

Estimate change	↔
TP change	↔
Rating change	↔

Bloomberg	SECIS IN
Equity Shares (m)	141
M.Cap.(INRb)/(USDb)	47.8 / 0.5
52-Week Range (INR)	403 / 288
1, 6, 12 Rel. Per (%)	3/1/-19
12M Avg Val (INR M)	35

Financials & Valuations (INR b)

Y/E Mar	FY26E	FY27E	FY28E
Sales	154.8	175.0	192.0
EBITDA Margin	4.6	4.7	4.9
Adj. PAT	4.4	5.4	5.9
EPS (INR)	30.7	37.8	41.6
EPS Gr. (%)	39.4	23.1	10.2
BV/Sh. (INR)	416.4	495.0	581.5

Ratios

RoE (%)	16.7	17.2	16.1
RoCE (%)	12.6	13.5	13.0
Payout (%)	0.0	0.0	0.0

Valuations

P/E (x)	11.0	9.0	8.1
P/BV (x)	0.8	0.7	0.6
EV/EBITDA (x)	7.3	5.5	4.3
EV/Sales (x)	0.3	0.3	0.2

Shareholding Pattern (%)

As On	Sep-25	Jun-25	Sep-24
Promoter	72.1	72.1	71.9
DII	5.9	5.8	5.3
FII	13.2	12.4	13.6
Others	8.9	9.6	9.3

FII includes depository receipts

CMP: INR339 TP: INR410 (+21%) Buy

Growth momentum intact

APS acquisition to drive 2H outlook

- SIS (SECIS)'s 2QFY26 revenue was up 15% YoY/5.9% QoQ at INR37.6b vs. our estimate of INR35.6b. Revenue growth was aided by ~5.7% growth in India security, whereas International Security/Facilities management posted a growth of 1.9%(CC)/5.9% QoQ. EBITDA margin came in at 4.5%, up 10bp YoY (vs. est. 4.7%). The margin for India Security was 5.3%, while the same for International Business was 3.3%, flat QoQ.
- Adjusted PAT stood at INR930m (flat QoQ). The net debt-to-EBITDA ratio stood at 1.03x (0.87x in 1Q). For 1HFY26, revenue/EBITDA grew by 14.2%/13.5% YoY. We expect revenue/EBITDA to grow 20.4%/23.1% YoY in 2HFY26. **We reiterate our BUY rating on the stock with a TP of INR410, implying a 21% upside potential.**

Our view: India business margins stay on course

- SIS delivered another strong quarter, with growth remaining broad-based across all three segments. We believe the India Security business will continue to anchor performance, supported by improving private sector demand and the ramp-up of key contracts. The revenue mix is steadily shifting toward India, now contributing ~65% of consolidated revenue and ~75% of EBITDA. This is a structurally positive trend, in our view, given its stronger growth and margin profile. We expect revenue growth of 21%/18% YoY for 3Q/4QFY26E, primarily driven by the APS acquisition and sustained momentum from the India business.
- We expect the recently acquired APS (17% of India Security revenue) to further deepen SIS's presence across BFSI, logistics, and warehousing, with meaningful revenue and synergy gains likely from 3QFY26 onward.
- Facility Management sustained its healthy momentum and a 90bp margin improvement to 5.2%, aided by efficiency gains and a better client mix. We believe the segment remains on track to achieve ~6% EBITDA margins over the next few quarters. International Security also performed well, growing 19.3% YoY (the strongest organic growth in nearly a decade) driven by healthy client retention and new contract wins. Margins were steady at 3.3%, and we expect a gradual uptick toward the 4–4.5% range as restructuring and SG&A optimization efforts gain traction.
- Management reaffirmed its FY26 PAT guidance of ~INR 4000 mn, supported by inorganic growth and margin normalization. We believe SIS is well-positioned to sustain its growth momentum, with an improving India mix, recovering international business, and potential value unlocking from the upcoming cash logistics IPO. We expect a gradual improvement, with EBITDA margins reaching 4.6%/4.7% in FY26/FY27.

