

| | |
|-----------------|---|
| Estimate change | ↓ |
| TP change | ↔ |
| Rating change | ↔ |

| | |
|-----------------------|-------------|
| Bloomberg | ONGC IN |
| Equity Shares (m) | 12580 |
| M.Cap.(INRb)/(USDb) | 3447.6 / 36 |
| 52-Week Range (INR) | 308 / 229 |
| 1, 6, 12 Rel. Per (%) | -3/21/16 |
| 12M Avg Val (INR M) | 3779 |

Financials & Valuations (consol.) (INR b)

| Y/E March | FY26 | FY27E | FY28E |
|----------------|-------|--------|-------|
| Sales | 6,622 | 6,235 | 5,947 |
| EBITDA | 1,133 | 1,036 | 1,109 |
| Adj. PAT | 501 | 444 | 450 |
| Adj. EPS (INR) | 39.8 | 35.3 | 35.8 |
| EPS Gr. (%) | 30.4 | (11.4) | 1.4 |
| BV/Sh. (INR) | 289.7 | 312.5 | 335.8 |

Ratios

| | | | |
|------------|------|------|------|
| Net D:E | 0.3 | 0.2 | 0.1 |
| RoE (%) | 14.0 | 11.5 | 10.8 |
| RoCE (%) | 15.4 | 13.0 | 13.7 |
| Payout (%) | 33.5 | 34.1 | 33.4 |

Valuations

| | | | |
|----------------|------|------|------|
| P/E (x) | 6.9 | 7.8 | 7.7 |
| P/BV (x) | 0.9 | 0.9 | 0.8 |
| EV/EBITDA (x) | 4.0 | 4.1 | 3.5 |
| Div. Yield (%) | 4.8 | 4.4 | 4.4 |
| FCF Yield (%) | 17.3 | 15.8 | 17.9 |

Shareholding pattern (%)

| As On | Mar-26 | Dec-25 | Mar-25 |
|----------|--------|--------|--------|
| Promoter | 58.9 | 58.9 | 58.9 |
| DII | 29.6 | 30.0 | 30.2 |
| FII | 8.0 | 7.4 | 7.1 |
| Others | 3.5 | 3.7 | 3.8 |

FII includes depository receipts

CMP: INR274 **TP: IN265 (-3%)** **Neutral**

Production volume growth disappoints

- ONGC's 4QFY26 standalone revenue came in line with our est. at INR359b. Crude oil/gas sales were 4%/5% below our est. at 4.6mmt/3.8bcm. Reported oil realization was USD78.3/bbl. Crude oil production declined 3%/6% QoQ/YoY, and natural gas production declined 4%/3% QoQ/YoY. Weakness in oil production was attributed to 1) geological complexities at the 98/2 field in the Eastern offshore, and 2) operational issues at the DUDP project. SA EBITDAX came in 7% below our est. at INR178b. Other expenses were above our est. Exchange loss stood at INR11.8b in 4QFY26. SA APAT stood 11% below our est. at INR67b.
- **Key things we liked about the result:** 1) ONGC has extended the technical service provider contract to cover the entire Western Offshore after a promising outcome in the Mumbai High field. 2) OPaL's performance improved as it reported a loss of INR0.7b in 4QFY26 (vs. a loss of INR5.4b/INR13.3b in 3QFY26/4QFY25). OPAL faced some temporary operational issues in Mar'26, including gas diversion towards LPG, affecting production and earnings. Management remains confident of a turnaround as overseas assets stabilize and new projects ramp up. 3) New well gas contribution continues to ramp up, with production already above 9mmscmd from Apr'26 and another ~3mmscmd expected via Daman Upside. NW gas now contributes ~25% of ONGC's gas output (vs. 17% earlier) and is expected to rise to ~30% in FY27 and ~34-36% by FY28. 4) Under "Project DeepX" and the "Samudra Manthan" initiative, ONGC plans to double deepwater drilling activity over the next two years, intensifying focus on frontier exploration.
- **Key investor concerns:** 1) Crude oil production declined 3%/6% QoQ/YoY, while natural gas production fell 4%/3% QoQ/YoY, largely due to geological complexities at the 98/2 field in the Eastern offshore and operational issues at the DUDP project. 2) Due to reservoir complexities, KG 98/2 is currently producing ~24kb/d of oil and 2.3mmscmd of gas, with management expecting production to recover to earlier levels of 25-30kb/d oil and 3-4mmscmd gas over the next year. ONGC could see soft production volumes in 1HFY27.
- **Valuation and view:** We reiterate our **Neutral** rating on the stock and arrive at our SoTP-based TP of INR265 as we model a CAGR of 2.7%/3.7% in oil/gas production volumes over FY26-28.

