Buy



Hindustan Unilever

Estimate changes

TP change

Rating change

Bloomberg	HUVR IN
Equity Shares (m)	2350
M.Cap.(INRb)/(USDb)	6248.3 / 74.3
52-Week Range (INR)	3035 / 2170
1, 6, 12 Rel. Per (%)	-6/8/-20
12M Avg Val (INR M)	5058

Financials & Valuations (INR b)

Tillalicials & Valua	ions (num	~	
Y/E March	2025E	2026E	2027E
Sales	641.7	696.6	754.1
Sales Gr. (%)	3.7	8.6	8.3
EBITDA	153.2	168.9	184.5
EBITDA mrg. (%)	23.9	24.2	24.5
Adj. PAT	106.5	119.9	132.0
Adj. EPS (INR)	45.3	51.0	56.2
EPS Gr. (%)	3.7	12.5	10.1
BV/Sh.(INR)	219.8	224.3	231.0
Ratios			
RoE (%)	20.7	23.0	24.7
RoCE (%)	29.0	31.6	33.8
Payout (%)	99.3	94.1	90.8
Valuations			
P/E (x)	58.6	52.1	47.3
P/BV (x)	12.1	11.9	11.5
EV/EBITDA (x)	40.5	36.6	33.4
Div. Yield (%)	1.7	1.8	1.9

Shareholding pattern (%)

As On	Sep-24	Jun-24	Sep-23
Promoter	61.9	61.9	61.9
DII	14.2	14.2	12.0
FII	12.2	11.9	13.9
Others	11.7	12.1	12.2

FII Includes depository receipts

Miss on volume; core portfolio performs well

CMP: INR2,659

Hindustan Unilever's (HUVR) 2QFY25 revenue was up 2% at INR157.3b (in line), with underlying growth of 3%. Volume growth of 3% was below our estimate of 5% (4% in 1QFY25). Demand trends remained stable, with moderate growth in urban areas and a stable recovery in rural regions.

TP: INR3,200 (+20%)

- Home Care maintained high-single-digit volume growth and 8% revenue growth, led by both Fabric Wash and Household Care. Beauty & Wellbeing segment clocked mid-single digit volume growth, with underlying growth of 7% (reported 2%). Hair Care portfolio reported high single-digit volume growth and premium portfolio clocked strong double-digit growth.
- Personal Care posted low single-digit volume growth with a 5% decline in revenue. Pricing action in skin cleansing is hurting growth. Oral Care grew in high single digits. Food & Refreshment (F&R) posted a low single-digit volume decline with a 2% fall in revenue. Tea business is affected by persistently high inflation (25% YoY) in the category. A modest price hike was taken in 2Q, and an additional hike is expected in 3Q. Nutrition drinks saw a weak show.
- Gross margin contracted by 140bp YoY to 51.6% (miss) due to rising commodity prices. HUVR cut A&P spending by 14% YoY, leading to a lower contraction in EBITDA margin by 50bp to 23.8% (in line).
- The company focuses on volume-led growth through various initiatives for strengthening its core portfolio, expanding TAM, relevant for all channels, etc. Core portfolio (Home Care and Beauty Wellbeing with 55-60% revenue revenue) clocked 7-8% underlying growth in 2Q (largely volume-led). Thereby, along with macro improvements, HUVR can see volume acceleration in the ensuing quarters. Besides, the company is expected to take a price hike in low single digits (to offset inflation), which will also support revenue growth.
- Despite weakness in overall consumption, we believe HUVR can still see an upward growth trajectory. Rural is still performing well, and HUVR has relatively higher saliency from rural. We reiterate BUY rating with a TP of INR3,200 (60x on Sep'26E EPS).

In-line sales; miss on volume growth

- Reported net sales grew 2% YoY to INR157.3b (est. INR157.6b), with underlying volume growth of 3% YoY. EBITDA was flat YoY at INR37.9b (est. INR37.8b), PBT declined 1% YoY to INR35.6b (est. INR36.1b), and PAT (bei) was down 2% YoY at INR26.0b (est. INR26.9b).
- Segmental performance:
- Home Care (36% of total sales) revenue rose 8.0% YoY to INR57.3b and margin expanded 30bp YoY to 19.4%.
- Beauty and Wellbeing revenue (21% of total sales) grew 2.5% YoY to INR34.2b and margin contracted 70bp YoY to 32.8%.

Naveen Trivedi – Research Analyst (Naveen.Trivedi@motilaloswal.com

Research Analyst: Pratik Prajapati (pratik.prajapati@motilaloswal.com) | Tanu Jindal (Tanu.Jindal@MotilalOswal.com)

- Personal Care revenue (15% of total sales) was down 4.9% YoY at 24.1b and margin contracted 140bp YoY to 16.9%.
- F&R sales (24% of total sales) declined 1.2% YoY to INR38.0b and margin contracted 60bp YoY to 18.1%.
- Gross margin contracted 140bp YoY to 51.6% (est. 52.5%) on rising commodity prices. Employee and other expenses rose 7% each, while ad-spends declined 14% YoY. EBITDA margin contracted by 50bp YoY to 23.8%. (est. 23.6%).
- A one-off indirect tax impact in Sep'23 was included in the reported sales for the quarter. Excluding this effect, intrinsic sales and APAT growth stood at 3% and 2%, respectively
- In 1HFY25, net revenue/EBITDA grew by 2%/1%, while APAT was flat YoY. In 2HFY25, we expect net revenue/EBITDA/APAT will grow by 6%/8%/9%.
- The board has declared an interim dividend of INR19 per share and a special dividend of INR10 per share.

Management conference call highlights

- Demand remained steady, with rural continuing to grow well, whereas urban demand seeing weakness. HUVR is focusing on its own initiatives to drive volume-led growth.
- The company has outlined four key initiatives to position itself as an outperformer: 1) strengthen core brands through superior offerings, 2) drive premiumization, 3) reshape the portfolio toward high-growth categories, and 4) lead in emerging channels of the future.
- The trends of upgrade and premiumization remain evident in rural markets, and the company expects this momentum to continue moving forward.
- HUVR has announced the separation of its Ice Cream business to focus on its core operations. The mode of separation will be decided by year end.
- There is volatility in the commodity prices. Crude oil, soda ash and skimmed milk powder prices declined by 10%, 5%, and 10%, respectively, while palm oil and tea prices increased by 10% and 25%, respectively.

