

## Motherson Sumi Wiring: Near-term Margin Under Pressure, Recovery in Sight

November 06, 2025 | CMP: INR 47 | Target Price: INR 48

REDUCE

Expected Share Price Return: 1.5% | Dividend Yield: 1.2% | Potential Upside: 2.7%

Sector View: Positive

|                          |   |
|--------------------------|---|
| Change in Estimates      | ✓ |
| Change in Target Price   | ✗ |
| Change in Recommendation | ✗ |

## Company Info

|                      |                   |
|----------------------|-------------------|
| BB Code              | MSUMI IN EQUITY   |
| Face Value (INR)     | 1.0               |
| 52 W High/Low (INR)  | 51/31             |
| Mkt Cap (Bn)         | INR 311.5 / \$3.5 |
| Shares o/s (Mn)      | 6,631.7           |
| 3M Avg. Daily Volume | 77,55,402         |

## Change in CIE Estimates

|          | FY26E |       |          | FY27E |       |          |
|----------|-------|-------|----------|-------|-------|----------|
| INR Bn   | New   | Old   | Dev. (%) | New   | Old   | Dev. (%) |
| Revenue  | 108.0 | 106.4 | 1.5      | 125.6 | 121.2 | 3.7      |
| EBITDA   | 11.1  | 11.1  | 0.6      | 13.7  | 13.4  | 1.8      |
| EBITDAM% | 10.3  | 10.4  | (10) bps | 10.9  | 11.1  | (20) bps |
| PAT      | 6.8   | 6.7   | 0.7      | 8.5   | 8.4   | 2.2      |
| EPS      | 1.0   | 1.0   | 0.7      | 1.3   | 1.3   | 2.2      |

## Actual vs CIE Est.

| INR Mn    | Q2FY26A  | CIE Est. | Dev. %   |
|-----------|----------|----------|----------|
| Revenue   | 27,618.6 | 26,021.6 | 6.1      |
| EBITDA    | 2,796.8  | 2,706.2  | 3.3      |
| EBITDAM % | 10.1     | 10.4     | (27) bps |
| PAT       | 1,653.4  | 1,624.2  | 1.8      |

## Key Financials

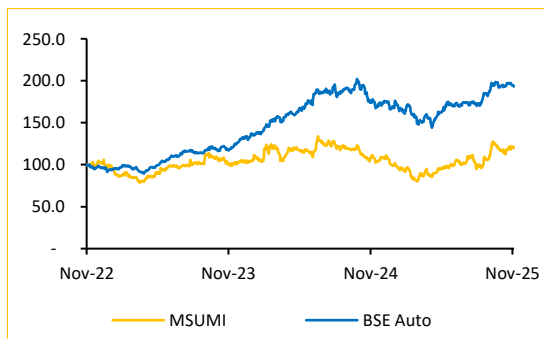
| INR Bn    | FY24 | FY25 | FY26E | FY27E | FY28E |
|-----------|------|------|-------|-------|-------|
| Revenue   | 83.3 | 93.2 | 108.0 | 125.6 | 143.6 |
| YoY (%)   | 17.8 | 11.9 | 15.9  | 16.3  | 14.3  |
| EBITDA    | 10.1 | 10.0 | 11.1  | 13.7  | 16.7  |
| EBITDAM % | 12.2 | 10.7 | 10.3  | 10.9  | 11.6  |
| Adj PAT   | 6.4  | 6.1  | 6.8   | 8.5   | 10.6  |
| EPS       | 1.0  | 0.9  | 1.0   | 1.3   | 1.6   |
| ROE %     | 38.1 | 35.7 | 34.4  | 37.0  | 38.8  |
| ROCE %    | 46.5 | 43.9 | 42.4  | 45.9  | 48.5  |
| PE(x)     | 48.8 | 51.4 | 46.0  | 36.5  | 29.4  |
| EV/EBITDA | 30.9 | 31.5 | 28.2  | 22.8  | 18.6  |

