

Estimate change	↑
TP change	↑
Rating change	↔

Bloomberg	COFORGE IN
Equity Shares (m)	335
M.Cap.(INRb)/(USD\$)	746.8 / 7.8
52-Week Range (INR)	1990 / 1008
1, 6, 12 Rel. Per (%)	13/5/1
12M Avg Val (INR M)	4260

Financials & Valuations (INR b)

Y/E Mar	FY26	FY27E	FY28E
Sales	164.0	251.3	300.6
EBIT Margin (%)	14.4	16.1	16.1
PAT	14.7	25.3	32.2
EPS (INR)	35.2	59.8	76.2
Adj. PAT	17.0	25.7	32.2
Adj. EPS (INR)	40.2	60.8	76.2
Adj. EPS Gr. (%)	102.5	51.1	25.3
BV/Sh. (INR)	226.9	547.9	586.1

Ratios

RoE (%)	16.5	15.4	13.4
RoCE (%)	19.5	14.6	11.9
Payout (%)	43.8	50.0	50.0

Valuations

P/E (x)	47.9	28.2	22.1
P/BV (x)	7.4	3.1	2.9
EV/EBITDA (x)	22.9	13.6	11.3
Div Yield (%)	0.9	1.8	2.3

Shareholding pattern (%)

As On	Jun-26	Mar-26	Jun-25
Promoter	0.0	0.0	0.0
DII	42.6	56.2	52.3
FII	24.3	30.7	37.4
Others	33.1	13.2	10.3

FII Includes depository receipts

CMP: INR1,686 **TP: INR2,200 (+30%)** **Buy**

Ticks all the boxes

Delivers on growth, margin, and cashflow

- COFORGE reported 1Q revenue growth of 1.1% QoQ in CC terms, above our estimate of flat QoQ CC. The company reported an order intake of USD691m (up 36.3% YoY) in 1Q with four large deals. Consolidated EBIT margin stood at 16%, above the consensus estimate of 15.6%. Consolidated adjusted PAT stood at INR5.6b (down 14.4% QoQ and up 83.2% YoY) vs. the consensus estimate of INR5.4b. Our PAT estimate of INR5.1b reflects only the organic business and is, therefore, not directly comparable, as the reported results include Encora's contribution and the higher post-acquisition share count.
- 1QFY27 revenue/EBIT/adj. PAT grew 49.2%/80.8%/83.2% YoY. In 2QFY27, we expect revenue/EBIT/adj. PAT growth of 57%/82.2%/70.4% YoY in INR terms. **We value COFORGE at 29x FY28E EPS with a TP of INR2,200**, implying a 31% potential upside. We reiterate our BUY rating on the stock.

Our view: Strong deal pipeline and structurally better cash flow profile keep us positive

- **Large deal momentum remains strong; executable order book provides better growth visibility:** COFORGE reported another strong quarter of deal wins with order intake of USD691m, taking the **next 12-month executable order book to an all-time high of USD2.23b (+44% YoY)**. More importantly, large-deal momentum has continued into 2Q, with the recently announced USD230m European transformation deal already ramping up.
- **While most of these wins should start contributing meaningfully from 3QFY27**, management expects 2Q itself to be a strong growth quarter. We believe the current order book, along with healthy deal momentum, **provides strong revenue visibility over the next 14-16 months**.
- **Cash flow profile appears structurally better:** Free cash flow-to-PAT conversion improved to 95% in 1QFY27. We believe this is not just a strong quarter but **reflects structural changes made over the last few years (refer to Exhibit 1)**, with the historically weak 1H cash flow pattern largely behind the company. **Management has reiterated its target of 100%+ FCF-to-PAT conversion for FY27**. We would still like to see this sustained over the next few quarters; but if it does, **it would be a meaningful improvement in COFORGE's cash generation profile** and one of the key positives from this quarter.
- **Underlying organic growth remains healthy:** Reported revenue grew 22.3% QoQ CC, while organic revenue (excluding Encora) grew 1.1% QoQ CC. However, this number is impacted by the planned exit from the India government and data center businesses. **Adjusting for these exits, underlying organic growth stood at 5.2% QoQ CC, which, in our view, points to the continued strength of the core business.**

Abhishek Pathak - Research analyst (Abhishek.Pathak@MotilalOswal.com)

Research analyst: Keval Bhagat (Keval.Bhagat@MotilalOswal.com)

Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

- **Growth becoming more broad-based across verticals:** Healthcare & Hi-tech (+11.6% QoQ CC) remained the strongest vertical, while Insurance (+4.6% QoQ CC) and BFSI (+2.9% QoQ CC) also delivered healthy growth. We believe this is encouraging as growth is no longer dependent on one or two verticals. Management also highlighted healthy **demand across key markets, and we expect most major verticals to contribute to growth over the next few quarters.**
- **Margins already ahead of guidance; further upside possible:** Consolidated EBIT margin came in at 16.0%, already ahead of the company's FY27 guidance of 15.5%, while standalone margin stood at 16.7%.
- Management indicated that Encora integration is progressing faster than planned, with nearly 40% of G&A costs already removed, **and expects further synergy benefits from 2Q onwards.** In our view, **if execution remains on track, there could be room for further margin expansion. Hence, we build in a 16.1% EBIT margin for FY27/FY28.**

Valuation and view

- We expect COFORGE to be the growth leader within our coverage universe, and we reiterate it as our top pick. Strong deal wins, continued execution, improving cash conversion, and further margin upside from the Encora integration provide confidence in the medium-term growth outlook.
- **We value COFORGE at 29x FY28E (earlier 26x) EPS with a TP of INR2,200,** implying a 31% potential upside. We reiterate our BUY rating on the stock.

