

#### FINANCIAL SERVICES

# **Godrej Consumer**

Estimate changes	
TP change	1
Rating change	$ \longleftrightarrow $

Bloomberg	GCPL IN
Equity Shares (m)	1023
M.Cap.(INRb)/(USDb)	1538.1 / 18.3
52-Week Range (INR)	1525 / 960
1, 6, 12 Rel. Per (%)	10/11/22
12M Avg Val (INR M)	1392

Finan	cials &	Valuations	(INR b)

Y/E March	2024	2025E	2026E
Sales	141.0	149.7	166.5
Sales Gr. (%)	5.9	6.2	11.2
EBITDA	30.7	34.1	38.1
EBITDA mrg. (%)	21.8	22.8	22.9
Adj. PAT	19.8	22.9	27.7
Adj. EPS (INR)	19.3	22.4	27.1
EPS Gr. (%)	13.2	15.8	21.3
BV/Sh.(INR)	123.3	137.7	154.8
Ratios			
RoE (%)	15.0	17.1	18.5
RoCE (%)	15.2	16.1	17.9
Payout (%)	31.1	35.8	36.9
Valuations			
P/E (x)	77.9	67.2	55.4
P/BV (x)	12.2	10.9	9.7
EV/EBITDA (x)	50.4	44.9	39.9
Div. Yield (%)	0.4	0.5	0.7

#### Shareholding pattern (%)

62.0		
63.0	63.2	63.2
9.3	8.9	7.4
22.4	22.6	23.5
5.3	5.3	5.9
	22.4 5.3	22.4 22.6

## CMP: INR1,504 TP: INR1,700 (+13%)

Buy

# Steady India recovery; currency impacts international business

- Godrej Consumer (GCPL) reported a 3% YoY decline in consolidated net revenue to INR33.3b (est. INR36.3b). In constant currency (cc), revenue grew 11% YoY. India business clocked 9% YoY revenue growth (6% organic) with healthy volume growth of 8% YoY.
- In India, home care and personal care segments registered 8% and 6% YoY growth, respectively. HI category was stable and saw low single-digit volume growth, impacted by heatwaves. Personal-wash saw low single-digit volume growth but sustained market share gains. Hair Color volume growth was flat due to fewer wedding dates. RCCL revenue was INR1.53b.
- International performance was hit by unfavorable currency. Indonesia revenue was up 3% YoY (11% in CC) with healthy UVG of 7%. GUAM revenue was hit by the devaluation of Naira and streamlining of trade inventory. GAUM organic revenue declined 25% (-10% in cc terms).
- GCPL posted strong volume growth in FY24 and aims to achieve high single-digit growth in FY25. The company keeps expanding its TAM and looks to gain share in rural markets and all channels. Under project Vistaara 2.0, the company plans to double its outlet coverage and triple its village coverage. A price hike in India business will improve its revenue trajectory in the coming quarters. We believe the growth uptrend in India business and an improving operating margin print will help GCPL sustain healthy earnings growth in FY25. We reiterate our BUY rating with a TP of INR1,700 (based on 60x Jun'26E EPS).

## India recovery sustains; International business impacted by currency Consolidated performance

- Strong volume growth: Consol. net sales declined 3% YoY to INR33.3b (est. INR36.7b), partially affected by the sale of a part of its Africa business. Organic sales declined by 1% YoY due to the currency impact. Consolidated sales rose 11% cc YoY (9% organic). Consolidated organic volume growth was 2%. India volume growth was 8% YoY.
- Improving operating margin: GM expanded 210bp YoY to 55.9% (est. 54.6%). As a percentage of sales, ad spending increased by 60bp YoY to 9.9%, while other expenses declined by 70bp YoY to 8.4%. EBITDA margin expanded by 200bp YoY to 21.8% (est. 21.7%).
- Double-digit PAT growth: EBITDA grew 7% YoY to INR7.3b (est. INR7.9). PBT rose 18% YoY to INR6.6b (est. INR7.2b). APAT grew 25% YoY to INR4.7b (est. INR5.0b).
- International Performance: Indonesia revenue grew 3% (11% in CC terms) with volume growth of 7%. Indonesia business EBITDA margin expanded by 400bp YoY to 23.3%. GAUM organic revenue fell 25% (-10% in CC). Volume declined due to one-time sell-in in base and streamlining of trade inventory. GAUM EBITDA margin expanded 660bp YoY to 14.4%, led by gross margin expansion and mix improvement. LATAM clocked 7% revenue growth with 5% EBITDA margin (1% YoY).