APAT miss due to high dry-well write-offs

- In 4QFY26, ONGC's revenue came in line with our est. at INR359b.
- Crude oil/gas sales came 4%/5% below our est. at 4.6mmt/3.8bcm. VAP sales stood at 595tmt (est. 599tmt).
- Reported oil realization was USD78.3/bbl.
- Crude oil production declined 3%/6% QoQ/YoY, while natural gas production declined 4%/3% QoQ/YoY.
- Weakness in oil production was attributed to 1) geological complexities at the 98/2 field in the Eastern offshore, 2) operational issues at the DUDP project.
- EBITDAX came in 7% below our est. at INR178b.
- Other expenses stood above est. Exchange loss stood at INR11.8b in 4QFY26.
- ONGC booked additional impairment at Mozambique (INR2.1b) and Sakhalin (INR5b) assets in 4QFY26.
- APAT stood 11% below our estimate at INR67b.
- Dry well write-offs were above our est. Finance costs and other income stood in line with our estimate.
- **ONGC has extended the technical service provider contract to cover the entire Western Offshore after a promising outcome in the Mumbai High field.**
- **ONGC Videsh:**
 - OVL's oil and gas production was down YoY at 1.74mmt/0.77bcm (1.86mmt/0.81bcm in 4QFY25).
 - Crude oil sales stood at 1.05mmt, while gas sales came in at 0.35bcm.
 - OVL's revenue (incl. other income) was INR44.4b, and PBDT stood at INR30.8b.
- **ONGC Petro additions Limited (OPaL):**
 - OPaL's average capacity utilization for 4QFY26 stood at 93% (vs 85%/95% in 3QFY26/4QFY25).
 - OPaL reported a loss of INR0.7b in 4QFY26 (vs. a loss of INR5.4b/INR13.3b in 3QFY26/4QFY25).
- The Board declared a final dividend of INR1/sh (interim dividend: INR12.25/sh) (FV: INR5/sh).

Valuation and view

- In the past few quarters, ONGC has struggled to raise production/sales, with no meaningful production/sales growth YoY in FY26. Further, we like the increased exploration intensity (which is key to building a robust development pipeline), though we believe it will likely be accompanied by higher dry well write-offs, which will weigh on earnings. Further, the benefits of an increased new well gas proportion for ONGC will be mostly offset by subdued gas realization amid a weaker crude oil price outlook.
- We arrive at our SoTP-based TP of INR265 as we model a CAGR of 2.7%/3.7% in oil/gas production volume growth over FY26-28.

Standalone - Quarterly Earnings Model

(INR b)

| Y/E March | FY25 | | | | FY26 | | | | FY25 | FY26 | FY26 | Var. (%) |
|------------------------------------|--------------|--------------|----------------|--------------|--------------|--------------|--------------|--------------|----------------|----------------|--------------|-------------|
| | 1Q | 2Q | 3Q | 4Q | 1Q | 2Q | 3Q | 4Q | | | | |
| Net Sales | 352.7 | 338.8 | 337.168 | 349.8 | 320.0 | 330.3 | 315.5 | 359.3 | 1,378.5 | 1,325.1 | 364.1 | -1% |
| YoY Change (%) | 4.3 | 0.2 | -4.1 | 0.6 | -7.6 | -6.3 | -6.9 | 6.6 | -0.4 | -3.9 | 8.0 | |
| EBITDAX | 187.5 | 182.4 | 190.6 | 190.1 | 186.6 | 177.0 | 173.2 | 177.7 | 750.5 | 714.5 | 191.8 | -7% |
| Margin (%) | 53.2 | 53.8 | 56.5 | 54.3 | 58.3 | 53.6 | 54.9 | 49.5 | 54.4 | 53.9 | 52.7 | -0.1 |
| Depreciation | 59.0 | 56.0 | 67.8 | 60.8 | 65.3 | 63.7 | 66.1 | 56.2 | 243.5 | 251.3 | 66.9 | -16% |
| Exploration cost written off | 16.4 | 12.1 | 19.3 | 50.5 | 14.7 | 11.0 | 20.5 | 51.1 | 98.3 | 97.3 | 42.1 | 21% |
| Interest | 11.8 | 11.6 | 10.7 | 11.9 | 11.2 | 11.1 | 11.5 | 11.4 | 46.0 | 45.3 | 11.2 | 2% |
| Other Income | 19.3 | 47.7 | 17.2 | 20.7 | 12.1 | 34.2 | 30.9 | 26.3 | 105.0 | 103.6 | 26.4 | -1% |
| PBT | 119.6 | 150.4 | 110.0 | 87.7 | 107.4 | 125.4 | 106.0 | 85.2 | 467.6 | 424.1 | 98.1 | -13% |
| Tax | 30.2 | 30.5 | 27.6 | 23.2 | 27.2 | 27.0 | 22.3 | 18.7 | 111.5 | 95.2 | 23.1 | -19% |
| Rate (%) | 25.2 | 20.3 | 25.1 | 26.5 | 25.3 | 21.5 | 21.0 | 22.0 | 23.8 | 22.4 | 23.5 | -0.1 |
| Reported PAT | 89.4 | 119.8 | 82.4 | 64.5 | 80.2 | 98.5 | 83.7 | 66.5 | 356.1 | 328.9 | 75.0 | -11% |
| Adj PAT | 89.4 | 119.8 | 82.4 | 64.5 | 80.2 | 98.5 | 83.7 | 66.5 | 356.1 | 328.9 | 75.0 | -11% |
| YoY Change (%) | -10.8 | 17.3 | -16.7 | -34.7 | -10.2 | -17.8 | 1.6 | 3.1 | -11.0 | -7.6 | 16.4 | |
| Margin (%) | 25.3 | 35.4 | 24.4 | 18.4 | 25.1 | 29.8 | 26.5 | 18.5 | 25.8 | 24.8 | 20.6 | |
| Key Assumptions (USD/bbl) | | | | | | | | | | | | |
| Oil Realization (pre-windfall tax) | 83.1 | 78.3 | 72.6 | 73.7 | 66.1 | 67.3 | 61.6 | 78.3 | 76.9 | 68.4 | 77.9 | 1% |
| Crude Oil Sold (mmt) | 4.6 | 4.6 | 4.7 | 4.8 | 4.7 | 4.8 | 4.7 | 4.6 | 18.7 | 18.8 | 4.8 | -4% |
| Gas Sold (bcm) | 3.8 | 3.9 | 3.9 | 3.9 | 3.9 | 3.9 | 3.9 | 3.8 | 15.5 | 15.5 | 3.9 | -5% |
| VAP Sold (tmt) | 629 | 608 | 649 | 645 | 616 | 592 | 662 | 595 | 2,531 | 2,465 | 599 | -1% |