Valuation and changes to our estimates

- We broadly retain our estimates. SECIS has relatively delivered better growth than its peers in 1HFY26, and we believe it shall continue the momentum in 2H as well, further aided by the APS acquisition.
 - We value SECIS at INR410 (21% potential upside), assigning a 7x forward EV/EBITDA multiple to its international business and DCF to its Indian business.
- Reiterate BUY.**

Beat on revenue but miss on margins; SIS acquires a 51% stake in APS

- SECIS's revenue grew 15% YoY/5.9% QoQ at ~INR37.6b vs. our est. of INR35.6b.
- Revenue growth was aided by ~5.7% growth in India security, whereas International Security/Facilities management posted a 1.9% (CC)/5.9% growth YoY.
- EBITDA margin was 4.5%, up 10bp YoY (vs. est. 4.7%). The margin for India Security was 5.3%, while the same for International Business was 3.3%, flat QoQ.
- Consolidated reported PAT stood at INR807mn vs our estimate of INR1,149m. Adj. PAT stood at INR930m (flat QoQ). Reported PAT is adjusted for capital gains tax of INR123m due to the intergroup transfer of the 5.06% stake in SIS Australia Group Pty Ltd. from SIS Limited to SIS Australia Holdings Pty Ltd., as part of internal restructuring.
- Net debt amounted to INR6.6b from INR5.4b in 1QFY26. Net debt/EBITDA stood at 1.03x vs. 0.87x in 1QFY26.
- OCF/EBITDA on a consolidated basis was 6.3% for the quarter due to a nil income tax refund in 2QFY26 vs. INR786m in 1QFY26 and an increase in DSO by one day from 1QFY26.
- SECIS acquires a 51% stake in A P Securitas (APS). APS contributes ~17% to the Security Solutions' India monthly revenue run rate.

Key highlights from the management commentary

- SIS reported consolidated revenue growth of 15% YoY and 5.9% QoQ. The consolidated monthly revenue run rate stood at INR 1,300 crore, the highest ever for the company.
- This marks the strongest revenue growth year in the last five years, with broad-based performance across all three business segments.
- Management indicated that 3Q is shaping up well, with strong momentum continuing across business lines. Two-thirds of the current growth is being driven by volume expansion rather than pricing, indicating robust demand and execution traction in the underlying business.
- The ratio of revenue and profit is shifting significantly toward India, with roughly 75% of EBITDA and 65% of consolidated revenue now coming from India.
- Management continues to focus on contract rationalization, SG&A efficiency, and quality of earnings.
- Management reiterated FY26 PAT guidance of ~INR 400 crore, supported by revenue growth and margin normalization across segments.
- SIS completed the acquisition of a 51% stake in A P Securitas. APS will start consolidation from 3QFY26.
- Cash logistics IPO remains on track and will unlock value for shareholders. The proceeds will be primarily used for debt reduction and lowering interest costs.

Valuation and view

- With the liberalization and formalization of labor markets and laws, SECIS should be among the biggest direct beneficiaries. It has managed to gain market share during the last few years, and the trend is expected to continue.
- We value SECIS using SOTP: 1) DCF for the India Security business (INR212), 2) an EV/EBITDA multiple of 7x (INR124) for the International Security business, and 3) DCF for the FM business (INR124) less net debt (INR47). **Consequently, we arrive at our TP of INR410. We reiterate our BUY rating on the stock.**

Consolidated - Quarterly Earnings Model

Consolidated - Quarterly Earnings Model												(INR m)
Y/E March	FY25				FY26E				FY25	FY26E	Est.	Var
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2QFY26	(%/bp)
Gross Sales	31,299	32,688	33,625	34,279	35,485	37,585	41,030	40,748	1,31,891	1,54,848	35,626	5.5
YoY Change (%)	5.1	6.3	9.4	9.3	13.4	15.0	22.0	18.9	7.6	17.4	9.0	600bp
Total Expenditure	29,925	31,241	32,057	32,631	33,964	35,903	39,055	38,763	1,25,853	1,47,685	33,963	5.7
EBITDA	1,374	1,447	1,568	1,648	1,521	1,683	1,975	1,985	6,037	7,164	1,663	1.2
Margins (%)	4.4	4.4	4.7	4.8	4.3	4.5	4.8	4.9	4.6	4.6	4.7	-20bp
Depreciation	427	420	407	384	416	476	495	500	1,638	1,887	423	12.4
Interest	422	404	405	376	409	368	229	229	1,606	1,234	188	95.6
Other Income	118	76	321	166	185	115	125	125	681	550	139	-16.7
PBT	643	699	1,076	1,055	881	954	1,376	1,382	3,474	4,593	1,190	-19.8
Tax	70	72	122	291	27	228	124	124	556	503	107	112.6
Rate (%)	10.9	10.3	11.3	27.6	3.1	23.9	9.0	9.0	16.0	10.9	9.0	1,490bp
Minority Interest & Profit/Loss of Asso. Cos.	69	61	67	62	76	81	69	69	258	295	66	22
Reported PAT	642	688	1,021	825	929	807	1,321	1,327	3,176	4,385	1,149	-29.7
YoY Change (%)	-28.3	-8.6	176.5	NA	44.7	17.4	29.4	60.8	67.2	38.1	67.0	
Margins (%)	2.1	2.1	3.0	2.4	2.6	2.1	3.2	3.3	2.4	2.8	3.2	-110bp

