

Capital Goods

KKC - Financials Snapshot (INR b)

| tite i maneralo onaponot (mitto) | | | | | | | | |
|----------------------------------|-------|-------|-------|--|--|--|--|--|
| Y/E MAR | FY26E | FY27E | FY28E | | | | | |
| Net Sales | 120.9 | 141.5 | 163.0 | | | | | |
| EBITDA | 23.8 | 27.9 | 32.4 | | | | | |
| PAT | 23.1 | 27.3 | 31.7 | | | | | |
| EPS (INR) | 83.5 | 98.4 | 114.3 | | | | | |
| GR. (%) | 16.4 | 17.8 | 16.3 | | | | | |
| BV/Sh (INR) | 287.3 | 325.8 | 370.9 | | | | | |
| Ratios | | | | | | | | |
| ROE (%) | 30.9 | 32.1 | 32.8 | | | | | |
| RoCE (%) | 29.4 | 30.6 | 31.3 | | | | | |
| Valuations | | | | | | | | |
| P/E (X) | 47.4 | 40.2 | 34.6 | | | | | |
| P/BV (X) | 13.8 | 12.1 | 10.7 | | | | | |
| EV/EBITDA (X) | 44.9 | 38.2 | 32.7 | | | | | |
| Div Yield (%) | 1.2 | 1.4 | 1.6 | | | | | |
| | | | | | | | | |

KOEL - Financials Snapshot (INR b)

| Y/E MAR | FY26E | FY27E | FY28E |
|---------------|-------|-------|-------|
| Net Sales | 58.4 | 67.5 | 78.0 |
| EBITDA | 7.6 | 9.1 | 10.5 |
| PAT | 4.9 | 5.9 | 6.9 |
| EPS (INR) | 33.6 | 40.9 | 47.6 |
| GR. (%) | 16.7 | 21.8 | 16.5 |
| BV/Sh (INR) | 232.4 | 265.0 | 303.0 |
| Ratios | | | |
| ROE (%) | 15.3 | 16.4 | 16.8 |
| RoCE (%) | 15.0 | 16.1 | 16.6 |
| Valuations | | | |
| P/E (X) | 26.5 | 21.8 | 18.7 |
| P/BV (X) | 3.8 | 3.4 | 2.9 |
| EV/EBITDA (X) | 16.4 | 13.4 | 11.2 |
| Div Yield (%) | 0.8 | 0.9 | 1.1 |

Genset demand normalizing

Genset channel checks

Our genset channel checks suggest that demand normalization on a YoY basis has been happening in most parts of the country, and players can grow their volumes between 10% and 20% YoY in 2QFY26. Since the implementation of CPCB 4+ norms in Jul'24, the industry will now experience a like-for-like comparison of demand and pricing levels in 2QFY26. Players have grown at different rates in volume terms, but pricing has broadly stabilized, and the industry is expecting a price hike of 3-5% in 1-2 quarters as commodity prices are inching up. We thus expect the revenue growth in the powergen segment for players for 2QFY26 to be driven largely by volume improvement. The HHP market continues to witness a healthy demand growth, with Cummins dominating the market and KOEL trying to increase its positioning in HHP. Export markets may remain volatile in the near term due to geopolitical issues. We maintain our positive stance on genset players and continue to reiterate our BUY rating on KKC (CMP: INR3,959, TP: INR4,500) and KOEL (CMP: INR890, TP: INR1,230).

Key highlights from our interaction with genset channel partners Demand – Improving YoY but sequentially a bit soft

Demand has improved YoY, indicating normalization after the CPCB IV+ transition. Industry volumes have increased by 10–20% YoY, supported by a pickup in quick commerce, hospitals, educational institutes, industrial, commercial real estate, and retail, while demand is a bit soft in construction. The rental segment, which typically forms 5–8% of overall demand, remains weak. The medium- and high-horsepower (MHP/HHP) categories (200–1500 kVA) are driving most of the incremental growth, aided by steady offtake from data centers, manufacturing units, airports, and government projects. In contrast, the low-horsepower (LHP) market size has witnessed some contraction due to higher prices, preference towards second-hand purchases, and greater competition from low-cost players. Sequentially, 2QFY26 may see softer volumes, owing to seasonality, but overall, demand remains structurally steady and up YoY. Near-term trends reflect seasonal softness and regional disparities.

CPCB 4+ pricing has largely stabilized now; a modest hike expected ahead

The prices have stabilized after the volatility seen during the CPCB IV+ transition period. Competition was seen during 2QFY25-4QFY25, and players reduced prices in order to gain market share post the norm transition. Prices have now largely stabilized as most OEMs have aligned their pricing strategies. Among players, the price differential continues to remain, and Greaves Cotton, Ashok Leyland, and Eicher's products remain cheaper than Cummins and KOEL, mainly in the 200–300 kVA range. Going forward, prices are expected to see a 3–5% upward revision in the coming quarters or at the end of FY26, largely due to rising copper prices. In the HHP market, Cummins continues to enjoy market leadership in the HHP segment despite other players trying to make inroads in the HHP segment. On pricing for HHP, Caterpillar continues to sell at a premium, with prices ~8-10% higher than Cummins.

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Distribution reach continues to differentiate players

The distribution segment growth will be driven by both the powergen and industrial segments. As highlighted by both companies in our interactions, the distribution segment will benefit from better aftermarket opportunities from sophisticated CPCB 4+ gensets. With almost one year of the installed base of CPCB 4+ gensets, the aftermarket opportunities for new products will start kicking in over the next six months. Companies have also taken a price hike of 5-10% in parts and will also benefit from integrated telematics in the new CPCB 4+ products. We thus believe that both KKC and KOEL have an edge over other players in terms of their superior quality product, installed base, and distribution reach. Players like Ashok Leyland, Tata, and Eicher are using their existing distribution network for gensets too, and Baudouin has partnered with Greaves Cotton.