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- Standalone performance: Net sales (including OOI) grew 8% YoY to INR21.6b. India business reported volume growth of 10%; organic volume growth was 8%. Home care business saw 8% growth and personal care posted 6% growth. GM contracted by 60bp YoY to 56.4%. EBITDA margin remained flat YoY at 24.7%. EBITDA grew 8% YoY to INR5.3b.
- Entry in pet care market: Godrej Pet Care (GPC), a subsidiary of GCPL, has entered the INR50b pet care market in India, which has strong double-digit growth potential for the coming decades. GCPL will invest INR5b in GPC over five years and expects it to become cash positive afterward. GAVL will be the manufacturing and R&D partner.

#### Highlights from the management commentary

- India business will see pricing benefits from 2QFY25 onward. Volume growth is expected in high single digits with low double-digit revenue growth in the coming quarters.
- Due to additional expenses for RCCL, the company has lowered its FY25 EBITDA estimate to ~INR1.5b (in line with our estimates) from INR1.6b earlier. Before the acquisition, RCCL reported EBITDA of ~INR600m.
- High interest rates in African markets may continue to hurt volume growth for the next few quarters, but this does not significantly affect off-takes or profits.

#### Valuation and view

- We broadly retain our FY24/FY25 EPS estimates.
- GCPL has seen improved sales growth in its India business in recent years. It has delivered industry-leading volume growth in the India business over 9MFY24, and it is likely to record a double-digit EPS growth over FY24-26E. The implementation of disruptive innovations, the introduction of access packs, expansion into new growth categories and increased advertising expenditure are anticipated to contribute to a consistently robust growth trajectory in this high-margin and high-ROCE domestic business.
- The company is consistently working toward expanding TAM for the India business, along with product innovation to drive frequency. Besides, there has been a consistent effort to fix the gaps in profitability/growth for its international business. We reiterate our BUY rating with a TP of INR1,700 (based on 60x Jun'26E EPS, earlier 55x).

Quarterly Performance (Consolic	lateuj								_			(INR b)
Y/E March		FY24				FY25E			FY24	FY25	FY25	Var.
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE			1QE	(%)
Domestic volume Growth (%)	10	4	5	9	8	7	7	7	7	7	8	
Net Sales (including OOI)	34.5	36.0	36.6	33.9	33.3	37.1	40.1	<b>39.0</b>	141.0	149.7	36.3	-8.1
YoY change (%)	10.4	6.2	1.7	5.8	-3.4	2.9	9.7	15.1	5.9	6.2	5.1	
Gross Profit	18.5	19.8	20.5	19.0	18.6	20.9	22.8	21.7	77.8	84.0	19.8	-6.0
Margin (%)	53.7	54.9	55.9	56.1	55.9	56.3	56.7	55.8	55.2	56.1	54.6	
EBITDA	6.8	7.2	9.0	7.6	7.3	8.1	9.9	8.8	30.7	34.1	7.9	-7.8
Margins (%)	19.8	20.1	24.7	22.5	21.8	21.9	24.7	22.6	21.8	22.8	21.7	
YoY growth (%)	28.0	26.0	17.9	14.4	6.5	12.1	9.5	16.1	20.9	11.1	15.5	
Depreciation	0.8	0.6	0.5	0.5	0.5	0.6	0.6	0.6	2.4	2.2	0.7	
Interest	0.7	0.8	0.7	0.8	0.9	0.9	0.8	0.8	3.0	3.4	0.7	
Other Income	0.7	0.7	0.7	0.6	0.8	0.8	0.8	0.9	2.7	3.3	0.7	
PBT	5.6	6.3	7.9	6.9	6.6	7.5	9.3	8.3	26.8	31.8	7.2	-7.7
Тах	1.6	1.9	2.0	2.1	1.9	2.3	2.8	1.9	7.6	8.9	2.2	
Rate (%)	28.7	29.5	25.6	30.2	29.1	30.0	30.0	23.1	28.4	28.0	30.0	
Adj PAT	3.7	4.4	5.9	5.7	4.6	5.3	6.5	6.4	19.8	22.9	5.0	-7.7
YoY change (%)	7.7	17.2	6.0	22.6	24.6	19.0	11.5	11.0	13.2	15.8	35.0	
Reported PAT	3.2	4.3	5.8	-18.9	4.5	5.3	6.5	6.4	-5.6	22.9	5.0	-10.5

