## Godrej Consumer Products | BUY

Revenue miss offset by healthy delivery on International profitability

GCPL's 1QFY25 earnings print was mixed bag – revenue growth was below expectations though operating performance was largely inline. Topline declined for the first time in sixteen quarters –due to weakness in International revenue (Africa business declined by 25% due to shipping crisis affecting South Africa, destocking in Nigeria and depreciating Naira). On the positive side, India organic volume growth (8%) was healthy despite cutting trade schemes on Soaps and an unusually hot summer for HI. Overall operating profits were largely inline led by strong GPM expansion and impressive costs management especially in the International business (margin expansion seen across geographies). Going ahead, focus remains on driving volume-led growth (expects high-single-digit volume growth); pricing should turn positive which along with steady International profitability will aid overall earnings growth. Foray into Pet Care (targeting entry by late FY26) provides a new growth opportunity for the company. Going ahead, uptick in HI (led by recent new launches), Soaps and recovery in Africa sales will be key monitorables for further rerating. The benefit of

execution machinery put in place was seen in its FY24 performance; hence, confidence level on CEO's plan remains high & intact. Sharp corrections should be used as opportunity to add.

- Revenue below estimate, operating profitability largely inline: GCPL's 1QFY25 sales declined 3.1% (organic -1%) to INR 33.1bn while EBITDA and adjusted net profit both grew 12.7% to INR 7.2bn and INR 4.7bn respectively. India sales grew 6.1% (8.5% incl M&A) with underlying volume growth of 8%. International sales fell 19% on reported basis Africa sales were down 23% (cc: -10%). While South Africa was hit by the Red Sea and shipping crisis, Nigeria suffered due to destocking by retailers on account of currency appreciation. Consol GM was up 226bps yoy to 55.6% vs JMFe: 55.2%. The business continued healthy investments in brands (10% of sales c.2% above JMFe). However, overheads were managed well, hence operating margin expanded 307bps to 21.9% (vs JMFe 21.2%). India EBITDA grew just c.7% with margin of 25% vs 25.2% LY while International EBITDA growth was c.35% led by GPM and mix improvement.
- India' revenue inline; International profitability surprises profitability despite weak revenues: 1) India Home-care grew 8% yoy (on a high base) with low-single-digit volumes in HI as category was impacted by intense summer, while Fabric-care and Airfreshener reported double-digit volumes. Personal-care grew 6% yoy, despite weak operating environment. Hair Colour performance remains soft (flat volumes) due to lower wedding dates while impact of price-reversals in Soaps was restricted by driving body wash (launched Cinthol Foam Body wash). 2) Raymond business reported revenue of INR 1.53bn, was impacted due to challenges faced in urban general trade (especially the cosmetic channel). 3) Indonesia clocked CC growth of 11% yoy and UVG of 7% yoy led by Stella air freshener, HI and Shampoo Hair-colour. The management targets to sustain EBITDA margins at 25%. 4) Africa's volume growth (-21% yoy) remains under pressure after supply chain lapses, high interest rate and down stocking by retailers in Nigerian markets (due to currency appreciation). Regardless of poor revenue growth (-25% yoy), EBITDA margins expanded by 756bps to 14.4%.

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**Mehul Desai** mehul.desai@jmfl.com | Tel: (91 22) 66303065

Sumanyu Saraf

sumanyu.saraf@jmfl.com | Tel: (91 22) 66303077

Pooja Kubadia

pooja.kubadia@jmfl.com | Tel: (91 22) 66303074

Recommendation and Price Target	
Current Reco.	BUY
Previous Reco.	BUY
Current Price Target (12M)	1,580
Upside/(Downside)	5.3%
Previous Price Target	1,420
Change	11.3%

Key Data – GCPL IN	
Current Market Price	INR1,501
Market cap (bn)	INR1,535.4/US\$18.3
Free Float	36%
Shares in issue (mn)	1,022.5
Diluted share (mn)	1,022.8
3-mon avg daily val (mn)	INR1,923.5/US\$22.9
52-week range	1,525/960
Sensex/Nifty	79,468/24,298
INR/US\$	84.0

