In growth phase with eye on state diversification

We were recently hosted by the management team of SOM Distilleries & Breweries Ltd (SDBL) at their Bhopal facility for a plant visit and management interaction. Key highlights are as follows: -

Market share gains strong; should improve or atleast hold up

SDBL has dominant market share of 45% in Madhya Pradesh beer market. In around 4 years of operations, it has garnered ~19% share in Karnataka (aim of 25-30% over the next few years) and has a respectable ~14% share in Odisha. SDBL believes market share improvement shows product/brand acceptance. This along with pricing and sales & distribution strategies should help them focus on enhancing market share in its key markets of Bhopal, Karnataka and Odisha while increasing presence in high growth markets like Rajasthan, UP, Jharkhand and Delhi.

Growing presence should help maintain growth delta over peers

SDBL grew by ~59% in FY24 and ~33% in 1QFY25, way ahead of the market largely due to the capacity additions and the improved market presence. Point of sales covered have more than doubled from pre-Covid levels. In Karnataka market, SDBL is already reaching ~7k outlets out of the 9k outlet universe in short duration. It is still only covering 40% of beer market in India. Apart from capacity addition in Odisha plant (expected by 1QFY26), it is looking at acquisition opportunities in states where it wants to enter or might even look at a Greenfield over the next 2 years.

Building stronger team for the expanding business

Employee strength for SDBL stands at ~500 employees with approx. 200 sales team members and ~15 in the marketing team. Over the last few quarters, company has also added team members in the mid-management with strong experience. While Bhopal is SDBL's first market of operations, Karnataka is a big market for the industry. So, company has decided that their marketing team will now be based out of Karnataka instead of Bhopal. Even the Sales head is now based out of Karnataka.

Near-term guidance maintained

Demand environment remains unchanged in the ongoing quarter. Company's aim is to atleast deliver the guided Rs15bn topline for FY25. If things go as per plan, it can even see the higher band of guidance i.e., Rs16bn. Management internally is aiming at 25-30% growth over the next 2-3 years. EBITDA margin will stay at 12-13% as operating leverage benefits will be offset by higher new bottle costs (new bottle costs ~50% higher than old bottles) along with spends to scale in newer states.

Don't see any major change in debt profile in the short to medium-term

Management believes the company has already seen significant reduction in debt levels from peak levels and current debt position stands at Rs1.56bn (Gross) and Rs1.4bn (Net) as on 30th June 2024. Company has already announced capacity expansion for the Odisha plant from 6mn cases to 9mn cases with capex of ~Rs300-400mn. Debt likely to stay at current levels over the next couple of years due to capex requirement as well working capital to improve presence in newer states which are largely duty-paid states unlike MP.

Other highlights

(1) Mass/Strong beer segment still contributes ~85% of industry sales, while the rest is towards the premium segment (2) SDBL's glass bottle mix stands at 75%-80%, rest is cans. (3) Off-trade sales forms ~85% of the business. (4) CSD forms 1-2% of sales. (5) Exports to certain markets in UAE, US, Africa, Europe forms <1% of turnover. (6) Conversion of promoter warrants would lead to their shareholding increasing to 38-39% from current 35.6%. (7) Maintenance capex: ~Rs60-70mn on an annual basis.



Reco	:	NOT RATED
СМР	:	120
Target Price	:	-
Potential Return	:	-

Stock data (as on Sept 12, 2024)

Nifty	25,047
52 Week h/l (Rs)	156 / 86
Market cap (Rs/USD mn)	22892 / 273
Outstanding Shares (mn)	195
6m Avg t/o (Rs mn):	197
Div yield (%):	-
Bloomberg code:	SDB IN
NSE code:	SDBL

Stock performance



Shareholding pattern (as of June'24)