Engineering exports up YoY over Jul-Aug'25

India's engineering exports have been on the rise since Jul'24 (Exhibit 9). KKC's export revenue growth has historically mirrored overall engineering exports, and we expect this trend to continue going forward. Cummins has a diversified presence across various export markets and is not overly exposed to the US markets. KOEL is still at a nascent stage as far as export markets are concerned and is trying to make inroads in the Middle East and US markets by using a GOEM model. We would keep a close watch on the overall exports of these players in light of the current geopolitical situation.

Key short-term monitorables

In the coming quarters, we will continue to monitor 1) demand improvement from current levels, 2) product mix of various players across kVA ranges, 3) stability of price points, 4) continuity of HHP demand from the data center market, and 5) recovery in the export markets.

Valuation and recommendation

KKC at INR3,959 is currently trading at 40.2x/34.6x P/E, and KOEL at INR890 is trading at 21.8x/18.7x P/E on FY27E/FY28E EPS. We value KKC at 42x P/E on two-year forward estimates and KOEL at 25x P/E on two-year forward estimates for core businesses. We maintain our estimates and reiterate our BUY rating on both KKC (TP: INR4,500) and KOEL (TP: INR1,230).



546

CY16

506

413

Volume recovery likely in 2Q, while prices stabilized post-CPCB IV+ transition

Exhibit 1: Residential real estate launches were strong in the last two years, boosting genset demand. Currently, launches have slowed down, which can affect demand after 1-2 years

New launches (residential - mn sq ft)

451



661



239

1QCY25

1,060 981

CY24

Source: Industry, MOFSL

CY23

903

CY22

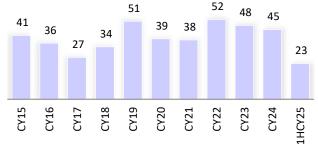


Exhibit 2: Commercial real estate launches were strong in the

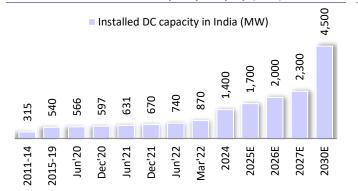
last two years and drove genset demand. Currently, launches

New launches (commercial - mn sq ft)

Source: Industry, MOFSL

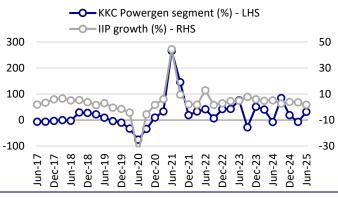
Exhibit 3: The data center market is growing fast and seeing

investments of USD4-5b for capacity ramp-up (MW)



Source: CRISIL, MOFSL

Exhibit 4: KKC's powergen sales have a high correlation with IIP growth (%)



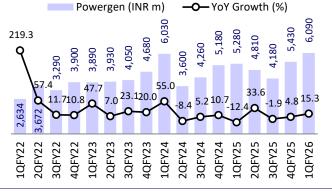
Source: MOSPI, MOFSL

Exhibit 5: Powergen segment sales of KKC and KOEL improved during 1QFY26, driven by demand improvement as well as price hikes based on 1QFY25, which was predominantly CPCB 2 products

KKC's powergen revenue trend (INR m) **O** 265.6 Powergen (INR m) - YoY growth (%) 1QFY24 2QFY24 3QFY24 2QFY22 4QFY22 .QFY23 2QFY23 1QFY24 3QFY25 3QFY23 LQFY25 IQFY23

Source: Company, MOFSL

KOEL's powergen revenue trend (INR m)



Source: Company, MOFSL



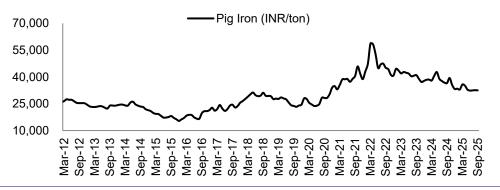
CPCB 4+ prices remain broadly the same sequentially

Exhibit 6: Prices of Cummins/KOEL's products are higher than other players. Sequentially, prices have broadly remained the same

| Node | Cummins | KOEL | Mahindra Powerol | Ashok Leyland | Greaves Cotton | Eicher | Tata motors |
|---------|-----------|-----------|---------------------|------------------|-------------------|-----------|-------------|
| 15kva | 3,40,000 | 3,37,095 | 2,87,000 | 2,90,000 | 2,80,000 | 2,75,000 | |
| 20kva | 3,48,000 | 3,40,000 | 3,60,000 | 3,05,000 | 3,25,000 | 3,30,000 | 3,30,000 |
| 30kva | 6,12,000 | 5,72,000 | 5,21,000 | 5,50,000 | 5,45,000 | 4,83,000 | 5,17,000 |
| 40kva | 7,05,000 | 6,95,000 | 6,85,000 | 6,85,000 | 6,70,000 | 5,50,000 | 6,20,000 |
| 58.5kva | 7,75,000 | 7,00,000 | 6,80,000 | | | 6,15,000 | 6,40,000 |
| 82.5kva | 11,34,000 | 11,05,000 | 10,92,500 | 9,18,000 | 8,95,000 | 8,85,000 | 8,90,000 |
| 125kva | 12,00,000 | 11,35,000 | 10,40,000 | 10,58,000 | 10,75,000 | 10,50,000 | 10,68,000 |
| 160kva | 15,65,000 | 15,10,000 | 13,75,000 | 14,50,000 | 13,75,000 | 13,00,000 | |
| 200kva | 21,45,000 | 19,50,000 | 18,40,000 | | | 15,00,000 | |
| 250kva | 22,50,000 | 21,75,000 | 18,60,000 | 18,00,000 | 18,92,000 | 17,00,000 | |
| 500kva | 43,00,000 | 37,50,000 | 35,00,000 | 32,50,000 | 32,40,000 | | |
| 750kva | 74,50,000 | 67,50,000 | | | | | |

