

# **3600NE WAM**

Estimate change	1
TP change	1
Rating change	<b>←</b>

3600NE IN
356
287.6 / 3.5
901 / 398
19/34/66
341

#### Financials & Valuations (INR b)

Y/E March	2024	2025E	<b>2026E</b>
Net Revenues	18.5	21.7	24.6
Opex	9.6	10.7	11.7
Core PBT	8.9	11.1	12.9
PAT	8.0	9.7	11.3
EPS	22.4	26.9	31.5
EPS Grw (%)	21.3	20.1	16.9
BV	96.1	101.5	107.8
Ratios			
PBT margin (bp)	22.0	22.6	23.7
PAT margin (bp)	19.9	19.7	20.7
RoE (%)	24.5	27.2	30.1
Div. Payout (%)	74.9	80.0	80.0
Valuations			
P/E (x)	35.6	29.6	25.3
P/BV (x)	8.3	7.9	7.4
Div. Yield (%)	2.1	2.7	3.2

## Shareholding pattern (%)

As On	Mar-24	Dec-23	Mar-23
Promoter	17.8	17.8	22.0
DII	8.3	8.9	2.2
FII	63.2	62.5	64.8
Others	10.7	10.9	11.0

FII Includes depository receipts

CMP: INR800 TP: INR950 (+18%) Buy

# Transaction revenues drive earnings beat

- In 4QFY24, 3600NE's total revenue grew 46% YoY to INR5.7b (25% above our estimates). The beat was on account of a surge in TBR income (109% above our estimates), which jumped 91% YoY.
- Total AUM rose 37% YoY to INR4.67t, with strong growth in both ARR and TBR assets.
- Total opex jumped 62% YoY to ~INR3b, which was 26% higher than our estimates, led by higher variable employee costs. The cost-to-income ratio rose ~520bp YoY to 52.3% (vs. our est. of 51.9%).
- PAT grew 57% YoY to INR2.4b (26% above our estimates) in 4QFY24. For FY24, 360ONE's revenue/PAT grew 18%/23% YoY to INR18.5b/INR8.0b.
- The Board approved a dividend of INR3.5 per share.
- We have increased our EPS estimates by 6.3%/3.2% for FY25/FY26 to factor in higher transaction revenues. Also, we have built in higher costs relating to new business initiatives (mid-market segment and global platform). We retain our BUY rating with a one-year TP of INR950 (based on 30x Mar'26E EPS).

# Strong AUM growth of 37%; yields decline YoY for ARR assets

- Total AUM rose 37% YoY to INR4.67t, with strong growth across ARR and TBR. ARR AUM jumped 36% YoY to INR2.28t, and the yields stood at 64bp in 4QFY24. The TBR AUM increased 38% YoY to INR2.39t, and yields jumped to 37bp from 18bp in 3QFY24.
- In 4QFY24, AAUM for 360ONE plus (IIFL ONE) grew 95% YoY to INR737b, led by a sharp rise in non-discretionary AUM (+205% YoY to INR533b) and advisory AUM (+10% YoY to INR109b). However, discretionary AUM declined 9% YoY to INR94b.
- Yields on ARR assets stood at 64bp in 4QFY24 vs. 70bp in 4QFY23. Yields on ARR assets for wealth management stood at 62bp (vs. 67bp in 4QFY23) and for the asset management segment, it stood at 74bp (vs. 75bp in 4QFY23).
- Yields in 360ONE Plus witnessed a marginal decline sequentially to 18bp (26bp in 4QFY23) as yields on discretionary AUM declined to 42bp in 4QFY24.
- Yields in AIF were flat sequentially at 93bp (92bp in 4QFY23) as increase in yields on credit & real estate asset were offset by Listed Equity AUM.