E: MOFSL Estimate

#### **Key Performance Indicators**

Y/E March		FY24			FY25
	1Q	2Q	3Q	4Q	1Q
2Y average growth %					
Sales	9.2	6.7	5.3	7.8	3.5
EBITDA	7.6	5.3	13.8	23.3	17.3
PAT	-4.4	-2.2	8.4	22.6	16.1
% sales					
COGS	46.3	45.1	44.1	43.9	44.1
Other expenditure	34.0	34.8	31.2	33.7	34.1
Depreciation	2.2	1.7	1.5	1.5	1.5
YoY change %					
COGS	-4.4	-8.1	-8.2	-1.4	-7.8
Other expenditure	26.9	19.4	6.3	10.9	-3.2
Other income	151.1	65.4	62.4	10.2	11.6
EBIT	27.3	27.2	19.8	19.2	11.8

E: MOFSL Estimate

#### Exhibit 1: Snapshot of 1QFY25 performance as reported by the company

Growth (%)	Consol	idated	India		
	Reported	Organic	Reported	Organic	
Net sales	-3	-1	9	6	
Net sales (constant currency)	9	11			
EBITDA	13		8		
Net profit (reported)	41		-6		
Net profit (without exceptional and one-off items)	14		5		

Source: Company, MOFSL

#### Exhibit 2: Snapshot of sales by geography

International business		1QFY25						
International business	Sales (INR m)	Growth (%)	CC growth (%)					
India – Reported	21,400	9	-					
India - Organic	20,910	6	-					
Indonesia	4,650	3	11					
Africa, USA & Middle East	5430	-36	-23					
Latin America and SAARC	1910	7	147					
Total net sales (Reported)	33,110	-3	9					

Source: Company, MOFSL



# Highlights from the conference call

## **Performance and Outlook**

- Organic volume growth in India was 8%, with reported growth at 10% on a high base of 10%.
- Organic revenue growth stood at 6%, and this quarter is expected to be the last with negative pricing.
- The company achieved strong share gains in modern trade, e-commerce and rural markets, but it has lost some share in urban general trade.
- The company has gained ~1,000bp of share gain in the two top modern trade channels stores.
- The company noted that it might be slightly behind the profit targets for the Raymond acquisition for FY25, but expects to achieve higher margins than those inherited.
- The company has not touched the quality of its SOAP despite extremely high prices and will not do so in the future.
- The RCCL merger involved integrating systems with GCPL, except for condoms, where a separate OTC system was created and some GCPL products were added to it.
- Owing to additional expenses for RCCL, the EBITDA estimate of company has gone down to ~INR1.5bn as compared to earlier estimate of INR1.6bn for FY25. RCCL prior to acquisition had reported EBITDA of ~INR600m.

## **Cost and margins**

- The company took a month or two to respond to the palm oil price increase by adjusting its prices.
- It aims to increase EBITDA margins in Indonesia from the current 20% to 25%.
- GUAM's EBITDA margins stood at 14% in 1Q, which GCPL aims to increase to 15%.

## **International Market updates**

- Indonesia volume grew by 7% despite a tough 12% comparator. Due to currency devaluation in 1Q, rupee revenue grew by 3% and EBITDA by 24%, while constant currency revenue and EBITDA grew by 11% and 32%, respectively.
- GUAM had a challenging quarter, with organic volumes down 21% and organic revenue down 25% due to currency volatility, the shipping crisis, tough pricing decisions, and a one-time distributor issue in Nigeria.
- High interest rates in African markets may continue to pressure volume growth for the next few quarters, but this does not significantly affect off-takes or profits.
- Organic growth in LATAM: 1% decline in revenue, 11% constant currency growth, and 2% UVG.
- In LATAM, despite poor revenue performance, profit growth was strong. Compared to 1QFY24, the combined revenue contribution of GUAM and LATAM fell from 29% to 21%, while profit contribution increased from 11% to 12%.

## **New launches**

- Laundry liquid and sexual wellness are both experiencing exponential growth with strong market share gains.
- The product launch in body wash has been successful so far.
- The company has developed some muscles on category development and believes the sexual wellness category can benefit from it.
- The company has launched HITS MATIC product in e-commerce, with surprising results during Amazon's big day.

## Acquisition

- Godrej Pet Care (GPC), a subsidiary of GCPL, has entered the INR50b pet care market in India, which has strong double-digit growth potential in the coming decades.
- Currently, only about 10% of Indians own pets, and just 10% of those feed them packaged foods, which is only 40% of the time.
- Calorie conversion in India for pet foods is only 4%, similar to 15 years ago when pet ownership was 20% and calorie conversion was 25%.
- Godrej Agrovet (GAVL), group company, leads in animal feeds and has expertise in pet foods, R&D, and supply chain.
- GCPL will invest INR5b in Godrej Pet Care over five years, aiming for GPC to become cash positive afterward.
- GAVL will be a manufacturing and R&D partner. With a long lead time for capex setup, it expects to begin manufacturing in the second half of next year.