Source: Channel checks, Industry, MOFSL

Exhibit 7: Pig iron prices benign; positive for margins

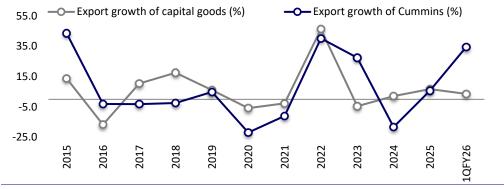


Source: Company, MOFSL



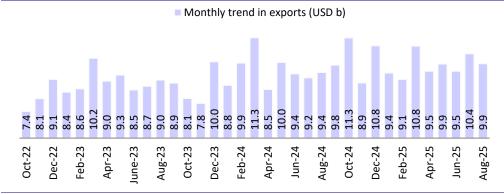
Companies taking steps to improve exports

Exhibit 8: KKC's exports have a strong correlation with India's overall exports (%)



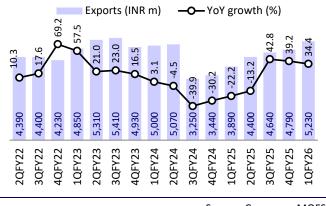
Source: Company, MOFSL

Exhibit 9: Exports of engineering goods started improving from Jul'24 and have remained up YoY for the Jul-Aug'25 period (USD b)



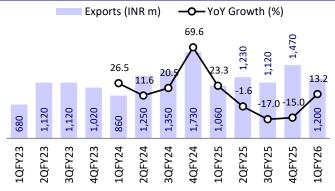
Source: Company, MOFSL

Exhibit 10: KKC's exports seem to have bottomed out in 3QFY24 and have seen a sequential uptick since then (INR m)



Source: Company, MOFSL

Exhibit 11: KOEL's exports were affected last year by lower demand from key geographies (INR m)



Source: Company, MOFSL

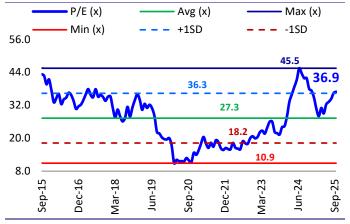


Exhibit 12: Sum-of-the-parts valuation of KOEL on two-year forward estimates (INR/share)

| | • | | | - | | | - | • |
|-----------------------|------------------------------|-------------------------|---|------------------------|---|-----------------|----|---|
| - | Earnings/ book (INR m) | Valn multiple (X) | Value | KOEL's share (%) | Value for KOEL's share (INR m) | Per share value | Va | luation basis |
| KOEL valuation | • | | <u>, , , , , , , , , , , , , , , , , , , </u> | | <u>, , , , , , , , , , , , , , , , , , , </u> | , , | | |
| Core business | 6,405 | 25 | 1,60,434 | 100 | 1,60,434 | 1,107 | * | 25X two-year fwd EPS; @40% discount to KKC |
| Investments | | | | | | | | |
| La Gajjar Machineries | 327 | 12 | 3,920 | 100 | 3,920 | 27 | * | 12X P/E two-year forward earnings |
| Arka Fincap | 11,100 | 1.3 | 14,541 | 100 | 14,541 | 100 | * | 1.3X P/BV on expanded two-year forward book |
| Total | | | | | 1,78,894 | 1,234 | | |