Price Performan	ce		
%	1M	6M	12M
Absolute	9.3	21.3	45.6
Relative*	9.9	9.0	20.7

\* To the BSE Sensex

Financial Summary					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Net Sales	1,21,742	1,31,987	1,39,741	1,47,141	1,63,942
Sales Growth (%)	11.3	8.4	5.9	5.3	11.4
EBITDA	24,917	25,392	30,705	34,439	39,187
EBITDA Margin (%)	20.5	19.2	22.0	23.4	23.9
Adjusted Net Profit	17,493	17,831	19,809	23,050	28,853
Diluted EPS (INR)	17.1	17.4	19.4	22.5	28.2
Diluted EPS Growth (%)	6.9	1.9	11.1	16.4	25.2
ROIC (%)	18.1	16.4	-69.2	19.2	22.7
ROE (%)	16.7	14.1	15.0	17.1	19.0
P/E (x)	87.7	86.1	77.5	66.6	53.2
P/B (x)	13.3	11.1	12.2	10.7	9.6
EV/EBITDA (x)	61.4	59.5	49.7	43.9	38.2
Dividend Yield (%)	0.0%	0.0%	0.3%	0.6%	0.9%

S&P Capital IQ, FactSet and Visible Alpha

Please see Appendix I at the end of this

JM Financial Research is also available on:

Bloomberg - JMFR <GO>, Thomson Publisher & Reuters,

report for Important Disclosures and Disclaimers and Research Analyst Certification.

Source: Company data, JM Financial. Note: Valuations as of 07/Aug/2024

## Formation of Godrej Pet Care (GPC), a subsidiary of GCPL

## Key guadrails

- Godrej Pet Care will be a subsidiary of GCPL.
- Cash requirement limited to c.INR 500cr. (likely positive cash flow thereafter).
- Godrej Pet Care to have a manufacturing agreement with GAVL.
- Targeting entry by late FY26: already appointed the COO.

## Strong industry opportunity

- Pet Care is already an INR 500cr. category. It is expected to grow at a CAGR of c.15% over FY24-35E.
- It is a highly underpenetrated category. Only approximately 10% of Indians own a pet (vs. c.20% in China and c.50% in Brazil), while calorie conversion by pets from packaged food in India is <5% (China: 25-30%, Brazil: 40-45%).</p>
- Globally, Pet Care has reasonably high margins.
- Currently, there are only a few players in the market which presents a good opportunity to enter.

## Company's right to win

- GAVL, GCPL's group company, is the market leader in animal feeds and has a good understanding of pet foods, R&D and competitive advantages in supply chain.
- GAVL is one of the largest buyers of raw materials required in Pet Care (chicken, corn, etc.) and has a good understanding of costs and commodities. GAVL will be the manufacturing and R&D partner.
- Mr. Nitin Jain, who has an extensive experience in Pet Care, is appointed as COO for the business.

hibit 1. Segment and region-wis	e growth and p	rofitability	snapshot	(INR mr	1)
	1QFY25	1QFY24	yoy	1QFY25E	% variance
Revenue					
Home Care	8,150	7,520	8%	7,746	5%
Personal Care	12,480	11,570	7.9%	13,220	-6%
Exports / Unbranded	770	620	24%	608	27%
Domestic Revenue	21,400	19,710	9%	21,573	-19
Indonesia	4,650	4,500	3%	4,970	-6%
Africa	5,430	8,470	-36%	6,035	-10%
Latam	1,910	1,780	7%	2,307	-17%
International Revenue	11,990	14,750	-19%	13,312	-10%
Consolidated; Revenue	33,316	34,489	-3%	34,920	-5%
EBITDA					
India	5,343	4,974	7%	5,477	-29
Indonesia	1083	861	26%	1044	49
Africa	782	579	35%	785	09
Latam	92	14	544%	46	999
Consolidated EBITDA	7,244	6,428	12.7%	7,351	-19
Depreciation	495	763		554	
Interest	878	740		800	
Other Income	771	691		692	
PBT before exceptional items	6,643	5,617	18%	6,690	-19
Exceptional Exp & Forex	203	818	.070	0,000	•
PBT	6,440	4,799		6,690	
Tax	1,933	1,611		1,672	
PAT	4,507	3,188		5,017	
Adj PAT	4,657	4,133	13%	5,017	-79
Marris 0/					
Margin %	05.00/	05.00/	07 5	05 40/	40 h
India	25.0%	25.2%	-27 bps	25.4%	-42 bp
Indonesia	23.3%	19.1%	416 bps	21.0%	230 bp
Africa	14.4%	6.8%	756 bps	13.0%	140 bp
Latam	4.8%	0.8%	400 bps	2.0%	280 bp
Consolidated margin %	21.7%	18.6%	311 bps	21.1%	69 bp