Valuation and view

- We cut our EPS estimates by 2% for FY25 and FY26 each as we moderate our growth assumptions amid RM cost pressure.
- HUVR's wide product basket and presence across price segments should help the company achieve a steady growth recovery.
- Under the new leadership of Mr. Rohit Jawa, HUVR is expected to take corrective actions to address the white space, particularly in BPC and F&R. The company commands strong leadership in Home Care, which can be capitalized during improving macros.
- We reiterate our BUY rating with a TP of INR3,200, based on 60x Sep'26E EPS, close to last five-year average P/E.

 $Motilal\ Oswal$

Quarterly performance (Consolidated) (INR b)

Y/E March		FY24			FY25E					FY25	Var.	
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE	FY24	FY25E	2QE	var.
Domestic volume growth (%)	3.0	2.0	2.0	2.0	4.0	3.0	3.5	4.5	2.3	3.8	5.0	
Revenue	155.0	156.2	155.7	152.1	157.1	159.3	163.4	162.0	619.0	641.7	160.0	-0.4%
YoY change (%)	6.0	3.2	-0.2	0.0	1.4	1.9	5.0	6.5	2.2	3.7	2.4	
COGS	76.8	73.5	74.8	72.6	75.5	77.1	78.6	76.9	298	308	76.0	
Gross Profit	78.2	82.8	80.9	79.5	81.6	82.2	84.8	85.1	321.4	333.7	84.0	
Margin %	50.4	53.0	52.0	52.3	52.0	51.6	51.9	52.5	51.9	52.0	52.5	
EBITDA	36.7	38.0	36.7	35.4	37.4	37.9	39.2	38.6	146.6	153.2	37.8	0.5%
YoY change (%)	7.7	9.1	-0.8	-1.1	2.2	-0.1	7.0	9.2	3.6	4.5	-0.6	
Margins (%)	23.7	24.3	23.5	23.2	23.8	23.8	24.0	23.8	23.7	23.9	23.6	
Depreciation	2.9	3.0	3.1	3.2	3.3	3.4	3.3	3.3	12.2	13.3	3.3	
Interest	0.5	0.9	0.9	1.1	0.9	1.1	1.1	1.0	3.3	4.2	0.9	
Other income	1.8	1.8	2.1	2.3	2.6	2.2	2.4	2.6	8.1	9.7	2.6	
PBT	35.1	36.0	34.8	33.4	35.8	35.6	37.2	36.8	139.2	145.4	36.1	-1.2%
Tax	9.2	9.3	9.4	8.6	9.2	9.5	9.5	9.5	36.4	37.6	9.1	
Rate (%)	26.1	25.9	27.0	25.7	25.6	26.6	25.5	25.9	26.2	25.9	25.2	
PAT bei	25.8	26.6	25.3	25.0	26.5	26.0	27.7	27.2	102.7	106.5	27.0	-3.5%
YoY change (%)	8.0	-1.1	-2.0	-1.6	2.5	-2.1	9.4	9.0	0.7	3.7	1.4	
Reported Profit	25.5	26.6	25.1	25.6	26.1	25.9	27.7	27.2	102.8	107.0	27.0	

