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Financials & Valuations (INR b)

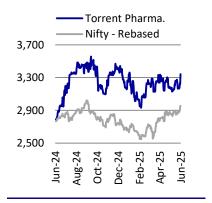
Y/E March	FY25	FY26E	FY27E
Sales	115.2	131.5	151.1
EBITDA	37.6	43.9	51.1
Adjusted PAT	19.6	24.1	30.5
EBIT Margin (%)	25.7	26.6	27.7
Cons. Adj EPS (INR)	57.8	71.3	90.2
EPS Gr. (%)	22.7	23.5	26.4
BV/Sh. (INR)	448.6	539.7	655.0
Ratios			
Net D-E	0.4	0.3	0.2
RoE (%)	27.1	28.9	30.2
RoCE (%)	20.1	23.1	25.4
Payout (%)	37.0	36.1	36.1
Valuation			
P/E (x)	57.9	47.6	38.3
EV/EBITDA (x)	30.8	26.3	22.6
Div. Yield (%)	0.5	0.6	0.8
FCF Yield (%)	1.8	2.4	3.4
EV/Sales (x)	10.0	8.8	7.7

Shareholding Pattern (%)

As On	Mar-25	Dec-24	Mar-24
Promoter	68.3	68.3	71.3
DII	8.4	8.4	7.3
FII	16.3	16.2	14.1
Others	7.0	7.2	7.4

FII includes depository receipts

Stock performance (one-year)



S&P CNX 25,044 CMP: INR3,341

TP: INR3,430 (+3%)

Neutral

JB Chem deal enhances domestic formulation offerings

Valuation supports strategic rationale

- Torrent Pharma (TRP) is set to acquire a controlling stake in JB Chemicals and Pharmaceuticals (JBCP).
- The deal is at an equity valuation of INR256b (on a fully diluted basis).
- With this acquisition, TRP would have access to a fast-growing domestic formulation (DF) business with a healthy share of the chronic portfolio. In addition, TRP would garner the international CDMO business of JBCP.
- The valuation of JBCP would be 30.7x FY26E earnings and 27x FY27E earnings, assuming an 18% earnings CAGR over FY25-27. On an EV/EBITDA basis, it would be at 22x FY26E EBITDA and 19x FY27E EBITDA.
- Considering the strong brand franchise of JBCP with an established 2,800+ field force and lower valuation of JBCP compared to that of TRP (47x FY26 earnings/38x FY27 earnings), we believe the acquisition to be value accretive for TRP over the medium to long term.
- We await clarity on the debt/equity composition to pay cash consideration of INR126b to acquire a 46.4% stake in KKR and 2.8% of equity shares from certain JBCP employees.

Deal background

- TRP has entered into a definitive agreement to acquire a controlling stake in JBCP at an equity valuation of INR256b (on a fully diluted basis), followed by the merger of the two entities.
- The transaction will be executed in two phases. TRP will acquire a 46.39% equity stake through a share purchase agreement at a consideration of INR119b (INR1,600 per share), followed by a mandatory open offer to acquire up to 26% of JB Pharma from public shareholders at an open offer price of INR1,639. TRP has expressed its intent to acquire up to 2.8% of equity shares from certain employees of JBCP at the same price per share as KKR. To merge JBCP with TRP, every shareholder holding 100 shares of JBCP would receive 51 shares of TRP.
- The transaction is subject to shareholder and Competition Commission of India (CCI) approval. The overall process is expected to be completed within the 6-month timeframe.

JBCP: Sizable business with robust growth in the DF segment

- JBCP has delivered a 17%/24%/19% sales/EBITDA/PAT CAGR over FY22-25 to reach INR39b/INR10b/INR6.6b. Over the past three years, it has delivered a consistent RoCE of 19-20%.
- JBCP has 58% of business from the DF segment, 29% from the international formulation segment, and 11% from the CDMO segment.
- JBCP has consistently outperformed the industry over the past five years and derives about 47% of DF revenue from the chronic portfolio.
- It has a leading global position in the lozenges CDMO opportunity, driving the international business of JBCP.
- JBCP has an INR7b cash surplus on the balance sheet.

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Investors are advised to refer through important disclosures made at the last page of the Research Report. Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.



Scope for building synergy post-integration

- TRP adds INR23b of domestic formulation business of JBCP to its current sales of INR64b (FY25). While cardiac is the top therapy for both companies, the focus products are different and thus can aid synergy post-acquisition.
- JBCP has a healthy mix of price/volume (4.8%/6.5%) for the past 12M vs. pricedriven growth for TRP.
- This acquisition would also enable TRP to make inroads into ophthalmology therapy.

Await clarity on funding for the cash part of the payment

- KKR (46.4% stake in JBCP) is expected to be paid cash consideration of INR119b.
 TRP intends to pay certain employees holding a cumulative position of 2.8% of JBCP at a similar price to that of KKR.
- TRP has a current net debt of ~INR22.5b with a net debt:EBITDA ratio of 0.6x.
 TRP garnered EBITDA of INR37.6b in FY25 and is expected to deliver
 INR43b/INR49b in FY26/FY27.
- If the entire amount is funded using debt, then it may dilute the earnings in FY27 by 10.5%. While 50% of the requirement is funded using equity raise, it would marginally dilute the earnings.

Strategically positive for TRP

- We believe acquiring JBCP to be value accretive for TRP backed by 1) diversified branded portfolio comprising multiple potential mega brands, 2) pan-India presence through a strong MR field force of 2,800, 3) manufacturing capabilities/capacities for diversified dosage forms, and d) lozenges-led CDMO business.
- Ex-JBCP, we expect TRP to deliver 12%/14%/23% revenue/EBITDA/PAT CAGR over FY25-27. We value TRP at 38x 12M forward earnings to arrive at a price target of INR3,430. While the deal is positive, we reiterate our **Neutral** rating on the stock due to limited upside from the current levels.





JB Chemicals and Pharmaceuticals

Exhibit 1: Top 10 drugs

Secondary sales grew 11.6.% YoY in May'25 vs. 12.3% YoY in Apr'25. Except Rantac, all other therapies saw double-digit/singledigit growth in May'25.