Source: Company, JM Financial

Exhibit 2. 1QFY25 P&L snapshot: Consolidated vs Standalone						(INR	mn)	
	CONSOLIDATED					PARENT		
	1QFY25	1QFY24	YoY growth	1QFY25E	% Var	1QFY25	1QFY24	YoY growth
Net Sales	33,108	34,179	-3.1%	34,600	-4.3%	21,395	19,711	8.5%
Other Operating Income	208	311	-33.0%	320	-35.0%	234	344	-31.9%
Total Revenue	33,316	34,489	-3.4%	34,920	-4.6%	21,629	20,055	7.9%
Gross Profit	18,400	18,224	1.0%	19,097	-3.6%	11,973	11,099	7.9%
Gross Profit Margin %	55.6%	53.3%	226 bps	55.2%	38 bps	56.0%	56.3%	-35 bps
Staff Cost	2,796	3,140	-11.0%	3,252	-14.0%	1,229	1,178	4.3%
Advertisement & Publicity	3,308	3,204	3.3%	3,252	1.7%	2,575	2,467	4.4%
Other Expenses	5,260	5,762	-8.7%	5,560	-5.4%	3,060	2,824	8.4%
EBITDA	7,244	6,428	12.7%	7,351	-1.5%	5,343	4,974	7.4%
EBITDA margin %	21.9%	18.8%	307 bps	21.2%	63 bps	25.0%	25.2%	-26 bps
Depreciation	495	763	-35.2%	554	-10.7%	273	453	-39.7%
EBIT	6,750	5,666	19.1%	6,798	-0.7%	5,070	4,521	12.1%
Interest Expense	878	740	18.6%	800	9.7%	425	247	72.2%
Financial Other Income	771	691	11.6%	692	11.4%	638	1,828	-65.1%
PBT pre-exceptionals / forex impact	6,643	5,617	18.3%	6,690	-0.7%	5,282	6,101	-13.4%
PBT post exceptionals / forex impact	6,440	4,799	34.2%	6,690	-3.7%	5,262	5,310	-0.9%
Taxes	1,933	1,611	20.0%	1,672	15.6%	1,584	1,406	12.7%
Reported Net Profit	4,507	3,188	41.4%	5,017	-10.2%	3,678	3,905	-5.8%
Adjusted Net Profit	4,657	4,133	12.7%	5,017	-7.2%	3,692	4,477	-17.5%

Exhibit 3. 1QFY25 costs breakdown							
	CONSOLIDATED			PARENT			
% of net sales	1QFY25	1QFY24	1QFY25E	1QFY25	1QFY24		
Cost of Goods Sold	44.4%	46.7%	44.8%	44.0%	43.7%		
Staff Cost	8.4%	9.2%	9.4%	5.7%	6.0%		
Advertisement & Publicity	10.0%	9.4%	9.4%	12.0%	12.5%		
Other Expenses	15.9%	16.9%	16.1%	14.3%	14.3%		

