments              | 0            | 0                  | -                | 0            | -              | -0.11        | -              |
| PBT                                              | 427          | 431                | -0.9%            | 490          | -12.8%         | 275          | 55.4%          |
| Tax                                              | 109          | 108                | 1.2%             | 120          | -              | -25          | -              |
| <b>PAT</b>                                       | <b>318</b>   | <b>323</b>         | <b>-1.6%</b>     | <b>369</b>   | <b>-13.9%</b>  | <b>300</b>   | <b>6.0%</b>    |
| Share of profit of Associates                    | 0            | 0                  | -                | 0            | -              | 0            | -              |
| <b>Adjusted PAT</b>                              | <b>318</b>   | <b>323</b>         | <b>-1.6%</b>     | <b>369</b>   | <b>-13.9%</b>  | <b>300</b>   | <b>6.0%</b>    |
| Weighted No Of Equity Shares(Crs)                | 11.0         | 11.0               | -                | 11.0         | -              | 11.0         | -              |
| Reported EPS (Rs.)                               | 28.9         | 29.4               | -1.6%            | 32.8         | -11.8%         | 27.3         | 6.0%           |
| Adjusted EPS (Rs.)                               | 28.9         | 29.4               | -1.6%            | 33.6         | -13.9%         | 27.3         | 6.0%           |
| <b>Ratios</b>                                    |              |                    |                  |              |                |              |                |
| GM                                               | 30.7%        | 30.8%              | -7               | 30.9%        | -15            | 30.4%        | 32             |
| EBITDA Margin                                    | 12.9%        | 13.0%              | -16              | 12.9%        | 3              | 10.1%        | 279            |
| PBT                                              | 15.3%        | 15.3%              | -3               | 19.6%        | -429           | 12.1%        | 323            |
| PAT                                              | 11.4%        | 11.5%              | -10              | 14.8%        | -338           | 13.2%        | -179           |

Source: Company, Axis Securities Research

## Financials (Consolidated)

### Profit & Loss

(Rs Cr)

| Y/E March (Rs Cr)          | FY25   | FY26E  | FY27E  | FY28E  |
|----------------------------|--------|--------|--------|--------|
| <b>Net revenues</b>        | 10,244 | 10,789 | 11,769 | 12,856 |
| Operating expenses         | 9,079  | 9,413  | 10,170 | 11,042 |
| <b>EBIDTA</b>              | 1,165  | 1,376  | 1,600  | 1,814  |
| <b>EBITDA margin (%)</b>   | 11.4   | 12.8   | 13.6   | 14.1   |
| Other income               | 461    | 544    | 542    | 558    |
| Interest                   | 29     | 20     | 24     | 24     |
| Depreciation               | 244    | 240    | 263    | 287    |
| Profit Before Tax          | 1,354  | 1,661  | 1,854  | 2,061  |
| Tax                        | 227    | 434    | 464    | 515    |
| <b>Reported Net Profit</b> | 1,124  | 1,149  | 1,390  | 1,544  |
| Net Margin (%)             | 11.0   | 11.2   | 11.8   | 12.0   |
| <b>Adjusted Net Profit</b> | 1,125  | 1,204  | 1,390  | 1,544  |

Source: Company, Axis Securities research

### Balance Sheet

(Rs Cr)