		ĺ	MAT May'25	Growth (%)		
Drug	Therapy	Value (INR m)	Growth (%)	Market share (%)	Last 3M	May'25
Total		28045	11.8	100.0	13.7	11.6
Cilacar	Cardiac	4699	15.7	54.6	10.9	9.2
Rantac	Gastro Intestinal	3537	-3.3	39.7	0.0	-1.2
Cilacar-T	Cardiac	2339	27.2	37.2	28.5	21.5
Metrogyl	Anti-Parasitic	2289	8.0	78.5	10.6	15.3
Nicardia	Cardiac	2092	17.0	92.8	14.3	14.9
Sporlac	Gastro Intestinal	1215	22.3	61.1	42.0	20.5
Azmarda	Cardiac	738	5.3	9.8	41.2	37.9
Vigamox	Ophthal / Otologicals	693	15.2	28.0	11.1	10.0
Cilacar-M	Cardiac	448	15.6	41.2	17.3	14.6
Lobun	Gastro Intestinal	389	22.4	4.1	71.0	76.3
* Three-months: Mar-May'25 Source: IQVIA, MOFS						

Exhibit 2: Therapy mix (%)

Cardiac/Anti-Parasitic /Ophthalmology saw strong growth in May'25.

Price and volume were key drivers for growth on MAT May'25 basis

Share	MAT growth (%)	3M*	May'25
100.0	11.8	13.7	11.6
44.4	17.1	17.0	14.2
24.8	5.0	11.1	6.1
8.1	16.3	15.9	19.2
7.8	7.8	10.5	15.2
4.1	6.7	9.2	9.7
2.5	15.7	6.0	3.9
	100.0 44.4 24.8 8.1 7.8 4.1	100.0 11.8 44.4 17.1 24.8 5.0 8.1 16.3 7.8 7.8 4.1 6.7	100.0 11.8 13.7 44.4 17.1 17.0 24.8 5.0 11.1 8.1 16.3 15.9 7.8 7.8 10.5 4.1 6.7 9.2

Source: IQVIA, MOFSL

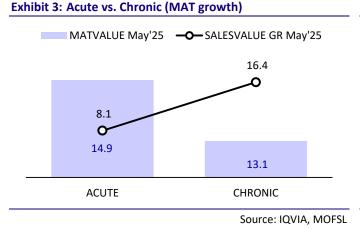


Exhibit 4: Growth distribution (%; MAT May'25)



Source: IQVIA, MOFSL



Torrent Pharma

Exhibit 5: Top 10 drugs

Secondary sales grew 6.5% YoY in May'25 vs. 10.6% in Apr'25. Decline in Shelcal/Chymoral/Losar was offset by Double-digit growth in Nexpro-Rd/Nexpro May'25.

		l l	MAT May'2	5	Growth (%)	
Drug	Therapy	Value	Growth	Market	1	Maul2E
		(INR m)	(%)	share (%)	Last 3M	May'25
Total		80,980	8.2	100.0	8.9	6.5
Shelcal	Vitamins/Minerals/Nutrients	3,340	-4.4	33.7	-4.8	-6.0
Chymoral	Pain / Analgesics	3,233	4.1	88.8	0.1	-2.1
Nexpro-Rd	Gastro Intestinal	2,486	18.1	25.2	19.6	16.5
Shelcal Xt	Vitamins/Minerals/Nutrients	2,357	5.1	21.2	4.7	0.3
Nikoran	Cardiac	2,214	10.4	52.8	13.0	9.9
Unienzyme	Gastro Intestinal	1,651	3.0	41.3	1.9	-1.8
Nebicard	Cardiac	1,428	2.3	53.2	6.5	9.5
Losar	Cardiac	1,388	6.1	61.5	0.3	-2.3
Nexpro	Gastro Intestinal	1,304	22.3	29.1	25.8	24.1
Veloz-D	Gastro Intestinal	1,278	3.7	10.2	4.6	1.9
* Three-mont	hs: Mar-May'25				Source: IQ\	IA, MOFSI

Exhibit 6: Therapy mix (%)

Except VMN/Pain, all other therapies witnessed positive single-digit growth in May'25.

Price/New launches growth on MAT May'25 basis.

	Share	MAT growth (%)	3M*	May'25
Total	100.0	8.2	8.9	6.5
Cardiac	27.5	11.3	10.7	8.6
Gastro Intestinal	17.9	10.6	11.7	7.0
Neuro / Cns	14.8	9.9	12.3	11.5
Vitamins/Minerals/Nutrients	9.6	2.0	2.3	0.7
Anti-Diabetic	9.3	15.8	17.0	10.1
Pain / Analgesics	7.9	2.7	2.0	-0.2

Source: IQVIA, MOFSL

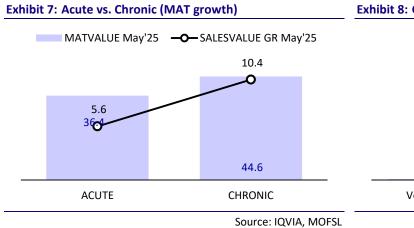


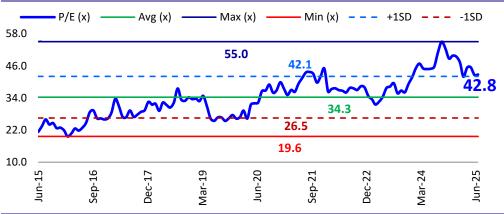
Exhibit 8: Growth distribution (%; MAT May'25)