E: MOFSL Estimates

Exhibit 1: Segmental performance

Exhibit 1: Segmental perform	ance									
Segment Revenue (INR b)	1QFY23	2QFY23	3QFY23	4QFY23	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25
Home Care	49.3	51.4	55.1	56.4	54.2	53.1	54.4	57.1	56.7	57.3
Beauty & Personal Care	54.1	56.0	57.6	52.6	56.7	58.7	57.8	51.3	56.7	58.3
-Beauty and wellbeing	-	-	-	-	31.7	33.4	-	30.6	32.8	34.2
-Personal care	-	-	-	-	25.0	25.4	-	20.6	23.9	24.1
Foods & Refreshments	36.3	37.6	37.0	37.9	38.0	38.5	37.3	39.1	38.5	38.0
Others	6.6	6.5	6.2	5.3	6.1	5.9	6.1	4.7	5.2	5.6
Net Segment Revenue	146.2	151.4	156.0	152.2	155.0	156.2	155.7	152.1	157.1	159.3
Growth YoY (%)										
Home Care	29.8	34.0	31.5	18.7	10.0	3.2	(1.3)	1.3	4.6	8.0
Beauty & Personal Care	18.2	11.9	11.4	11.6	4.8	5.0	0.3	(2.5)	(0.0)	(0.7)
-Beauty and wellbeing	-	-	-	-	-	-	-	-	3.5	2.5
-Personal care	-	-	-	-	-	-	-	-	(4.5)	(4.9)
Foods & Refreshments	9.3	3.7	6.8	2.6	4.7	2.6	0.9	3.1	1.4	(1.2)
Others	192.5	147.0	139.9	74.5	(7.7)	(9.4)	(1.8)	(11.6)	(15.2)	(5.2)
Net Segment Revenue	22.7	19.0	19.1	13.0	6.0	3.2	(0.2)	(0.0)	1.4	1.9
Salience (%)										
Home Care	33.7	34.0	35.4	37.0	35.0	34.0	35.0	37.5	36.1	36.0
Beauty & Personal Care	37.0	36.9	37.0	34.6	36.6	37.6	37.1	33.7	36.1	36.6
-Beauty and wellbeing	-	-	-	-	20.5	21.4	-	20.1	20.9	21.5
-Personal care	_	-	-	-	16.1	16.2	-	13.6	15.2	15.1
Foods & Refreshments	24.8	24.8	23.7	24.9	24.5	24.6	24.0	25.7	24.5	23.9
Others	4.5	4.3	4.0	3.5	3.9	3.8	3.9	3.1	3.3	3.5
Total Segment Revenue	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Segment Results (EBIT) - (INR b)	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0	100.0
Home Care	8.7	8.9	10.9	10.7	10.1	10.1	9.9	11.1	11.4	11.1
Beauty & Personal Care	14.3	14.1	14.5	13.7	14.7	15.8	14.7	12.9	14.3	15.3
-Beauty and wellbeing	-	-	-	-	10.2	11.2	-	9.1	10.0	11.2
-Personal care	-				4.5	4.6		3.8	4.3	4.1
Foods & Refreshments	5.8	7.4	6.6	6.8	6.8	7.2	7.1	7.4	7.4	6.9
	2.5	1.7	2.0	1.7	2.1	1.8	1.9	0.7	1.2	1.2
Others Total Segment Results	31.2	32.1	34.0	32.8	33.8	35.0	33.5	32.2	34.2	34.6
Total Segment Results	31.2	52.1	54.0	32.0	33.0	33.0	33.3	52.2	54.2	34.0
DRT	22.1	22.6	22.0	2/10	24.7	25.0	21 E	2/12	25.2	2E /I
PBT Growth VoV (%)	32.1	32.6	33.8	34.9	34.7	35.9	34.5	34.2	35.3	35.4
Growth YoY (%)										
Growth YoY (%) Home Care	30.7	21.6	26.3	14.2	17.1	14.6	(9.3)	3.6	12.1	9.9
Growth YoY (%) Home Care Beauty & Personal Care	30.7 10.9	21.6 1.2	26.3 0.5	14.2 10.4	17.1 3.2	14.6 12.4	(9.3) 1.2	3.6 (5.4)	12.1 (3.1)	9.9 (3.3)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing	30.7 10.9	21.6 1.2 -	26.3 0.5 -	14.2 10.4	17.1 3.2 -	14.6 12.4	(9.3) 1.2 -	3.6 (5.4)	12.1 (3.1) (2.2)	9.9 (3.3) 0.4
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care	30.7 10.9 -	21.6 1.2 -	26.3 0.5 -	14.2 10.4 -	17.1 3.2 -	14.6 12.4 -	(9.3) 1.2 -	3.6 (5.4) -	12.1 (3.1) (2.2) (5.3)	9.9 (3.3) 0.4 (12.3)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments	30.7 10.9 - - (3.7)	21.6 1.2 - - 12.0	26.3 0.5 - - 2.3	14.2 10.4 - - (4.8)	17.1 3.2 - - 17.8	14.6 12.4 - - (3.2)	(9.3) 1.2 - - 7.6	3.6 (5.4) - - 8.8	12.1 (3.1) (2.2) (5.3) 8.1	9.9 (3.3) 0.4 (12.3) (4.2)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others	30.7 10.9 - - (3.7) 364.8	21.6 1.2 - - 12.0 101.2	26.3 0.5 - - 2.3 175.3	14.2 10.4 - - (4.8) 74.0	17.1 3.2 - - 17.8 (15.1)	14.6 12.4 - - (3.2) 7.6	(9.3) 1.2 - - 7.6 (6.5)	3.6 (5.4) - - 8.8 (55.7)	12.1 (3.1) (2.2) (5.3) 8.1 (45.1)	9.9 (3.3) 0.4 (12.3) (4.2) (34.2)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results	30.7 10.9 - - (3.7)	21.6 1.2 - - 12.0	26.3 0.5 - - 2.3	14.2 10.4 - - (4.8)	17.1 3.2 - - 17.8	14.6 12.4 - - (3.2)	(9.3) 1.2 - - 7.6	3.6 (5.4) - - 8.8	12.1 (3.1) (2.2) (5.3) 8.1	9.9 (3.3) 0.4 (12.3) (4.2)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%)	30.7 10.9 - (3.7) 364.8 19.9	21.6 1.2 - 12.0 101.2 11.9	26.3 0.5 - 2.3 175.3 12.5	14.2 10.4 - (4.8) 74.0 10.0	17.1 3.2 - 17.8 (15.1) 8.3	14.6 12.4 - (3.2) 7.6 9.1	(9.3) 1.2 - 7.6 (6.5) (1.4)	3.6 (5.4) - - 8.8 (55.7) (2.1)	12.1 (3.1) (2.2) (5.3) 8.1 (45.1)	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care	30.7 10.9 - (3.7) 364.8 19.9	21.6 1.2 - 12.0 101.2 11.9	26.3 0.5 - - 2.3 175.3 12.5	14.2 10.4 - (4.8) 74.0 10.0	17.1 3.2 - 17.8 (15.1) 8.3	14.6 12.4 - (3.2) 7.6 9.1	(9.3) 1.2 - 7.6 (6.5) (1.4)	3.6 (5.4) - - 8.8 (55.7) (2.1)	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6	14.2 10.4 - - (4.8) 74.0 10.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6	14.2 10.4 - - (4.8) 74.0 10.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - - 20.7	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 21.2	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others	30.7 10.9 - - (3.7) 364.8 19.9 27.7 45.7 - - 18.5 8.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3	14.6 12.4 - - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - - 20.7	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 21.2	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%)	30.7 10.9 - - (3.7) 364.8 19.9 27.7 45.7 - - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0	14.6 12.4 - - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 21.2 5.6 100.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care	30.7 10.9 - - (3.7) 364.8 19.9 27.7 45.7 - - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0	14.6 12.4 - - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0	14.6 12.4 - - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty and wellbeing	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3	14.6 12.4 - - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty and wellbeing -Personal Care -Beauty and wellbeing -Personal care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 -	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 -	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 25.2 30.5 17.8	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 25.2 30.5 17.8 19.1	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Foods & Refreshments Others	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0 17.2 25.1 - 19.8 26.2	26.3 0.5 2.3 175.3 12.5 32.1 42.6 19.4 5.9 100.0 19.8 25.1 17.9 32.5	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0	26.3 0.5 - 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 25.2 30.5 17.8 19.1	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps)	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0 21.3	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0 17.2 25.1 - 19.8 26.2 21.2	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1 22.4	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0 21.3	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0 17.2 25.1 - 19.8 26.2 21.2	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8	14.2 10.4 - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 - (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.7 31.1 22.4	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care Beauty & Personal Care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - 15.9 38.0 21.3	21.6 1.2 - 12.0 101.2 11.9 27.6 43.9 - 23.2 5.3 100.0 17.2 25.1 - 19.8 26.2 21.2	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1 22.4	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5 (162) 22	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care Beauty & Personal Care -Beauty and wellbeing	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0 21.3	21.6 1.2 12.0 101.2 11.9 27.6 43.9 23.2 5.3 100.0 17.2 25.1 19.8 26.2 21.2 (176) (265)	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8 (82) (272)	14.2 10.4 - - (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1 22.4	(9.3) 1.2 - 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5 (162) 22	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0 21.3	21.6 1.2 12.0 101.2 11.9 27.6 43.9 23.2 5.3 100.0 17.2 25.1 19.8 26.2 21.2 (176) (265)	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8 (82) (272)	14.2 10.4 (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6 (75) (27)	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1 22.4	(9.3) 1.2 - 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5 (162) 22	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - 15.9 38.0 21.3 11 (175) - (214)	21.6 1.2 12.0 101.2 11.9 27.6 43.9 23.2 5.3 100.0 17.2 25.1 19.8 26.2 21.2 (176) (265) 148	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8 (82) (272) - (77)	14.2 10.4 (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6 (75) (27) - (138)	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8 114 (43) 200	14.6 12.4 (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.7 31.1 22.4 189 179 - (112)	(9.3) 1.2 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5 (162) 22 - 118	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7 134 (81) (176) (16) 118	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7 33 (70) (68) (142) (55)
Growth YoY (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Salience (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty & Personal Care -Beauty & Refreshments Others Total Segment Results Segmental EBIT margin (%) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care Foods & Refreshments Others Total EBIT margin change YoY (bps) Home Care Beauty & Personal Care -Beauty and wellbeing -Personal care	30.7 10.9 - (3.7) 364.8 19.9 27.7 45.7 - 18.5 8.0 100.0 17.5 26.4 - - 15.9 38.0 21.3	21.6 1.2 12.0 101.2 11.9 27.6 43.9 23.2 5.3 100.0 17.2 25.1 19.8 26.2 21.2 (176) (265)	26.3 0.5 2.3 175.3 12.5 32.1 42.6 - 19.4 5.9 100.0 19.8 25.1 - 17.9 32.5 21.8 (82) (272)	14.2 10.4 (4.8) 74.0 10.0 32.7 41.6 - 20.7 5.1 100.0 19.0 26.0 - 17.9 31.7 21.6 (75) (27)	17.1 3.2 - 17.8 (15.1) 8.3 30.0 43.6 30.3 13.3 20.2 6.3 100.0 18.7 26.0 32.3 18.0 17.9 34.9 21.8	14.6 12.4 (3.2) 7.6 9.1 29.0 45.2 31.9 13.3 20.6 5.3 100.0 19.1 26.9 33.5 18.3 18.7 31.1 22.4	(9.3) 1.2 - 7.6 (6.5) (1.4) 29.5 43.7 - 21.2 5.6 100.0 18.2 25.3 - 19.0 30.9 21.5 (162) 22	3.6 (5.4) - - 8.8 (55.7) (2.1) 34.6 40.2 28.4 11.8 23.0 2.3 100.0 19.5 25.2 29.8 18.4 18.9 15.9 21.1	12.1 (3.1) (2.2) (5.3) 8.1 (45.1) 1.1 33.3 41.8 29.3 12.4 21.6 3.4 100.0 20.0 25.2 30.5 17.8 19.1 22.6 21.7	9.9 (3.3) 0.4 (12.3) (4.2) (34.2) (1.3) 32.2 44.3 32.5 11.8 20.0 3.5 100.0 19.4 26.2 32.8 16.9 18.1 21.6 21.7