Promoter	35.3%
FII+DII	1.2%
Others	63.5%

Financial Summary			
(Rs mn)	FY22	FY23	FY24
Net revenues	3,652	8,067	12,807
YoY growth (%)	27.0	120.9	58.8
EBITDA	198	1,021	1,495
EBITDA margin (%)	5.4	12.7	11.7
PAT	-63	603	854
EPS (Rs)	-0.8	7.8	11.1
EPS growth (%)	-83.7	LP	43.4
RoCE (%)	0.7	14.9	18.5
RoE (%)	-2.2	18.1	18.2
P/E (x)	-333.1	36.4	27.2
EV/EBITDA (x)	115.1	24.2	16.7





About the company

Incorporated in 1986 by Mr. JK Arora, SOM Distilleries & Breweries Ltd. (SDBL) is a key player specializing in beer production and blending of Indian Made Foreign Liquor (IMFL). SDBL is India's first company to own a portfolio of spirits, beers, ready to drink along with Rectified Spirits (RS), and Ethyl Neutral Alcohol (ENA). SDBL millionaire brands like Hunter, Black Fort, and Power Cool with sales >1mn cases annually. The company has production facilities in Bhopal, Karnataka, and Odisha with a cumulative annual capacity of 35.2mn cases of beer and 3.9mn cases of IMFL.

A key advantage for the company is its distinct position as the sole publicly traded firm in India engaged in both the beer and IMFL segments. This dual approach reduces the impact of seasonal fluctuations and enhances marketing & sales efficiencies.

In FY20, the company introduced Woodpecker Wheat Beer, India's first filtered wheat beer and recently launched Legend beer in Karnataka. The company is now focusing on increasing market share in states like Jharkhand, Uttar Pradesh, Rajasthan, and Delhi. SOM clocked 21.4mn cases of beer and 1mn cases of IMFL in FY24.

Beer accounted for 92.8% of total revenue in FY24, up from 91.0% in FY23, with IMFL contributing the remaining 7.2%. The realization per case was Rs552 for beer and Rs914 for IMFL.

Exhibit 1: SDB's beer and IMFL brands portfolio



Source: Company, YES Sec

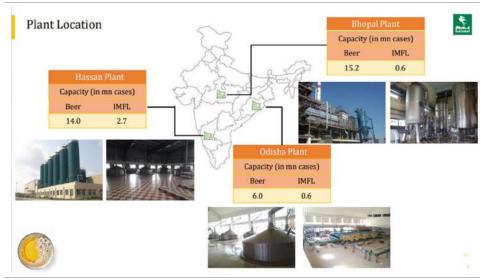


Exhibit 2: SDB's plant locations along with beer and IMFL capacity

Source: Company, YES Sec



Exhibit 3: SDB's Plant wise capacity for beer and IMFL

Capacity (In Mn cases)	SDBL (Bhopal)	Woodpecker (Karnataka)	SDBOPL (Odisha)	Total Capacity
Beer	15.2	14.0	6.0	35.2
IMFL	0.6	2.7	0.6	3.9

Source: Company, YES Sec

Note: Expanded Capacity effective April 2024

Exhibit 4: Beer forms bulk of SDBL's revenues

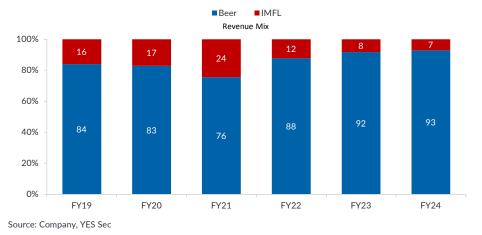


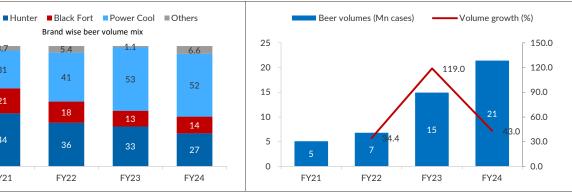
Exhibit 5: Power Cool and Hunter formed ~80% of beer volumes in FY24