Key Performance Indicators

Y/E March	FY25				FY26		FY25
	1Q	2Q	3Q	4Q	1Q	2Q	
Segment Revenue (INR m)							
India Security business	13,375	13,843	14,195	14,351	14,599	15,436	55,764
International Security business	12,760	13,473	13,829	14,236	15,125	16,072	54,299
Facilities Management	5,303	5,534	5,763	5,870	5,943	6,292	22,470
EBITDA Margin (%)							
India Security business	5.4	5.5	5.5	5.6	5.4	5.3	5.5
International Security business	3.4	3.3	3.8	4.0	3.0	3.3	3.7
Facilities Management	4.2	4.3	4.6	4.7	4.8	5.2	4.4



Key highlights from the management commentary

Quarterly performance and outlook

- SIS reported consolidated revenue growth of 15% YoY and 5.9% QoQ. The consolidated monthly revenue run rate stood at INR 1,300 crore, the highest ever for the company.
- This marks the strongest revenue growth year in the last five years, with broad-based performance across all three business segments.
- India Security reported revenue of INR 1,544 crore (+11.5% YoY), Facility Management (FM) at INR 629 crore (+13.7% YoY), and International Security at INR 1,607 crore (+19.3% YoY).
- Management indicated that 3Q is shaping up well with strong momentum continuing across business lines. Two-thirds of the current growth is being driven by volume expansion rather than pricing, indicating robust demand and execution traction in the underlying business.

- The ratio of revenue and profit is shifting significantly toward India, with roughly 75% of EBITDA and 65% of consolidated revenue now coming from India. International contribution is gradually declining; India's monthly revenue is expected to reach INR 850–900 crore in the next quarter, further improving the overall margin profile.
- The segment continues to see steady margins (~5.3%) with only a marginal dip due to branding costs.
- International Security grew 19.3% YoY, marking the highest organic growth in the last decade.
- The business is currently growing at nearly 2x the Australian GDP and is expected to normalize to 7–8% annual growth going forward.
- Margins stood at 3.5%, flat YoY, with improvement expected as restructuring, contract rationalization, and SG&A optimization initiatives progress.
- Management reiterated that the long-term sustainable margin range for the international business remains 4–4.5%, and efforts are underway to bring the business back to that level.
- The company employs over 200,000 personnel in India Security and ~85,000 in FM, supported by 300 branches across India.
- Attrition for the industry remains high at 40–45%, in line with sector trends. The recently introduced ELI (Employment Linked Incentive) scheme is helping improve recruitment, especially among first-time workers.
- SIS completed the acquisition of a 51% stake in A P Securitas. APS will start consolidation from 3QFY26. APS currently operates at ~INR 110 crore monthly revenue (~INR 1,300 crore annualized) with over 100 branches nationwide.
- Management emphasized that M&A is not a growth tool but a strategic lever. APS will expand SIS's presence in BFSI, logistics, and warehousing sectors, with near-term revenue accretion and long-term margin benefits from operational synergies.
- Cash logistics IPO remains on track and will unlock value for shareholders. The proceeds will be primarily used for debt reduction and lowering interest costs.

Margins:

- Consolidated EBITDA stood at INR 168 crore, up 16.2% YoY, with margins at 4.5% (+10 bps YoY).
- India Security margin stable at ~5.3%; FM margins improved sharply to 5.2%; International margins remained steady YoY.
- Management continues to focus on contract rationalization, SG&A efficiency, and quality of earnings.
- Post balance-sheet cleanup (including goodwill charge), RoCE improved to 14.3% from 11.7% a year ago.
- **Margin profile:** India Security and FM businesses are both expected to reach ~6% EBITDA margins within the next few quarters, while international margins will move toward 4–4.5%.
- Management reiterated FY26 PAT guidance of ~INR 400 crore, supported by revenue growth and margin normalization across segments.