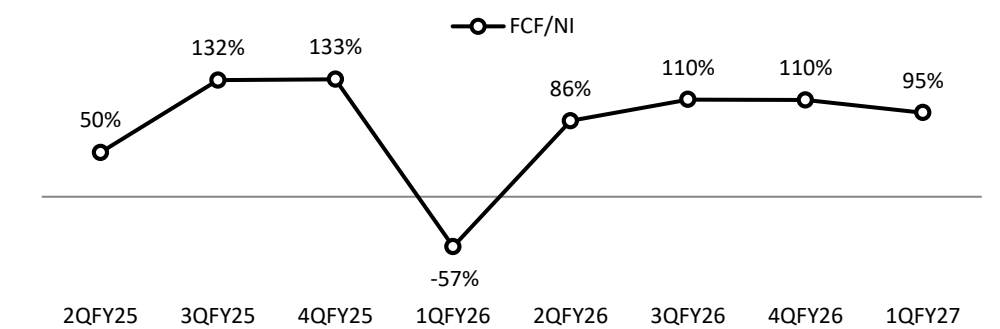
Beat on revenue and margins; 4 large deal wins in 1Q; FCF/NII stands at 95%

- COFORGE's organic revenue grew 1.1% QoQ CC (vs. our estimate of flat QoQ CC). Excluding the exited businesses^{^^}, organic revenue grew 5.2% QoQ CC.
- Consolidated revenue (1QFY27 includes two months of Encora's contribution following its consolidation effective 1st May 2026) grew 22.3% QoQ CC to USD592.2m (up 21.1% QoQ and 33.3% YoY in USD terms).
- Organic growth was led by Healthcare & HiTech (up 11.6% QoQ CC) and Insurance (up 4.6% QoQ CC), while others declined 8.0% QoQ CC.
- Order intake stood at USD691m (up 36.3% YoY). The company signed four large deals during the quarter.
- Consolidated EBIT margin came in at 16.0%, above the consensus estimate of 15.6%.
- Utilization remained flat QoQ at 82.5%. Net headcount increased by 10,451, primarily due to the Encora acquisition, while attrition declined 40bp QoQ to 10.4%.
- Consolidated adjusted PAT stood at INR5.6b (down 14.4% QoQ and up 83.2% YoY) vs. consensus estimate of INR5.4b. Our PAT estimate of INR5.1b reflects only the organic business and is, therefore, not directly comparable, as the reported results include Encora's contribution and the higher post-acquisition share count.
- Note ^{^^}: adjusting for the planned discontinuation of a USD15m low-margin India Government portfolio and a USD4m revenue impact from the divestment of a data center asset during the quarter.

Key highlights from the management commentary

- Management believes the AI-driven disruption will create select but outsized winners, with the industry pivoting from a scale of people to a scale of intelligence.
- Differentiation is expected to come from applying AI within business context, process, and risk, not from model ownership, given ubiquitous access to models, cloud, and agents.
- Delivery model is evolving around Neuron + forward-deployed engineers + 'Mod Squads' (hybrid agent-human pods), shifting from effort-based to outcome-based engagement models.
- The enterprise conversation has shifted from AI adoption to operationalization, governance, and measurable outcomes, a shift management refers to as enterprise autonomy.
- Over the last nine years, COFORGE has delivered a 21.9% revenue CAGR, 24.6% EBIT CAGR, and 24.1% PAT CAGR, reflecting sustained, profitable growth.
- Coforge Neuron, the company's AI operationalization platform, integrates enterprise knowledge, workflows, governance, and agents to help enterprises move from AI pilots to production.

Exhibit 1: Management has reiterated its target of 100%+ FCF-to-PAT conversion for FY27



Source: Company, MOFSL

Quarterly Performance (IND-AS)