## Highlights from the management commentary

Active ARR AUM should grow at annualized growth of 25% (including MTM gains). 360ONE expects net-flows (inactive ARR flows cloud witness volatility) growth of 10-15% on an annual basis. Yields are expected to remain steady between 68bp and 72bp. TBR asset income is expected to stay between ~INR 4b and INR 6b depending upon capital market sentiments.

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■ For the HNI segment, the first set of target customers will be the 3,000+ existing families with less than INR100m of net worth. The second set will be the circle of influence of the UHNI customer base and the third set would be the acquisition of new customers by RMs.

 Over the next three years, the new business should contribute 15-20% of the total revenues. The mid-market segment should start contributing from FY25, while the launch of Global platform is expected from Oct'24 (not much revenue contribution in FY25).

# Valuation and view: Strong 4Q performance; reiterate BUY

360ONE is looking to diversify its presence in terms of client segment (mass affluent) and geography (lower tier cities). It is also building a global platform. Resultant investments into team building has kept the costs at elevated levels. The benefits of these investments are likely to be back ended. We have increased our EPS estimates by 6.3%/3.2% for FY25/FY26 to factor in higher transaction revenues. Also, we have built in higher costs relating to new business initiatives (mid-market segment and global platform). We retain our BUY rating with a one-year TP of INR950 (based on 30x Mar'26E EPS).