Source: MOFSL

Exhibit 13: KKC is trading at 37x Sep'27 estimates



Source: Company, MOFSL

Exhibit 14: KOEL (incl. subs) is trading at 21x Sep'27 estimates



Source: Company, MOFSL



Financial Summary – Cummins India

| Standalone - Income Statement | | | | | | | | (INR m) |
|---|--|--|---|---|--|---|--|--|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Total Income from Operations | 43,292 | 61,404 | 77,444 | 89,586 | 1,03,394 | 1,20,875 | 1,41,542 | 1,62,988 |
| Change (%) | -16.1 | 41.8 | 26.1 | 15.7 | 15.4 | 16.9 | 17.1 | 15.2 |
| Raw Materials | 27,606 | 41,068 | 52,309 | 57,701 | 65,916 | 78,448 | 91,861 | 1,05,923 |
| Gross Profit | 15,687 | 20,336 | 25,135 | 31,886 | 37,478 | 42,427 | 49,681 | 57,065 |
| Employee Cost | 4,926 | 5,956 | 6,298 | 7,793 | 7,740 | 8,942 | 10,471 | 11,943 |
| Other Expenses | 4,965 | 5,529 | 6,411 | 6,479 | 9,058 | 9,661 | 11,295 | 12,771 |
| Total Expenditure | 37,497 | 52,553 | 65,018 | 71,972 | 82,714 | 97,052 | 1,13,628 | 1,30,636 |
| % of Sales | 86.6 | 85.6 | 84.0 | 80.3 | 80.0 | 80.3 | 80.3 | 80.2 |
| EBITDA | 5,795 | 8,851 | 12,426 | 17,614 | 20,680 | 23,824 | 27,915 | 32,351 |
| Margin (%) | 13.4 | 14.4 | 16.0 | 19.7 | 20.0 | 19.7 | 19.7 | 19.8 |
| Depreciation | 1,255 | 1,340 | 1,405 | 1,576 | 1,829 | 1,976 | 2,311 | 2,666 |
| EBIT | 4,540 | 7,511 | 11,022 | 16,037 | 18,851 | 21,847 | 25,603 | 29,686 |
| Int. and Finance Charges | 162 | 115 | 158 | 268 | 151 | 166 | 166 | 166 |
| Other Income | 3,702 | 2,875 | 4,200 | 5,678 | 6,261 | 7,124 | 8,601 | 10,130 |
| PBT bef. EO Exp. | 8,080 | 10,271 | 15,064 | 21,448 | 24,961 | 28,805 | 34,038 | 39,650 |
| EO Items | 0 | 1,059 | -143 | -17 | 0 | | | |
| PBT after EO Exp. | 8,080 | 11,330 | 14,921 | 21,431 | 24,961 | 28,805 | 34,038 | 39,650 |
| Total Tax | 1,901 | 2,463 | 3,623 | 4,824 | 5,904 | 6,927 | 8,185 | 9,535 |
| Tax Rate (%) | 23.5 | 21.7 | 24.3 | 22.5 | 23.7 | 24.0 | 24.0 | 24.0 |
| Reported PAT | 6,179 | 8,866 | 11,298 | 16,606 | 19,058 | 21,878 | 25,853 | 30,115 |
| Adjusted PAT | 6,350 | 8,284 | 12,460 | 17,046 | 19,872 | 23,139 | 27,264 | 31,697 |
| Change (%) | -10.2 | 30.5 | 50.4 | 36.8 | 16.6 | 16.4 | 17.8 | 16.3 |
| Margin (%) | 14.7 | 13.5 | 16.1 | 19.0 | 19.2 | 19.1 | 19.3 | 19.4 |
| Standalone - Balance Sheet | | | | | | | | (INR m) |
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Equity Share Capital | 554 | 554 | 554 | 554 | 554 | 554 | 554 | 554 |
| Total Reserves | 43,513 | 47,972 | 53,125 | 61,077 | 69,626 | 79,076 | 89,766 | 1,02,252 |
| Net Worth | 44,068 | 48,527 | 53,680 | 61,631 | 70,180 | 79,631 | 90,320 | |
| Total Loans | 156 | 3,933 | • | • | • | | | 1.02.806 |
| Deferred Tax Liabilities | | | 3.500 | 1.000 | 0 | 0 | • | 1,02,806 |
| | 823 | | 3,500 1.057 | 1,000 941 | 913 | 913 | 0 | 0 |
| Sources of fund | 823 45.047 | 971 | 1,057 | 941 | 913 | 913 | 0 913 | 0 913 |
| Sources of fund Gross Block | 45,047 | 971 53,430 | 1,057 58,237 | 941 63,572 | 913 71,093 | 913 80,543 | 913 91,233 | 0 913 1,03,719 |
| Gross Block | 45,047 20,337 | 971 53,430 22,278 | 1,057 58,237 23,458 | 941 63,572 26,183 | 913 71,093 29,119 | 913 80,543 33,489 | 0 913 91,233 38,656 | 0 913 1,03,719 44,017 |
| Gross Block Less: Accum. Deprn. | 45,047 20,337 8,684 | 971 53,430 22,278 10,024 | 1,057 58,237 23,458 11,429 | 941 63,572 26,183 13,005 | 913 71,093 29,119 14,834 | 913 80,543 33,489 16,810 | 0 913 91,233 38,656 19,122 | 0 913 1,03,719 44,017 21,788 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets | 45,047 20,337 8,684 11,654 | 971 53,430 22,278 10,024 12,254 | 1,057 58,237 23,458 11,429 12,030 | 941 63,572 26,183 13,005 13,178 | 913 71,093 29,119 14,834 14,285 | 913 80,543 33,489 16,810 16,679 | 0 913 91,233 38,656 19,122 19,534 | 0 913 1,03,719 44,017 21,788 22,230 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP | 45,047 20,337 8,684 11,654 1,275 | 971 53,430 22,278 10,024 12,254 608 | 1,057 58,237 23,458 11,429 12,030 413 | 941 63,572 26,183 13,005 13,178 968 | 913 71,093 29,119 14,834 14,285 849 | 913 80,543 33,489 16,810 16,679 968 | 0 913 91,233 38,656 19,122 19,534 968 | 0 913 1,03,719 44,017 21,788 22,230 968 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets | 45,047 20,337 8,684 11,654 1,275 13,892 | 971 53,430 22,278 10,024 12,254 608 15,939 | 1,057 58,237 23,458 11,429 12,030 413 21,042 | 941 63,572 26,183 13,005 13,178 968 21,927 | 913 71,093 29,119 14,834 14,285 849 18,925 | 913 80,543 33,489 16,810 16,679 968 19,045 | 0 913 91,233 38,656 19,122 19,534 968 19,045 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 695 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 814 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 938 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 1,517 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 2,646 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 539 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 505 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 812 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 1,517 2,459 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 2,646 2,556 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 539 2,488 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 505 3,188 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 812 2,767 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 695 3,875 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 814 4,537 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 938 5,225 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Curr. Liability & Prov. | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 1,517 2,459 11,922 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 2,646 2,556 14,621 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 539 2,488 16,883 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 505 3,188 21,413 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 812 2,767 24,964 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 695 3,875 26,328 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 814 4,537 30,829 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 938 5,225 35,500 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Curr. Liability & Prov. Other Current Liabilities | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 1,517 2,459 11,922 9,723 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 2,646 2,556 14,621 12,362 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 539 2,488 16,883 14,497 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 505 3,188 21,413 18,602 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 812 2,767 24,964 21,644 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 695 3,875 26,328 22,619 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 814 4,537 30,829 26,486 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 938 5,225 35,500 30,499 |
| Gross Block Less: Accum. Deprn. Net Fixed Assets Capital WIP Total Investments Curr. Assets, Loans & Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Other Current Assets Curr. Liability & Prov. Other Current Liabilities Provisions | 45,047 20,337 8,684 11,654 1,275 13,892 29,950 5,578 10,745 9,652 1,517 2,459 11,922 9,723 2,199 | 971 53,430 22,278 10,024 12,254 608 15,939 39,230 7,288 12,473 14,267 2,646 2,556 14,621 12,362 2,258 | 1,057 58,237 23,458 11,429 12,030 413 21,042 41,625 8,862 15,927 13,808 539 2,488 16,883 14,497 2,386 | 941 63,572 26,183 13,005 13,178 968 21,927 48,884 9,369 20,776 15,047 505 3,188 21,413 18,602 2,810 | 913 71,093 29,119 14,834 14,285 849 18,925 61,829 10,222 22,925 25,103 812 2,767 24,964 21,644 3,321 | 913 80,543 33,489 16,810 16,679 968 19,045 70,179 13,843 24,871 26,895 695 3,875 26,328 22,619 3,709 | 0 913 91,233 38,656 19,122 19,534 968 19,045 82,514 16,209 29,123 31,831 814 4,537 30,829 26,486 4,343 | 0 913 1,03,719 44,017 21,788 22,230 968 19,045 96,976 18,665 33,535 38,613 938 5,225 35,500 30,499 5,001 |