## Shareholding Pattern (%)

|           | Sep-25 | Jun-25 | Mar-25 |
|-----------|--------|--------|--------|
| Promoters | 61.72  | 61.72  | 61.72  |
| FIIIs     | 10.27  | 10.37  | 10.16  |
| DIIIs     | 16.59  | 16.24  | 16.21  |
| Public    | 11.42  | 11.67  | 11.91  |

## Relative Performance (%)

|          | 3Y   | 2Y   | 1Y   |
|----------|------|------|------|
| BSE Auto | 95.5 | 63.2 | 10.9 |
| MSUMI    | 21.7 | 20.7 | 7.2  |



## Subhash Gate

Email: subhash.gate@choiceindia.com  
Ph: +91 22 6707 9233

## Heet Chheda

Email: heet.chheda@choiceindia.com  
Ph: +91 22 6707 9233

## EBITDA Margin is Expected to Remain Under Pressure in the Near-Term:

MSUMI reported a highest ever quarterly revenue of INR 27,619 Mn, with 19% YoY growth and 12% YoY rise in EBITDA. However, EBITDA margin declined 60 bps YoY, driven by higher raw material costs, staff expenses and greenfield project outlays. Despite headwinds from rising copper prices and negative EBITDA from ramping greenfield projects, the company achieved sequential margin improvement. **We believe EBITDA margin will remain under pressure in the next few quarters, primarily due to start-up costs and raw material headwinds. We expect H2FY26E margin to stay strained and moderate thereafter in FY27E, with further improvement in FY28E as new plants ramp up production and volumes materialize.**

**View and Valuation:** We revise our FY26/FY27E EPS estimates upwards by 0.7%/2.2%, respectively and arrive at a target price of INR 48 (maintained), valuing the company at 33x (maintained) average FY27/28E EPS. Conversely, we reiterate our 'REDUCE' rating on the stock, factoring in uncertainty about future margin improvement.

## Q2FY26 results: Revenue beat, while margin pressure persists

- Revenue was up 18.8% YoY and up 10.7% QoQ to INR 27,619Mn (vs CIE est. at INR 26,022Mn).
- EBITDA was up 12.1% YoY and up 14.5% QoQ to INR 2,797Mn (vs CIE est. at INR 2,706Mn). EBITDA margin was down 60bps YoY and up 33bps QoQ to 10.1% (vs CIE est. at 10.4%).
- PAT was up 8.7% YoY and up 15.5% QoQ to INR 1,653Mn (vs CIE est. at INR 1,624Mn).

**Best ever Quarterly Performance in terms of Revenue:** MSUMI posted robust revenue growth (+19% YoY) during the quarter, outpacing industry growth, driven by higher premiumisation, volume gains and increased participation in new model launches. **The recently operational greenfield facility is ramping up as planned and upcoming projects at Navgam (Gujarat) and Pune (Maharashtra) are expected to further strengthen long-term growth visibility.** With a growing EV revenue share and expanding order book, MSUMI remains well positioned to capture opportunities arising from the automotive industry's transition toward EV and hybrid powertrains. Continued capacity expansion and incremental order wins underpin steady medium-term growth momentum.

| MSUMI (INR Mn)           | Q2FY26 | Q2FY25 | YoY (%) | Q1FY26 | QoQ (%) |
|--------------------------|--------|--------|---------|--------|---------|
| Net Sales                | 27,619 | 23,256 | 18.8    | 24,940 | 10.7    |
| Material Expenses        | 18,288 | 15,104 | 21.1    | 16,132 | 13.4    |
| Employee Expenses        | 4,801  | 4,012  | 19.7    | 4,759  | 0.9     |
| Other Operating Expenses | 1,732  | 1,645  | 5.3     | 1,607  | 7.8     |
| EBITDA                   | 2,797  | 2,496  | 12.1    | 2,443  | 14.5    |
| Depreciation             | 531    | 444    | 19.6    | 492    | 8.0     |
| EBIT                     | 2,266  | 2,052  | 10.4    | 1,951  | 16.1    |
| Interest Cost            | 64     | 72     | (11.3)  | 63     | 1.1     |
| PBT                      | 2,210  | 2,027  | 9.0     | 1,896  | 16.5    |
| RPAT                     | 1,653  | 1,521  | 8.7     | 1,431  | 15.5    |
| APAT                     | 1,653  | 1,521  | 8.7     | 1,431  | 15.5    |
| Adj EPS (INR)            | 0.25   | 0.23   | 8.7     | 0.22   | 15.5    |