#### **Quarterly performance**

	FY	23			FY	24		FY23	FY24		Act. Vs
1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q			FY24E	Est. (%)
3,747	3,825	4,150	3,929	4,060	4,270	4,400	5,740	15,650	18,470	4,585	25
32.2	21.7	9.7	-7.1	8.4	11.6	6.0	46.1	11.9	18.0	16.7	
3,017	2,843	3,053	2,797	3,240	3,110	3,390	3,580	11,710	13,320	3,551	1
730	982	1,097	1,132	820	1,160	1,010	2,160	3,941	5,150	1,033	109
1,670	1,794	1,863	1,850	2,090	2,140	2,310	3,000	7,178	9,540	2,380	26
9.1	3.7	-16.1	-21.3	25.1	19.3	24.0	62.1	-8.5	32.9	28.6	
44.6	46.9	44.9	47.1	51.5	50.1	52.5	52.3	45.9	51.7	51.9	36bps
2,077	2,031	2,286	2,079	1,970	2,130	2,090	2,740	8,473	8,930	2,205	24
59.3	43.7	46.4	10.7	-5.1	4.9	-8.6	31.8	37.9	5.4	6.1	
-60	225	-54	-78	290	140	270	500	33	1,200	150	
2,017	2,255	2,232	2,001	2,260	2,270	2,360	3,240	8,505	10,130	2,355	38
33.6	19.1	12.7	-6.6	12.1	0.7	5.7	61.9	13.2	19.1	17.7	
449	512	517	447	403	408	429	803	1,924	2,043	424	
22.2	22.7	23.2	22.3	17.8	18.0	18.2	24.8	22.6	20.2	18.0	
1,568	1,744	1,715	1,554	1,857	1,862	1,931	2,437	6,581	8,087	1,931	26
34.2	21.5	12.0	-6.2	18.4	6.8	12.6	56.8	13.8	22.9	24.3	
41.9	45.6	41.3	39.6	45.7	43.6	43.9	42.5	42.1	43.8	42.1	33bps
3,147	3,333	3,447	3,408	3,827	4,125	4,539	4,669	3,408	4,669	4,665	0
33.8	29.9	31.2	30.2	21.6	23.8	31.7	37.0	30.2	37.0	36.9	
1,429	1,550	1,665	1,672	1,904	2,025	2,208	2,279	1,672	2,279	2,334	-2
1,718	1,783	1,782	1,737	1,923	2,100	2,331	2,390	1,737	2,390	2,331	3
0.52	0.47	0.49	0.46	0.45	0.43	0.41	0.50	0.52	0.46	0.40	
0.84	0.76	0.76	0.67	0.72	0.63	0.64	0.64	0.75	0.67	0.63	
0.20	0.22	0.25	0.26	0.18	0.23	0.18	0.37	0.27	0.25	0.18	
	3,747 32.2 3,017 730 1,670 9.1 44.6 2,077 59.3 -60 2,017 33.6 449 22.2 1,568 34.2 41.9 3,147 33.8 1,429 1,718 0.52 0.84	1Q 2Q 3,747 3,825 32.2 21.7 3,017 2,843 730 982 1,670 1,794 9.1 3.7 44.6 46.9 2,077 2,031 59.3 43.7 -60 225 2,017 2,255 33.6 19.1 449 512 22.2 22.7 1,568 1,744 34.2 21.5 41.9 45.6  3,147 3,333 33.8 29.9 1,429 1,550 1,718 1,783 0.52 0.47 0.84 0.76	3,747 3,825 4,150 32.2 21.7 9.7 3,017 2,843 3,053 730 982 1,097 1,670 1,794 1,863 9.1 3.7 -16.1 44.6 46.9 44.9 2,077 2,031 2,286 59.3 43.7 46.4 -60 225 -54 2,017 2,255 2,232 33.6 19.1 12.7 449 512 517 22.2 22.7 23.2 1,568 1,744 1,715 34.2 21.5 12.0 41.9 45.6 41.3  3,147 3,333 3,447 33.8 29.9 31.2 1,429 1,550 1,665 1,718 1,783 1,782 0.52 0.47 0.49 0.84 0.76 0.76	1Q         2Q         3Q         4Q           3,747         3,825         4,150         3,929           32.2         21.7         9.7         -7.1           3,017         2,843         3,053         2,797           730         982         1,097         1,132           1,670         1,794         1,863         1,850           9.1         3.7         -16.1         -21.3           44.6         46.9         44.9         47.1           2,077         2,031         2,286         2,079           59.3         43.7         46.4         10.7           -60         225         -54         -78           2,017         2,255         2,232         2,001           33.6         19.1         12.7         -6.6           449         512         517         447           22.2         22.7         23.2         22.3           1,568         1,744         1,715         1,554           34.2         21.5         12.0         -6.2           41.9         45.6         41.3         39.6           3,147         3,333         3,447         3,408	1Q         2Q         3Q         4Q         1Q           3,747         3,825         4,150         3,929         4,060           32.2         21.7         9.7         -7.1         8.4           3,017         2,843         3,053         2,797         3,240           730         982         1,097         1,132         820           1,670         1,794         1,863         1,850         2,090           9.1         3.7         -16.1         -21.3         25.1           44.6         46.9         44.9         47.1         51.5           2,077         2,031         2,286         2,079         1,970           59.3         43.7         46.4         10.7         -5.1           -60         225         -54         -78         290           2,017         2,255         2,232         2,001         2,260           33.6         19.1         12.7         -6.6         12.1           449         512         517         447         403           22.2         22.7         23.2         22.3         17.8           1,568         1,744         1,715         1,554	1Q         2Q         3Q         4Q         1Q         2Q           3,747         3,825         4,150         3,929         4,060         4,270           32.2         21.7         9.7         -7.1         8.4         11.6           3,017         2,843         3,053         2,797         3,240         3,110           730         982         1,097         1,132         820         1,160           1,670         1,794         1,863         1,850         2,090         2,140           9.1         3.7         -16.1         -21.3         25.1         19.3           44.6         46.9         44.9         47.1         51.5         50.1           2,077         2,031         2,286         2,079         1,970         2,130           59.3         43.7         46.4         10.7         -5.1         4.9           -60         225         -54         -78         290         140           2,017         2,255         2,232         2,001         2,260         2,270           33.6         19.1         12.7         -6.6         12.1         0.7           449         512         517	1Q         2Q         3Q         4Q         1Q         2Q         3Q           3,747         3,825         4,150         3,929         4,060         4,270         4,400           32.2         21.7         9.7         -7.1         8.4         11.6         6.0           3,017         2,843         3,053         2,797         3,240         3,110         3,390           730         982         1,097         1,132         820         1,160         1,010           1,670         1,794         1,863         1,850         2,090         2,140         2,310           