Source: Company, MOFSL



Highlights from the management commentary

Operational environment

- FMCG demand witnessed growth moderation in urban markets, while rural demand continued to recover gradually during the quarter.
- HUVR's business-winning shares and corporate value shares increased during the quarter.
- Reported underlying price declined 1% in 2Q, while it was flat intrinsically.
- HUVR focuses on volume-led growth to drive competition.
- It will announce a price hike in a low single digit if commodity prices remain at the current level.
- The company has outlined four key initiatives to position itself as an outperformer: 1) strengthen core brands through superior offerings, 2) drive premiumization, 3) reshape the portfolio toward high-growth categories, and 4) lead in emerging channels of the future.
- HUVR has announced the separation of its Ice Cream business to focus on its core operations. The Ice Cream segment demands high investment and has lower margins.
- The company is exploring two strategic options for the Ice Cream business either a sale or a demerger with a separate listing. A final decision is expected to be taken by year end.
- The premium portfolio continues to outperform the popular and mass segments.
- The trends of upgrade and premiumization remain evident in rural markets, and the company expects this momentum to continue moving forward.
- The revised formulations for soaps (Lux, Lifebuoy) have received positive customer feedback. However, the company remains watchful and will continue to monitor the performance in this category closely.
- Shikhar app is used by ~1.37m retailers, with 70% transacting on a monthly basis.
- HUVR's distribution mix comprises 70% through General Trade, 20% through Modern Trade and 6-7% via e-commerce (including quick commerce) and 3-4% through other channel.
- Organized trade typically offers higher margins compared to general trade, with mass-market products like sachets generally not sold through organized channels.
- Organized trade continues to outpace growth in other channels, and the company is gaining market share within this segment.
- The modern trade business continues to deliver consistent double-digit growth, while e-commerce is expanding at a faster pace, albeit with a relatively small contribution to the company's overall revenue.
- The effective tax rate is marginally above 26% for FY25.

Costs and margins

Gross margin was primarily impacted by RM prices. There is volatility in commodity prices. Crude oil, soda ash and skimmed milk powder prices declined by 10%, 5%, and 10%, respectively, while palm oil and tea prices increased by 10% and 25%.

6

- A&P expenses declined by 14% YoY, primarily due to a high base effect (up 65% in 2QFY24). As a percentage of sales, A&P decreased by 170bp YoY to 9.4% (11.2% in 2QFY24) to INR15b. HUVR's average A&P spends stand at ~10.5% of sales. There are no significant underlying factors driving the reduction in ad spending.
- HUVR focuses on maintaining EBITDA margin at the current level. Therefore, the focus will be on expanding GP margin and investing in brands.

Segmental highlights

Home Care

- Home Care grew by 8%, with high-single digit underlying volume growth (UVG).
- Both Fabric Wash and Household Care segments saw high-single digit volume growth.
- The liquids portfolio continued to outperform with strong double-digit volume growth.
- The company expanded the Rin liquid range and entered the floor cleaner market with a superior product under the Vim brand.
- The fabric enhancers category was strengthened with the launch of Comfort beads.