Y/E March (Consolidated)	FY26				FY27E				FY26*	FY27E*
	1Q*	2Q	3Q*	4Q*	1Q*	2QE	3QE	4QE		
Rev. (USD m)	444	462	481	489	592	663	693	720	1,870	2,668
QoQ (%)	10.1	4.0	4.1	1.7	21.1	11.9	4.5	4.0	29.1	42.7
Revenue (INR m)	37,044	39,857	42,315	44,504	55,277	62,579	65,395	68,011	1,64,027	2,51,262
YoY (%)	56.0	30.2	29.9	30.0	49.2	57.0	54.5	52.8	35.9	53.2
GPM (%)	34.0	34.0	33.6	34.4	34.3	34.5	34.1	34.5	33.8	34.3
SGA (%)	16.5	15.7	15.3	13.8	13.9	13.5	13.5	13.5	15.3	13.6
EBITDA (INRm)	6,471	7,282	7,735	9,168	11,233	12,641	12,948	13,738	30,464	50,560
EBITDA Margin (%)	17.5	18.3	18.3	20.6	20.3	20.2	19.8	20.2	18.6	20.1
EBIT (INRm)	4,879	5,563	6,027	7,368	8,822	10,138	10,332	11,154	23,645	40,446
EBIT Margin (%)	13.2	14.0	14.2	16.6	16.0	16.2	15.8	16.4	14.4	16.1
Other income	-477	18	-710	-582	-1251	-814	-850	-884	-2,058	-5,574
ETR (%)	21.7	23.8	22.8	-6.6	24.3	25.0	25.0	25.0	13.4	24.9
Minority Interest	-390.0	-496.0	-465.0	-539.0	-131.0	-130.0	-130.0	-130.0	-1,890.0	-521.0
Reported PAT	2,471	3,757	2,501	6,123	5,186	6,403	6,528	7,154	14,854	25,272
QoQ (%)	-4.9	52.0	-33.4	144.8	-15.3	23.5	2.0	9.6		
YoY (%)	88.6	85.9	18.0	135.7	109.9	70.4	161.0	16.8	76.9	70.1
Adj. PAT	3,057	3,757	3,640	6,541	5,602	6,403	6,528	7,154	16,996	25,686
EPS (INR)	5.9	8.9	5.9	14.5	12.3	15.2	15.5	16.9	35.2	59.8

Note: *Figures are adjusted for the change in the revenue recognition accounting policy. In addition, 1QFY27 figures include two months of contribution from Encora.

Key Performance Indicators

Y/E March	FY26			FY27		FY26
	1Q	2Q	3Q	4Q	1Q	
Revenue (QoQ CC %)	8.0	5.9	4.4	2.0	22.3	
Margins						
Gross Margin	34.0	34.0	33.6	34.4	34.3	33.8
EBIT Margin	13.2	14.0	14.2	16.6	16.0	14.4
Net Margin	6.7	9.4	5.9	13.8	9.4	9.1
Operating metrics						
Headcount	34,187	34,896	35,341	35,777	46,228	35,777
Attrition (%)	11.3	11.4	10.9	10.8	10.4	10.8
Deal Win TCV (USD b)	507	514	593	648	691	2,262
Key Verticals (YoY USD %)						
BFS	33.0	17.4	16.4	(1.7)	18.9	15.0
Insurance	20.2	(1.1)	(3.1)	6.8	17.0	4.9
Travel and Transport	93.0	61.0	55.8	48.5	24.0	62.3
Key Geographies (YoY USD %)						
North America	73.1	31.5	24.9	25.6	45.3	35.7
Europe	23.3	7.0	2.6	6.5	20.8	9.2



Key highlights from the management commentary

Demand outlook

- Management believes the AI-driven disruption will create select but outsized winners, with the industry pivoting from a scale of people to a scale of intelligence.
- Differentiation is expected to come from applying AI within business context, process, and risk, not from model ownership, given ubiquitous access to models, cloud, and agents.
- Delivery model is evolving around Neuron + forward-deployed engineers + 'Mod Squads' (hybrid agent-human pods), shifting from effort-based to outcome-based engagement models.
- The enterprise conversation has shifted from AI adoption to operationalization, governance, and measurable outcomes, a shift management refers to as enterprise autonomy.
- Over the last nine years, COFORGE has delivered a 21.9% revenue CAGR, 24.6% EBIT CAGR, and 24.1% PAT CAGR, reflecting sustained, profitable growth.
- Coforge Neuron, the company's AI operationalization platform, integrates enterprise knowledge, workflows, governance, and agents to help enterprises move from AI pilots to production.
- ~USD58m was invested in AI innovation in FY26; ~30% of active engagements already leverage AI within delivery workflows.
- Consolidated revenue stood at USD592.2m (INR 55,277m), including only two months of the Encora contribution (from May 1, not the April 24 close).
- AI-led engineering, data, and cloud together contributed 86% of revenue, ahead of the 80% guided at deal announcement — engineering at 50%, data at 21%, cloud at 15%.
- The client mix broadened post-Encora: 1 client >USD 100m, 3 clients in the USD 50–100m band, 14 in USD 20–50m, and 29 in USD 10–20m; top 5/top 10 clients contributed 18%/26.1% of revenue.
- The next-12-month executable order book rose to an all-time high of USD2.23b, up 44.2% YoY from USD 1.55b, underpinning strong revenue visibility.