Major Assumptions

| Particulars | FY19 | FY20 | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E | |
|--|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-----|
| Exchange Rate (INR/USD) | 70.0 | 70.9 | 74.3 | 74.5 | 80.4 | 82.8 | 84.6 | 88.3 | 91.0 | 94.0 | |
| Net gas price realised (USD/mmBtu) | 3.5 | 3.8 | 2.3 | 2.6 | 7.3 | 6.6 | 6.5 | | 7.2 | 7.3 | 6.9 |
| Brent crude price (USD/bbl) | 70.1 | 61.2 | 44.4 | 80.5 | 96.1 | 83.0 | 78.6 | 69.7 | 75.0 | 65.0 | |
| Production Details (mmtoe) | | | | | | | | | | | |
| Domestic Oil Production (mmt) | 24.2 | 23.4 | 22.5 | 21.7 | 21.5 | 21.2 | 20.9 | 20.5 | 21.1 | 21.6 | |
| Domestic Gas Production (bcm) | 25.8 | 24.9 | 22.8 | 21.7 | 21.4 | 20.6 | 20.2 | 20.0 | 20.8 | 21.5 | |
| Domestic Production (mmtoe) | 50.0 | 48.3 | 45.3 | 43.4 | 42.8 | 41.8 | 41.1 | 40.5 | 41.9 | 43.1 | |
| OVL Production (mmtoe) | 14.8 | 15.0 | 13.0 | 12.3 | 10.2 | 10.5 | 10.4 | 9.7 | 10.2 | 10.2 | |
| Group Production (mmtoe) | 64.9 | 63.2 | 58.4 | 55.7 | 53.0 | 52.3 | 51.4 | 50.1 | 52.1 | 53.3 | |
| Oil Price Realization (USD/bbl) | | | | | | | | | | | |
| Gross | 68.9 | 58.8 | 42.8 | 76.4 | 92.1 | 80.8 | 76.9 | 68.4 | 73.5 | 63.5 | |
| Windfall tax | 0.0 | 0.0 | 0.0 | 0.0 | 13.0 | 10.4 | 5.4 | 0.0 | 0.0 | 0.0 | |
| Net (post-windfall) | 68.9 | 58.8 | 42.8 | 76.4 | 79.0 | 70.4 | 71.5 | 68.4 | 73.5 | 63.5 | |
| Consolidated EPS | 27.7 | 13.3 | 16.5 | 32.9 | 32.0 | 44.9 | 30.6 | 39.8 | 35.3 | 35.8 | |



Highlights from the management commentary

■ Weak 4QFY26 production performance:

- FY26 production was impacted by reservoir complexities in the 98/2 Eastern Offshore field, delays in Daman Upside Development Project (DUDP)/pipeline replacement projects amid the West Asia crisis, and temporary shutdowns linked to hook-up activities in Western Offshore.

■ Production volume outlook:

- While management has not given specific crude oil and natural gas production guidance, gas production is expected to grow by 7-8% (via DSF: 5-6mmscmd), KG 98/2
- ONGC plans to drill ~500+ wells p.a. (100+ exploratory wells).
- The recently commissioned DUDP is expected to add gas production equivalent to ~9% of current ONGC gas output, supporting medium-term growth visibility.
- Four out of fifteen wells have been opened. For full commissioning, it takes 6-7 months. All wells should open by Sep'26.
- 3-4mmscm gas volumes shall flow when all wells open. Peak production (typically 2 years away) shall be 5mmscmd.
- ONGC is **executing INR331b worth of projects in Western Offshore**, among the highest capex programs in recent years, **aimed at reversing production decline and driving output growth**.
- TSP-2 (Technical Service Provider) contract awarded to BP for the entire Western Offshore following encouraging production improvement under the Mumbai High TSP-1 program. ~60% of ONGC's oil and ~70% of its gas come from the western offshore. Mumbai High is 38% of the western offshore. Now 100% of the Western offshore is with BP as TSP.
- At BP-led technical interventions at Mumbai High, oil/gas output reached 102%/108% of baseline targets within the first year.
- Current KG 98/2 oil/gas production: 24kb/d oil, 2.3mmscmd gas
- Will take a year to come back to the previous level of production, i.e. 25-30kb/d oil and 3-4mmscmd gas production.