Source: IQVIA, MOFSL

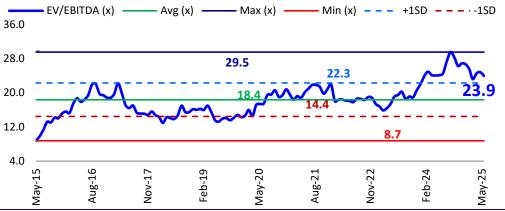


Exhibit 9: P/E chart



Source: MOFSL, Company, Bloomberg

Exhibit 10: EV/EBITDA chart



Source: MOFSL, Company, Bloomberg



Financials and valuations

Income Statement									(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Net Sales	76,100	79,390	80,050	85,080	95,820	1,07,280	1,15,160	1,30,041	1,43,617
Change (%)	26.8	4.3	0.8	6.3	12.6	12.0	7.3	12.9	10.4
EBITDA	19,490	21,700	25,010	24,310	28,288	33,680	37,580	43,434	49,261
Margin (%)	25.6	27.3	31.2	28.6	29.5	31.4	32.6	33.4	34.3
Depreciation	1,985	2,346	2,374	6,620	7,070	8,080	7,950	8,896	8,796
EBIT	17,506	19,354	22,636	17,690	21,218	25,600	29,630	34,537	40,465
Int. and Finance Charges	5,040	4,510	3,580	2,550	3,330	3,540	2,520	2,198	1,003
Other Income - Rec.	570	1,220	570	1,970	850	580	230	700	1,050
PBT before EO Expense	13,036	16,064	19,626	17,110	18,738	22,640	27,340	33,040	40,513
EO Expense/(Income)	3,220	0	160	4,850	267	-880	610	0	0
PBT after EO Expense	9,816	16,064	19,466	12,260	18,471	23,520	26,730	33,040	40,513
Current Tax	1,260	1,620	2,740	4,490	6,110	6,959	7,620	9,249	10,936
Deferred Tax	0	0	0	0	0	1		2	2
Тах	1,260	1,620	2,740	4,490	6,110	6,960	7,620	9,251	10,938
Tax Rate (%)	9.7	10.1	14.0	26.2	32.6	30.7	27.9	28.0	27.0
Reported PAT	8,556	14,444	16,726	7,770	12,361	16,560	19,110	23,789	29,574
Adj PAT	7,228	9,496	12,680	11,617	12,581	15,942	19,556	23,789	29,574
Balance Sheet									(INR m)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Equity Share Capital	850	850	850	850	1,692	1,692	1,692	1,692	1,692
Total Reserves	46,390	47,390	57,530	58,680	60,288	66,868	74,218	89,414	1,08,306
Net Worth	47,240	48,240	58,380	59,530	61,980	68,560	75,910	91,106	1,09,999
Deferred liabilities	-3630	-4330	-4210	-4940	-5440	-5550	2340	2340	2340
Total Loans	48,540	44,080	36,450	40,180	52,970	39,380	30,260	25,380	18,380
Capital Employed	92,150	87,990	90,620	94,770	1,09,510	1,02,390	1,08,510	1,18,826	1,30,719
Gross Block	99,848	1,02,918	1,02,848	1,04,548	1,27,128	1,38,405	1,43,978	1,47,478	1,50,481
Less: Accum. Deprn.	17,558	24,098	30,678	37,298	44,368	52,448	60,398	69,294	78,089
Net Fixed Assets	82,290	78,820	72,170	67,250	82,760	85,957	83,580	78,184	72,3 91
Capital WIP	4,790	7,120	8,710	6,720	8,330	2,810	3,670	3 <i>,</i> 670	3,670
Investments	50	40	440	440	450	350	470	470	470
Curr. Assets	50,380	50,070	55,220	51,650	53,140	56,110	56,230	74,273	1,05,401
Inventory	19,350	21,480	26,810	24,620	22,300	22,790	25,410	28,307	31,523
Account Receivables		16,490	15,230	16,330	19,440		18,670	22,107	
									37,375
									7,779
									51,213
· · · · · · · · · · · · · · · · · · ·									39,441
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									54,188 1,30,719
Account Receivables Cash and Bank Balance Loans & Advances Curr. Liability & Prov. Account Payables Provisions Net Current Assets Appl. of Funds	19,530 14,360 8,160 8,510 45,360 38,330 7,030 5,020 92,150	16,490 6,660 5,440 48,060 40,490 7,570 2,010 87,990	28,810 15,230 6,040 7,140 45,920 37,910 8,010 9,300 90,620	24,820 16,330 4,030 6,670 31,290 23,490 7,800 20,360 94,770	19,440 5,710 5,690 35,170 27,300 7,870 17,970 1,09,510	18,440 8,390 6,490 42,837 34,387 8,450 13,273 1,02,390	23,410 18,670 5,790 6,360 35,440 26,350 9,090 20,790 1,08,510	22,307 22,107 16,825 7,034 37,770 28,256 9,515 36,503 1,18,826	2 3 5 3 1 5