5.4

41

FY22





Source: Company, YES Sec

%

100%

80%

60% 40%

20%

0%

3.7

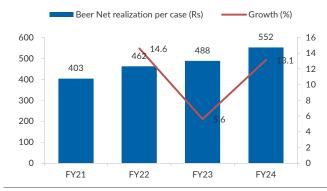
31

44

FY21



Exhibit 7: Net realization per case for Beer grew by ~13% to Rs552 in FY24



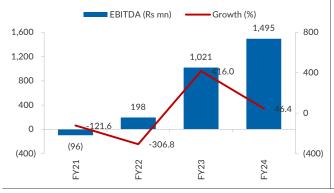
Source: Company, YES Sec; Note: including Other brands

Exhibit 9: Gross margin declined by 480bps YoY to 35% in FY24



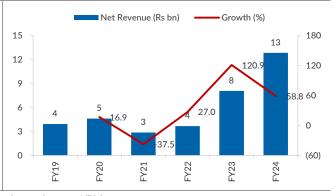
Source. Company, TES Sec





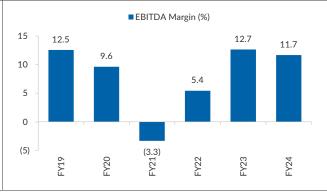
Source: Company, YES Sec

Exhibit 8: Net revenue grew by 58.8% to Rs13bn in FY24



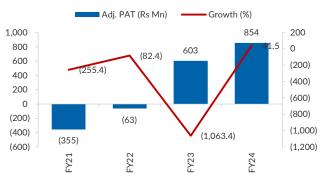
Source: Company, YES Sec

Exhibit 10: EBITDA margin declined by 100bps to 11.7% in FY24



Source: Company, YES Sec

Exhibit 12: Adj PAT grew by 41.5% to Rs854mn in FY24





FINANCIALS

Exhibit 13: Balance Sheet

Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24
Share capital	325	325	350	369	390
Reserves	2,874	2,493	2,546	3,385	5,541
Net worth	3,199	2,818	2,896	3,754	5,931
Total debt	2,229	2,117	2,023	2,903	1,871
Deferred Tax Liabilities	104	68	11	113	280
Total liabilities	5,532	5,003	4,929	6,769	8,082
Gross block	3,398	4,957	5,032	5,054	6,403
Depreciation	680	814	973	1,143	1,357
Net block	2,717	4,143	4,059	3,911	5,046
Capital work-in-progress	1,421	22	0	972	684
Investments	0	0	0	0	0
Inventories	1,039	684	845	1,353	1,823
Debtors	1,300	1,315	1,158	1,422	2,378
Cash	219	145	95	126	133
Loans & advances	678	549	586	994	1,221
Other current assets	193	257	251	341	409
Total current assets	3,429	2,950	2,935	4,236	5,965
Creditors	868	893	693	1,102	1,190
Other current liabilities & provisions	1,167	1,219	1,371	1,247	2,422
Total current liabilities	2,035	2,112	2,064	2,349	3,612
Net current assets	1,394	838	871	1,887	2,353
Total assets	5,532	5,003	4,930	6,769	8,082



Exhibit 14: Income statement

Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24
Net Revenue	4,599	2,876	3,652	8,067	12,807
% Growth	16.9	(37.5)	27.0	120.9	58.8
COGS	2,430	1,655	2,034	4,853	8,323
Staff costs	169	168	217	268	378
Other expenses	23	1,149	1,203	1,925	2,612
Total expenses	2,621	2,971	3,454	7,046	11,312
EBITDA	1,978	(96)	198	1,021	1,495
% growth	(10.1)	(121.6)	(306.8)	416.0	46.4
EBITDA margin (%)	43.0	(3.3)	5.4	12.7	11.7
Other income	36	26	3	13	57
Interest costs	154	187	154	160	119
Depreciation	117	134	168	170	213
Profit before tax	1,743	(390)	(120)	705	1,220
Тах	(20)	(35)	(58)	102	354
Adjusted PAT	228	(355)	(63)	603	854
Reported PAT	228	(355)	(63)	603	854
PAT margin (%)	4.9	(12.2)	(1.7)	7.5	6.6
% Growth	(27.5)	(255.4)	(82.5)	LP	43.4