■ Exploration performance:

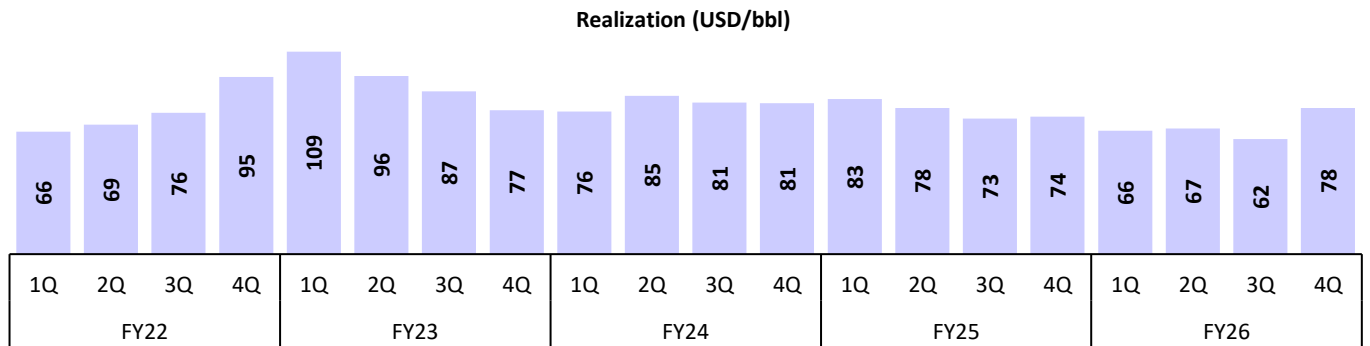
- Under "Project DeepX" and the "Samudra Manthan" initiative, ONGC plans to **double deepwater drilling activity over the next two years, intensifying focus on frontier exploration**.
- FY26 exploration activity remained robust with 4 ultra-deepwater exploratory wells drilled in the Andaman Basin and significant seismic acquisition in the Mahanadi Basin.
- ONGC drilled 13 exploratory wells across Category-II & III basins during FY26, highlighting increased exploration intensity in underexplored regions including Andaman, Bengal, Kutch, Ganga, Narmada and South-Reva basins.
- The company declared 3 hydrocarbon discoveries in FY26, all in Mumbai Offshore shallow waters, including 2 new prospects and 1 new pool discovery.
- ONGC monetized 3 discoveries during FY26 along with a Rajasthan DSF block, indicating continued progress in translating discoveries into commercial production.

- **Reserve Replacement Ratio (2P)** stood strong at 1.17x in FY26, reflecting healthy reserve accretion and long-term sustainability of domestic E&P operations.
- **Higher other expenses in 4QFY26:**
 - Provisions and write-offs increased in FY26 largely due to one-off charges booked in 4QFY26.
 - Key exceptional items included: (i) INR2.35b GST and royalty provision, (ii) INR2.6b KG-98/2 related expenditure write-off as per ICAI accounting opinion, and (iii) INR2.6b provision for old outstanding receivables.
 - Exchange losses increased sharply in FY26 primarily due to ~11% INR depreciation against the US dollar (INR9/USD YoY) along with upward revaluation of foreign currency liabilities.
- **New well gas:**
 - 9mmscmd+ from Apr'26, another 3mmscmd (via Daman Upside) shall be added.
 - From 17%, NW gas is already ~25% of ONGC's gas now. This year, ONGC shall have ~30% NW gas.
 - In FY28, NW gas would be 34%-36% of ONGC's gas now.
- **ONGC Green Limited:**
 - ONGC will achieve 3GW RE capacity in FY27.
- **Cost-saving program:**
 - Management highlighted that cost reduction remains a key strategic focus area, with ~INR40b savings achieved against the targeted INR50b.
 - Despite strong cost-saving execution, benefits were largely offset by external headwinds, including an increase in GST on oil & gas inputs from 12% to 18%, which alone hit profitability by INR20b annually.
 - Sharp INR depreciation and related forex impacts further eroded the gains from operational savings during the year.
 - Management reiterated confidence in achieving the longer-term INR100b cost optimization target over the coming years.
- **Capex:**
 - E&P capex p.a.: INR320b-330b; INR110-110b non-E&P (if some business opportunity comes up).
 - Capex split: Offshore (mostly western offshore)/onshore -70%/30%
 - Pure exploration capex is ~INR80-100b p.a.
- **Dry-well write-off:**
 - In 4QFY26, there was a one-off of INR18b.
- **Overseas portfolio remains resilient despite geopolitical disruptions**
 - Russia's Sakhalin production remains broadly stable despite the Ukraine conflict, with management indicating production levels are largely unchanged from pre-war levels.
 - ONGC Videsh remains optimistic on recovery of stuck dividends and operational continuity from the Sakhalin-1 asset after securing its 20% stake in the project.
 - Mozambique LNG project is progressing rapidly with large-scale execution underway; management expects LNG production to commence around CY28, providing a major long-term gas growth trigger.
 - Management expects Venezuela production to improve materially over the coming years, aided by potential easing of US sanctions and expected regulatory approvals/licenses.

- From Brazil's BCM field, ONGC should get 1.3mmtpa additional production by CY30.
- **OPAL turnaround:**
- **EBITDA recovery trajectory remains intact despite temporary disruptions**
 - Management indicated EBITDA recovery was largely on track, with FY26 EBITDA reaching INR12b versus an internal aspiration of ~INR15b.
 - The shortfall was attributed to **temporary operational issues in Mar'26**, including **gas diversion towards LPG requirements**, which impacted production and earnings.
 - Management reiterated confidence in turning around operations as overseas assets stabilize and new projects ramp up over the medium term.