Financial Summary – Cummins India

| Ratios | | | | | | | | |
|--|--------|------------------------|------------------------|-------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Basic (INR) | | | | | | | | |
| EPS | 22.9 | 29.9 | 45.0 | 61.5 | 71.7 | 83.5 | 98.4 | 114.3 |
| Cash EPS | 27.4 | 34.7 | 50.0 | 67.2 | 78.3 | 90.6 | 106.7 | 124.0 |
| BV/Share | 159.0 | 175.1 | 193.7 | 222.3 | 253.2 | 287.3 | 325.8 | 370.9 |
| DPS | 14.0 | 10.5 | 25.0 | 34.2 | 39.9 | 46.4 | 54.7 | 63.6 |
| Payout (%) | 62.8 | 32.8 | 61.3 | 57.1 | 58.0 | 58.8 | 58.7 | 58.5 |
| Valuation (x) | | | | | | | | |
| P/E | 172.8 | 132.5 | 88.1 | 64.4 | 55.2 | 47.4 | 40.2 | 34.6 |
| Cash P/E | 144.3 | 114.0 | 79.1 | 58.9 | 50.6 | 43.7 | 37.1 | 31.9 |
| P/BV | 24.9 | 22.6 | 20.4 | 17.8 | 15.6 | 13.8 | 12.1 | 10.7 |
| EV/Sales | 25.1 | 17.7 | 14.0 | 12.1 | 10.4 | 8.9 | 7.5 | 6.5 |
| EV/EBITDA | 187.7 | 122.8 | 87.5 | 61.5 | 51.8 | 44.9 | 38.2 | 32.7 |
| Dividend Yield (%) | 0.4 | 0.3 | 0.6 | 0.9 | 1.0 | 1.2 | 1.4 | 1.6 |
| FCF per share | 24.3 | 28.1 | 23.7 | 36.0 | 52.6 | 53.9 | 73.1 | 88.7 |
| Return Ratios (%) | 24.3 | 20.1 | 23.1 | 30.0 | 32.0 | 33.3 | 73.1 | 30.7 |
| RoE | 14.8 | 17.9 | 24.4 | 29.6 | 30.2 | 30.9 | 32.1 | 32.8 |
| RoCE | 13.9 | 16.8 | 21.0 | 28.1 | 28.9 | 29.4 | 30.6 | 31.3 |
| RolC | 15.9 | 27.4 | 36.6 | 51.1 | 55.5 | 55.4 | 53.3 | 53.4 |
| | 15.9 | 27.4 | 30.0 | 51.1 | 55.5 | 55.4 | 55.5 | 55.4 |
| Working Capital Ratios | 2.4 | 2.0 | 2.2 | 2.4 | 2.6 | 2.6 | 2.7 | 2.7 |
| Fixed Asset Turnover (x) | 2.1 | 2.8 | 3.3 | 3.4 | 3.6 | 3.6 | 3.7 | 3.7 |
| Asset Turnover (x) | 1.0 | 1.1 | 1.3 | 1.4 | 1.5 | 1.5 | 1.6 | 1.6 |
| Inventory (Days) | 47 | 43 | 42 | 38 | 36 | 42 | 42 | 42 |
| Debtor (Days) | 91 | 74 | 75 | 85 | 81 | 75 | 75 | 75 |
| Creditor (Days) | 82 | 73 | 68 | 76 | 76 | 68 | 68 | 68 |
| Leverage Ratio (x) | | | | | | | | |
| Current Ratio | 2.5 | 2.7 | 2.5 | 2.3 | 2.5 | 2.7 | 2.7 | 2.7 |
| Interest Cover Ratio | 28.1 | 65.3 | 69.8 | 59.9 | 124.7 | 131.4 | 153.9 | 178.5 |
| Net Debt/Equity | -0.5 | -0.5 | -0.6 | -0.6 | -0.6 | -0.6 | -0.6 | -0.6 |
| | | | | | | | | (1215) |
| Standalone - Cashflow Statement | FV24 | EV22 | EV22 | FV24 | FV2F | FV2CE | FV27F | (INR m) |
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| OP/(Loss) before Tax Direct Taxes Paid | -832 | 9,614 | 11,631 | 17,773 | 22,502 | 26,195 | 33,617 | 39,474 |
| CF from Operating incl EO | 7,879 | -2,543 7,071 | -3,520 8,111 | -4,972 12,801 | -5,614 16,888 | -6,927 19,268 | -8,185 25,431 | -9,535 29,939 |
| (Inc)/Dec in FA | -1,140 | 705 | -1,540 | -2,812 | -2,294 | -4,320 | -5,167 | -5,361 |
| Free Cash Flow | 6,738 | 7,776 | 6,571 | 9,989 | 14,593 | 14,948 | 20,265 | 24,577 |
| (Pur)/Sale of Investments | -75 | -7,597 | 376 | -2,967 | -7,575 | -120 | 0 | 0 |
| Others | 1,371 | 1,030 | 1,857 | 3,106 | 4,056 | 0 | 0 | 0 |
| CF from Investments | 155 | -5,862 | 694 | -2,673 | -5,813 | -4,440 | -5,167 | -5,361 |
| Dividend Paid | -3,881 | -4,435 | -6,237 | -8,593 | -10,534 | -12,869 | -15,163 | -17,629 |
| Others | -4,844 | 3,661 | -607 | -2,733 | -1,125 | -166 | -166 | -166 |
| CF from Fin. Activity | -8,724 | -774 | -6,844 | -11,326 | -11,659 | -13,035 | -15,329 | -17,795 |
| Inc/Dec of Cash | -691 | 434 | 1,960 | -1,198 | -585 | 1,792 | 4,935 | 6,782 |
| Opening Balance | 4,538 | 9,652 | 14,267 | 13,808 | 15,047 | 25,103 | 26,895 | 31,831 |
| Other adjustments | 5,804 | 4,181 | -2,420 | 2,437 | 10,641 | | | |
| Closing Balance | 9,652 | 14,267 | 13,808 | 15,047 | 25,103 | 26,895 | 31,831 | 38,613 |