- Management expects 2Q no. of large-deal signings to approach full-year FY24 levels, with most large deals closed in 2Q impacting revenue from 3Q onward.
- A USD230m+, five-year AI-led transformation deal was signed with a European client (announced post quarter-end, to reflect in 2Q); ramp-up has already begun, adding 20–30 delivery teams.
- Outcome-based/subscription contracts currently form 6–7% of global revenue on a run-rate basis.
- **BFS:** Growth trajectory remains steady, with management flagging BFSI-linked large deals (e.g., a leading global financial institution's AI platform/agent ecosystem build-out targeting 50%+ productivity gains) as evidence of continued momentum.
- **Insurance:** Delivery wins included a large-scale core platform transformation for an Australian medical indemnity insurer (~40,000 healthcare professionals served) and a Code Insight AI-led Azure migration for a specialty insurer, cutting technical debt by 92%, with 99.93% field-level accuracy and **65%** productivity gains.
- **Travel, Transportation, and Hospitality (TTH):** The Mod Squad delivery model drove 30% productivity gains and a 22% reduction in manual effort for a global travel technology client. The company's cargo platform went live for one of India's largest aviation hubs, extending its footprint to 20 airports globally, a proof point for scalability within the vertical.
- **Healthcare & Hi-Tech:** In life sciences, a genetic audit platform for a biopharma client identified USD4m in savings opportunities at 95% accuracy; in manufacturing, Code Insight AI reduced documentation effort by 70%, modernization cycles by 50%, and operating costs by 35% for a global automotive client. Growth was aided by Encora's healthcare exposure, which management noted nearly doubles COFORGE's healthcare business and adds hi-tech as a new vertical, both tick-marks against the original acquisition thesis.
- **Government (overseas):** India government revenue (~USD 50m prior-year run-rate) saw a USD 15m step-down in 1Q, already reflected in the base, with no incremental drag expected going forward. Contributed 6% of revenue; management described UK public sector momentum as strong ('on steroids'), distinct from the India government business being wound down.
- Wage hikes were effected only for a select group in 1Q; broader organization-wide hikes are not expected before 4QFY27, if at all.
- Within the AI-led engineering/data/cloud core, engineering rose to 50% of revenue (up ~5 pts), partly a classification effect as Encora's revenue is almost entirely engineering-led with negligible cloud contribution; cloud revenue itself still grew ~4% QoQ on a standalone basis.
- Delivery milestones cited across clients include productivity gains of 30–50% via AI-led Mod Squads, an AI-native advisor platform driving 30%+ productivity gains, and a Code Insight AI-led modernization program cutting technical debt by 92%.
- Enterprises are increasingly avoiding lock-in to single model/cloud providers, pursuing 'enterprise sovereign AI'. Management noted no active client adoption of Chinese LLMs in North America, UK, or Europe.
- A USD550m term loan (3-year tenor, ~2.99% post-tax cost) was fully drawn as of June 30; repayment schedule: USD 59m in FY27, USD 209m in FY28, USD 258m in FY29, and a final USD 75m tranche in Q1 FY30.

- The Encora acquisition (equity value basis: INR fair value per share of 1,220 vs. 1,815 at signing) resulted in ~USD 600m lower goodwill on the balance sheet; customer relationship intangibles of ~USD 480m will be amortized over 12 years (~USD 40m/year D&A impact).
- Hedge losses of USD1.1m (likely ~USD10–11m) were incurred in the quarter, with an additional mark-to-market loss to unwind over the next two quarters; management expects a positive earnings impact once the hedge book normalizes beyond Q3.
- Two ex-Encora accounts are being scaled toward the top-10 client list, with one identified as having potential to become a USD 50m+ account within 12–18 months.

Margin performance and other comments

- Consolidated EBIT margin came in at 16% in 1Q itself, already ahead of the 15.5% full-year FY27 guidance; standalone COFORGE EBIT margin was 16.7%.
- Encora delivered EBITDA margin of 20.3% and EBIT margin of 19.1% in its first quarter under COFORGE, aided by rapid integration synergies.
- Combined G&A improved to 6.6% of revenue (COFORGE standalone at 6.7%, Encora at 10% pre-acquisition), implying a ~40% reduction in Encora's G&A cost base; further improvement expected in 2Q.
- Acquisition/integration costs of USD 6.5m were incurred in 1Q (vs. a USD 15m full budget), with marginal costs expected in 2Q and none from 3Q.
- Free cash flow stood at USD 52.9m, translating into 95.3% FCF/PAT conversion, a sharp improvement from (56.5)% in 1Q FY26; FY27 FCF/PAT guidance of 100%+ was reiterated.
- FY27 guidance reaffirmed: EBITDA margin of 20.5–21% and EBIT margin of 15.5%+ on a consolidated basis (16.5–17% standalone), with management now targeting to exceed these levels.
- Reported EPS was INR 13.30 (ex-exceptional items) vs. INR 13.80 prior quarter, impacted by a 25% increase in equity base and incremental acquisition-related interest costs. The company remains on track to be EPS-accretive in FY27.