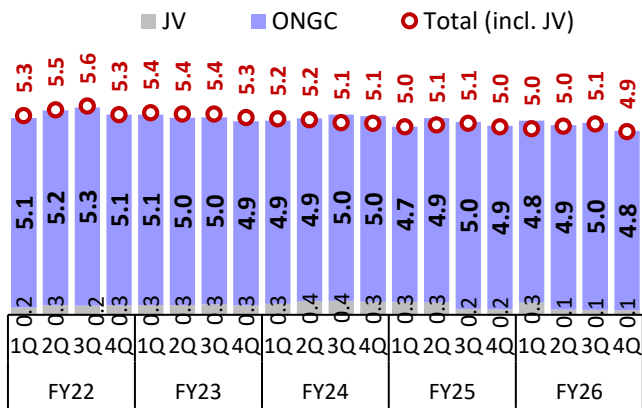
Story in charts

Exhibit 1: Oil price realization (USD/bbl)



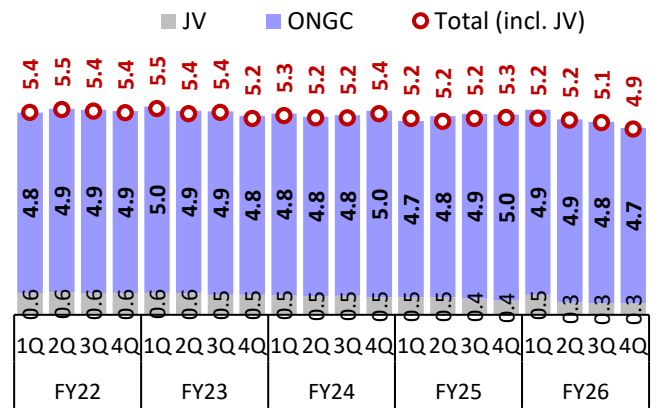
Source: Company, MOFSL

Exhibit 2: Oil production (mmt)



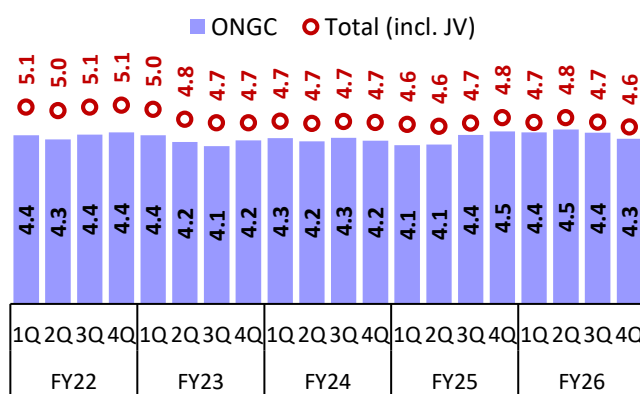
Source: Company, MOFSL

Exhibit 3: Gas production (bcm)



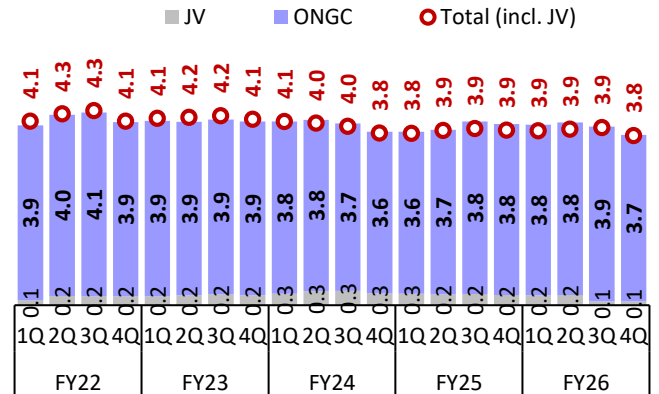
Source: Company, MOFSL

Exhibit 4: Oil sales (mmt)



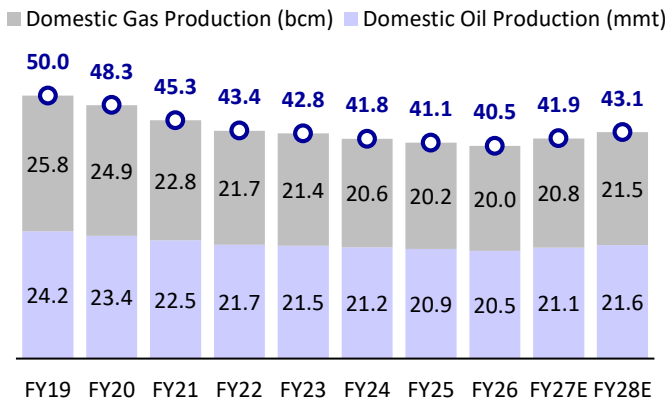
Source: Company, MOFSL

Exhibit 5: Gas sales (bcm)