Financials and valuations

Y/E PY20 PY21 PY22 PY23 PY24 PY25 PY26E PY27E Cash EPS 21.4 28.4 27.5 34.3 37.2 47.1 57.8 39.0 31.2 26.7 StyShare 139.6 64.2.5 17.2 17.5 18.1 20.6 44.86 53.44 630.0 DPS 9.0 16.0 11.2 10.3 11.2 24.1 1.7 32.1 26.2 Payout (%) 43.0 45.1 27.4 54.0 36.8 34.8 37.0 37.6 68.2 45.9 20.9 17.3 14.7 Pyout (%) 43.0 67.4 59.3 78.6 58.2 45.9 20.9 17.3 14.4 7.5 62.6 3.8 7.7 7.8 80.6 58.1 9.2 27.6 18.8 7.7 27.8 18.4 7.1 18.3 16.5 7.0 8.2 2.4 24.8 8.7 7.2 18.1 19.9 13.3 14.1 1.1 1.1 1.1 1.1 1.1 1.1	Ratios									
Cash EPS 31.1 49.6 55.4 42.5 57.4 72.8 12.9 193.1 22.6.7 BV/Share 13.66 142.5 77.5 17.5 17.5 17.5 17.5 17.5 17.5 17.5 17.5 17.5 17.6 38.4 630.0 DPS 9.0 15.6 11.2 27.4 54.0 37.6 88.8 37.6 38.3 36.3 38.3 36.3 38.3 36.3 38.3 36.5 57.5 6.2 57.1 17.4 17.4 57.4 12.3 14.0 18.3 16.5 7.5 6.2 5.1 EV/Salce 15.5 19.9 23.8 19.7 20.7 24.4 7.1 28.5 29.4 80.6 10.1 1.1 <	Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
BV/share 139.6 142.5 172.5 175.9 183.1 202.6 484.6 538.4 450.0 Poyott (%) 43.0 45.1 27.4 54.0 36.8 34.8 37.0 21.1 26.2 Payoutt (%) 43.0 45.1 27.4 54.0 36.8 34.8 37.0 36.1 36.1 Valuationt (x) - - - 57.3 7.5.6 7.5.2 7.9.5 7.9.3 7.8.6 38.3 7.7.1 57.9 1.8.3 7.7.5 7.5.8 7.5.3 7.5.4 7.5.4 7.5.4 7.5.4 7.5.4 7.5.4 <	EPS	21.4				37.2	47.1	57.8	70.3	87.4
DPS 9.0 16.0 11.2 10.3 11.2 14.4 17.3 21.1 26.1 Valuation (x) 7.4 54.0 36.8 36.1 36.1 36.1 P/E 156.6 119.2 89.3 97.4 90.0 71.0 57.9 47.6 38.3 Cash P/E 107.4 67.4 59.3 78.6 58.2 48.9 20.9 17.3 17.3 Cy/Sales 15.4 14.7 14.5 13.7 17.3 10.8 10.0 8.8 7.7 EV/Sales 15.5 19.9 23.8 19.7 20.7 24.4 20.1 22.8 24.3 Rocf 15.5 19.9 23.8 19.7 20.7 24.4 20.1 22.8 24.3 Rocf 15.5 19.9 23.8 19.7 20.7 24.4 10.1 11.1 Sect transver (s) 0.8 0.9 0.9 0.9 0.9 1.0 1.1 <t< td=""><td>Cash EPS</td><td>31.1</td><td>49.6</td><td>56.4</td><td>42.5</td><td>57.4</td><td>72.8</td><td>159.9</td><td>193.1</td><td>226.7</td></t<>	Cash EPS	31.1	49.6	56.4	42.5	57.4	72.8	159.9	193.1	226.7
Payott(%)43.043.074.127.454.036.836.834.877.076.1P/E156.6119.289.397.490.071.057.947.638.7Cash P/E107.467.459.378.658.245.920.917.314.7P/BV24.023.519.419.018.316.57.56.25.1EV/sales15.414.714.513.712.310.810.08.87.7Rott61.519.923.819.720.724.423.128.529.4Rott15.519.923.819.720.724.423.128.529.4Rott15.519.922.726.016.419.121.31.11.11.1Feed Asset Turnover (x)0.91.01.11.21.31.31.41.61.9Debtor (Days)657.17.2686664595768Working Capital Turnover (x)0.91.01.11.21.31.31.41.61.9Debtor (Days)1.57.17.268666479576565Dettor (Days)1.57.17.26866647970607.09.01.01.11.11.11.11.57.07.07.07.07.27.657.65 <td< td=""><td>BV/Share</td><td>139.6</td><td>142.5</td><td>172.5</td><td>175.9</td><td>183.1</td><td>202.6</td><td>448.6</td><td>538.4</td><td>650.0</td></td<>	BV/Share	139.6	142.5	172.5	175.9	183.1	202.6	448.6	538.4	650.0
Valuation (x)VValuation (x)VV <td>DPS</td> <td>9.0</td> <td>16.0</td> <td>11.2</td> <td>10.3</td> <td>11.2</td> <td>14.1</td> <td>17.3</td> <td>21.1</td> <td>26.2</td>	DPS	9.0	16.0	11.2	10.3	11.2	14.1	17.3	21.1	26.2
P/E 156.6 119.2 89.3 97.4 90.0 71.0 57.9 47.6 38.3 Cash P/E 107.4 67.4 59.3 78.6 58.2 45.9 20.9 17.3 14.7 P/SV 24.0 23.5 19.4 11.0 18.3 16.5 7.5 6.2 5.1 EV/Sales 15.4 14.7 14.5 13.7 12.3 10.0 8.8 7.7 Rote 15.5 19.9 23.8 19.7 20.7 24.4 27.2 22.8 24.8 Rote 16.4 19.7 21.3 14.9 13.9 16.3 20.1 22.8 24.8 Rote 16.4 19.7 21.3 14.9 13.1 1.4 1.6 1.9 Morking Capital Ratios	Payout (%)	43.0	45.1	27.4	54.0	36.8	34.8	37.0	36.1	36.1
Cash P/E 107.4 67.4 59.3 78.6 58.2 45.9 20.9 17.3 14.7 P/BV 24.0 23.5 19.4 19.0 18.3 16.5 7.5 6.2 5.1 EV/Sales 15.4 14.7 14.5 13.7 12.3 10.8 10.0 8.8 7.7 EV/BIDA 60.1 53.9 46.5 48.0 41.7 74.6 30.8 22.6 22.6 23.8 17.7 20.7 74.4 7.71 28.5 29.4 24.8 7.6 16.4 16.0 19.1 22.6 25.3 31.6 7.5 65.0 7.7 24.4 7.71 28.5 29.4 24.8 7.6 5.0 22.6 25.3 31.6 1.1 1.1 1.1 1.1 1.1 1.1 1.6 1.9 1.0 1.1 1.1 1.1 1.1 1.6 1.9 9 9 7.7 6.6 1.6 5.6 7.7 6.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6 1.6	Valuation (x)									
P/BV 24.0 23.5 19.4 19.0 18.3 16.5 7.5 6.2 5.15 EV/Sales 15.4 14.7 14.5 13.7 12.3 10.8 10.0 8.8 7.7 EV/BIDA 60.1 53.9 45.5 13.7 12.3 10.8 10.0 8.26.3 22.8 23.4 Returnatios (%) 15.5 19.9 23.8 19.7 20.7 24.4 7.71 22.8 23.4 RoiC 16.4 19.7 21.0 16.4 16.0 19.1 22.6 25.3 31.6 Working Capital Ratios	P/E	156.6	119.2	89.3	97.4	90.0	71.0	57.9	47.6	38.3
EV/Sales 15.4 14.7 14.5 13.7 12.3 10.0 8.8 7.7 EV/EBITDA 60.1 53.9 46.5 48.0 41.7 34.5 30.8 26.3 22.6 Rote 15.5 19.9 72.8 14.9 11.3 16.3 20.1 22.8 24.8 Rote 18.9 22.7 26.0 16.4 16.0 19.1 22.6 25.3 31.6 Working Capital Ratios	Cash P/E	107.4	67.4	59.3	78.6	58.2	45.9	20.9	17.3	14.7