Beauty & Wellbeing

- Beauty & Wellbeing standalone revenue grew by 7% (1% reported growth), with mid-single digit UVG.
- Hair Care maintained its strong momentum, growing in high-single digits.
 Sunsilk, Dove, and Tresemme grew in double -digits.
- Skin Care and Colour Cosmetics delivered mid-single digit growth, while the premium skin portfolio maintained a double-digit growth trajectory.
- New products launched during the quarter included Tresemme's Lamellar Gloss range, Ponds' Hydra Miracle Body Gel Lotion, Glow and Lovely's Niacinamide Serum, and Lakme's Lip Oil and Lip Glaze collection.

Personal care

- Personal Care saw a 5% decline due to price cuts and a low-single digit volume decline.
- Skin Cleansing segment declined, driven by pricing actions taken during the year.
- The premium portfolio performed better than the segment, with bodywash continuing to strengthen its market leadership, showing high double-digit growth.
- Oral Care grew by high single digits, led by Closeup.
- Lux introduced a superior range of sandalwood soap and bodywash during the quarter, leveraging the WiMI strategy.
- In Personal Care, the company has undertaken four major initiatives: 1) upgrading the product portfolio, which has led to sequential improvements, 2) price reductions in the mass segment, 3) continuous innovation, and 4) increasing the focus on growing its share in organized trade channels.

Food & Refreshment (F&R)

■ F&R declined by 2%, with a low-single digit volume decline.

23 October 2024

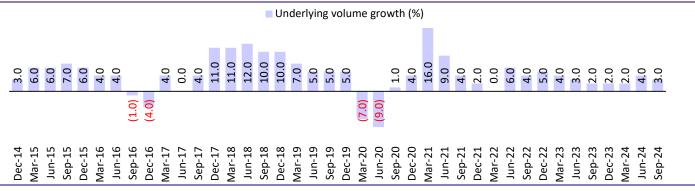
MOTILAL OSWAL

- The Tea segment continued to solidify its market leadership with value and volume share gains. Green and Functional teas maintained strong volume growth, although the overall category volumes remained subdued due to continuous downtrading to loose tea by consumers in the inflationary pressure.
- The two thirds of F&R business is from the tea and HFD.
- HUVR has delayed the price hike in the tea business. A modest price increase for tea was implemented in 2Q, with an additional hike anticipated in 3Q.
- Coffee registered double-digit growth, and nutrition drinks gained market share despite subdued consumption.
- Since the acquisition of the nutrition business, the company has achieved a 250bp gain in market share and a 700bp increase in penetration levels. The company remains committed to maintaining its focus on this segment.
- Foods clocked low-single digit volume growth, with strong performance in Food Solutions, Mayonnaise, Peanut Butter, and International sauces, aided by portfolio extension and distribution expansion.
- Ice Cream volume growth remained flat YoY, impacted by the rainfall in some regions of the country.
- Ice Cream business on quick commerce is more than 10%.
- New launches during the quarter included Horlicks INR10 sachet, Horlicks
 Diabetes Plus chocolate flavor, Knorr's Korean Kimchi Soup, and Kissan's 100%

 Fruit-based Spread.

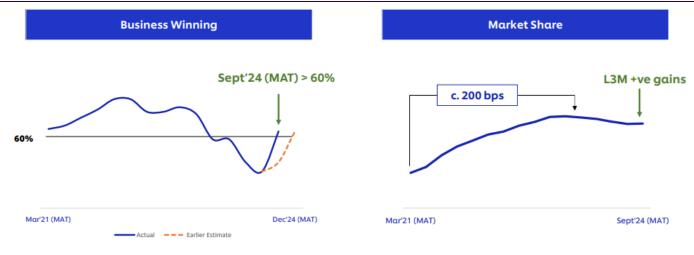
Story in charts

Exhibit 2: Volume grew 3% YoY in 2QFY25



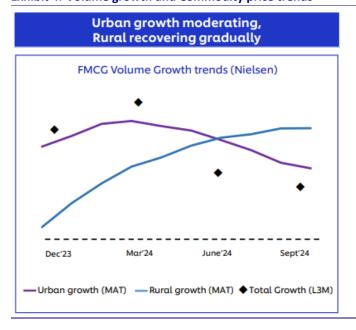
Source: Company, MOFSL

Exhibit 3: HUVR competitive performance



Source: Company presentation, MOFSL

Exhibit 4: Volume growth and Commodity price trends



	SQ'24 Ir	nflation	
	vs. SQ'23	vs. JQ'24	
Crude Oil (Brent USD/bbl)	-10%	-10%	
Soda Ash (INR/ton)	-5%	0%	
Palm Oil (BMD CPO USD/MT)	+10%	+5%	
Tea (INR/kg)	+25%	+20%	

-10%

Volatile commodity prices,

Tea and Crude Palm Oil prices increase

Source: Company presentation, MOFSL

23 October 2024 8

Skimmed

Milk Powder (INR/kg)

Exhibit 5: Gross margin contracted 140bp YoY to 51.6%

Exhibit 6: A&P spending declined 170bp YoY to 9.4%



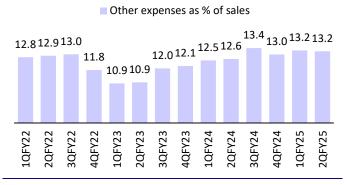


Source: Company, MOFSL

Exhibit 7: Employee expenses up 30bp YoY to 5.2%

Exhibit 8: Other expenses increased 60bp YoY to 13.2%

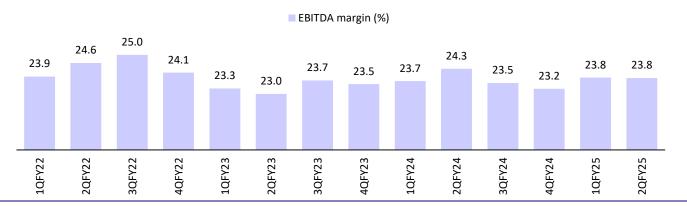




Source: Company, MOFSL

Source: Company, MOFSL

Exhibit 9: EBITDA margin contracted 50bp YoY to 23.8%



Source: MOFSL, Company

Valuation and view

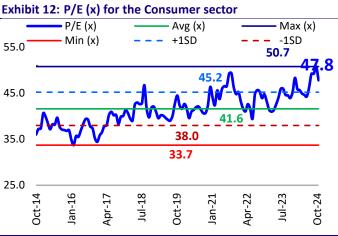
- We cut our EPS estimates by 2% for FY25 and FY26 as we moderate our growth assumptions amid RM cost pressure.
- HUVR's wide product basket and presence across price segments should help the company achieve a steady growth recovery.
- Under the new leadership of Mr. Rohit Jawa, HUVR is expected to take corrective actions to address the white space, particularly in BPC and F&R. The company commands strong leadership in Home Care, which can be capitalized during improving macros.
- We reiterate our BUY rating with a TP of INR3,200, based on 60x Sep'26E EPS, close to last five-year average P/E.