# Key exhibits

#### Exhibit 3: Segmental quarterly sales growth and EBIT margin

Segment revenue (INR m)	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25
India	18,494	19,850	20,098	18,229	20,055	21,682	22,041	20,336	21,629
Indonesia	3,765	4,087	4,333	4,345	4,507	4,730	4,665	4,983	4,651
	7,789	8,587	10,071	7,701	8,486	4,730 8,158	9,233	5,937	5,446
Africa (including SON) Others	1,541	1,744				1,826	9,255		
Less: Inter-segment	1,541	1,744	1,828	2,036	1,808	1,020	995	2,900	1,953
eliminations	-338.7	-348.3	-340.1	-309.7	-366.2	-376.2	-335.7	-300.4	-363.9
Net Sales from operations	31,250	33,919	35,989	32,002	34,489	36,020	36,596	33,856	33,316
Segment revenue growth (%)	01,200	00,515	00,505	52,002	01,100	00,020	00,000		00,010
India	11.4	8.0	10.6	11.5	8.4	9.2	9.7	11.6	7.9
Indonesia	-8.5	-8.2	-3.1	8.2	19.7	15.7	7.7	14.7	3.2
Africa (including SON)	12.2	14.7	13.9	6.5	8.9	-5.0	-8.3	-22.9	-35.8
Others	-3.5	0.4	-8.7	-3.8	17.4	4.7	-45.7	42.5	8.0
Less: Inter-segment							-5.7		
eliminations	7.1	-16.4	-26.8	-44.1	8.1	8.0	-1.3	-3.0	-0.6
Net Sales from operations	8.0	7.2	9.0	9.8	10.4	6.2	1.7	5.8	-3.4
Segment EBIT (INR m)									
India	4,101	4,340	5,604	4,961	6,336	6,826	6,762	5,797	5,705
Indonesia	576	737	948	1,047	995	1,013	1,166	1,332	1,172
Africa (including SON)	245.8	204.8	621	297.1	440.1	499.4	825	665.1	625.4
Others	25	80.2	129.3	185.6	79.4	34.9	24.7	74.2	146.2
Less: Inter-segment									
eliminations	-35.2	-75.2	-177.6	-188.9	-1493.5	-1281	-208.7	-171.1	-128
Net EBIT from operations	4,913	5,287	7,124	6,302	6,357	7,092	8,569	7,697	7,521
Segment EBIT growth (%)	.,		.,		-,	.,		.,	.,
India	-4.0	-3.2	23.4	29.8	54.5	57.3	20.7	16.8	-10.0
Indonesia	-38.1	-35.8	3.2	22.6	72.7	37.5	23.1	27.2	17.9
Africa (including SON)	-24.1	-55.7	-15.2	-164.4	79.0	143.8	32.9	123.9	42.1
Others	-88.3	-71.0	-38.4	-2.6	217.6	-56.5	-80.9	-60.0	84.1
Net EBIT from operations	-13.8	-16.3	12.0	44.1	29.4	34.2	20.3	22.1	18.3
Segment EBIT mix (%)									
India	83	82	79	79	100	96	79	75	76
Indonesia	12	14	13	17	16	14	14	17	16
Africa (including SON)	5	4	9	5	7	7	10	9	8
Others	1	2	2	3	1	0	0	1	2
Less: Inter-segment									
eliminations	-1	-1	-2	-3	-23	-18	-2	-2	-2
Net EBIT from operations	100	100	100	100	100	100	100	100	100
Segment EBIT margin (%)									
India	22.2	21.9	27.9	27.2	31.6	31.5	30.7	28.5	26.4
Indonesia	15.3	18.0	21.9	24.1	22.1	21.4	25.0	26.7	25.2
Africa (including SON)	3.2	2.4	6.2	3.9	5.2	6.1	8.9	11.2	11.5
Others	1.6	4.6	7.1	9.1	4.4	1.9	2.5	2.6	7.5
Net EBIT margin from									
operations	15.7	15.6	19.8	19.7	18.4	19.7	23.4	22.7	22.6
Segment EBIT margin change (S	%)								
India	-3.5	-2.5	2.9	3.8	9.4	9.6	2.8	1.3	-5.2
Indonesia	-7.3	-7.8	1.3	2.8	6.8	3.4	3.1	2.6	3.1
Africa (including SON)	-1.5	-3.8	-2.1	10.2	2.0	3.7	2.8	7.3	6.3
Others	-11.8	-11.3	-3.4	0.1	2.8	-2.7	-4.6	-6.6	3.1
Overall EBIT change	-4.0	-4.4	0.5	4.7	2.7	4.1	3.6	3.0	4.1