| Y/E March (Rs Cr)                   | FY25          | FY26E         | FY27E         | FY28E         |
|-------------------------------------|---------------|---------------|---------------|---------------|
| Equity capital                      | 112           | 112           | 112           | 112           |
| Reserves & surplus                  | 10,255        | 11,323        | 12,632        | 14,095        |
| <b>Net Worth</b>                    | <b>10,367</b> | <b>11,435</b> | <b>12,744</b> | <b>14,207</b> |
| Minority Interest                   | (4)           | (4)           | (4)           | (4)           |
| Total Loans                         | 113           | 113           | 113           | 113           |
| Other LT Liabilities & Provisions   | 77            | 77            | 77            | 77            |
| Deferred tax liability              | 58            | 62            | 71            | 79            |
| <b>Total Liabilities and Equity</b> | <b>10,611</b> | <b>11,683</b> | <b>13,001</b> | <b>14,473</b> |
| Gross block                         | 3,665         | 4,896         | 5,576         | 6,255         |
| Depreciation                        | 1,611         | 1,851         | 2,114         | 2,401         |
| Net block                           | 2,083         | 3,075         | 3,491         | 3,883         |
| Capital WIP                         | 123           | (429)         | (429)         | (429)         |
| Investments & Other LT assets       | 3,757         | 1,486         | 1,692         | 1,898         |
| Inventory                           | 1,399         | 1,473         | 1,607         | 1,756         |
| Debtors                             | 1,332         | 1,403         | 1,530         | 1,671         |
| Cash & Bank Bal                     | 1,124         | 3,080         | 3,075         | 3,630         |
| Loans & Advances                    | 2,679         | 3,644         | 4,230         | 4,434         |
| Current Assets                      | 6,534         | 9,600         | 10,442        | 11,491        |
| Sundry Creditors                    | 1,640         | 1,700         | 1,837         | 1,995         |
| Other Current Liability             | 582           | 545           | 545           | 545           |
| Current Liability & Provisions      | 159           | 287           | 296           | 311           |
| Net current assets                  | 4,154         | 7,068         | 7,765         | 8,641         |
| Misc Assets                         | 494           | 484           | 481           | 480           |
| <b>Total Assets</b>                 | <b>10,611</b> | <b>11,684</b> | <b>13,000</b> | <b>14,473</b> |

Source: Company, Axis Securities Research

**Cash Flow**

(Rs Cr)

| Y/E March (Rs Cr)                          | FY25           | FY26E        | FY27E          | FY28E          |
|--------------------------------------------|----------------|--------------|----------------|----------------|
| EBIT                                       | 1,381          | 1,604        | 1,878          | 2,085          |
| Depreciation & Amortisation                | 244            | 240          | 263            | 287            |
| Interest paid(-)                           | (29)           | (20)         | (24)           | (24)           |
| Tax paid(-)                                | (227)          | (434)        | (464)          | (515)          |
| EOI                                        | (185)          | 29           | 29             | 30             |
| <b>Operating Cash Flow</b>                 | <b>1,184</b>   | <b>1,419</b> | <b>1,683</b>   | <b>1,862</b>   |
| Change in Working Capital                  | 453            | 43           | (116)          | (117)          |
| <b>Cash flow from Operations</b>           | <b>1,637</b>   | <b>1,462</b> | <b>1,567</b>   | <b>1,746</b>   |
| Capex                                      | (399)          | (679)        | (679)          | (679)          |
| Investments                                | (783)          | 1,318        | (790)          | (409)          |
| <b>Cash flow from Investing</b>            | <b>(1,182)</b> | <b>638</b>   | <b>(1,469)</b> | <b>(1,088)</b> |
| Change in borrowing                        | (329)          | (37)         | -              | -              |
| Others                                     | (24)           | 4            | 9              | 9              |
| Dividends Paid (-)                         | (307)          | (112)        | (112)          | (112)          |
| <b>Cash Flow from Financial Activities</b> | <b>(660)</b>   | <b>(145)</b> | <b>(103)</b>   | <b>(103)</b>   |
| Change in Cash                             | (205)          | 1,956        | (5)            | 555            |
| Opening cash                               | 1,206          | 1,124        | 3,080          | 3,075          |
| Closing cash                               | 1,001          | 3,080        | 3,075          | 3,630          |