Financial Summary – Kirloskar Oil Engines

| Standalone - Income Statement | | | | | | | | (INR m) |
|-------------------------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Total Income from Operations | 26,944 | 32,997 | 41,161 | 48,505 | 51,133 | 58,417 | 67,489 | 77,976 |
| Change (%) | -6.4 | 22.5 | 24.7 | 17.8 | 5.4 | 14.2 | 15.5 | 15.5 |
| Raw Materials | 17,431 | 22,912 | 27,897 | 32,439 | 33,368 | 37,971 | 43,868 | 50,684 |
| Gross Profit | 9,513 | 10,085 | 13,264 | 16,066 | 17,765 | 20,446 | 23,621 | 27,292 |
| Employees Cost | 1,989 | 2,070 | 2,365 | 3,069 | 3,441 | 3,932 | 4,542 | 5,248 |
| Other Expenses | 4,686 | 5,327 | 6,630 | 7,355 | 7,787 | 8,920 | 9,968 | 11,517 |
| Total Expenditure | 24,106 | 30,309 | 36,892 | 42,864 | 44,596 | 50,823 | 58,378 | 67,449 |
| % of Sales | 89.5 | 91.9 | 89.6 | 88.4 | 87.2 | 87.0 | 86.5 | 86.5 |
| EBITDA | 2,838 | 2,688 | 4,269 | 5,642 | 6,537 | 7,594 | 9,111 | 10,527 |
| Margin (%) | 10.5 | 8.1 | 10.4 | 11.6 | 12.8 | 13.0 | 13.5 | 13.5 |
| Depreciation | 622 | 772 | 848 | 970 | 1,170 | 1,373 | 1,547 | 1,738 |
| EBIT | 2,217 | 1,915 | 3,422 | 4,672 | 5,367 | 6,221 | 7,564 | 8,789 |
| Int. and Finance Charges | 64 | 62 | 54 | 78 | 121 | 90 | 75 | 60 |
| Other Income | 245 | 248 | 273 | 274 | 344 | 393 | 454 | 525 |
| PBT bef. EO Exp. | 2,398 | 2,100 | 3,641 | 4,868 | 5,590 | 6,525 | 7,944 | 9,254 |
| EO Items | -84 | 527 | 0 | 0 | 209 | 0 | 0 | 0 |
| PBT after EO Exp. | 2,314 | 2,627 | 3,641 | 4,868 | 5,799 | 6,525 | 7,944 | 9,254 |
| Total Tax | 617 | 547 | 939 | 1,252 | 1,480 | 1,665 | 2,027 | 2,362 |
| Tax Rate (%) | 26.6 | 20.8 | 25.8 | 25.7 | 25.5 | 25.5 | 25.5 | 25.5 |
| Reported PAT | 1,697 | 2,080 | 2,703 | 3,616 | 4,319 | 4,859 | 5,917 | 6,893 |
| Adjusted PAT | 1,759 | 1,663 | 2,703 | 3,616 | 4,164 | 4,859 | 5,917 | 6,893 |
| Change (%) | 11.4 | -5.4 | 62.5 | 33.8 | 15.1 | 16.7 | 21.8 | 16.5 |
| Margin (%) | 6.5 | 5.0 | 6.6 | 7.5 | 8.1 | 8.3 | 8.8 | 8.8 |