Source: Company, MOFSL

## Valuation and view

- We broadly retain our FY24/FY25 EPS estimates.
- GCPL has seen improved sales growth in its India business in recent years. It has delivered industry-leading volume growth in the India business over 9MFY24 and it is likely to record double-digit EPS growth over FY24-26E. The implementation of disruptive innovations, the introduction of access packs, expansion into new growth categories and increased advertising expenses are anticipated to contribute to a consistently robust growth trajectory in this highmargin and high-ROCE domestic business.
- The company is consistently working toward expanding TAM for the India business, along with product innovation to drive frequency. Besides, there has been a consistent effort to fix the gaps in profitability/growth for its international business. We reiterate our BUY rating with a TP of INR1,700 (based on 60x Jun'26E EPS, earlier 55x).

#### Exhibit 4: No material changes to our EPS estimates for FY24/FY25

Old			Ne	ew	Change		
(INR b)	FY24E	FY25E	FY24E	FY25E	FY24E	FY25E	
Sales	152.0	165.9	149.7	166.5	-1.5	0.3	
EBITDA	34.4	38.1	34.1	38.1	-1.0	0.1	
PAT	23.3	27.3	22.9	27.7	-1.9	1.5	

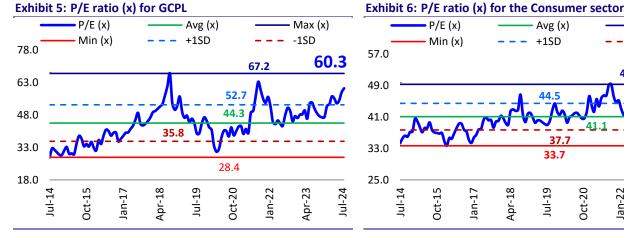
Source: Company, MOFSL

Max (x)