Exhibit 10: We cut our EPS estimates by 2% for FY25 and FY26

(INR b)	New es	timates	Old est	timates	Change (%)		
	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E	
Sales	641.7	696.6	645.6	703.9	-0.6%	-1.0%	
EBITDA	153.2	168.9	153.4	170.9	-0.2%	-1.2%	
PAT	106.5	121.0	108.9	122.9	-2.1%	-1.6%	

Source: MOFSL





Source: Bloomberg, MOFSL

Financials and valuations

Income Statement									(INR b)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Total Revenue	393.1	397.8	470.3	524.5	605.8	619.0	641.7	696.6	754.1
Change (%)	10.6	1.2	18.2	11.5	15.5	2.2	3.7	8.6	8.3
COGS	184.7	182.6	221.5	257.4	317.2	297.6	308.0	332.3	358.2
Gross Profit	208.4	215.2	248.8	267.1	288.6	321.4	333.7	364.3	395.9
Gross Margin (%)	53.0	54.1	52.9	50.9	47.6	51.9	52.0	52.3	52.5
Operating Exp	119.6	116.6	132.5	138.5	147.2	174.7	180.5	195.4	211.3
EBITDA	88.8	98.6	116.3	128.6	141.5	146.6	153.2	168.9	184.5
Change (%)	18.4	11.0	17.9	10.6	10.0	3.6	4.5	10.2	9.3
Margin (%)	22.6	24.8	24.7	24.5	23.4	23.7	23.9	24.2	24.5
Depreciation	5.7	10.0	10.7	10.9	11.4	12.2	13.3	14.0	14.5
Int. and Fin. Charges	0.3	1.2	1.2	1.1	1.1	3.3	4.2	4.3	4.4
Other Income - Recurring	6.6	6.3	4.1	2.6	5.1	8.1	9.7	10.6	11.7
Profit before Taxes	89.4	93.7	108.5	119.2	134.1	139.2	145.4	161.2	177.2
Change (%)	20.2	4.9	15.7	9.9	12.5	3.8	4.5	10.8	10.0
Margin (%)	23.1	23.9	23.4	23.1	22.5	22.8	23.1	23.5	23.9
Тах	25.4	24.1	26.1	29.9	32.0	36.4	37.6	40.4	44.5
Deferred Tax	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Tax Rate (%)	28.5	25.7	24.0	25.1	23.9	26.2	25.9	25.1	25.1
Profit after Taxes	60.2	67.4	81.2	88.5	102.0	102.7	106.5	119.9	132.0
Change (%)	13.6	12.0	20.5	9.0	15.2	0.7	3.7	12.5	10.1
Margin (%)	15.6	17.2	17.5	17.2	17.1	16.8	16.9	17.5	17.8
Reported PAT	61.7	67.7	80.0	88.9	101.2	102.8	107.0	120.5	132.6
Balance Sheet									(INR b)
Y/E March	FY19	FY20	FY21	FY22E	FY23E	FY24E	FY25E	FY26E	FY27E
Share Capital	2.2	2.2	2.3	2.3	2.4	2.4	2.4	2.4	2.4
Reserves	76.5	80.1	474.4	488.3	500.7	509.8	514.1	524.8	540.5
Net Worth	78.7	82.3	476.7	490.6	503.0	512.2	516.5	527.1	542.8
Loans	1.2	0.2	0.2	0.3	3.2	2.2	2.2	2.3	2.5
Capital Employed	79.8	82.5	476.9	490.9	506.2	514.4	518.7	529.4	545.3
Gross Block	90.6	108.3	578.6	589.8	613.3	636.1	651.1	666.1	681.1
Less: Accum. Depn.	-43.4	-53.5	-64.2	-75.1	-86.5	-98.6	-112.0	-125.9	-140.5
Net Fixed Assets incl Goodwill	47.2	54.8	514.4	514.7	526.8	537.4	539.1	540.1	540.6
Capital WIP	4.1	6.0	7.5	13.1	11.3	10.3	5.1	2.6	1.3
Investment in Subsidiaries	0.0	0.0	0.0	0.0	0.7	0.7	0.0	0.0	0.0
Current Investments	27.1	12.5	27.1	35.2	28.1	45.6	50.6	55.6	60.6
Deferred Charges	3.7	2.8	-59.7	-61.3	-64.1	-65.5	-65.5	-65.5	-65.5
Curr. Assets, L&A	98.2	125.4	138.5	142.0	163.9	191.0	199.8	226.3	258.5
In contain	25.7	27.7	25.0	41.0	42.5	40.3	40.2	F2 2	

Application of Funds
E: MOFSL Estimates

Net Current Assets

Inventory

Others

Account Receivables

Curr. Liab. and Prov.