Source: Company, JM Financial

Exhibit 4. Trends in geo-wise revenue and profitability									
	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25
YOY Growth									
India - Home Care	-3.5%	1.6%	10.1%	14.1%	13.4%	5.1%	4.7%	6.0%	8.4%
India - Personal Care	25.3%	17.7%	13.9%	17.2%	1.9%*	-1.4%*	2.4%*	4.0%*	7.9%*
Indonesia	-12.0%	-11.0%	-3.0%	5.0%	15.0%	14.0%	7.0%	17.0%	11.0%
Africa	12.0%	13.0%	23.0%	8.0%	16.0%	17.0%	14.0%	16.0%	-23.0%
Others	15.0%	34.0%	47.0%	64.0%	79.0%	99.0%	181.0%	262.0%	147.0%
EBITDA margin									
India	22.9%	21.9%	27.6%	26.9%	25.2%	26.2%	30.0%	27.0%	25.0%
Indonesia	15.1%	16.8%	19.7%	21.3%	19.1%	17.5%	20.5%	24.8%	23.3%
Africa	5.8%	4.9%	8.5%	6.5%	6.8%	8.1%	10.9%	13.6%	14.4%
Others	1.0%	1.8%	5.0%	8.1%	0.8%	-0.8%	-3.6%	4.1%	4.8%

Source: Company, JM Financial. Note: International growth stated above are on constant currency basis, \*Organic growth

## Exhibit 5. Interesting launches in the Home-care category expected to structurally improve the segment's growth rates going forward

Launched Goodknight Liquid Vaporiser with an exclusive RNF molecule across India



Launched the all-new HIT Spray Matic



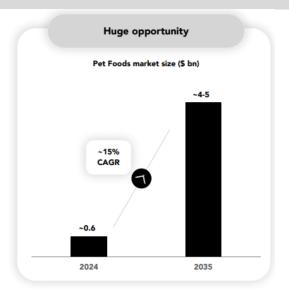
Source: Company PPT, JM Financial

## Exhibit 6. Pet Care category has a huge headroom of growth in India

Calorie etration of pets ~10% <5%

Highly underpenetrated category





\*Calorie conversion = Calories consumed by a Pet from packaged food out of the total calories consumed by a Pet

Source: Company PPT, JM Financial

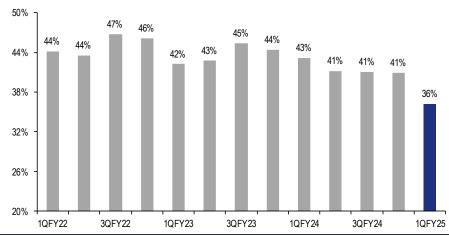
Exhibit 7. Consolidated sales declined 3% (incl inorganic) during Jun-Q