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0           44.6         46.9         44.9         47.1         51.5         50.1         52.5           2,077         2,031         2,286         2,079         1,970         2,130         2,090           59.3         43.7         46.4         10.7         -5.1         4.9         -8.6           -60         225         -54         -78         290         140         270           2,017         2,255         2,232         2,001         2,260         2	1Q         2Q         3Q         4Q         1Q         2Q         3Q         4Q           3,747         3,825         4,150         3,929         4,060         4,270         4,400         5,740           32.2         21.7         9.7         -7.1         8.4         11.6         6.0         46.1           3,017         2,843         3,053         2,797         3,240         3,110         3,390         3,580           730         982         1,097         1,132         820         1,160         1,010         2,160           1,670         1,794         1,863         1,850         2,090         2,140         2,310         3,000           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0         62.1           44.6         46.9         44.9         47.1         51.5         50.1         52.5         52.3           2,077         2,031         2,286         2,079         1,970         2,130         2,090         2,740           59.3         43.7         46.4         10.7         -5.1         4.9         -8.6         31.8           -60         225         -54	1Q         2Q         3Q         4Q         1Q         2Q         3Q         4Q           3,747         3,825         4,150         3,929         4,060         4,270         4,400         5,740         15,650           32.2         21.7         9.7         -7.1         8.4         11.6         6.0         46.1         11.9           3,017         2,843         3,053         2,797         3,240         3,110         3,390         3,580         11,710           730         982         1,097         1,132         820         1,160         1,010         2,160         3,941           1,670         1,794         1,863         1,850         2,090         2,140         2,310         3,000         7,178           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0         62.1         -8.5           44.6         46.9         44.9         47.1         51.5         50.1         52.5         52.3         45.9           2,077         2,031         2,286         2,079         1,970         2,130         2,090         2,740         8,473           59.3         43.7         46.4         10.7	1Q         2Q         3Q         4Q         1Q         2Q         3Q         4Q           3,747         3,825         4,150         3,929         4,060         4,270         4,400         5,740         15,650         18,470           32.2         21.7         9.7         -7.1         8.4         11.6         6.0         46.1         11.9         18.0           3,017         2,843         3,053         2,797         3,240         3,110         3,390         3,580         11,710         13,320           730         982         1,097         1,132         820         1,160         1,010         2,160         3,941         5,150           1,670         1,794         1,863         1,850         2,090         2,140         2,310         3,000         7,178         9,540           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0         62.1         -8.5         32.9           44.6         46.9         44.9         47.1         51.5         50.1         52.5         52.3         45.9         51.7           2,077         2,031         2,286         2,079         1,970         2,130 <t< td=""><td>1Q         2Q         3Q         4Q         1Q         2Q         3Q         4Q         FY24E           3,747         3,825         4,150         3,929         4,060         4,270         4,400         5,740         15,650         18,470         4,585           32.2         21.7         9.7         -7.1         8.4         11.6         6.0         46.1         11.9         18.0         16.7           3,017         2,843         3,053         2,797         3,240         3,110         3,390         3,580         11,710         13,320         3,551           730         982         1,097         1,132         820         1,160         1,010         2,160         3,941         5,150         1,033           1,670         1,794         1,863         1,850         2,090         2,140         2,310         3,000         7,178         9,540         2,380           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0         62.1         -8.5         32.9         28.6           44.6         46.9         44.9         47.1         51.5         50.1         52.5         52.3         45.9         51.7</td></t<>	1Q         2Q         3Q         4Q         1Q         2Q         3Q         4Q         FY24E           3,747         3,825         4,150         3,929         4,060         4,270         4,400         5,740         15,650         18,470         4,585           32.2         21.7         9.7         -7.1         8.4         11.6         6.0         46.1         11.9         18.0         16.7           3,017         2,843         3,053         2,797         3,240         3,110         3,390         3,580         11,710         13,320         3,551           730         982         1,097         1,132         820         1,160         1,010         2,160         3,941         5,150         1,033           1,670         1,794         1,863         1,850         2,090         2,140         2,310         3,000         7,178         9,540         2,380           9.1         3.7         -16.1         -21.3         25.1         19.3         24.0         62.1         -8.5         32.9         28.6           44.6         46.9         44.9         47.1         51.5         50.1         52.5         52.3         45.9         51.7