Account Payables

Other Liabilities

Provisions

Cash and Bank Balance

23 October 2024 11

41.0

22.4

38.5

40.2

152.9

90.7

22.1

40.1

-10.9

490.9

42.5

30.8

46.8

43.8

95.7

23.6

41.2

3.4

506.2

160.5

25.7

18.2

37.6

16.7

84.4

16.1

0.0

-2.3

79.8

100.4

27.7

11.5

51.1

35.1

119.1

84.7

25.9

6.3

82.5

8.5

35.8

17.6

44.7

40.4

150.8

88.0

23.0

39.7

-12.3

476.9

40.2

30.0

75.6

45.2

205.1

104.9

23.8

76.4

-14.1

514.4

49.2

32.6

48.4

69.5

210.4

101.4

25.0

84.1

-10.7

518.7

53.2

35.4

62.3

75.4

229.7

110.1

27.1

92.5

-3.4

529.4

57.5

38.3

81.0

81.7

250.2

119.2

29.3

8.3

101.7

545.3

Financials and valuations

Ratios									(INR b)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
Basic (INR)									
EPS	27.8	31.2	34.6	37.7	43.4	43.7	45.3	51.0	56.2
Cash EPS	30.7	36.2	38.5	41.8	48.2	48.9	51.0	57.0	62.4
BV/Share	36.3	38.0	203.0	208.9	214.1	217.9	219.8	224.3	231.0
DPS	22.0	25.0	31.0	34.0	39.0	42.0	45.0	48.0	51.0
Payout %	93.6	94.6	91.5	91.5	89.8	96.1	99.3	94.1	90.8
Valuation (x)									
P/E	95.6	85.4	76.9	70.6	61.3	60.8	58.6	52.1	47.3
Cash P/E	86.6	73.5	69.1	63.6	55.1	54.4	52.1	46.7	42.6
EV/Sales	14.8	14.5	13.4	12.0	10.4	10.1	9.8	9.0	8.3
EV/EBITDA	64.4	57.8	53.3	48.3	43.8	42.1	40.5	36.6	33.4
P/BV	73.2	69.9	13.1	12.7	12.4	12.2	12.1	11.9	11.5
Dividend Yield (%)	0.8	0.9	1.2	1.3	1.5	1.6	1.7	1.8	1.9
Return Ratios (%)									
RoE incl. Goodwill	79.5	83.8	29.1	18.3	20.5	20.2	20.7	23.0	24.7
RoCE incl. Goodwill	117.4	116.9	39.2	24.8	27.1	27.9	29.0	31.6	33.8
Working Capital Ratios									
Debtor (Days)	17.1	10.7	13.9	15.8	18.9	17.9	18.9	18.9	18.9
Leverage Ratio									
Debt/Equity (x)	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cash Flow Statement									(INR b)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E	FY27E
OP/(loss) before Tax	86.0	91.7	106.1	118.7	133.5	139.3	144.8	161.0	177.2
Financial other income	-2.6	-4.5	-0.7	-1.5	-4.1	-6.1	3.7	3.8	4.0
Depreciation	5.7	10.0	11.3	11.1	11.5	12.2	13.3	14.0	14.5
Net Interest Paid	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Direct Taxes Paid	-27.7	-25.1	-24.1	-27.8	-31.4	-3.8	-37.6	-40.4	-44.5
(Incr)/Decr in WC	-3.4	4.1	-1.0	-10.0	-9.6	13.1	-36.4	0.2	-0.1
CF from Operations	58.0	76.2	91.6	90.5	99.9	154.7	87.8	138.6	151.2
Other Items	5.8	-9.2	-21.9	2.1	15.5	32.0	5.8	6.3	6.9
(Incr)/Decr in FA	-7.5	-8.1	-6.4	-10.8	-10.1	-14.6	-9.9	-12.4	-13.7
Free Cash Flow	50.5	68.1	85.2	79.7	89.8	140.1	77.9	126.2	137.5
(Pur)/Sale of Investments	0.4	22.8	23.4	-7.9	-7.4	-43.0	-4.3	-5.0	-5.0
CF from Invest.	-1.4	5.5	-5.0	-16.6	-2.1	-25.5	-8.4	-11.2	-11.8
Dividend Paid	-45.5	-52.0	-88.1	-75.3	-84.7	-94.2	-102.2	-109.3	-116.3
Others	-9.4	-15.2	-5.0	-4.9	-5.6	-5.3	-4.2	-4.3	-4.4
CF from Fin. Activity	-53.9	-68.2	-93.1	-80.2	- 89.5	-100.3	-106.5	-113.6	-120.8
Incr/Decr of Cash	2.7	13.6	-6.4	-6.3	8.3	28.8	-27.2	13.9	18.7
many been or east	2.7	13.0	0.7	0.5	0.5	20.0		13.5	10.7
Add: Opening Balance	34 9	37.6	51 1	44 7	38 5	46 R	75.6	48 4	62.3
Add: Opening Balance Closing Balance	34.9 37.6	37.6 51.1	51.1 44.7	44.7 38.5	38.5 46.8	46.8 75.6	75.6 48.4	48.4 62.3	62.3 81.0

E: MOFSL Estimates

Investment in securities market are subject to market risks. Read all the related documents carefully before investing

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	> - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

Disclosures:

The following Disclosures are being made in compliance with the SEBI Research Analyst Regulations 2014 (herein after referred to as the Regulations).

Motilal Oswal Financial Services Ltd. (MOFSL) is a SEBI Registered Research Analyst having registration no. INH00000412. MOFSL, the Research Entity (RE) as defined in the Regulations, is engaged in the business of providing Stock broking services, Depository participant services & distribution of various financial products. MOFSL is a listed public company, the details in respect of which are available on www.motilaloswal.com. MOFSL (erstwhile Motilal Oswal Securities Limited - MOSL) is registered with the Securities & Exchange Board of India (SEBI) and is a registered Trading Member with National Stock Exchange of India Ltd. (NSE) and Bombay Stock Exchange Limited (BSE), Multi Commodity Exchange of India Limited (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) for its stock broking activities & is Depository participant with Central Depository Services Limited (CDSL) National Securities Depository Limited (NSDL),NERL, COMRIS and CCRL and is member of Association of Mutual Funds of India (AMFI) for distribution of financial products and Insurance Regulatory & Development Authority of India (IRDA) as Corporate Agent for insurance products. Details of associate entities of Motilal Oswal Financial Services Ltd. are available on the website at http://onlinereports.motilaloswal.com/Dormant/documents/Associate%20Details.pdf

Details of pending Enquiry Proceedings of Motilal Oswal Financial Services Limited are available on the website at https://galaxy.motilaloswal.com/ResearchAnalyst/PublishViewLitigation.aspx

MOFSL, it's associates, Research Analyst or their relatives may have any financial interest in the subject company. MOFSL and/or its associates and/or Research Analyst or their relatives may have actual beneficial ownership of 1% or more securities in the subject company at the end of the month immediately preceding the date of publication of the Research Report or date of the public appearance. MOFSL and its associate company(ies), their directors and Research Analyst and their relatives may have any other potential conflict of interests at the time of publication of the research report or at the time of public appearance, however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

In the past 12 months, MOFSL or any of its associates may have:

- received any compensation/other benefits from the subject company of this report
- b)
- managed or co-managed public offering of securities from subject company of this research report, received compensation for investment banking or merchant banking or brokerage services from subject company of this research report, c)
- received compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company of this research report. d)
- MOFSL and it's associates have not received any compensation or other benefits from the subject company or third party in connection with the research report.
- Subject Company may have been a client of MOFSL or its associates during twelve months preceding the date of distribution of the research report.
- Research Analyst may have served as director/officer/employee in the subject company.
- MOFSL and research analyst may engage in market making activity for the subject company.