| Margin Analysis          | Q2FY26 | Q2FY25 | YoY (bps) | Q1FY26 | QoQ (bps) |
|--------------------------|--------|--------|-----------|--------|-----------|
| Gross Margin (%)         | 33.8   | 35.1   | (127.3)   | 35.3   | (153.5)   |
| Employee Exp. % of Sales | 17.4   | 17.3   | 13.2      | 19.1   | (169.6)   |
| Other Op. Exp % of Sales | 6.3    | 7.1    | (80.1)    | 6.4    | (17.2)    |
| EBITDA Margin (%)        | 10.1   | 10.7   | (60.4)    | 9.8    | 33.3      |
| Tax Rate (%)             | 25.2   | 25.0   | 20.5      | 24.5   | 64.8      |
| APAT Margin (%)          | 6.0    | 6.5    | (55.3)    | 5.7    | 24.9      |

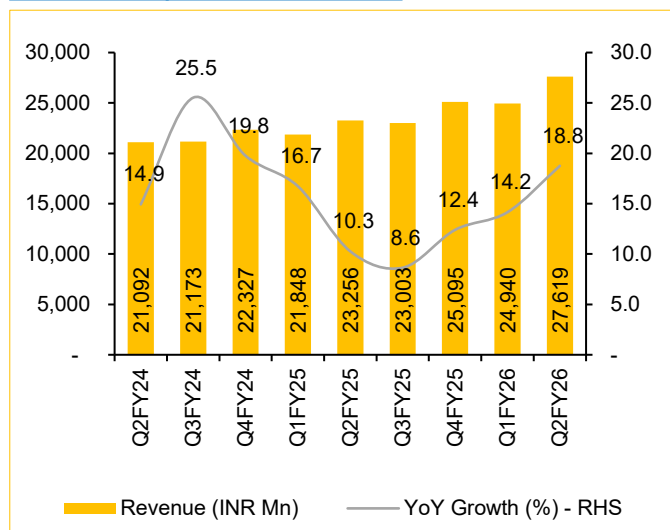
Source: MSUMI, Choice Institutional Equities

## Management Call - Highlights

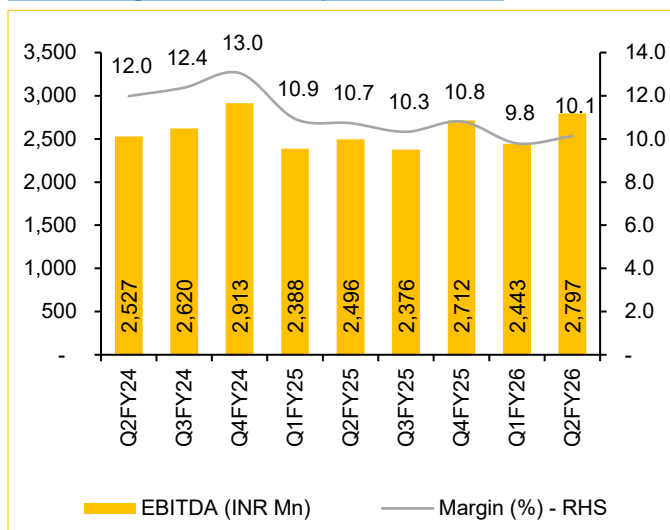
*The company achieved its best-ever quarterly revenue of 2,762 crores, with a 12% YoY EBITDA growth, significantly outpacing industry benchmarks.*

*The company has budgeted INR 210 crores for Capex this year, confirming continued investment ahead of time to support future flawless launches and meet customer demands.*