# Highlights from the management commentary

#### **Business**

■ Financial assets of UHNIs/HNIs are expected to register a CAGR of 13-15% over the next three to four years to USD915-935b/USD230-240b.

- Wealth Management ARR AUM rose to INR 1.55t (+43% YoY), supported by robust growth across segments. 360 ONE Plus saw a growth of 71%, while Distribution and Lending businesses grew 26%/20%. Asset Management ARR AUM increased to INR 722b (+24% YoY), driven by growth in AIF (+10% YoY) and Discretionary PMS (+31% YoY) segments, while MF AUM nearly doubled to INR 95.8b.
- Active ARR AUM should grow at an annualized growth of 25% (including MTM gains). 360ONE expects net-flows (inactive ARR flows cloud witness volatility) growth of 10-15% on an annual basis. Yields are expected to remain steady between 68bp and 72bp. TBR asset income is expected to stay between ~INR 4b and INR6 b depending upon capital market sentiments.
- Overall, the management expects INR200-300b of inflows in FY24, of which, INR150-170b will be in wealth management, INR60-70b in AMC and INR50-60b in new segments.
- The increase in non-recurring revenue was on account of a large block of transactional brokerage revenue of ~INR1-1.1b (including block in NSE share of INR 750-800m) in 4QFY24.
- For the HNI segment, the first set of target customers will be the 3,000+ existing families with less than INR100m of net worth. The second set will be the circle of influence of the UHNI customer base and the third set would be the acquisition of new customers by RMs.
- Over the next three years, the new business should contribute 15-20% of the total revenues. The mid-market segment should start contributing from FY25, while the launch of Global platform is expected from Oct'24 (not much revenue contribution in FY25).

#### **Clients & RMs**

- In FY24, 360 ONE Wealth successfully on-boarded 400+ clients (with more than INR 0.1b ARR AUM). During this period, clients with ARR AUM above INR 0.5b, increased by approx. 150. Overall, the segment manages assets for approx. 7,200 relevant clients with client attrition rate at 1.4% one of the lowest in the industry.
- The company is in advanced stages to secure two to three institutional mandates in the AMC business.
- In FY24, 360ONE strengthened its Wealth Sales team through the addition of 35+ senior and experienced partners.
- Voluntary attrition in RM count stood at 5.4% in FY24.
- 110 senior partners along with 1 RM together can service 40-50 clients, and hence, 360ONE has a capacity of servicing 5,000-6,000 families with INR100m+ networth as against 3,000 being serviced today.

#### **Financials**

- Cost to income stood at 48.7%, while excluding new business expenses, the same stood at 44.4%. Management expects this to be on a declining trend.
- Employee cost includes incremental new business bonus cost (some cost is proportionate to transactional revenue). Admin cost accelerated on account of legal, tech, and marketing spends (expected in the range of ~INR700m per quarter, excluding extra spends in marketing).
- Incremental cost of ~INR 700m for new business is expected to be incurred every year (excluding one-time team cost of 200m). Adjusted for inflation, the gross cost should increase by 6-7% annually.
- In 4QFY24, lending cost increased ~60-70bp, of which, 60% has been passed on with effect from Apr'24.
- Transaction in NSE shares accounted for INR750-800m revenues in 4QFY24.
- Lower dividend pay-out was owing to stronger growth in the loan book and future commitments to AIF schemes.