| Standalone - Balance Sheet | | | | | | | | (INR m) |
|----------------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Equity Share Capital | 289 | 289 | 290 | 290 | 290 | 290 | 290 | 290 |
| Total Reserves | 19,542 | 21,105 | 23,028 | 25,937 | 29,466 | 33,346 | 38,070 | 43,573 |
| Net Worth | 19,832 | 21,395 | 23,318 | 26,227 | 29,756 | 33,636 | 38,360 | 43,863 |
| Total Loans | 793 | 976 | 751 | 2,091 | 1,294 | 1,094 | 894 | 694 |
| Deferred Tax Liabilities | 125 | 146 | 61 | 100 | 250 | 250 | 250 | 250 |
| Capital Employed | 20,749 | 22,517 | 24,131 | 28,418 | 31,301 | 34,981 | 39,504 | 44,808 |
| Gross Block | 16,281 | 16,990 | 17,425 | 19,052 | 23,428 | 26,428 | 29,728 | 33,358 |
| Less: Accum. Deprn. | 11,826 | 12,488 | 13,174 | 14,144 | 15,314 | 16,687 | 18,233 | 19,971 |
| Net Fixed Assets | 4,455 | 4,502 | 4,251 | 4,908 | 8,114 | 9,741 | 11,494 | 13,386 |
| Capital WIP | 549 | 393 | 664 | 2,426 | 957 | 957 | 957 | 957 |
| Total Investments | 15,340 | 16,722 | 16,925 | 18,762 | 17,873 | 17,873 | 17,873 | 17,873 |
| Curr. Assets, Loans & Adv. | 8,092 | 8,505 | 11,557 | 13,115 | 16,131 | 19,862 | 24,721 | 30,547 |
| Inventory | 2,652 | 3,031 | 4,685 | 5,235 | 4,931 | 5,634 | 6,508 | 7,520 |
| Accounts Receivable | 3,558 | 3,945 | 4,672 | 5,684 | 6,511 | 7,438 | 8,593 | 9,929 |
| Cash and Bank Balance | 294 | 314 | 338 | 980 | 3,062 | 5,065 | 7,773 | 11,111 |
| Loans and Advances | 872 | 656 | 852 | 808 | 686 | 783 | 905 | 1,046 |
| Other Assets | 716 | 558 | 1,011 | 408 | 942 | 942 | 942 | 942 |
| Curr. Liability & Prov. | 7,686 | 7,606 | 9,267 | 10,793 | 11,774 | 13,452 | 15,540 | 17,955 |
| Accounts Payable | 6,419 | 6,175 | 6,326 | 7,274 | 6,506 | 7,433 | 8,588 | 9,922 |
| Other Current Liabilities | 646 | 729 | 1,700 | 2,223 | 3,756 | 4,290 | 4,957 | 5,727 |
| Provisions | 622 | 702 | 1,241 | 1,296 | 1,512 | 1,728 | 1,996 | 2,306 |
| Net Current Assets | 406 | 899 | 2,291 | 2,322 | 4,357 | 6,410 | 9,181 | 12,591 |
| Appl. of Funds | 20,749 | 22,517 | 24,131 | 28,418 | 31,301 | 34,981 | 39,505 | 44,808 |