EV/EBIDA 60.1 53.9 46.5 48.0 41.7 34.5 30.8 22.63 22.63 Return Ratios (%) 7 21.3 14.9 13.9 16.3 20.1 22.8 24.8 RoIC 15.5 19.9 23.8 19.7 20.7 24.4 27.7 24.8 20.1 22.8 24.8 RoIC 15.8 22.7 26.0 16.4 16.0 19.1 22.6 25.8 31.6 Morking Capital Ratios - - 1.1 </td <td>P/BV</td> <td>24.0</td> <td>23.5</td> <td>19.4</td> <td>19.0</td> <td>18.3</td> <td>16.5</td> <td>7.5</td> <td>6.2</td> <td>5.1</td>	P/BV	24.0	23.5	19.4	19.0	18.3	16.5	7.5	6.2	5.1
Return Ratios (%) PRE RoE 15.5 19.9 23.8 19.7 24.4 20.7 22.8 24.8 RoE 16.4 19.7 21.3 14.9 13.9 16.3 20.1 22.8 24.4 RoIC 16.4 19.7 21.3 14.9 13.9 16.3 20.1 22.8 24.4 RoIC 18.9 22.7 26.0 16.4 16.0 19.1 22.6 25.3 31.6 Working Capital Ratios	EV/Sales	15.4	14.7	14.5	13.7	12.3	10.8	10.0	8.8	7.7
Rofe 15.5 19.9 23.8 19.7 20.7 24.4 27.1 28.5 29.4 RoCE 16.4 19.7 21.3 14.9 13.9 16.3 20.1 22.8 24.8 RoIC 18.9 22.7 26.0 16.4 16.0 19.1 22.6 25.3 3.16 Working Capital Ratios	EV/EBITDA	60.1	53.9	46.5	48.0	41.7	34.5	30.8	26.3	22.6
RoCE 16.4 19.7 21.3 14.9 13.9 16.3 20.1 22.8 22.8 RoIC 18.9 22.7 26.0 16.4 16.0 19.1 22.6 25.3 31.6 Asset Turnover (x) 0.9 0.9 0.9 0.9 0.9 1.0 1.1<	Return Ratios (%)									
Roic 18.9 22.7 26.0 16.4 16.0 19.1 22.6 25.3 31.6 Working Capital Ratios Asset Turnover (x) 0.9 0.9 0.9 0.9 0.9 1.0 1.1 1.1 1.11 1.11 1.12 1.13 1.13 1.14 1.16 1.11 Fixed Asset Turnover (x) 0.9 1.00 1.1 1.12 1.13 1.13 1.14 1.14 1.12 1.13 1.13 1.14 1.16 1.15 Debtor (Days) 0.5 71 7.21 1.5 70 4.7 71 48 55 43 Leverage Ratio (x) Iterest Cover Ratio 3.5 4.3 6.3 6.9 6.4 7.2 1.18 15.7 40.4 Debt/Equity 1.0 0.9 0.6 0.7 0.9 0.6 0.4 7.05 8.03 7.950 8.66 8.767 Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259	RoE	15.5	19.9	23.8	19.7	20.7	24.4	27.1	28.5	29.4
Working Capital Ratios Vertice Asset Turnover (x) 0.8 0.9 0.9 0.9 1.0 1.1 1.1 Asset Turnover (x) 0.9 1.0 1.1 1.12 1.3 1.14 1.6 1.9 Debtor (Days) 65 7.1 7.2 6.8 6.64 5.9 5.7 65 Inventory (Days) 93 99 1.22 106 8.5 7.8 8.1 7.9 8.3 Leverage Ratio (x) 21 1.5 7.0 4.7 7.1 4.8 5.5 4.3 Interest Cover Ratio 3.5 21 1.5 7.0 4.7 2.11.8 1.5.7 4.0.4 Debt/Equity 1.0 0.9 0.6 0.7 0.9 0.6 0.4 0.3 0.2 Cash Flow Statement Y/E March FY2 FY22 FY24 FY25 FY26 FY2	RoCE	16.4	19.7	21.3	14.9	13.9	16.3	20.1	22.8	24.8
Asset Turnover (x) 0.8 0.9 0.9 0.9 1.0 1.1 </td <td>RoIC</td> <td>18.9</td> <td>22.7</td> <td>26.0</td> <td>16.4</td> <td>16.0</td> <td>19.1</td> <td>22.6</td> <td>25.3</td> <td>31.6</td>	RoIC	18.9	22.7	26.0	16.4	16.0	19.1	22.6	25.3	31.6
Fixed Asset Turnover (x) 0.9 1.0 1.1 1.2 1.3 1.3 1.4 1.6 1.9 Debtor (Days) 65 71 72 68 64 69 57 55 Inventory (Days) 93 399 122 106 85 78 81 79 80 Working Capital Turnover (Days) -15 -21 15 70 47 17 48 55 43 Interest Cover Ratio 3.5 4.3 6.3 6.9 6.4 7.2 11.8 1.7.7 40.4 Debt/Equity 1.0 0.9 0.6 0.7 0.9 0.6 0.4 0.3 0.2 Cash Flow Statement FY20 FY21 FY22 FY23 FY24 FY25 FY26 FY26 FY27 Oper-Profit/(Loss) before Tax 5.617 11,866 15,263 12,259 18,472 23,521 26,303 33,04 40,513 Depreciation/Amorisation 6,177 6,544 6,523 12,259 14,914 -2,210 -3,248 13,23	Working Capital Ratios									
Debtor (Days) 65 71 72 68 68 64 59 57 65 Inventory (Days) 93 99 122 106 85 78 81 79 80 Working Capital Turnover (Days) -15 -21 15 70 47 71 748 55 43 Leverage Ratio (x)	Asset Turnover (x)	0.8	0.9	0.9	0.9	0.9	1.0	1.1	1.1	1.1
Inventory (Days) 93 99 122 106 85 78 81 79 80 Working Capital Turnover (Days) -15 -21 15 70 47 17 48 55 43 Leverage Ratio (x)	Fixed Asset Turnover (x)	0.9	1.0	1.1	1.2	1.3	1.3	1.4	1.6	1.9
Working Capital Turnover (Days) -15 -21 15 70 47 17 48 55 443 Leverage Ratio (x)	Debtor (Days)	65	71	72	68	68	64	59	57	65
Leverage Ratio (x) Interest Cover Ratio 3.5 4.3 6.6 6.6 7.2 11.8 15.7 40.0 Debt/Equity 1.0 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 0.6 FY20 FY22 FY26 FY26 </td <td>Inventory (Days)</td> <td>93</td> <td>99</td> <td>122</td> <td>106</td> <td>85</td> <td>78</td> <td>81</td> <td>79</td> <td>80</td>	Inventory (Days)	93	99	122	106	85	78	81	79	80
Interest Cover Ratio 3.5 4.3 6.3 6.9 6.4 7.2 11.8 15.7 40.4 Debt/Equity 1.0 0.9 0.6 0.7 0.9 0.6 0.4 0.3 0.2 Cash Flow Statement FY19 FY20 FY21 FY22 FY23 FY24 FY25 FY26E FY27E Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259 18,472 25,512 26,730 33,040 40,513 Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,300 -9,249 -10,936 (Inc)/Dec in WC 994 -3,883 -3,383 -3,519 -182 4,181 -2,710 44,28 12,936 (Inc)/Dec in WC 994 -3,834 -1,958 4,152 2,991 5,300 3,303 -1,55	Working Capital Turnover (Days)	-15	-21	15	70	47	17	48	55	43