MOFSL and its associate company(ies), and Research Analyst and their relatives from time to time may have:

a) a long or short position in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein.

(b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

Above disclosures include beneficial holdings lying in demat account of MOFSL which are opened for proprietary investments only. While calculating beneficial holdings, It does not consider demat accounts which are opened in name of MOFSL for other purposes (i.e holding client securities, collaterals, error trades etc.). MOFSL also earns DP income from clients which are not considered in above disclosures. To enhance transparency, MOFSL has incorporated a Disclosure of Interest Statement in this document. This should, however, not be treated as endorsement of the views expressed in the report. MOFSL and / or its affiliates do and seek to do business including investment banking with companies covered in its research reports. As a result, the recipients of this report should be aware that MOFSL may have a potential conflict of interest that may affect the objectivity of this report.

Terms & Conditions:

This report has been prepared by MOFSL and is meant for sole use by the recipient and not for circulation. The report and information contained herein is strictly confidential and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of MOFSL. The report is based on the facts, figures and information that are considered true, correct, reliable and accurate. The intent of this report is not recommendatory in nature. The information is obtained from publicly available media or other sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. The report is prepared solely for informational purpose and does not constitute an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments for the clients. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. MOFSL will not treat recipients as customers by virtue of their receiving this report.

Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report.

- [Disclosure of Interest Statement	Hindustan Unilever
1	Analyst ownership of the stock	No
_	A graph of daily closing prices of securities is available at www.ps	eindia com, www.hseindia.com, Research Analyst views on Subject Company may vary based on Fundamental research and Technical

Research. Proprietary trading desk of MOFSL or its associates maintains arm's length distance with Research Team as all the activities are segregated from MOFSL research activity and therefore it can have an independent view with regards to subject company for which Research Team have expressed their views.

Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL & its group companies to registration or licensing requirements within such jurisdictions.

This report is distributed in Hong Kong by Motilal Oswal capital Markets (Hong Kong) Private Limited, a licensed corporation (CE AYY-301) licensed and regulated by the Hong Kong Securities and Futures Commission (SFC) pursuant to the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) "SFO". As per SEBI (Research Analyst Regulations) 2014 Motifal Oswal Financial Services Limited (SEBI Reg No. INH000000412) has an agreement with Motifal Oswal capital Markets (Hong Kong) Private Limited for distribution of research report in Hong Kong. This report is intended for distribution only to "Professional Investors" as defined in Part I of Schedule 1 to SFO. Any investment or investment activity to which this document relates is only available to professional investors." Nothing here is an offer or solicitation of these securities, products and services in any jurisdiction where their offer or sale is not qualified or exempt from registration. The Indian Analyst(s) who compile this report is/are not located in Hong Kong & are not conducting Research Analysis in Hong Kong.

MOTILAL Oswal Financial Services Limited (MOFSL) is not a registered broker - dealer under the U.S. Securities Exchange Act of 1934, as amended (the "1934 act") and under applicable state laws in the United States. In addition MOFSL is not a registered investment adviser under the U.S. Investment Advisers Act of 1940, as amended (the "Advisers Act" and together with the 1934 Act, the "Acts), and under applicable state laws in the United States. Accordingly, in the absence of specific exemption under the Acts, any brokerage and investment services provided by MOFSL, including the products and services described herein are not available to or intended for U.S. persons. This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any

23 October 2024 13

investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., MOFSL has entered into a chaperoning agreement with a U.S. registered broker-dealer, Motilal Oswal Securities International Private Limited. ("MOSIPL"). Any business interaction pursuant to this report will have to be executed within the provisions of this chaperoning agreement.

The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, MOSIPL, and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.

For Singapore
In Singapore, this report is being distributed by Motilal Oswal Capital Markets Singapore Pte Ltd ("MOCMSPL") (Co. Reg. NO. 201129401Z) which is a holder of a capital markets services license and an exempt financial adviser in Singapore. Persons in Singapore should contact MOCMSPL in respect of any matter arising from, or in connection with this report/publication/communication. This report is distributed solely to persons who qualify as "Institutional Investors", of which some of whom may consist of "accredited" institutional investors as defined in section 4A(1) of the Securities and Futures Act of Singapore .Accordingly, if a Singapore person is not, or ceases to be, such an investor, they must immediately discontinue any use of this Report and inform MOCMSPL

Disclaimer:

The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent. This report and information herein is solely for informational purpose and may not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. Certain transactions -including those involving futures, options, another derivative products as well as non-investment grade securities - involve substantial risk and are not suitable for all investors. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval. MOFSL, its associates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document. This report has been prepared on the basis of information that is already available in publicly accessible media or developed through analysis of MOFSL. The views expressed are those of the analyst, and the Company may or may not subscribe to all the views expressed therein. This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction. Neither the Firm, not its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information. The person accessing this information specifically agrees to exempt MOFSL or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOFSL or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOFSL or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

This report is meant for the clients of Motilal Oswal only.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.

Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 - 71934200 / 71934263; www.motilaloswal.com.

Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai- 400 064. Tel No: 022 71881000. Details of Compliance Officer: Neeraj Agarwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

Grievance Redressal Cell

Offevallee Neuressal Cell.			
Contact Person	Contact No.	Email ID	
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com	
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com	
Mr. Aiay Menon	022 40548083	am@motilaloswal.com	

Registration details of group entities.: Motilal Oswal Financial Services Ltd. (MOFSL): INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412 . AMFI: ARN .: 146822. IRDA Corporate Agent - CA0579. Motilal Oswal Financial Services Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Insurance, Bond, NCDs and IPO products

Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com

14 23 October 2024