**Exhibit 1: Increasing our estimates** 

INR b	Old	Est.	New	/ Est.	Chang	ge (%)
	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E
ARR Revenue	16.5	19.6	16.7	19.6	1.3	0.2
TBR Revenue	4.3	4.3	5.0	5.0	15.5	15.5
Total Income	20.8	23.9	21.7	24.6	4.3	3.0
Operating Expenses	10.0	11.0	10.7	11.7	6.7	6.7
Operating Profits	10.9	12.9	11.1	12.9	2.0	-0.2
Other Revenue	0.9	1.2	1.0	1.2	17.6	4.3
PBT	11.7	14.1	12.1	14.1	3.2	0.1
Tax	2.7	3.2	2.4	2.8	-10.3	-12.9
PAT	9.0	10.9	9.7	11.3	7.2	4.0
Total AUM	5,119	5,761	5,152	5,764	0.6	0.0
Cost-to-core income	47.9	45.9	49.0	47.6	2.4	3.7
RoE	26.9	30.6	27.2	30.1	1.1	-1.8
Dividend payout ratio	80.0	80.0	80.0	80.0	0.0	0.0

Source: MOFSL, Company

# **Key exhibits**

Exhibit 2: Total AUM grew 37% YoY

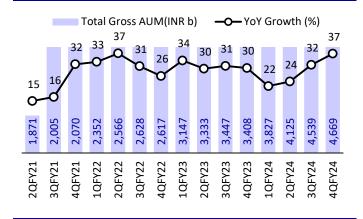
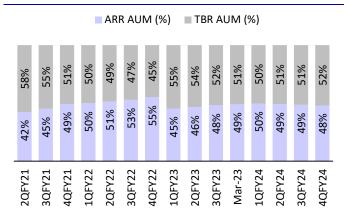
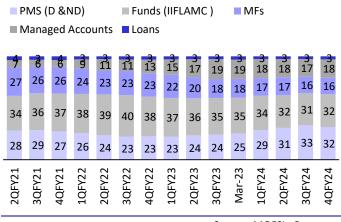


Exhibit 3: ARR AUM mix stable at ~48%

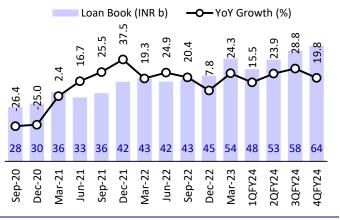


Source: MOFSL, Company Source: MOFSL, Company

Exhibit 4: ARR AUM mix (%)



**Exhibit 5: Loan book grew sequentially** 



Source: MOFSL, Company Source: MOFSL, Company

Exhibit 6: Cost-to-income ratio was stable sequentially

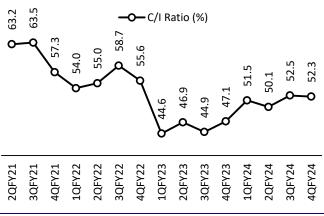
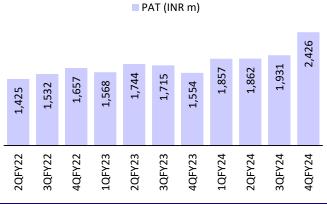


Exhibit 7: Trend in consolidated PAT (INR m)