Exhibit 2: Healthcare and BFS led the growth during the quarter

Verticals (QoQ, USD%)	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	3QFY26	4QFY26	1QFY27
BFS	3.1	4.0	3.3	4.3	-2.3	17.4	-1.1	15.4	-0.7	3.7	-2.0	-2.6	20.1
Insurance	4.7	2.3	-1.3	-2.2	-5.6	23.2	4.1	-7.7	1.6	1.3	2.0	1.7	11.3
Transportation	1.2	2.3	-2.4	-1.5	6.6	26.9	5.7	9.0	32.0	5.8	2.3	3.9	10.2
Govt Outside India					7.3	22.5	-4.0	10.8	7.1	-0.3	-5.0	21.1	-3.1
Healthcare and Hi-tech*											9.3	11.4	82.1
Others	2.1	0.5	4.0	-30.6	11.4	56.2	-14.0	27.9	13.1	-33.8	19.4	-6.6	15.7

Note: New vertical reporting started from 3QFY26, Healthcare also included Encora's business, which is double the COFORGE's healthcare business; Source: Company, MOFSL

Exhibit 3: US & EMEA contributed to growth

Geography(QoQ, USD%)	1QFY24	2QFY24	3QFY24	4QFY24	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	3QFY26	4QFY26	1QFY27
US	5.8	1.7	-4.3	2.0	8.6	39.9	7.4	0.9	14.1	6.2	2.1	1.5	32.0
EMEA	0.2	2.8	4.5	-0.1	-4.7	16.3	7.0	-2.7	1.9	0.9	2.6	1.0	15.5
APAC	-0.6	3.2	15.2	-9.3	-3.1	23.4	-6.7	38.1	13.4	1.7	15.9	3.8	-9.6

Source: Company, MOFSL

Valuation and view

- We expect COFORGE to be the growth leader within our coverage universe, and we reiterate it as our top pick. Strong deal wins, continued execution, improving cash conversion, and further margin upside from the Encora integration provide confidence in the medium-term growth outlook.
- We value COFORGE at 29x FY28E (earlier 26x) EPS with a TP of INR2,200, implying a 31% potential upside. We reiterate our BUY rating on the stock.

Exhibit 4: Operating metrics

	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	3QFY26	4QFY26	1QFY27
Revenue mix Geography-wise (%)									
Americas	50.8	55.1	56.0	54.7	56.7	57.9	56.8	56.7	61.8
EMEA	37.5	33.8	34.2	32.2	29.8	28.9	28.5	28.3	27.0
RoW	11.6	11.1	9.8	13.1	13.5	13.2	14.7	15.0	11.2
Revenue mix Vertical-wise (%)									
BFS	32.3	29.4	27.5	30.7	27.7	27.6	26.0	24.9	24.7
Insurance	20.0	19.1	18.8	16.8	15.5	15.1	14.8	14.8	13.6
Transportation	18.4	18.1	18.1	19.1	22.9	23.3	22.9	23.4	21.3
Manufacturing/Media/Others	21.3	25.9	21.0	25.9	26.7	17.0	19.5	17.9	17.1
Revenue mix (%)									
Top Clients contribution (%)									
Top – 5	21.0	18.7	19.8	18.0	20.7	21.0	21.0	21.8	18.0
Top -10	32.9	28.2	30.0	27.7	29.3	30.8	30.7	31.4	26.1
Fresh order Intake - USD m									
USA	126	245	294	1828	272	281	304	437	364
EMEA	96	184	93	170	140	122	194	156	260
RoW	92	86	114	128	95	110	95	55	67
Deals signed - USD m	314	516	501	2126	507	514	593	648	691
Executable Order Book (NTM) - USD m	1070	1105	1365	1505	1550	1635	1717	1752	2228
Employee metrics									
Billable Personnel	25037	30434	30981	31354	32013	32710	33178	33643	43421
Sales and Marketing	442	575	583	586	594	622	617	577	687
Others	1133	1474	1530	1557	1580	1564	1546	1557	2120
Total	26612	32483	33094	33497	34187	34896	35341	35777	46228
Utilization	81.6	82.2	81.3	82	82.1	82.3	81.7	82.5	82.5
Attrition	11.4	11.7	11.9	10.9	11.3	11.4	10.9	10.8	10.4

Source: Company, MOFSL

Financials and valuations

Income Statement							(INR m)
Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
Sales	64,320	80,146	90,089	1,20,733	1,64,027	2,51,262	3,00,590
Change (%)	37.9	24.6	12.4	34.0	35.9	53.2	19.6
Cost of revenue	43,736	54,059	60,179	79,999	1,08,527	1,64,975	1,97,840
Gross Profit	20,584	26,087	29,910	40,734	55,500	86,287	1,02,749
SGA expenses	8,527	11,438	13,694	23,516	25,036	34,159	40,580
RSU costs	633	587	1,046	1,742	1,979	2,025	2,405
EBITDA	11,424	14,062	15,170	17,218	30,464	50,560	59,765
% of Net Sales	17.8	17.5	16.8	14.3	18.6	20.1	19.9
Depreciation	2,272	2,585	2,972	4,276	6,819	10,114	11,351
EBIT	9,152	11,477	12,198	12,942	23,645	40,446	48,414
% of Net Sales	14.2	14.3	13.5	10.7	14.4	16.1	16.1
Other Income	-266	-630	-1,153	19	-2,058	-5,574	-4,820
PBT	8,886	10,847	11,045	12,961	21,587	34,872	43,594
Tax	1,468	2,208	2,209	3,326	2,583	8,529	10,898
Rate (%)	16.5	20.4	20.0	25.7	12.0	24.5	25.0
Extraordinary Items	269	1,188	261	0	2,260	550	0
Minority Interest	530	513	276	1,240	1,890	521	520
Adjusted PAT	6,888	8,126	8,560	9,742	16,996	25,686	32,175
Change (%)	44.0	18.0	5.3	13.8	74.5	51.1	25.3