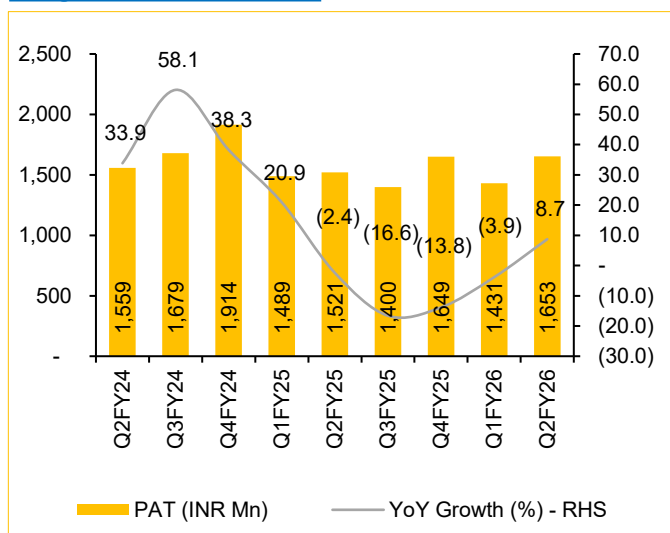
- **Record Financial Performance:** The company achieved its best-ever quarterly revenue of INR 27,620 Mn, with a 12% YoY EBITDA growth, significantly outpacing industry benchmarks.
- **Strategic Focus on ROCE:** Management stated that the company prioritizes ROCE over margin guidance, and it strives to maintain competitive returns across all product segments, including traditional ICE and growing EV content.
- **Copper Price Lag Impacts:** Copper prices increased 5% QoQ and 13% YoY. This led to an increase in raw material cost to sales in both existing units and green field extension. The increase in raw material prices impacted the current quarter's top line by a low single-digit number, with the compensating benefit expected to reflect in subsequent quarters.
- **Capital Expansion Continues:** The company has budgeted INR 2,100 Mn for Capex this year, confirming continued investment ahead of time to support future flawless launches and meet customer demands.
- **Utilization Rate:** Green field utilization has reached 36%, reflecting an improvement compared to the last two quarters.
- **Shift to EV:** The share of Electric Vehicles (EVs) in the product mix has increased from 5% in previous quarters to 6% currently, driven by content increase and the ramp-up of new plants.
- **Staff Cost Stabilization:** Staff costs have stabilized at around INR 4,750–4,800 Mn in Q1FY26 and Q2FY26. The total manpower requirement, particularly for shop floor personnel, is yet to be finalized and will continue to increase in line with the ramp-up in production volumes.

**Revenue was up 18.8% on a YoY basis**

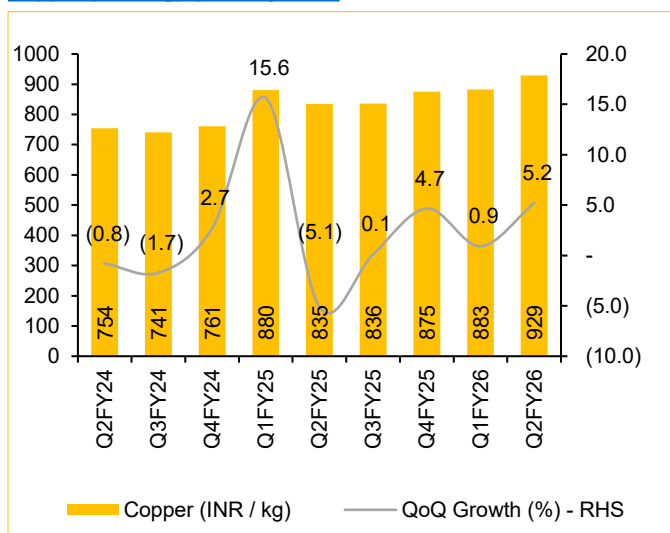
Source: MSUMI, Choice Institutional Equities