Source: MOFSL, Company Source: MOFSL, Company

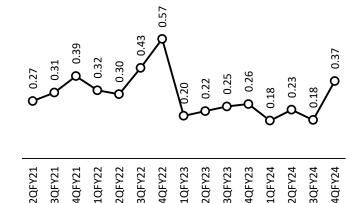
# **Exhibit 8: Yields in ARR**

#### 0.74 0.073 0.071 0.71 0.72 0.76 0.67 0.64

QFY21	QFY21	QFY21	QFY22	QFY22	QFY22	QFY22	QFY23	QFY23	QFY23	QFY23	QFY24	QFY24	QFY24	QFY24

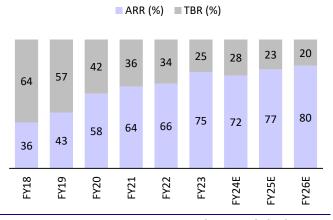
Source: MOFSL, Company

# **Exhibit 9: Yields in TBR**



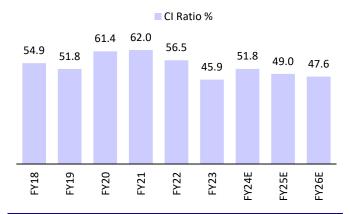
Source: MOFSL, Company

## **Exhibit 10: Mix of revenues**



Source: MOFSL, Company

# **Exhibit 11: Cost-to-income ratio**



Source: MOFSL, Company

# **Financials and valuations**

Income Statement							(INR m)
Y/E March	2020	2021	2022	2023	2024	2025E	2026E
Annual Recurring Revenues Assets	5,345	5,828	9,120	11,709	13,306	16,721	19,629
Transactional/Broking Revenues Assets	3,855	3,325	4,752	3,941	5,150	5,020	5,020
Net Revenues	9,200	9,154	13,871	15,650	18,455	21,740	24,649
Change (%)	-10.1	-0.5	51.5	12.8	17.9	17.8	13.4
Operating Expenses	5,645	5,679	7,841	7,184	9,565	10,663	11,729
Core Profit Before Tax	3,555	3,474	6,030	8,466	8,891	11,077	12,919
Change (%)	-28.0	-2.3	73.6	40.4	5.0	24.6	16.6
Other Income	-691	1,375	1,372	37	1,195	1,000	1,200
Profit Before Tax	2,864	4,849	7,402	8,503	10,085	12,077	14,119
Change (%)	-46.8	69.3	52.7	14.9	18.6	19.7	16.9
Tax	853	1,157	1,736	1,924	2,043	2,415	2,824
Tax Rate (%)	29.8	23.9	23.4	22.6	20.3	20.0	20.0
PAT	2,011	3,692	5,667	6,579	8,042	9,662	11,296
Change (%)	-46.3	83.5	53.5	16.1	22.2	20.1	16.9
Proposed Dividend	2,018	6,150	4,858	4,418	6,023	7,729	9,036
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Balance Sheet							(INR m)
Y/E March	2020	2021	2022	2023	2024	2025E	2026E
Equity Share Capital	174	176	177	356	359	359	359
Reserves & Surplus	29,741	28,102	29,798	30,685	34,138	36,071	38,330
Net Worth	29,915	28,278	29,976	31,041	34,497	36,430	38,689
Borrowings	88,381	47,116	58,075	67,473	94,111	1,03,883	1,12,749
Other Liabilities	11,967	12,006	19,345	13,406	22,581	24,839	27,323
Total Liabilities	1,30,263	87,400	1,07,396	1,11,921	1,51,189	1,65,151	1,78,761
Cash and Investments	76,911	33,010	49,566	43,347	65,859	71,062	76,312
Change (%)	131.0	-57.1	50.2	-12.5	51.9	7.9	7.4
Loans	36,319	37,206	40,549	49,101	63,687	70,300	76,300
Net Fixed Assets	5,754	8,153	8,163	8,798	9,397	10,337	11,371
Net Current Assets	11,278	9,030	9,117	10,675	12,246	13,452	14,778
Total Assets	1,30,263	87,400	1,07,396	1,11,921	1,51,189	1,65,151	1,78,761
E: MOFSL Estimates							
Cash Flow (INR m)	2020	2021	2022	2023	2024	2025E	2026E
PAT	2,011	3,692	5,667	6,579	8,042	9,662	11,296
Dep	410	430	417	463	486	511	536
Changes in working capital	-1,541	2,248	-87	-1,558	-1,571	-1,206	-1,326
Op Cash flow	881	6,369	5,997	5,484	6,957	8,966	10,505
Capex	-1,064	-2,828	-427	-1,098	-1,086	-1,450	-1,570
Loans	13,346	-887	-3,344	-8,551	-14,586	-6,613	-6,000
Changes in equity	817	821	889	-1,095	1,436	-	-
Debt	31,650	-41,226	18,298	3,459	35,812	12,031	11,350
Dividend	-2,018	-6,150	-4,858	-4,418	-6,023	-7,729	-9,036
Cash generation	43,612	-43,901	16,556	-6,219	22,512	5,204	5,249
Op Cash	33,300	76,911	33,010	49,566	43,347	65,859	71,062
Cl Cash	76,911	33,010	49,566	43,347	65,859	71,062	76,312
FCFF	-183	3,541	5,570	4,386	5,872	7,516	8,936