Debt/Equity 1.0 0.9 0.6 0.7 0.9 0.6 0.4 0.3 0.2 Cash Flow Statement FY10 FY20 FY21 FY22 FY23 FY24 FY25 FY25 FY26 FY25 FY26 FY25 FY25 FY26 FY26 FY25 FY26 FY26 FY25 FY26 FY26 FY27 FY36 Addition FY36 Addition FY36 FY36 Addition FY37 FY36 Addition FY37 FY36 Addition FY37 FY36 Addition FY38 FY36 Addition FY38 FY36 Addition F	Leverage Ratio (x)									
Cash Flow Statement (INR m) Y/E March FY19 FY20 FY21 FY22 FY23 FY24 FY25 FY26E FY27FE Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259 18,472 23,521 26,730 33,040 40,513 Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,320 1,498 47 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -6,030 9,249 -10,936 (Incl/Dec in WC 994 -3,858 -3,383 -3,519 -182 4,181 -2,710 -4,428 1,352 CF from Operations 14,849 16,138 20,182 13,631 24,561 34,224 28,260 29,756 39,677 Others Items 3,132 -2,209 -1,284 4	Interest Cover Ratio	3.5	4.3	6.3	6.9	6.4	7.2	11.8	15.7	40.4
Y/E March FY19 FY20 FY21 FY22 FY23 FY24 FY25 FY26E FY27E Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259 18,472 23,521 26,730 33,040 40,513 Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,300 1,498 447 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -4,981 -6,030 -9,249 10,936 (Inc)/Dec in WC 994 -3,858 -3,383 -3,519 -182 4,181 -2,410 4,428 1,352 CF from Operations 14,849 16,138 20,182 13,631 24,661 34,224 28,260 29,756 39,671 Others Items 3,132 -2,209 -128 4,330 23,681 32,661	Debt/Equity	1.0	0.9	0.6	0.7	0.9	0.6	0.4	0.3	0.2
Y/E March FY19 FY20 FY21 FY22 FY23 FY24 FY25 FY26E FY27E Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259 18,472 23,521 26,730 33,040 40,513 Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,300 1,498 447 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -4,981 -6,030 -9,249 10,936 (Inc)/Dec in WC 994 -3,858 -3,383 -3,519 -182 4,181 -2,410 4,428 1,352 CF from Operations 14,849 16,138 20,182 13,631 24,661 34,224 28,260 29,756 39,671 Others Items 3,132 -2,209 -128 4,330 23,681 32,661										
Oper. Profit/(Loss) before Tax 5,617 11,866 15,263 12,259 18,472 23,521 26,730 33,040 40,513 Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,320 1,498 -477 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -4,981 -6,030 -9,249 -10,936 (Inc)/Dec in WC 994 -3,858 -3,383 -3,519 -182 4,181 -2,710 -4,428 1,352 CF from Operations 14,849 16,138 20,182 13,631 24,561 34,224 28,260 29,756 39,677 Others Items 3,132 -2,209 -128 4,399 -880 -1,564 -2,410 425 2,258 (inc)/dec in FA -6,655 -4,28 -3,303 -4,152 -2,991	Cash Flow Statement									(INR m)
Depreciation/Amorisation 6,177 6,544 6,578 6,622 7,066 8,083 7,950 8,896 8,796 Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,320 1,498 -4,71 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -4,981 -6,003 -9,428 1,352 (Inc)/Dec in WC 994 -3,858 -3,383 -3,519 -128 4,313 -2,700 -4,428 2,356 39,677 Others Items 3,132 -2,209 -128 4,399 -880 -1,564 -2,410 425 2,258 CF from Operating incl EO Expense 17,981 13,929 20,054 18,030 23,681 32,661 25,930 3,903 -3,500 -3,003 (inc)/de in FA -6,605 -4,028 -3,340 -1,958 -4,152 -2,991 -5,900 -6,04 -7,455 (pur)/sale of Investments 3,561 2,515 537	Y/E March	FY19	FY20			FY23			FY26E	FY27E
Interest/Dividends Recd. 4,873 4,428 3,479 2,479 3,187 3,421 2,320 1,498 -4,791 Direct Taxes Paid -2,812 -2,840 -1,755 -4,210 -3,981 -4,981 -6,030 -9,249 -10,936 (Inc)/Dec in WC 994 -3,858 -3,383 -3,519 -182 4,181 -2,710 -4,428 1,352 CF from Operations 14,849 16,138 20,182 1,3631 24,561 34,224 28,260 29,756 39,677 Others Items 3,132 -2,209 -128 4,309 -880 -1,554 -2,410 4425 2,288 CF from Operating incl EO Expense 17,961 13,929 20,054 18,030 23,681 34,261 25,850 30,181 41,934 (inc)/dec in FA -6,605 4,028 -3,340 -1,958 4,152 2,991 5,930 3,50 -1,615 3,500 -2,601 3,893 1,602 18,99 1,803 1,913 3,50		5,617	11,866	15,263	12,259	18,472	23,521	26,730	33,040	40,513
Direct Taxes Paid-2,812-2,840-1,755-4,210-3,981-4,981-6,030-9,249-10,936(Inc)/Dec in WC994-3,858-3,383-3,519-1824,181-2,710-4,4281,352CF from Operations14,84916,13820,18213,63124,56134,22428,26029,75639,677Others Items3,132-2,209-1284,399-880-1,564-2,4104252,258CF from Operating incl EO Expense17,98113,92920,05418,03023,68132,66125,85030,18141,934(inc)/dec in FA-6,605-4,028-3,340-1,558-4,125-2,991-5,90115,0033,003Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,062180-674-7,475Issue of shares000000000000Inc/(Dec) in Debt-5,034-4,854-3,561-2,577-3,303-3,710-2,62014,982-3,666Inc/Dec of Cash-3,997-7,185-3,385-6,769-8,630-10,153-10,830-4,850-5,750Others Items0000 <td>Depreciation/Amorisation</td> <td>6,177</td> <td>6,544</td> <td>6,578</td> <td>6,622</td> <td>7,066</td> <td>8,083</td> <td>7,950</td> <td>8,896</td> <td>8,796</td>	Depreciation/Amorisation	6,177	6,544	6,578	6,622	7,066	8,083	7,950	8,896	8,796