Balance Sheet							(INR m)
Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
Share Capital	609	611	618	669	672	885	885
Reserves	26,722	30,214	35,648	63,123	94,704	2,29,357	2,45,444
Net Worth	27,331	30,825	36,266	63,792	95,376	2,30,242	2,46,329
Loans	3,365	3,382	3,399	67	1,167	49,835	31,785
Minority Interest	983	874	1,003	19,498	1,430	1,575	1,575
Other liabilities	6,073	4,360	5,094	13,750	14,147	21,671	25,925
Capital Employed	37,752	39,441	45,762	97,107	1,12,120	3,03,323	3,05,615
Net Block	4,452	4,455	4,470	7,682	9,425	10,333	10,253
CWIP	86	46	232	24	33	33	33
Intangibles	14,821	16,299	16,133	49,726	55,114	1,75,149	1,72,879
Investments	0	0	0	0	0	0	0
Deferred tax assets	7,976	9,970	14,217	19,860	25,184	38,578	46,151
Curr. Assets	22,209	26,064	26,025	43,508	59,058	1,30,687	1,34,334
Debtors	13,894	16,131	18,039	25,771	39,700	46,811	56,000
Cash & Bank Balance	4,468	5,699	3,213	7,956	10,936	71,005	62,946
Investments	67	88	139	2,333	56	56	56
Other Current Assets	3,780	4,146	4,634	7,448	8,366	12,815	15,331
Current Liab. & Prov	11,792	17,393	15,315	27,375	36,694	51,458	58,035
Trade payables	6,160	6,481	8,062	9,883	17,754	31,993	38,273
Other liabilities	5,316	10,552	6,836	16,786	17,953	17,953	17,953
Provisions	316	360	417	706	987	1,512	1,809
Net Current Assets	10,417	8,671	10,710	16,133	22,364	79,229	76,299
Application of Funds	37,752	39,441	45,762	97,107	1,12,120	3,03,323	3,05,615

Financials and valuations

Ratios

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
EPS	15.7	16.4	19.7	19.9	35.2	59.8	76.2
Cash EPS	21.1	22.5	26.7	33.2	51.0	83.8	103.1
Book Value	65.0	73.3	86.3	151.8	226.9	547.9	586.1
DPS	10.4	12.8	15.2	15.2	15.4	29.9	38.1
Payout %	66.4	77.9	77.3	76.5	43.8	50.0	50.0

Valuation (x)

P/E	107.6	102.6	85.8	84.8	47.9	28.2	22.1
Cash P/E	80.1	74.8	63.2	50.8	33.0	20.1	16.4
EV/EBITDA	61.9	50.2	46.7	40.6	22.9	13.6	11.3
EV/Sales	11.0	8.8	7.9	5.8	4.3	2.7	2.3
Price/Book Value	25.9	23.0	19.5	11.1	7.4	3.1	2.9
Dividend Yield (%)	0.6	0.8	0.9	0.9	0.9	1.8	2.3

Profitability Ratios (%)

RoE	25.0	23.1	24.1	13.9	16.5	15.4	13.4
RoCE	23.6	22.9	22.8	13.4	19.5	14.6	11.9

Turnover Ratios

Debtors (Days)	65	68	69	66	73	63	62
Fixed Asset Turnover (x)	15.4	18.0	20.2	19.9	19.2	25.4	29.2

Cash Flow Statement

(INR m)

Y/E March	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E
CF from Operations	9,089	10,532	11,834	15,060	24,538	33,260	41,712
Cash for Working Capital	-1,433	-1,027	-2,800	-2,689	-6,621	-2,666	-8,447
Net Operating CF	7,656	9,505	9,034	12,371	17,917	30,594	33,264
Net Purchase of FA	-1,475	-1,537	-2,598	-5,572	-2,953	-9,000	-9,000
Free Cash Flow	6,181	7,968	6,436	6,799	14,964	21,594	24,264
Net Purchase of Invest.	-8,089	-1,179	120	-18,911	-1,395	-1,39,815	0
Net Cash from Invest.	-9,564	-2,716	-2,478	-24,483	-4,348	-1,48,815	-9,000
Proceeds from Equity	51	18	-3,516	21,831	-111	1,40,028	0
Proceeds from LTB/STB	2,139	-1,315	-573	19	-5,395	50,898	-16,236
Dividend Payments	-3,748	-4,285	-4,781	-5,097	-5,431	-12,636	-16,088
Cash Flow from Fin.	-1,558	-5,582	-8,870	16,753	-10,937	1,78,290	-32,323
Net Cash Flow	-3,466	1,207	-2,314	4,641	2,632	60,069	-8,059
Exchange difference	-65	24	-172	102	348	0	0
Opening Cash Bal.	7,998	4,467	5,698	3,212	7,955	10,935	71,004
Add: Net Cash	-3,531	1,231	-2,486	4,743	2,980	60,069	-8,059
Closing Cash Bal.	4,467	5,698	3,212	7,955	10,935	71,004	62,945

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

NOTES

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	$\geq 15\%$
SELL	$< -10\%$
NEUTRAL	$< -10\%$ to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

Disclosures

The following Disclosures are being made in compliance with the SEBI Research Analyst Regulations 2014 (herein after referred to as the Regulations).