Source: Company, Axis Securities research

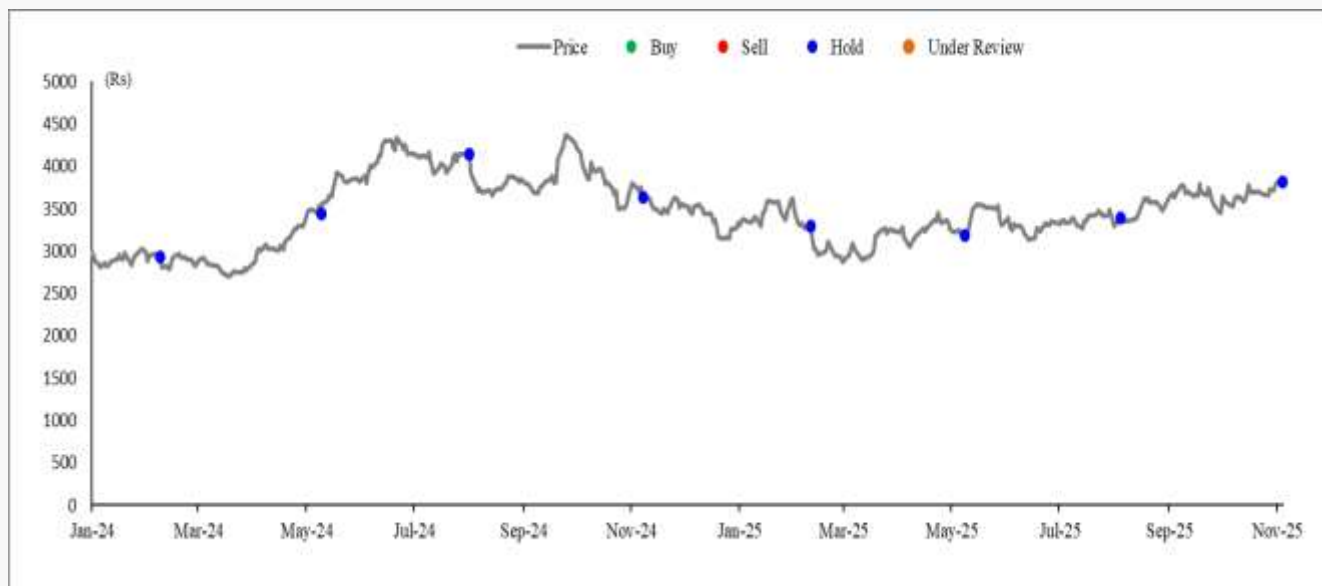
**Ratio Analysis**

(%)

| Y/E Mar                         | FY25  | FY26E | FY27E | FY28E |
|---------------------------------|-------|-------|-------|-------|
| Revenue Growth                  | 4.5   | 5.3   | 9.1   | 9.2   |
| EBITDA Margin (%)               | 11.4  | 12.8  | 13.6  | 14.1  |
| Net Profit Margin (%)           | 11.0  | 10.6  | 11.8  | 12.0  |
| ROCE (%)                        | 13.6  | 15.0  | 15.0  | 14.9  |
| ROE (%)                         | 11.8  | 11.3  | 12.2  | 12.1  |
| EPS (Rs.)                       | 100.5 | 102.7 | 124.2 | 138.0 |
| PER (x)                         | 32.3  | 36.8  | 30.4  | 27.4  |
| P/BV (x)                        | 3.8   | 4.0   | 3.5   | 3.1   |
| EV/ EBITDA (x)                  | 30.3  | 28.6  | 24.6  | 21.4  |
| Fixed Assets Turnover Ratio (x) | 1.0   | 1.0   | 1.0   | 0.9   |
| Debt / Equity (x)               | 0.0   | 0.0   | 0.0   | 0.0   |
| EV/ Sales (x)                   | 3.5   | 3.6   | 3.3   | 3.0   |

Source: Company, Axis Securities Research

## Escorts Kubota Ltd Recommendation History



| Date      | Reco | TP    | Research      |
|-----------|------|-------|---------------|
| 09-Feb-24 | HOLD | 2,310 | Result Update |
| 10-May-24 | HOLD | 3,500 | Result Update |
| 02-Aug-24 | HOLD | 4,205 | Result Update |
| 08-Nov-24 | HOLD | 3,290 | Result Update |
| 11-Feb-25 | HOLD | 3,300 | Result Update |
| 09-May-25 | HOLD | 3,365 | Result Update |
| 06-Aug-25 | HOLD | 3,135 | Result Update |
| 06-Nov-25 | HOLD | 3,590 | Result Update |
|           |      |       |               |
|           |      |       |               |

Source: Axis Securities Research

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| <b>Ratings</b> | <b>Expected absolute returns over 12 – 18 months</b>                                                           |
|----------------|----------------------------------------------------------------------------------------------------------------|
| BUY            | More than 10%                                                                                                  |
| HOLD           | Between 10% and -10%                                                                                           |
| SELL           | Less than -10%                                                                                                 |
| NOT RATED      | We have forward-looking estimates for the stock, but we refrain from assigning a valuation and recommendation. |
| UNDER REVIEW   | We will revisit our recommendation, valuation and estimates on the stock following recent events.              |
| NO STANCE      | We do not have any forward-looking estimates, valuations or recommendations for the stock.                     |

Note: Returns stated in the rating scale are our internal benchmark.