(Inc)/Dec in WC994-3,858-3,383-3,519-1824,181-2,710-4,4281,352CF from Operations14,84916,13820,18213,63124,56134,22428,26029,75639,677Others Items3,132-2,209-1284,399-880-1,564-2,4104252,258CF from Operating incl EO Expense17,98113,92920,04418,03023,68132,66125,85030,18141,934(inc)/dc in FA-6,605-4,028-3,340-1,958-4,152-2,991-5,930-3,600-3,003Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-3,4847433135000Others Items3,5612,515537345-19,6751,062180-674-7455CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-674-7455Issue of shares0000000009634,843-74,83-7456Interest Paid-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-10,676-74,880Others Items000000000-5,013-7,016-5,013-7,016-7,018-7	Interest/Dividends Recd.	4,873		3,479	2,479	3,187	3,421	2,320	1,498	
CF from Operations 14,849 16,138 20,182 13,631 24,561 34,224 28,260 29,756 39,677 Others Items 3,132 -2,209 -128 4,399 -880 -1,564 -2,410 425 2,258 CF from Operating incl EO Expense 17,981 13,929 20,054 18,030 23,681 32,661 25,850 30,181 41,934 (inc)/dec in FA -6,605 -4,028 -3,340 -1,958 -4,152 -2,991 -5,930 -3,000 -3,003 Free Cash Flow 11,376 9,901 16,713 16,072 19,529 29,670 19,920 26,681 38,931 (Pur)/Sale of Investments 589 3,805 -1,655 -348 474 331 350 0	Direct Taxes Paid	-2,812	-2,840	-1,755	-4,210	-3,981	-4,981	-6,030	-9,249	-10,936
Others Items3,132-2,209-1284,399-880-1,564-2,41044252,258CF from Operating incl EO Expense17,98113,92920,05418,03023,68132,66125,85030,18141,934(inc)/dec in FA-6,605-4,028-3,340-1,958-4,152-2,991-5,930-3,500-3,003Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,0621800-4,174-3,748Issue of shares0000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,49847Dividend Paid-3,037-7,185-3,585-6,769-8,630-10,153-10,830-5,500-10,679Others Items000000000-5,533Others Items00000000-5,53Others Items0000000-5,55CF from Fin. Activity-13,145<	(Inc)/Dec in WC	994	-3,858	-3,383	-3,519	-182	4,181	-2,710	-4,428	1,352
CF from Operating incl EO Expense17,98113,92920,05418,03023,68132,66125,85030,18141,934(inc)/dec in FA-6,605-4,028-3,340-1,958-4,152-2,991-5,930-3,500-3,003Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,062180-6,74-7,456CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares000000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,498410,930Others Items00000000-5-5In/Obe of Cash2,380731-8,939-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,76537,315Add/(less) Forex in Cash/Cash eq-7,2005,8886,6	CF from Operations	14,849	16,138	20,182	13,631	24,561	34,224	28,260	29,756	39,677
(inc)/dec in FA-6,605-4,028-3,340-1,958-4,152-2,991-5,930-3,500-3,003Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,062180-674-745CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares0000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,49847Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items00000000-5-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,765Add/(less) Forex in Cash/Cash eq	Others Items	3,132	-2,209	-128	4,399	-880	-1,564	-2,410	425	2,258
Free Cash Flow11,3769,90116,71316,07219,52929,67019,92026,68138,931(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,062180-674-745CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares0000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,498477Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items00000000-5-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,765Add/(less) Forex in Cash/Cash eq	CF from Operating incl EO Expense	17,981	13,929	20,054	18,030	23,681	32,661	25,850	30,181	41,934
(Pur)/Sale of Investments5893,805-1,635-34847433135000Others Items3,5612,515537345-19,6751,062180-674-745CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares00000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,498477Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items00000000-5,534-4,854Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,76537,315Add/(less) Forex in Cash/Cash eq-1,240403105063040606060	(inc)/dec in FA	-6,605		-3,340	-1,958	-4,152	-2,991	-5 <i>,</i> 930	-3,500	-3,003
Others Items3,5612,515537345-19,6751,062180-674-745CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares000000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,498477Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items00000000005-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,76537,315Add/(less) Forex in Cash/Cash eq9,4016,6185,7263,9845,0858,3515,73016,76537,315Bank balances*-1,240403105063040606060					16, 072				26,681	38,931