Valuation and view

- With the liberalization and formalization of labor markets and laws, SECIS should be among the biggest direct beneficiaries. It has managed to gain market share during the last few years, and the trend is expected to continue.
- We value SECIS using SOTP: 1) DCF for the India Security business (INR212), 2) an EV/EBITDA multiple of 7x (INR124) for the International Security business, and 3) DCF for the FM business (INR124) less net debt (INR47). **Consequently, we arrive at our TP of INR410. We reiterate our BUY rating on the stock.**

Exhibit 1: Summary of our revised estimates

	Revised			Earlier			Change		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue (INR m)	1,54,848	1,75,021	1,92,018	1,44,195	1,59,909	1,77,605	7.4%	9.4%	8.1%
Growth (%)	17.4	13.0	9.7	9.3	10.9	11.1	808bp	213bp	-135bp
EBITDA (INR m)	7,164	8,282	9,326	6,754	7,753	9,036	6.1%	6.8%	3.2%
EBITDA Margin (%)	4.6	4.7	4.9	4.7	4.8	5.1	-6bp	-12bp	-23bp
PAT (INR m)	4,385	5,372	5,917	4,565	5,404	6,179	-3.9%	-0.6%	-4.2%
EPS (INR)	30.7	37.8	41.6	31.5	37.3	42.6	-2.5%	1.4%	-2.3%

Source: Company, MOFSL

Financials and valuation

Consolidated - Income Statement

	(INR m)						
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Total Income from Operations	1,00,590	1,13,458	1,22,614	1,31,891	1,54,848	1,75,021	1,92,018
Change (%)	10.2	12.8	8.1	7.6	17.4	13.0	9.7
Total Expenditure	95,606	1,08,543	1,17,426	1,25,853	1,47,685	1,66,738	1,82,692
% of Sales	95.0	95.7	95.8	95.4	95.4	95.3	95.1
EBITDA	4,985	4,915	5,188	6,037	7,164	8,282	9,326
Margin (%)	5.0	4.3	4.2	4.6	4.6	4.7	4.9
Depreciation	1,116	1,347	1,663	1,638	1,887	2,349	2,997
EBIT	3,869	3,568	3,525	4,399	5,277	5,934	6,330
Int. and Finance Charges	984	1,149	1,482	1,606	1,234	1,081	901
Other Income	150	327	427	681	550	500	500
PBT	3,035	2,747	2,470	3,474	4,593	5,353	5,929
Total Tax	179	-616	819	556	503	268	296
Tax Rate (%)	5.9	-22.4	33.1	16.0	10.9	5.0	5.0
Minority Interest	26	102	249	258	295	287	285
Adjusted PAT	2,882	3,465	1,900	3,176	4,385	5,372	5,917
Change (%)	48.8	20.2	-45.2	67.2	38.1	22.5	10.2
Margin (%)	2.9	3.1	1.5	2.4	2.8	3.1	3.1

Consolidated - Balance Sheet

	(INR m)						
Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Equity Share Capital	735	729	721	722	722	722	722
Total Reserves	19,977	22,604	23,415	23,357	27,742	33,114	39,031
Net Worth	20,713	23,333	24,135	24,079	28,464	33,836	39,753
Minority Interest	31	0	0	0	0	0	0
Total Loans	13,283	15,223	15,086	15,016	14,516	13,516	12,516
Deferred Tax Liabilities	-5,306	-6,405	-5,921	-5,403	-5,403	-5,403	-5,403
Capital Employed	28,720	32,151	33,300	33,692	37,577	41,948	46,866
Gross Block	9,737	11,398	13,690	15,339	17,139	18,939	20,739
Less: Accum. Deprn.	6,945	8,292	9,955	11,593	13,480	15,828	18,825
Net Fixed Assets	2,792	3,106	3,735	3,746	3,659	3,110	1,914
Goodwill on Consolidation	11,647	11,395	10,679	7,516	7,516	7,516	7,516
Capital WIP	23	195	22	56	66	76	86
Others	1,820	2,004	2,008	2,176	1,969	2,019	2,069
Total Investments	1,673	1,579	1,720	2,170	2,170	2,170	2,170
Curr. Assets, Loans&Adv.	27,702	32,443	35,645	40,048	44,941	52,696	61,245
Inventory	340	314	309	284	304	324	344
Account Receivables	13,913	16,777	18,858	18,640	23,960	24,853	27,654
Cash and Bank Balance	7,384	7,510	7,405	11,726	10,339	16,148	20,739
Loans and Advances	0	0	17	0	0	0	0
Others	6,065	7,842	9,056	9,398	10,338	11,372	12,509
Curr. Liability & Prov.	13,967	15,417	17,082	18,523	19,247	22,142	24,637
Account Payables	583	639	847	821	1,178	1,356	1,508
Other Current Liabilities	9,526	10,820	12,144	13,516	12,962	14,912	16,592
Provisions	3,858	3,958	4,091	4,187	5,106	5,874	6,536
Net Current Assets	13,735	17,026	18,564	21,524	25,694	30,554	36,608
Other Non-Current Liabilities	-2,970	-3,154	-3,428	-3,497	-3,497	-3,497	-3,497
Appl. of Funds	28,720	32,151	33,300	33,692	37,576	41,948	46,865