Source: Company, YES Sec

Exhibit 15: Cash flow statement

Y/E March (Rs mn)	FY20	FY21	FY22	FY23	FY24
PAT	(33)	(417)	(156)	705	1,032
Depreciation	270	320	321	330	332
Other income	(1)	0	5	0	(0)
(Inc.)/dec. in working capital	175	331	(78)	(892)	(389)
Cash flow from operations	412	234	92	143	975
Capital expenditure (-)	(666)	(160)	(67)	(994)	(1,129)
Net cash after capex	(255)	74	26	(851)	(155)
Inc./(dec.) in investments	(37)	31	6	(90)	0
Cash from investing activities	(703)	(129)	(60)	(1,084)	(1,129)
Dividends paid (-)	(49)	0	(1)	(19)	0
Inc./(dec.) in total borrowings	501	(136)	(109)	449	(210)
Others	(189)	(44)	28	543	370
Cash from financial activities	264	(180)	(82)	973	161
Opening cash balance	247	219	145	95	126
Closing cash balance	219	145	95	126	133
Change in cash balance	(27)	(75)	(50)	31	6



Exhibit 16: Growth and Ratio matrix

Y/E March	FY20	FY21	FY22	FY23	FY24
Per share (Rs)					
EPS	3.0	(4.6)	(0.8)	7.8	11.1
Book value	41.5	36.5	37.6	48.7	76.9
DPS	0.1	0.0	0.0	0.0	0.0
Valuation (x)					
P/Sales	2.0	3.2	2.5	1.1	0.7
EV/sales	8.9	7.4	6.2	3.1	2.0
EV/EBITDA	91.9	(222.9)	115.1	24.2	16.7
P/E	84.8	(54.5)	(333.1)	36.4	27.2
P/BV	6.1	6.9	7.2	5.9	3.9
Return ratios (%)					
RoCE	6.7	(3.9)	0.7	14.9	18.5
RoE	7.2	(11.8)	(2.2)	18.1	18.2
ROIC	9.5	(5.4)	0.6	16.4	20.4
Profitability ratios (%)					
Gross margin	47.2	42.5	44.3	39.8	35.0
EBITDA margin	9.6	(3.3)	5.4	12.7	11.7
PAT margin	4.9	(12.2)	(1.7)	7.5	6.6
Liquidity ratios (%)					
Current ratio	1.7	1.4	1.4	1.8	1.7
Quick ratio	1.2	1.1	1.0	1.2	1.1
Solvency ratio (%)					
Debt to Equity ratio	0.7	0.8	0.7	0.8	0.3
Turnover ratios					
Total asset turnover ratio (x)	0.8	0.6	0.7	1.2	1.6
Fixed asset turnover ratio (x)	1.7	0.7	0.9	2.1	2.5
Debtor days	103	166	124	58	54
Inventory days	156	190	137	83	70
Creditor days	130	194	142	68	50



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Analyst signature

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YES Securities (India) Limited ("YSIL") is a wholly owned subsidiary of YES BANK LIMITED. YSIL is a Securities and Exchange Board of India (SEBI) registered Stock broker holding membership of National Stock Exchange (NSE), Bombay Stock Exchange (BSE), Multi Commodity Exchange (MCX) & National Commodity & Derivatives Exchange (NCDEX). YSIL is also a SEBIregistered Category I Merchant Banker, Investment Adviser and Research Analyst. YSIL is also a Sponsor and Investment Manager of Alternate Investment Fund - Category III (YSIL Alternates) and AMFI registered Mutual Fund Distributor. The Company is also a registered Depository Participant with CDSL and NSDL. YSIL offers, inter alia, trading/investment in equity and other financial products along with various value added services. We hereby declare that there are no disciplinary actions taken against YSIL by SEBI/Stock Exchanges.