Source: Company, JM Financial

Exhibit 8. Share of International revenue down to 36% now

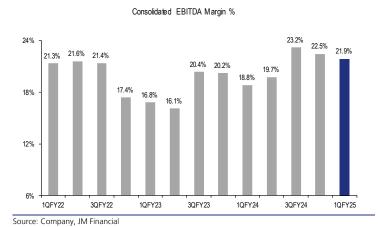
International Revenue - % of Total

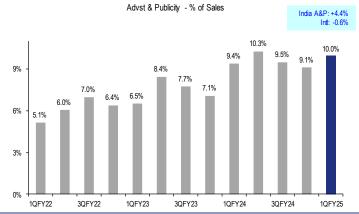


Source: Company, JM Financial

# Exhibit 9. Consolidated EBITDA margin up 307bps yoy but down 58bps qoq

## Exhibit 10. A&P spends were well-controlled this time round





Source: Company, JM Financial

## Exhibit 11. GCPL one year forward PE band



Source: Company, Bloomberg, JM Financial

## Financial Tables (Consolidated)

Profit & Loss Statement					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Sales excl Excise	1,21,742	1,31,987	1,39,741	1,47,141	1,63,942
Sales Growth	11.3%	8.4%	5.9%	5.3%	11.4%
Other Operating Income	1,023	1,173	1,221	1,165	1,282
Total Revenue	1,22,765	1,33,160	1,40,961	1,48,306	1,65,223
Cost of Goods Sold/Op. Exp.	60,751	67,028	63,203	64,552	71,632
Personnel cost	11,041	11,115	12,493	12,948	14,345
Other expenses	26,055	29,625	34,560	36,367	40,059
EBITDA	24,917	25,392	30,705	34,439	39,187
EBITDA (%)	20.5%	19.2%	22.0%	23.4%	23.9%
EBITDA Growth (%)	2.0%	1.9%	20.9%	12.2%	13.8%
Depn & Amort	2,099	2,363	2,410	2,203	2,318
EBIT	22,818	23,029	28,295	32,236	36,870
Other Income	897	1,684	2,690	3,105	3,674
Finance Cost	1,102	1,757	2,964	2,479	1,970
PBT before Excep & Forex	22,614	22,955	28,021	32,862	38,574
Excep & forex Inc/Loss(-)	-1,064	-1,628	-26,039	-177	0
PBT	21,550	21,327	1,982	32,685	38,574
Taxes	3,719	4,303	7,588	9,636	9,721
Extraordinary Inc/Loss(-)	0	0	0	0	0
Assoc. Profit/Min. Int.(-)	-3	0	0	0	0
Reported Net profit	17,834	17,025	-5,605	23,050	28,853
Adjusted Net Profit	17,493	17,831	19,809	23,050	28,853
Net Margin (%)	14.4%	13.5%	14.2%	15.7%	17.6%
Diluted share capital (mn)	1,023	1,023	1,023	1,023	1,023
Diluted EPS (INR)	17.1	17.4	19.4	22.5	28.2
Diluted EPS Growth	6.9%	1.9%	11.1%	16.4%	25.2%
Total Dividend + Tax	0	0	5,114	9,220	14,427
Dividend Per Share (Rs)	0.0	0.0	5.0	9.0	14.1

Balance Sheet					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Shareholders' Fund	1,15,559	1,37,942	1,25,986	1,43,503	1,60,013
Share capital	1,023	1,023	1,023	1,023	1,023
Reserves & Surplus	1,14,537	1,36,920	1,24,963	1,42,481	1,58,990
Preference Share Capital					
Minority Interest	0	0	0	0	0
Total Loans	16,077	10,340	31,546	25,237	20,190
Def. Tax Liab / Assets (-)	-6,796	-6,412	-2,804	-1,928	-1,928
Total - Equity & Liab	1,24,840	1,41,870	1,54,729	1,66,813	1,78,275
Net Fixed Assets	92,391	98,835	1,04,560	1,06,877	1,09,079
Gross Fixed Assets	48,399	52,953	73,723	78,223	82,723
Intangible Assets	53,768	58,223	50,264	50,264	50,264
Less: Depn. & Amort.	10,958	12,805	21,236	23,439	25,756
Capital WIP	1,182	465	1,809	1,829	1,849
Investments	10,154	30,290	35,037	42,044	50,453
Current Assets	50,514	37,880	40,845	43,978	46,866
Inventories	21,299	15,372	12,709	12,979	14,012
Sundry Debtors	11,163	12,453	15,354	16,167	17,564
Cash & Bank Balances	11,078	3,907	5,469	6,789	6,443
Loans & Advances	1,566	1,653	2,300	2,530	2,783
Other Current Assets	5,408	4,495	5,012	5,513	6,064
Current Liab. & Prov.	28,219	25,135	25,713	26,086	28,123
Current Liabilities	26,164	23,202	22,553	23,291	25,089
Provisions & Others	2,054	1,933	3,161	2,795	3,034
Net Current Assets	22,295	12,745	15,131	17,892	18,743
Application of Funds	1,24,840	1,41,870	1,54,729	1,66,813	1,78,275

Source: Company, JM Financial

Source: Company, JM Financial

Cash Flow Statement					(INR mn)
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Profit before Tax	21,550	21,327	1,982	32,685	38,574
Depn. & Amort.	2,099	2,363	2,410	2,203	2,318
Net Interest Exp. / Inc. (-)	205	73	274	-626	-1,705
Inc (-) / Dec in WCap.	-5,362	933	-4,559	-857	-1,197
Others	489	994	24,332	1,053	0
Taxes Paid	-4,475	-4,185	-3,739	-10,220	-9,721
Operating Cash Flow	14,506	21,507	20,700	24,238	28,270
Capex	-2,765	77	306	-4,500	-4,500
Free Cash Flow	11,741	21,583	21,006	19,738	23,770
-Inc/dec in investments	-6,467	-18,769	-9,085	-7,007	-8,409
Other current assets	590	1,109	-24,851	2,928	3,674
Investing Cash Flow	-8,642	-17,583	-33,630	-8,579	-9,234
Inc/(dec) in capital	0	0	0	0	0
Dividend+Tax Thereon	0	0	-5,114	-5,532	-12,344
Inc/dec in loans	-2,198	-6,344	22,652	-6,309	-5,047
Other assets	-1,597	-1,600	-3,474	-2,498	-1,990
Financing Cash Flow	-3,795	-7,943	14,063	-14,339	-19,381
Inc / Dec (-) in Cash	2,068	-4,020	1,133	1,319	-346
Opening cash balance	9,010	7,927	4,337	5,469	6,789
Closing cash balance	11,078	3,907	5,469	6,789	6,443