Motilal Oswal Financial Services Ltd. (MOFSL) is a SEBI Registered Research Analyst having registration no. INH000000412 and BSE enlistment no. 5028. MOFSL, the Research Entity (RE) as defined in the Regulations, is engaged in the business of providing Stock broking services, Depository participant services & distribution of various financial products. MOFSL is a listed public company, the details in respect of which are available on www.motilaloswal.com. MOFSL is registered with the Securities & Exchange Board of India (SEBI) and is a registered Trading Member with National Stock Exchange of India Ltd. (NSE) and Bombay Stock Exchange Limited (BSE), Multi Commodity Exchange of India Limited (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) for its stock broking activities & is Depository participant with Central Depository Services Limited (CDSL) National Securities Depository Limited (NSDL), NERL, COMRIS and CCRL and is member of Association of Mutual Funds of India (AMFI) for distribution of financial products and Insurance Regulatory & Development Authority of India (IRDA) as Corporate Agent for insurance products and is a member of Association of Portfolio Managers in India (APMI) for distribution of PMS products. Details of associate entities of Motilal Oswal Financial Services Ltd. are available on the website at <http://online.reports.motilaloswal.com/Dormant/documents/Associate%20Details.pdf>

MOFSL and its associate company(ies), their directors and Research Analyst and their relatives may; (a) from time to time, have a long or short position in, act as principal in, and buy or sell the securities or derivatives thereof of companies mentioned herein. (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

MOFSL and / or its affiliates do and seek to do business including investment banking with companies covered in its research reports. As a result, the recipients of this report should be aware that MOFSL may have a potential conflict of interest that may affect the objectivity of this report. Compensation of Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions. Details of pending Enquiry Proceedings of Motilal Oswal Financial Services Limited are available on the website at <https://galaxy.motilaloswal.com/ResearchAnalyst/PublishViewLitigation.aspx>. As per Regulatory requirements, Research Audit Report is uploaded on www.motilaloswal.com > MOFSL-Important Links > MOFSL Research Analyst Compliance Audit Report.

A graph of daily closing prices of securities is available at www.nseindia.com, www.bseindia.com. Research Analyst views on Subject Company may vary based on Fundamental research and Technical Research. Proprietary trading desk of MOFSL or its associates maintains arm's length distance with Research Team as all the activities are segregated from MOFSL research activity and therefore it can have an independent view with regards to Subject Company for which Research Team have expressed their views.

Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL & its group companies to registration or licensing requirements within such jurisdictions.

For Hong Kong:

This report is distributed in Hong Kong by Motilal Oswal capital Markets (Hong Kong) Private Limited, a licensed corporation (CE AYY-301) licensed and regulated by the Hong Kong Securities and Futures Commission (SFC) pursuant to the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) "SFO". As per SEBI (Research Analyst Regulations) 2014 Motilal Oswal Securities (SEBI Reg. No. INH000000412) has an agreement with Motilal Oswal capital Markets (Hong Kong) Private Limited for distribution of research report in Hong Kong. This report is intended for distribution only to "Professional Investors" as defined in Part I of Schedule 1 to SFO. Any investment or investment activity to which this document relates is only available to professional investor and will be engaged only with professional investors." Nothing here is an offer or solicitation of these securities, products and services in any jurisdiction where their offer or sale is not qualified or exempt from registration. The Indian Analyst(s) who compile this report is/are not located in Hong Kong & are not conducting Research Analysis in Hong Kong.

For U.S.

Motilal Oswal Financial Services Limited (MOFSL) is not a registered broker - dealer under the U.S. Securities Exchange Act of 1934, as amended (the "1934 act") and under applicable state laws in the United States. In addition MOFSL is not a registered investment adviser under the U.S. Investment Advisers Act of 1940, as amended (the "Advisers Act" and together with the 1934 Act, the "Acts"), and under applicable state laws in the United States. Accordingly, in the absence of specific exemption under the Acts, any brokerage and investment services provided by MOFSL, including the products and services described herein are not available to or intended for U.S. persons. This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., MOFSL has entered into a chaperoning agreement with a U.S. registered broker-dealer, Motilal Oswal Securities International Private Limited. ("MOSIPL"). Any business interaction pursuant to this report will have to be executed within the provisions of this chaperoning agreement. The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, MOSIPL, and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.

For Singapore

In Singapore, this report is being distributed by Motilal Oswal Capital Markets (Singapore) Pte. Ltd. ("MOCMSPL") (UEN 201129401Z), which is a holder of a capital markets services license and an exempt financial adviser in Singapore. This report is distributed solely to persons who (a) qualify as "institutional investors" as defined in section 4A(1)(c) of the Securities and Futures Act of Singapore ("SFA") or (b) are considered "accredited investors" as defined in section 2(1) of the Financial Advisers Regulations of Singapore read with section 4A(1)(a) of the SFA. Accordingly, if a recipient is neither an "institutional investor" nor an "accredited investor", they must immediately discontinue any use of this Report and inform MOCMSPL.