Financials and valuation

Ratios

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Basic (INR)							
EPS	19.4	23.2	13.0	22.0	30.7	37.8	41.6
Cash EPS	58.5	70.4	52.1	70.4	91.7	112.9	130.4
BV/Share	303.0	341.3	353.1	352.2	416.4	495.0	581.5
DPS	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Payout (%)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Valuation (x)							
P/E	17.5	14.6	26.1	15.4	11.0	9.0	8.1
Cash P/E	5.8	4.8	6.5	4.8	3.7	3.0	2.6
P/BV	1.1	1.0	1.0	1.0	0.8	0.7	0.6
EV/Sales	0.6	0.5	0.5	0.4	0.3	0.3	0.2
EV/EBITDA	11.3	11.9	11.1	8.6	7.3	5.5	4.3
FCF per share	8.9	3.5	16.3	40.8	2.4	55.5	45.7
Return Ratios (%)							
RoE	14.8	15.7	8.0	13.2	16.7	17.2	16.1
RoCE	11.8	13.1	6.8	10.9	12.6	13.5	13.0
RoIC	21.9	20.6	10.0	16.8	21.0	23.2	25.4
Working Capital Ratios							
Fixed Asset Turnover (x)	10.3	10.0	9.0	8.6	9.0	9.2	9.3
Asset Turnover (x)	3.5	3.5	3.7	3.9	4.1	4.2	4.1
Debtor (Days)	50	54	56	52	56	52	53
Creditor (Days)	2	2	3	2	3	3	3
Leverage Ratio (x)							
Interest Cover Ratio	3.9	3.1	2.4	2.7	4.3	5.5	7.0
Net Debt/Equity	0.2	0.3	0.2	0.0	0.1	-0.1	-0.3

Consolidated - Cash Flow Statement

(INR m)

Y/E March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
OP/(Loss) before Tax	3,439	2,849	2,719	673	4,888	5,639	6,214
Depreciation	1,116	1,347	1,663	1,638	1,887	2,349	2,997
Interest & Finance Charges	444	884	1,082	994	1,234	1,081	901
Direct Taxes Paid	-2,059	-938	-437	248	-503	-268	-296
(Inc)/Dec in WC	-899	-2,608	-1,749	890	-5,556	948	-1,463
CF from Operations	2,040	1,535	3,278	4,444	1,949	9,750	8,352
Others	295	174	666	2,979	0	0	0
CF from Operating incl EO	2,335	1,709	3,944	7,423	1,949	9,750	8,352
(Inc)/Dec in FA	-1,021	-1,187	-1,559	-1,530	-1,602	-1,860	-1,860
Free Cash Flow	1,314	522	2,386	5,892	347	7,890	6,492
(Pur)/Sale of Investments	-485	-632	95	-3,890	0	0	0
Others	281	340	816	678	0	0	0
CF from Investments	-1,224	-1,480	-647	-4,743	-1,602	-1,860	-1,860
Issue of Shares	2	1	0	0	0	0	0
Inc/(Dec) in Debt	-1,333	-219	-872	1,327	-500	-1,000	-1,000
Interest Paid	-933	-1,066	-1,405	-1,469	-1,234	-1,081	-901
Dividend Paid	0	0	0	0	0	0	0
Others	-2,345	1,180	-1,125	1,782	0	0	0
CF from Fin. Activity	-4,608	-103	-3,402	1,640	-1,734	-2,081	-1,901
Inc/Dec of Cash	-3,497	126	-105	4,320	-1,387	5,809	4,591
Opening Balance	10,881	7,384	7,510	7,405	11,725	10,339	16,148
Closing Balance	7,384	7,510	7,405	11,725	10,339	16,148	20,739

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

Disclosures

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