**EBITDA Margin was down 60 bps on a YoY basis**

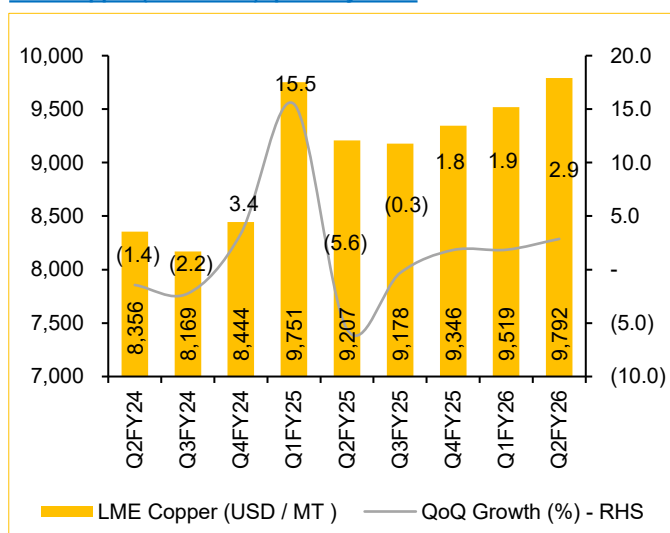
Source: MSUMI, Choice Institutional Equities

**PAT grew 8.7% on a YoY basis**

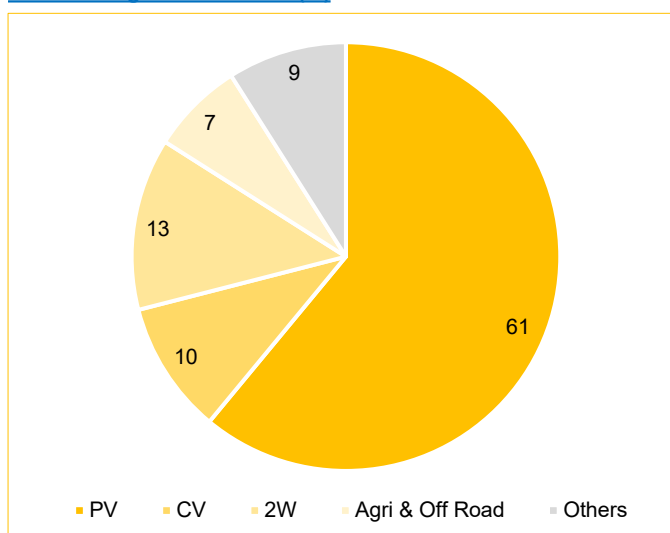
Source: MSUMI, Choice Institutional Equities

**Copper (INR / kg) quarterly trend**

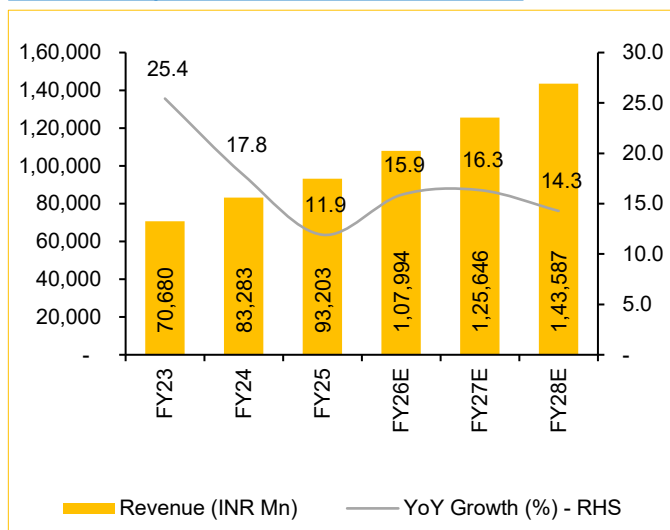
Source: MSUMI, Choice Institutional Equities