Financial Summary – Kirloskar Oil Engines

| Ratios | | | | | | | | |
|----------------------------------|-------|-------|--------|--------|--------|--------|--------|--------|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| Basic (INR) | | | | | | | | |
| EPS | 12.2 | 11.5 | 18.7 | 25.0 | 28.8 | 33.6 | 40.9 | 47.6 |
| Cash EPS | 16.4 | 16.8 | 24.5 | 31.7 | 36.9 | 43.1 | 51.6 | 59.7 |
| BV/Share | 137.0 | 147.8 | 161.1 | 181.2 | 205.6 | 232.4 | 265.0 | 303.0 |
| DPS | 1.5 | 4.7 | 5.0 | 5.0 | 6.0 | 6.8 | 8.2 | 9.6 |
| Payout (%) | 12.8 | 32.6 | 26.8 | 20.0 | 20.2 | 20.2 | 20.2 | 20.2 |
| Valuation (x) | | | | | | | | |
| P/E | 73.2 | 77.5 | 47.7 | 35.6 | 30.9 | 26.5 | 21.8 | 18.7 |
| Cash P/E | 54.1 | 52.9 | 36.3 | 28.1 | 24.1 | 20.6 | 17.2 | 14.9 |
| P/BV | 6.5 | 6.0 | 5.5 | 4.9 | 4.3 | 3.8 | 3.4 | 2.9 |
| EV/Sales | 4.8 | 3.9 | 3.1 | 2.7 | 2.5 | 2.1 | 1.8 | 1.5 |
| EV/EBITDA | 45.6 | 48.2 | 30.3 | 23.0 | 19.4 | 16.4 | 13.4 | 11.2 |
| Dividend Yield (%) | 0.2 | 0.5 | 0.6 | 0.6 | 0.7 | 0.8 | 0.9 | 1.1 |
| FCF per share | 27.5 | 7.9 | 9.6 | 10.9 | 18.7 | 22.6 | 28.8 | 34.5 |
| Return Ratios (%) | | | | | | | | |
| RoE | 9.2 | 8.1 | 12.1 | 14.6 | 14.9 | 15.3 | 16.4 | 16.8 |
| RoCE | 9.2 | 8.0 | 11.8 | 14.0 | 14.3 | 15.0 | 16.1 | 16.6 |
| RoIC | 29.2 | 31.4 | 45.0 | 55.7 | 51.1 | 45.2 | 47.0 | 47.1 |
| Working Capital Ratios | | | | | | | | |
| Fixed Asset Turnover (x) | 1.7 | 1.9 | 2.4 | 2.5 | 2.2 | 2.2 | 2.3 | 2.3 |
| Asset Turnover (x) | 1.3 | 1.5 | 1.7 | 1.7 | 1.6 | 1.7 | 1.7 | 1.7 |
| Inventory (Days) | 36 | 34 | 42 | 39 | 35 | 35 | 35 | 35 |
| Debtor (Days) | 48 | 44 | 41 | 43 | 46 | 46 | 46 | 46 |
| Creditor (Days) | 87 | 68 | 56 | 55 | 46 | 46 | 46 | 46 |
| Leverage Ratio (x) | | | | | | | | |
| Current Ratio | 1.1 | 1.1 | 1.2 | 1.2 | 1.4 | 1.5 | 1.6 | 1.7 |
| Interest Cover Ratio | 34.9 | 30.7 | 63.8 | 60.0 | 44.3 | 69.5 | 101.4 | 147.6 |
| Net Debt/Equity | -0.7 | -0.8 | -0.7 | -0.7 | -0.7 | -0.6 | -0.6 | -0.6 |
| | | | | | | | | |
| Standalone - Cash Flow Statement | | | | | | | | (INR m |
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28 |
| OP/(Loss) before Tax | 2,314 | 2,627 | 3,641 | 4,868 | 5,799 | 6,525 | 7,944 | 9,25 |
| Depreciation | 622 | 772 | 848 | 970 | 1,170 | 1,373 | 1,547 | 1,73 |
| Interest & Finance Charges | 38 | 50 | 35 | 78 | 121 | 90 | 75 | 60 |
| Direct Taxes Paid | -324 | -567 | -960 | -1,084 | -1,331 | -1,665 | -2,027 | -2,362 |
| (Inc)/Dec in WC | 2 654 | -157 | -1 025 | _///1 | -270 | -50 | -63 | -7 |

| Standalone - Cash Flow Statement | | | | | | | | (INR m) |
|----------------------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March | FY21 | FY22 | FY23 | FY24 | FY25 | FY26E | FY27E | FY28E |
| OP/(Loss) before Tax | 2,314 | 2,627 | 3,641 | 4,868 | 5,799 | 6,525 | 7,944 | 9,254 |
| Depreciation | 622 | 772 | 848 | 970 | 1,170 | 1,373 | 1,547 | 1,738 |
| Interest & Finance Charges | 38 | 50 | 35 | 78 | 121 | 90 | 75 | 60 |
| Direct Taxes Paid | -324 | -567 | -960 | -1,084 | -1,331 | -1,665 | -2,027 | -2,362 |
| (Inc)/Dec in WC | 2,654 | -157 | -1,025 | -441 | -270 | -50 | -63 | -72 |
| CF from Operations | 5,304 | 2,726 | 2,539 | 4,391 | 5,490 | 6,272 | 7,475 | 8,617 |
| Others | -42 | -782 | 61 | -52 | -592 | 0 | 0 | 0 |
| CF from Operating incl EO | 5,262 | 1,944 | 2,601 | 4,339 | 4,897 | 6,272 | 7,475 | 8,617 |
| (Inc)/Dec in FA | -1,282 | -804 | -1,206 | -2,757 | -2,194 | -3,000 | -3,300 | -3,630 |
| Free Cash Flow | 3,979 | 1,140 | 1,394 | 1,582 | 2,704 | 3,272 | 4,175 | 4,987 |
| (Pur)/Sale of Investments | -2,855 | 680 | 3,235 | -1,091 | 1,339 | 0 | 0 | 0 |
| Others | -1,316 | -8,870 | -3,585 | -334 | -2,280 | 0 | 0 | 0 |
| CF from Investments | -5,453 | -8,994 | -1,556 | -4,182 | -3,135 | -3,000 | -3,300 | -3,630 |
| Inc/(Dec) in Debt | 613 | 172 | -236 | 1,338 | -797 | -200 | -200 | -200 |
| Interest Paid | -62 | -53 | -50 | -107 | -147 | -90 | -75 | -60 |
| Dividend Paid | -217 | -578 | -723 | -724 | -871 | -980 | -1,193 | -1,389 |
| Others | -20 | 7,529 | -12 | -21 | 2,134 | 0 | 0 | 0 |
| CF from Fin. Activity | 314 | 7,070 | -1,021 | 486 | 319 | -1,269 | -1,467 | -1,649 |
| Inc/Dec of Cash | 123 | 20 | 23 | 643 | 2,082 | 2,003 | 2,708 | 3,338 |
| Opening Balance | 171 | 294 | 314 | 338 | 980 | 3,062 | 5,065 | 7,773 |
| Closing Balance | 294 | 314 | 338 | 980 | 3,062 | 5,065 | 7,773 | 11,111 |

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.



| Explanation of Investment Rating | | | | | | |
|----------------------------------|--|--|--|--|--|--|
| Investment Rating | Expected return (over 12-month) | | | | | |
| BUY | >=15% | | | | | |
| SELL | < - 10% | | | | | |
| NEUTRAL | < - 10 % to 15% | | | | | |
| UNDER REVIEW | Rating may undergo a change | | | | | |
| NOT RATED | We have forward looking estimates for the stock but we refrain from assigning recommendation | | | | | |

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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