-1SD

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49.3



Source: Company, MOFSL

Source: Company, MOFSL

Apr-23

Jan-22

Jul-24

# **Financials and valuations**

									(INR b)
Y/E March	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
Net Sales	103.1	99.1	110.3	122.8	133.2	141.0	149.7	166.5	183.2
Change (%)	4.7	-3.9	11.3	11.3	8.5	5.9	6.2	11.2	10.1
Gross Profit	57.6	56.5	61.0	62.0	66.1	77.8	84.0	93.7	103.1
Margin (%)	55.8	57.0	55.3	50.5	49.7	55.2	56.1	56.3	56.3
Total Expenditure	82.1	77.8	87.0	97.8	107.8	110.3	115.6	128.4	141.1
EBITDA	21.0	21.3	23.3	24.9	25.4	30.7	34.1	38.1	42.1
Change (%)	3.2	1.5	9.3	6.8	1.9	20.9	11.1	11.7	10.6
Margin (%)	20.4	21.5	21.2	20.3	19.1	21.8	22.8	22.9	23.0
Depreciation	1.7	2.0	2.0	2.1	2.4	2.4	2.2	2.3	2.4
Int. and Fin. Charges	2.2	2.2	1.3	1.1	1.8	3.0	3.4	2.2	1.4
Interest Income	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other Income-rec.	1.1	1.1	0.7	0.9	1.7	2.7	3.3	3.4	3.7
РВТ	18.2	18.3	20.7	22.6	23.0	28.0	31.8	37.0	42.0
Change (%)	-0.6	0.8	13.0	9.3	1.5	22.1	13.5	16.5	13.4
Margin (%)	17.6	18.5	18.8	18.4	17.2	19.9	21.2	22.3	22.9
Total tax	-2.6	2.6	3.6	3.7	4.3	7.6	8.9	9.3	10.5
Tax Rate (%)	-14.1	14.4	17.4	16.4	18.7	27.1	28.0	25.1	25.1
PAT	20.7	15.7	17.1	18.9	18.7	20.4	22.9	27.7	31.5
Change (%)	45.6	-24.4	9.1	10.5	-1.3	9.5	12.1	21.2	13.4
Margin (%)	20.1	15.8	15.5	15.4	14.0	14.5	15.3	16.7	17.2
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Group Adjusted PAT	14.7	14.7	17.2	17.9	17.4	19.8	22.9	27.7	31.5
Non-rec. (Exp.)/Income	2.5	-0.8	-0.4	-0.1	-0.5	-24.8	0.0	0.0	0.0
Reported PAT	23.1	14.8	16.1	17.8	17.0	-5.6	22.9	27.7	31.5
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Balance Sheet									(INR b)
Balance Sheet Y/E March	2019	2020	2021	2022	2023	2024	2025E	2026E	(INR b) 2027E
	<b>2019</b> 1.0	<b>2020</b> 1.0	<b>2021</b> 1.0	<b>2022</b> 1.0	<b>2023</b> 1.0	<b>2024</b> 1.0	<b>2025E</b> 1.0	<b>2026E</b> 1.0	
Y/E March									2027E
Y/E March Share Capital	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	<b>2027E</b> 1.0
Y/E March Share Capital Reserves	1.0 71.6	1.0 78.0	1.0 93.4	1.0 111.3	1.0 136.9	1.0 125.1	1.0 139.8	1.0 157.3	<b>2027E</b> 1.0 176.5
Y/E March Share Capital Reserves Minority Int	1.0 71.6 0.0	1.0 78.0 0.0	1.0 93.4 0.0	1.0 111.3 0.0	1.0 136.9 0.0	1.0 125.1 0.0	1.0 139.8 0.0	1.0 157.3 0.0	<b>2027E</b> 1.0 176.5 0.0
Y/E March Share Capital Reserves Minority Int Networth	1.0 71.6 0.0 <b>72.7</b>	1.0 78.0 0.0 <b>79.0</b>	1.0 93.4 0.0 <b>94.4</b>	1.0 111.3 0.0 <b>112.3</b>	1.0 136.9 0.0 <b>137.9</b>	1.0 125.1 0.0 <b>126.1</b>	1.0 139.8 0.0 <b>140.8</b>	1.0 157.3 0.0 <b>158.3</b>	2027E 1.0 176.5 0.0 177.5
Y/E March Share Capital Reserves Minority Int Networth Loans	1.0 71.6 0.0 <b>72.7</b> 28.8	1.0 78.0 0.0 <b>79.0</b> 26.6	1.0 93.4 0.0 <b>94.4</b> 17.7	1.0 111.3 0.0 <b>112.3</b> 16.1	1.0 136.9 0.0 <b>137.9</b> 10.3	1.0 125.1 0.0 <b>126.1</b> 31.5	1.0 139.8 0.0 <b>140.8</b> 21.5	1.0 157.3 0.0 <b>158.3</b> 13.5	2027E 1.0 176.5 0.0 177.5 8.5
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability	1.0 71.6 0.0 <b>72.7</b> 28.8 -4.7	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8	2027E 1.0 176.5 0.0 177.5 8.5 -2.8
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed	1.0 71.6 0.0 <b>72.7</b> 28.8 -4.7 <b>96.7</b>	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b>	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b>	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn.	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b>	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 8.8 <b>54.0</b>	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8 50.3	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8 50.3 17.9	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Currents Assets	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b>	1.0 125.1 0.0 126.1 31.5 -2.8 154.9 62.8 8.8 62.8 54.0 0.8 50.3 17.9 17.2 40.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Currents Assets Inventory	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 <b>8.8</b> <b>54.0</b> 0.8 50.3 17.9 17.2 <b>40.8</b> 12.7	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Currents Assets	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b>	1.0 125.1 0.0 126.1 31.5 -2.8 154.9 62.8 8.8 62.8 54.0 0.8 50.3 17.9 17.2 40.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2 10.0 6.7	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8 <b>54.0</b> 0.8 50.3 17.9 17.2 <b>40.8</b> 12.7 15.4 5.5	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables Cash and Bank Balance	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9 0.2	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7 0.3	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2 10.0 6.7 0.3	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8 0.0	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9 0.0	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8 50.3 17.9 17.2 <b>40.8</b> 12.7 15.4 5.5 0.0	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0 10.2 0.0	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7 0.0	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1 21.0 0.0