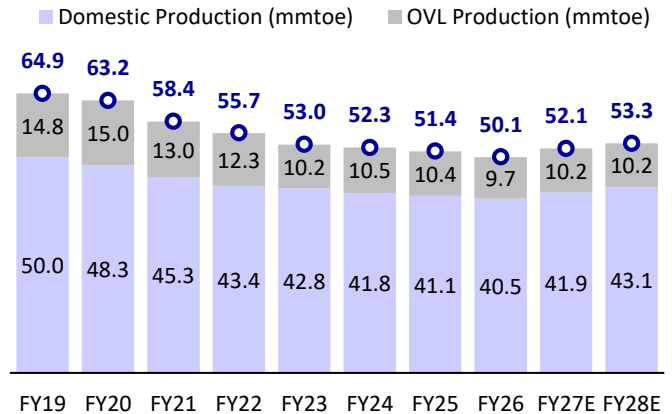
Source: Company, MOFSL

Exhibit 6: Oil/Gas production to increase



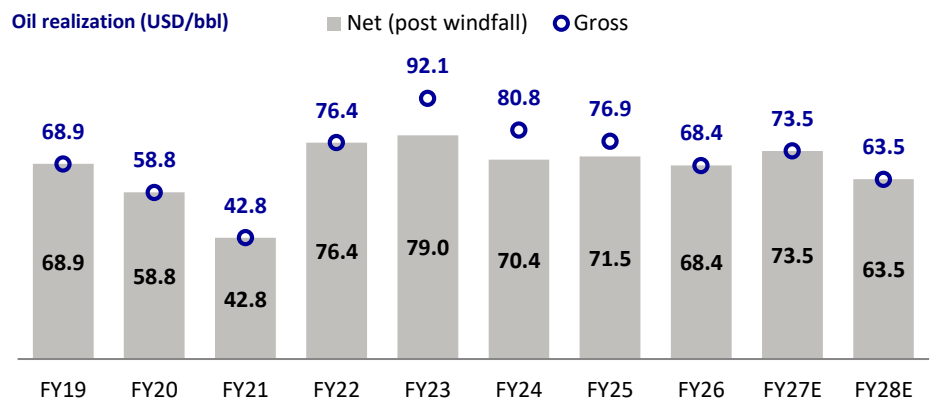
Source: Company, MOFSL

Exhibit 7: OVL production to increase



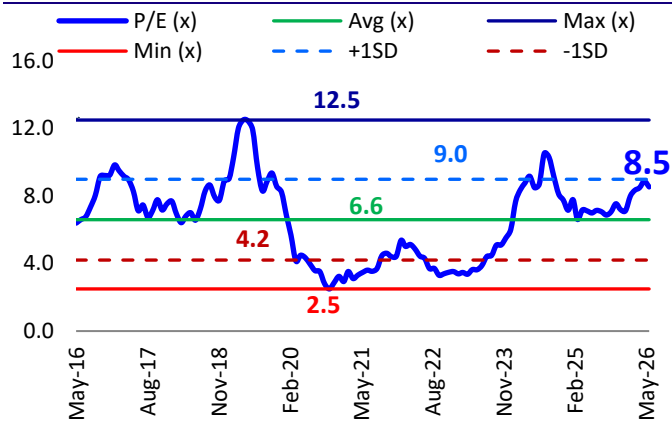
Source: Company, MOFSL

Exhibit 8: Realization of ONGC (USD/bbl)



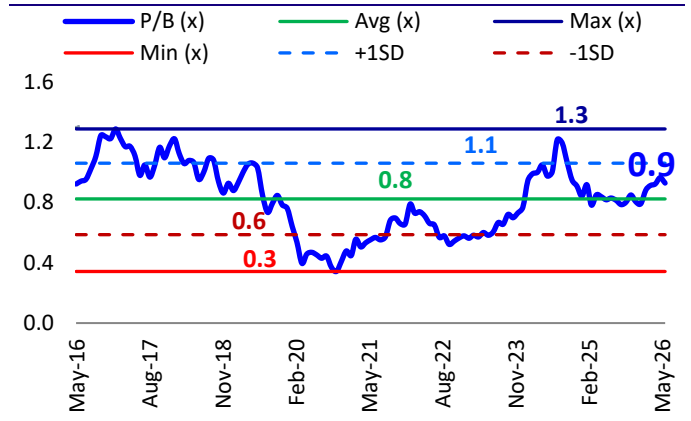
Source: Company, MOFSL

Exhibit 9: ONGC: 1-yr fwd. P/E band chart



Source: Company, MOFSL

Exhibit 10: ONGC: 1-yr fwd. P/B band chart



Source: Company, MOFSL

Financials and Valuations (consolidated)

Consolidated - Income Statement

(INR b)

| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Total Income from Operations | 3,606 | 5,318 | 6,848 | 6,532 | 6,633 | 6,622 | 6,235 | 5,947 |
| Change (%) | -15.15% | 47.48% | 28.78% | -4.62% | 1.55% | -0.15% | -5.86% | -4.61% |
| EBITDAX | 566 | 858 | 857 | 1,082 | 989 | 1,133 | 1,036 | 1,109 |
| Margin (%) | 15.70% | 16.13% | 12.52% | 16.56% | 14.90% | 17.11% | 16.62% | 18.64% |
| Depreciation & exploratory well write-offs | 327 | 328 | 330 | 363 | 452 | 476 | 485 | 512 |
| EBIT | 239 | 530 | 527 | 719 | 537 | 657 | 551 | 597 |
| Int. and Finance Charges | 51 | 57 | 79 | 130 | 145 | 130 | 83 | 69 |
| Other Income | 93 | 74 | 81 | 120 | 124 | 124 | 122 | 129 |
| PBT bef. EO Exp. | 282 | 547 | 528 | 709 | 515 | 651 | 590 | 657 |
| EO Items | 9 | -21 | -81 | -16 | -2 | -4 | 0 | 0 |
| PBT after EO Exp. | 291 | 526 | 447 | 693 | 514 | 646 | 590 | 657 |
| Total Tax | 88 | 48 | 107 | 184 | 141 | 178 | 154 | 170 |
| Tax Rate (%) | 30.13% | 9.12% | 23.93% | 26.48% | 27.39% | 27.59% | 26.02% | 25.91% |
| Share of associates/JVs/Minority int | -10 | -15 | 0 | -43 | -10 | -30 | -7 | 36 |
| Reported PAT | 213 | 493 | 340 | 553 | 383 | 498 | 444 | 450 |
| Adjusted PAT | 207 | 414 | 402 | 565 | 384 | 501 | 444 | 450 |
| Change (%) | 23.77% | 99.78% | -2.71% | 40.36% | -31.94% | 30.36% | -11.40% | 1.45% |
| Margin (%) | 5.74% | 7.78% | 5.88% | 8.65% | 5.80% | 7.57% | 7.12% | 7.57% |

Consolidated - Balance Sheet

| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Equity Share Capital | 63 | 63 | 63 | 63 | 63 | 63 | 63 | 63 |
| Total Reserves | 2,147 | 2,532 | 2,783 | 3,328 | 3,372 | 3,655 | 3,947 | 4,247 |
| Net Worth | 2,210 | 2,595 | 2,845 | 3,391 | 3,434 | 3,718 | 4,010 | 4,310 |
| Minority Interest | 216 | 238 | 150 | 206 | 308 | 379 | 402 | 468 |
| Total Loans | 1,098 | 1,078 | 1,636 | 1,577 | 1,536 | 1,421 | 1,207 | 1,026 |
| Deferred Tax Liabilities | 427 | 349 | 271 | 318 | 317 | 332 | 332 | 332 |
| Capital Employed | 3,951 | 4,260 | 4,903 | 5,492 | 5,595 | 5,849 | 5,951 | 6,136 |
| Gross Block | 4,642 | 5,039 | 5,476 | 6,235 | 6,779 | 7,200 | 7,929 | 8,491 |
| Less: Accum. Deprn. | 2,348 | 2,617 | 2,863 | 3,167 | 3,519 | 3,893 | 4,378 | 4,890 |
| Net Fixed Assets | 2,293 | 2,422 | 2,613 | 3,068 | 3,260 | 3,307 | 3,551 | 3,601 |
| Goodwill on Consolidation | 135 | 112 | 120 | 121 | 128 | 138 | 138 | 138 |
| Capital WIP | 629 | 715 | 957 | 917 | 870 | 915 | 636 | 524 |
| Exploratory wells under progress | 374 | 352 | 205 | 240 | 253 | 248 | 248 | 248 |
| Total Investments | 609 | 677 | 766 | 1,022 | 970 | 1,026 | 1,026 | 1,026 |
| Curr. Assets, Loans&Adv. | 1,365 | 1,544 | 1,708 | 1,988 | 2,035 | 2,210 | 2,232 | 2,421 |
| Others | 626 | 686 | 710 | 771 | 857 | 872 | 896 | 919 |
| Inventory | 446 | 542 | 460 | 538 | 590 | 649 | 570 | 531 |
| Account Receivables | 186 | 217 | 213 | 222 | 236 | 246 | 227 | 216 |
| Cash and Bank Balance | 72 | 68 | 291 | 418 | 272 | 322 | 418 | 633 |
| Cash | 40 | 54 | 26 | 41 | 46 | 16 | 112 | 327 |
| Bank Balance | 32 | 14 | 265 | 377 | 226 | 306 | 306 | 306 |
| Loans and Advances | 36 | 31 | 34 | 39 | 80 | 121 | 121 | 121 |
| Curr. Liability & Prov. | 1,454 | 1,561 | 1,467 | 1,865 | 1,922 | 1,995 | 1,880 | 1,822 |
| Account Payables | 1,045 | 1,131 | 1,009 | 1,288 | 1,308 | 1,380 | 1,265 | 1,207 |
| Provisions | 410 | 430 | 457 | 576 | 614 | 615 | 615 | 615 |
| Net Current Assets | -90 | -17 | 242 | 124 | 113 | 215 | 352 | 599 |
| Appl. of Funds | 3,951 | 4,260 | 4,903 | 5,492 | 5,595 | 5,849 | 5,951 | 6,136 |

Financials and Valuations (consolidated)