CF from Investments-2,4562,292-4,438-1,961-23,354-1,598-5,400-4,174-3,748Issue of shares00000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,49847Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items0000000-5-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,765Add/(less) Forex in Cash/Cash eq	(Pur)/Sale of Investments	589	3,805	-1,635	-348	474	331	350	0	0
Issue of shares00000000000Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,49847Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items00000005-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,765Add/(less) Forex in Cash/Cash eq		3,561		537	345	-19,675		180	-674	-745
Inc/(Dec) in Debt-5,013-3,452-9,563-8,46412,434-13,933-9,530-4,880-7,000Interest Paid-5,034-4,854-3,561-2,577-3,030-3,710-2,620-1,49847Dividend Paid-3,097-7,185-3,385-6,769-8,630-10,153-10,830-8,590-10,679Others Items000000005-5CF from Fin. Activity-13,145-15,490-16,508-17,811774-27,796-22,980-14,972-17,636Inc/Dec of Cash2,380731-893-1,7421,1013,266-2,53011,03520,550Opening Balance7,0205,8886,6185,7263,9845,0858,3515,73016,765Add/(less) Forex in Cash/Cash eq900Closing Cash and Cash Eq.9,4016,6185,7263,9845,0858,3515,73016,76537,315Bank balances*-1,240403105063040606060		-2,456	2,292	-4,438	-1,961	-23,354	-1,598	-5,400	-4,174	-3,748
Interest Paid -5,034 -4,854 -3,561 -2,577 -3,030 -3,710 -2,620 -1,498 47 Dividend Paid -3,097 -7,185 -3,385 -6,769 -8,630 -10,153 -10,830 -8,590 -10,679 Others Items 0 0 0 0 0 0 0 5 -5 CF from Fin. Activity -13,145 -15,490 -16,508 -17,811 774 -27,796 -22,980 -14,972 -17,636 Inc/Dec of Cash 2,380 731 -893 -1,742 1,101 3,266 -2,530 11,035 20,550 Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq - - - - 9 0 0 Bank balances* -1,240 40 310 50 630 40 60 60 60		0								0
Dividend Paid -3,097 -7,185 -3,385 -6,769 -8,630 -10,153 -10,830 -8,590 -10,679 Others Items 0 0 0 0 0 0 0 5 5 CF from Fin. Activity -13,145 -15,490 -16,508 -17,811 774 -27,796 -22,980 -14,972 -17,636 Inc/Dec of Cash 2,380 731 -893 -1,742 1,101 3,266 -2,530 11,035 20,550 Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq	Inc/(Dec) in Debt	-5,013		-9 <i>,</i> 563	-8,464	12,434	-13,933	-9 <i>,</i> 530	-4,880	-7,000
Others Items 0 0 0 0 0 0 0 0 0 0 0 -5 CF from Fin. Activity -13,145 -15,490 -16,508 -17,811 774 -27,796 -22,980 -14,972 -17,636 Inc/Dec of Cash 2,380 731 -893 -1,742 1,101 3,266 -2,530 11,035 20,550 Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq 9,401 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Bank balances* -1,240 40 310 50 630 40 60 60 60	Interest Paid	-5,034	-4,854	-3,561	-2,577	-3,030	-3,710	-2,620	-1,498	47
CF from Fin. Activity -13,145 -15,490 -16,508 -17,811 774 -27,796 -22,980 -14,972 -17,636 Inc/Dec of Cash 2,380 731 -893 -1,742 1,101 3,266 -2,530 11,035 20,550 Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq	Dividend Paid	-3,097	-7,185	-3 <i>,</i> 385	-6,769	-8,630	-10,153	-10,830	-8,590	-10,679
Inc/Dec of Cash 2,380 731 -893 -1,742 1,101 3,266 -2,530 11,035 20,550 Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq	Others Items	0	0	0	0	0	0	0	-5	-5
Opening Balance 7,020 5,888 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Add/(less) Forex in Cash/Cash eq -91 0 0 Closing Cash and Cash Eq. 9,401 6,618 5,726 3,984 5,085 8,351 5,730 16,765 Bank balances* -1,240 40 310 50 630 40 60 60 60	CF from Fin. Activity	-13,145	-15,490	-16,508	-17,811	774	-27,796	-22,980	-14,972	-17,636
Add/(less) Forex in Cash/Cash eq -91 0 0 Closing Cash and Cash Eq. 9,401 6,618 5,726 3,984 5,085 8,351 5,730 16,765 37,315 Bank balances* -1,240 40 310 50 630 40 60 60 60		2,380	731	-893	-1,742	1,101	3,266	-2,530	11,035	20,550
Closing Cash and Cash Eq. 9,401 6,618 5,726 3,984 5,085 8,351 5,730 16,765 37,315 Bank balances* -1,240 40 310 50 630 40 60 60 60	Opening Balance	7,020	5,888	6,618	5,726	3,984	5,085	8,351	5,730	16,765
Bank balances* -1,240 40 310 50 630 40 60 60 60								-91	0	
	Closing Cash and Cash Eq.		6,618	5,726	3,984	5,085	8,351	5,730	16,765	37,315
Total Cash and Cash Eq. 8,161 6,658 6,036 4,034 5,715 8,391 5,790 16,825 37,375		-1,240	40	310	50	630	40	60	60	60
	Total Cash and Cash Eq.	8,161	6,658	6,036	4,034	5,715	8,391	5,790	16,825	37,375

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NEUTRAL	< - 10 % to 15%
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