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables Cash and Bank Balance Loans and Advances	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7 0.3 6.9	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2 10.0 6.7 0.3 5.5	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8 0.0 7.0	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9 0.0 6.1	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 8.8 <b>54.0</b> 0.8 50.3 17.9 17.2 <b>40.8</b> 12.7 15.4 5.5 0.0 7.2	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0 10.2 0.0 7.5	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7 0.0 8.1	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1 21.0
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Current Assets Current Assets	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9 0.2 6.1 <b>39.5</b>	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7 0.3 6.9 <b>43.2</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2 10.0 6.7 0.3 5.5 <b>30.4</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8 0.0 7.0 <b>29.2</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9 0.0 6.1 <b>26.1</b>	1.0 125.1 0.0 126.1 31.5 -2.8 154.9 62.8 8.8 54.0 0.8 50.3 17.9 17.2 40.8 12.7 15.4 5.5 0.0 7.2 26.1	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0 10.2 0.0 7.5 <b>30.3</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7 0.0 8.1 <b>33.4</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1 21.0 0.0 8.7 36.6
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Curr. Liab. & Prov. Account Payables	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9 0.2 6.1 <b>39.5</b> 25.4	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7 0.3 6.9 <b>43.2</b> 24.8	1.0 93.4 0.0 94.4 17.7 -6.4 105.7 46.3 8.6 37.7 0.6 51.3 0.2 6.6 39.7 17.2 10.0 6.7 0.3 5.5 30.4 20.1	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8 0.0 7.0 <b>29.2</b> 21.6	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9 0.0 6.1 <b>26.1</b> 18.2	1.0 125.1 0.0 <b>126.1</b> 31.5 -2.8 <b>154.9</b> 62.8 <b>8.8</b> <b>54.0</b> 0.8 <b>54.0</b> 17.9 17.2 <b>40.8</b> 12.7 15.4 12.7 15.4 5.5 0.0 7.2 <b>26.1</b> 16.8	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0 10.2 0.0 7.5 <b>30.3</b> 20.5	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7 0.0 8.1 <b>33.4</b> 22.8	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1 25.2 17.1 21.0 0.0 8.7 36.6 25.1
Y/E March Share Capital Reserves Minority Int Networth Loans Deferred Liability Capital Employed Gross Block Less: Accum. Depn. Net Fixed Assets Capital WIP Goodwill Non Curr Investments Current Investments Current Investments Currents Assets Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Current Assets	1.0 71.6 0.0 72.7 28.8 -4.7 96.7 42.1 4.6 37.5 0.5 49.2 0.3 4.8 43.8 15.6 12.9 8.9 0.2 6.1 <b>39.5</b>	1.0 78.0 0.0 <b>79.0</b> 26.6 -5.7 <b>99.9</b> 45.2 6.3 <b>38.9</b> 0.6 53.4 0.3 6.4 <b>43.5</b> 17.0 11.6 7.7 0.3 6.9 <b>43.2</b>	1.0 93.4 0.0 <b>94.4</b> 17.7 -6.4 <b>105.7</b> 46.3 8.6 <b>37.7</b> 0.6 51.3 0.2 6.6 <b>39.7</b> 17.2 10.0 6.7 0.3 5.5 <b>30.4</b>	1.0 111.3 0.0 <b>112.3</b> 16.1 -6.8 <b>121.6</b> 45.9 7.5 <b>38.4</b> 1.2 53.8 1.7 8.4 <b>47.3</b> 21.3 11.2 7.8 0.0 7.0 <b>29.2</b>	1.0 136.9 0.0 <b>137.9</b> 10.3 -6.4 <b>141.9</b> 49.9 8.8 <b>41.1</b> 0.5 58.2 8.4 21.9 <b>37.9</b> 15.4 12.5 3.9 0.0 6.1 <b>26.1</b>	1.0 125.1 0.0 126.1 31.5 -2.8 154.9 62.8 8.8 54.0 0.8 50.3 17.9 17.2 40.8 12.7 15.4 5.5 0.0 7.2 26.1	1.0 139.8 0.0 <b>140.8</b> 21.5 -2.8 <b>159.6</b> 59.8 11.0 <b>48.8</b> 0.8 50.3 18.4 19.2 <b>52.4</b> 20.6 14.0 10.2 0.0 7.5 <b>30.3</b>	1.0 157.3 0.0 <b>158.3</b> 13.5 -2.8 <b>169.1</b> 63.3 13.3 <b>50.0</b> 0.8 50.3 18.9 21.2 <b>61.3</b> 22.9 15.6 14.7 0.0 8.1 <b>33.4</b>	2027E 1.0 176.5 0.0 177.5 8.5 -2.8 183.3 66.8 15.7 51.1 0.8 50.3 19.4 26.2 72.1 25.2 17.1 21.0 0.0 8.7 36.6