In respect of any matter arising from or in connection with the research you could contact the following representatives of MOCMSPL. In case of grievances for any of the services rendered by MOCMSPL write to grievances@motilaloswal.com.

Nainesh Rajani

Email: nainesh.rajani@motilaloswal.com

Contact: (+65) 8328 0276

Specific Disclosures

- Research Analyst and/or his/her relatives do not have a financial interest in the subject company(ies), as they do not have equity holdings in the subject company(ies). MOFSL has financial interest in the subject company(ies) at the end of the week immediately preceding the date of publication of the Research Report: Yes.
Nature of Financial interest is holding equity shares or derivatives of the subject company
- Research Analyst and/or his/her relatives do not have actual/beneficial ownership of 1% or more securities in the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report.
MOFSL has actual/beneficial ownership of 1% or more securities of the subject company(ies) at the end of the month immediately preceding the date of publication of Research Report: No
- Research Analyst and/or his/her relatives have not received compensation/other benefits from the subject company(ies) in the past 12 months.
MOFSL may have received compensation from the subject company(ies) in the past 12 months.
- Research Analyst and/or his/her relatives do not have material conflict of interest in the subject company at the time of publication of research report.
MOFSL does not have material conflict of interest in the subject company at the time of publication of research report.
- Research Analyst has not served as an officer, director or employee of subject company(ies).
- MOFSL has not acted as a manager or co-manager of public offering of securities of the subject company in past 12 months.
- MOFSL has not received compensation for investment banking /merchant banking/brokerage services from the subject company(ies) in the past 12 months.
- MOFSL may have received any compensation for products or services other than investment banking or merchant banking or brokerage services from the subject company(ies) in the past 12 months.
- MOFSL may have received compensation or other benefits from the subject company(ies) or third party in connection with the research report.
- MOFSL has not engaged in market making activity for the subject company.

The associates of MOFSL may have:

- financial interest in the subject company
- actual/beneficial ownership of 1% or more securities in the subject company at the end of the month immediately preceding the date of publication of the Research Report or date of the public appearance.
- received compensation/other benefits from the subject company in the past 12 months
- any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.
- acted as a manager or co-manager of public offering of securities of the subject company in past 12 months
- be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies)
- received compensation from the subject company in the past 12 months for investment banking / merchant banking / brokerage services or from other than said services.
- Served subject company as its clients during twelve months preceding the date of distribution of the research report.

The associates of MOFSL has not received any compensation or other benefits from third party in connection with the research report

Above disclosures include beneficial holdings lying in demat account of MOFSL which are opened for proprietary investments only. While calculating beneficial holdings, It does not consider demat accounts which are opened in name of MOFSL for other purposes (i.e holding client securities, collaterals, error trades etc.). MOFSL also earns DP income from clients which are not considered in above disclosures.

Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report.

Terms & Conditions:

This report has been prepared by MOFSL and is meant for sole use by the recipient and not for circulation. The report and information contained herein is strictly confidential and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of MOFSL. The report is based on the facts, figures and information that are considered true, correct, reliable and accurate. The intent of this report is not recommendatory in nature. The information is obtained from publicly available media or other sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. The report is prepared solely for informational purpose and does not constitute an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments for the clients. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. MOFSL will not treat recipients as customers by virtue of their receiving this report.

Disclaimer:

The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent. This report and information herein is solely for informational purpose and may not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. Certain transactions -including those involving futures, options, another derivative products as well as non-investment grade securities - involve substantial risk and are not suitable for all investors. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval. MOFSL, its associates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document. This report has been prepared on the basis of information that is already available in publicly accessible media or developed through analysis of MOFSL. The views expressed are those of the analyst, and the Company may or may not subscribe to all the views expressed therein. This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction. Neither the Firm, not its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information. The person accessing this information specifically agrees to exempt MOFSL or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOFSL or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOFSL or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

This report is meant for the clients of Motilal Oswal only.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI, enlistment as RA with Exchange and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors

Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 - 71934200 / 71934263; www.motilaloswal.com.

Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai- 400 064. Tel No: 022 71881000. Details of Compliance Officer: Neeraj Agarwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

Grievance Redressal Cell:

Contact Person	Contact No.	Email ID
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com
Mr. Ajay Menon	022 40548083	am@motilaloswal.com
Mr. Neeraj Agarwal	022 40548085	na@motilaloswal.com
Mr. Siddhartha Khemka	022 50362452	po.research@motilaloswal.com

Registration details of group entities.: Motilal Oswal Financial Services Ltd. (MOFSL): INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412, BSE enlistment no. 5028, AMFI registered Mutual Fund Distributor and SIF Distributor: ARN : 146822. IRDA Corporate Agent – CA0579, APMI: APRN00233. Motilal Oswal Financial Services Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Insurance, Bond, NCDs and IPO products.

Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com.