Source: Company, JM Financial

Dupont Analysis					
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
Net Margin	14.4%	13.5%	14.2%	15.7%	17.6%
Asset Turnover (x)	1.1	1.0	0.9	0.9	1.0
Leverage Factor (x)	1.1	1.1	1.1	1.2	1.1
RoE	16.7%	14.1%	15.0%	17.1%	19.0%
Key Ratios					
Y/E March	FY22A	FY23A	FY24A	FY25E	FY26E
BV/Share (INR)	113.0	134.9	123.2	140.3	156.4
ROIC (%)	18.1%	16.4%	-69.2%	19.2%	22.7%
ROE (%)	16.7%	14.1%	15.0%	17.1%	19.0%
Net Debt-equity ratio (x)	0.0	-0.2	-0.1	-0.2	-0.2
PER	87.7	86.1	77.5	66.6	53.2
PBV	13.3	11.1	12.2	10.7	9.6
EV/EBITDA	61.4	59.5	49.7	43.9	38.2
EV/Net Sales	12.6	11.4	10.9	10.3	9.1
Debtor days	33	34	40	40	39
Inventory days	64	43	33	32	31
Creditor days	98	79	75	75	73

Source: Company, JM Financial

History of Recommendation and Target Price					
Date	Recommendation	Target Price	% Chg.		
25-Mar-21	Buy	870			
11-May-21	Buy	915	5.2		
5-Aug-21	Buy	1,095	19.7		
27-Sep-21	Buy	1,095	0.0		
11-Nov-21	Buy	1,135	3.7		
20-Dec-21	Buy	1,120	-1.3		
8-Feb-22	Buy	1,035	-7.6		
20-May-22	Buy	1,030	-0.5		
3-Aug-22	Buy	1,025	-0.5		
7-Oct-22	Buy	1,035	1.0		
8-Nov-22	Buy	1,000	-3.4		
1-Feb-23	Buy	1,050	5.0		
28-Apr-23	Buy	1,050	0.0		
10-May-23	Buy	1,100	4.8		
8-Aug-23	Buy	1,165	5.9		
9-Oct-23	Buy	1,110	-4.7		
1-Nov-23	Buy	1,115	0.5		
8-Jan-24	Buy	1,220	9.4		
1-Feb-24	Buy	1,335	9.4		
8-May-24	Buy	1,420	6.4		



#### APPENDIX I

#### JM Financial Institutional Securities Limited

Corporate Identity Number: U67100MH2017PLC296081

Member of BSE Ltd. and National Stock Exchange of India Ltd.

SEBI Registration Nos.: Stock Broker - INZ000163434, Research Analyst - INH000000610

Registered Office: 7th Floor, Cnergy, Appasaheb Marathe Marg, Prabhadevi, Mumbai 400 025, India.

Board: +91 22 6630 3030 | Fax: +91 22 6630 3488 | Email: jmfinancial.research@jmfl.com | www.jmfl.com Compliance Officer: Mr. Sahil Salastekar | Tel: +91 22 6224 1073 | Email: sahil.salastekar@jmfl.com

Grievance officer: Mr. Sahil Salastekar | Tel: +91 22 6224 1073 | Email: instcompliance@jmfl.com

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Hold	Price expected to move in the range of 10% downside to 10% upside from the current market price for stocks with market capitalisation in excess of INR 200 billion and REITs* and in the range of 10% downside to 15% upside from the current market price for all other stocks, over the next twelve months.			
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