E: MOFSL Estimates

## **Financials and valuations**

Ratios									
Y/E March	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
Basic (INR)									
EPS	14.3	14.4	16.8	17.5	17.1	19.3	22.4	27.1	30.8
Cash EPS	16.0	16.3	18.8	19.6	19.4	21.7	24.5	29.4	33.1
BV/Share	71.1	77.3	92.3	109.8	134.9	123.3	137.7	154.8	173.6
DPS	12.0	6.0	0.0	0.0	0.0	6.0	8.0	10.0	12.0
Payout (%)	83.7	41.7	0.0	0.0	0.0	31.1	35.8	36.9	39.0
Valuation (x)									
P/E	104.9	104.4	89.7	85.8	88.1	77.9	67.2	55.4	48.9
Cash P/E	94.0	92.1	80.1	76.8	77.6	69.4	61.3	51.2	45.4
EV/Sales	15.1	15.7	14.0	12.6	11.5	11.0	10.2	9.1	8.2
EV/EBITDA	74.0	72.9	66.4	62.0	60.5	50.4	44.9	39.9	35.8
P/BV	21.2	19.5	16.3	13.7	11.2	12.2	10.9	9.7	8.7
Dividend Yield	0.8	0.4	0.0	0.0	0.0	0.4	0.5	0.7	0.8
Return Ratios (%)									
RoE	21.7	19.4	19.8	17.4	13.9	15.0	17.1	18.5	18.7
RoCE (Post-tax)	25.0	17.8	17.7	17.4	15.2	15.2	16.1	17.9	18.5
RoIC	29.1	19.9	19.9	19.6	17.8	18.7	20.5	23.9	25.9
Working Capital Ratios									
Debtor (Days)	46	43	33	33	34	40	34	34	34
Asset Turnover (x)	2.7	2.5	2.9	3.1	3.2	2.6	3.0	3.3	3.5
Leverage Ratio									
Debt/Equity (x)	0.4	0.3	0.2	0.1	0.1	0.3	0.2	0.1	0.0
Cash Flow Statement									(INR b)
Y/E March	2019	2020	2021	2022	2023	2024	2025E	2026E	2027E
OP/(Loss) before Tax	18.3	18.4	20.8	21.6	21.3	2.0	31.8	37.0	42.0
Net interest	1.4	1.4	0.9	0.5	0.8	1.1	1.7	0.5	-0.4
Direct Taxes Paid	-4.4	-3.4	-4.0	-4.5	-4.2	-3.7	-8.9	-9.3	-10.5
(Inc)/Dec in WC	0.0	-2.6	-0.5	-5.4	0.9	-4.6	-2.7	-1.3	-1.3
CF from Operations	15.4	13.8	17.3	12.2	18.9	-5.2	21.9	26.9	29.7
Inc in FA	-2.1	-1.5	-1.6	-2.8	-2.2	-2.8	3.0	-3.5	-3.5
Free Cash Flow	13.3	12.3	15.7	9.5	16.7	-8.0	24.9	23.4	26.2
Pur of Investments	4.8	-1.3	-0.3	-4.7	-16.4	-6.1	-2.5	-2.5	-5.5
Others	-0.3	-1.3	-1.2	-2.1	1.1	-24.3	1.6	1.7	1.9
CF from Investments	2.4	-4.2	-3.1	-9.6	-17.5	-33.2	2.1	-4.3	-7.1
Inc in Debt	-3.4	-1.3	-16.2	-2.2	-6.3	22.7	-10.0	-8.0	-5.0
Dividend Paid	-14.8	-9.9	0.0	0.0	0.0	-5.1	-8.2	-10.2	-12.3
Interest Paid	-2.1	-1.5	-1.6	-1.1	-1.1	-2.6	-3.4	-2.2	-1.4
Other Item	0.0	-0.3	-0.4	-0.5	-0.5	-0.9	0.0	0.0	0.0
CF from Fin. Activity	-20.4	-13.0	-18.2	-3.8	-7.9	14.1	-21.5	-20.4	-18.7
Inc/Dec of Cash	-0.7	-1.2	-1.0	1.1	-3.9	1.6	4.8	4.5	6.3
Add: Beginning Balance	9.6	8.9	7.7	6.7	7.8	3.9	5.5	10.2	14.7

E: MOFSL Estimates

## Investment in securities market are subject to market risks. Read all the related documents carefully before investing

ΝΟΤΕS

Explanation of Investment Rating				
Investment Rating	Expected return (over 12-month)			
BUY	>=15%			
SELL	< - 10%			
NEUTRAL	< - 10 % to 15%			
UNDER REVIEW	Rating may undergo a change			
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation			

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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