Ratios

| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|-------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Basic (INR) | | | | | | | | |
| EPS | 16.5 | 32.9 | 32.0 | 44.9 | 30.6 | 39.8 | 35.3 | 35.8 |
| Cash EPS | 41.6 | 57.8 | 57.1 | 72.3 | 65.2 | 76.1 | 72.4 | 75.0 |
| BV/Share | 172.2 | 202.2 | 221.7 | 264.2 | 267.6 | 289.7 | 312.5 | 335.8 |
| DPS | 3.6 | 10.5 | 11.3 | 12.3 | 12.3 | 13.3 | 12.0 | 12.0 |
| Payout (%) | 21.2 | 26.8 | 41.6 | 27.9 | 40.2 | 33.5 | 34.1 | 33.4 |
| Valuation (x) | | | | | | | | |
| P/E | 16.7 | 8.3 | 8.6 | 6.1 | 9.0 | 6.9 | 7.8 | 7.7 |
| Cash P/E | 6.6 | 4.7 | 4.8 | 3.8 | 4.2 | 3.6 | 3.8 | 3.7 |
| P/BV | 1.6 | 1.4 | 1.2 | 1.0 | 1.0 | 0.9 | 0.9 | 0.8 |
| EV/Sales | 1.2 | 0.8 | 0.7 | 0.7 | 0.7 | 0.7 | 0.7 | 0.6 |
| EV/EBITDA | 7.9 | 5.2 | 5.6 | 4.3 | 4.8 | 4.0 | 4.1 | 3.5 |
| Dividend Yield (%) | 1.3 | 3.8 | 4.1 | 4.5 | 4.5 | 4.8 | 4.4 | 4.4 |
| FCF per share | 12.0 | 35.7 | 37.9 | 48.5 | 39.9 | 47.3 | 43.2 | 48.9 |
| Return Ratios (%) | | | | | | | | |
| RoE | 9.7 | 17.2 | 14.8 | 18.1 | 11.3 | 14.0 | 11.5 | 10.8 |
| RoCE | 10.4 | 17.3 | 14.9 | 17.7 | 13.3 | 15.4 | 13.0 | 13.7 |
| RoIC | 9.1 | 19.5 | 18.5 | 23.8 | 16.2 | 18.5 | 14.7 | 15.2 |
| Working Capital Ratios | | | | | | | | |
| Fixed Asset Turnover (x) | 0.8 | 1.1 | 1.3 | 1.0 | 1.0 | 0.9 | 0.8 | 0.7 |
| Asset Turnover (x) | 0.9 | 1.2 | 1.4 | 1.2 | 1.2 | 1.1 | 1.0 | 1.0 |
| Inventory (Days) | 45 | 37 | 24 | 30 | 32 | 36 | 33 | 33 |
| Debtor (Days) | 19 | 15 | 11 | 12 | 13 | 14 | 13 | 13 |
| Creditor (Days) | 106 | 78 | 54 | 72 | 72 | 76 | 74 | 74 |
| Leverage Ratio (x) | | | | | | | | |
| Current Ratio | 0.9 | 1.0 | 1.2 | 1.1 | 1.1 | 1.1 | 1.2 | 1.3 |
| Interest Cover Ratio | 4.7 | 9.3 | 6.7 | 5.5 | 3.7 | 5.0 | 6.7 | 8.6 |
| Net Debt/Equity | 0.5 | 0.4 | 0.5 | 0.3 | 0.4 | 0.3 | 0.2 | 0.1 |

Consolidated - Cash Flow Statement

| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26 | FY27E | FY28E |
|----------------------------------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|--------------|
| OP/(Loss) before Tax | 301 | 541 | 447 | 736 | 524 | 676 | 620 | 687 |
| Depreciation | 255 | 269 | 246 | 304 | 352 | 374 | 485 | 512 |
| Interest expense | 51 | 57 | 79 | 130 | 145 | 130 | 83 | 69 |
| (Inc)/Dec in WC | -39 | 37 | 87 | 2 | 14 | 75 | -41 | -32 |
| Others | -21 | 12 | 157 | -39 | 14 | 64 | 0 | 0 |
| CF from Operating incl EO | 472 | 780 | 861 | 988 | 909 | 1,127 | 994 | 1,066 |
| (Inc)/Dec in FA | -321 | -331 | -384 | -379 | -407 | -532 | -450 | -450 |
| Free Cash Flow | 151 | 449 | 477 | 610 | 502 | 595 | 544 | 616 |
| (Pur)/Sale of Investments | -12 | -12 | -28 | -22 | 8 | -8 | 0 | 0 |
| Others | -59 | -61 | -339 | -174 | -31 | -37 | 0 | 0 |
| CF from Investments | -391 | -405 | -751 | -575 | -430 | -577 | -450 | -450 |
| Issue of Shares | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Inc/(Dec) in Debt | 53 | -130 | 174 | -112 | -74 | -160 | -213 | -181 |
| Dividend Paid | -31 | -129 | -176 | -129 | -170 | -170 | -151 | -151 |
| Others | -111 | -102 | -136 | -158 | -231 | -234 | -83 | -69 |
| CF from Fin. Activity | -89 | -361 | -138 | -399 | -474 | -563 | -447 | -401 |
| Inc/Dec of Cash | -8 | 14 | -28 | 15 | 4 | -13 | 96 | 215 |
| Opening Balance | 48 | 40 | 54 | 26 | 41 | 28 | 16 | 112 |
| Closing Balance | 40 | 54 | 26 | 41 | 46 | 16 | 112 | 327 |

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| Explanation of Investment Rating | |
|----------------------------------|--|
| Investment Rating | Expected return (over 12-month) |
| BUY | >=15% |
| SELL | < - 10% |
| NEUTRAL | < - 10 % to 15% |
| UNDER REVIEW | Rating may undergo a change |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation |

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