# **Financials and valuations**

E: MOFSL Estimates

Y/E March	2020	2021	2022	2023	2024	2025E	2026E
AUM (Ex Custody assets) (INR b)	1,569	2,461	3,272	3,408	4,669	5,152	5,764
Change (%)	0.9	56.8	33.0	4.2	37.0	10.3	11.9
Annual Recurring Revenue Assets	626	1,020	1,444	1,672	2,279	2,762	3,373
Transactional/Brokerage Assets	943	1,441	1,828	1,737	2,390	2,390	2,390
E: MOFSL Estimates							
Y/E March	2020	2021	2022	2023	2024	2025E	2026E
As a percentage of Net Revenues							
ARR Income	58.1	63.7	65.7	74.8	72.1	76.9	79.6
TRB Income	41.9	36.3	34.3	25.2	27.9	23.1	20.4
Total Cost (Cost to Income Ratio)	61.4	62.0	56.5	45.9	51.8	49.0	47.6
Employee Cost	40.5	44.7	43.4	33.2	38.4	36.5	35.4
PBT	38.6	38.0	43.5	54.1	48.2	51.0	52.4
Profitability Ratios (%)							
RoE	6.8	12.7	19.5	21.6	24.5	27.2	30.1
Dividend Payout Ratio	100.3	166.6	85.7	67.2	74.9	80.0	80.0
Dupont Analysis (Bps of AAAUM) Y/E March	2020	2021	2022	2023	2024	2025E	2026E
•	58.9	45.4	48.4	46.9	45.7	44.3	45.2
Operating Income	36.1	28.2	46.4 27.4	21.5	23.7	21.7	21.5
Operating Expenses  Core Profit Before Tax	22.8	17.2	21.0	25.3	22.0	22.6	23.7
Other Income	-4.4	6.8	4.8	0.1	3.0	2.0	2.2
Profit Before Tax	18.3	24.1	25.8	25.5	25.0	24.6	25.9
Tax	5.5	5.7	6.1	5.8	5.1	4.9	5.2
ROAAAUM	12.9	18.3	19.8	19.7	19.9	4.9 <b>19.7</b>	20.7
ROAAAUW	12.5	10.5	13.6	13.7	19.9	19.7	20.7
Valuations	2020	2021	2022	2023	2024	2025E	2026E
BVPS (INR)	86	80	84	87	96	102	108
Change (%)	-0.4	-6.3	5.0	3.2	10.3	5.6	6.2
Price-BV (x)	9.3	9.9	9.4	9.1	8.3	7.9	7.4
EPS (INR)	6	11	16	18	22	27	31
Change (%)	-47.9	82.0	52.1	15.7	21.3	20.1	16.9
Price-Earnings (x)	138.1	75.9	49.9	43.1	35.6	29.6	25.3
DPS (INR)	5	17	14	12	17	22	25
Dividend Yield (%)	0.6	2.2	1.7	1.6	2.1	2.7	3.2

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SELL	<-10%					
NEUTRAL	< - 10 % to 15%					
UNDER REVIEW	Rating may undergo a change					
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation					

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