**LME Copper (USD / MT) quarterly trend**

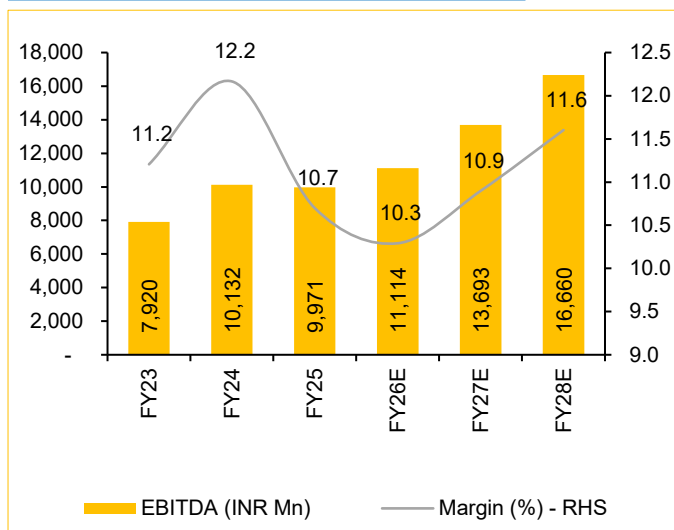
Source: MSUMI, Choice Institutional Equities

**Revenue segment mix FY25 (%)**

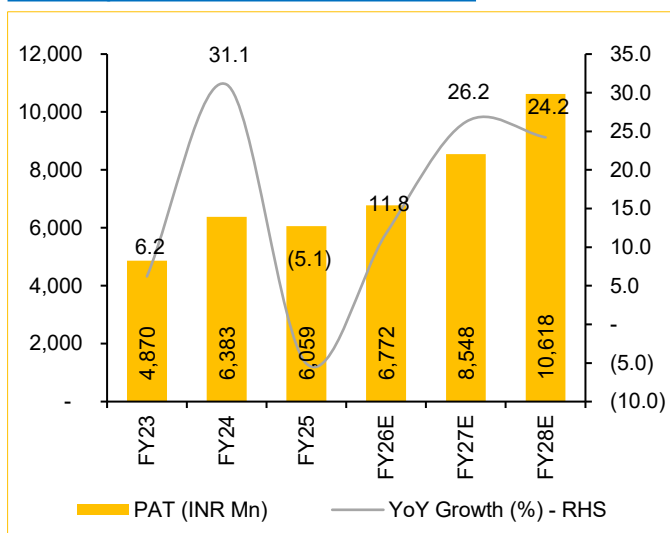
Source: MSUMI, Choice Institutional Equities

**Revenue to expand at 15.5% CAGR over FY25–28E**

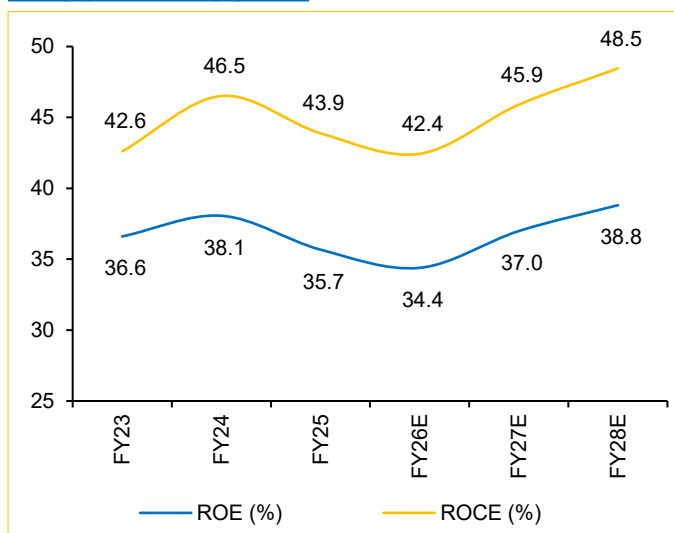
Source: MSUMI, Choice Institutional Equities

**EBIDTA to increase at 18.7% CAGR over FY25–28E**

Source: MSUMI, Choice Institutional Equities

**PAT to expand at 20.6% CAGR over FY25–28E**

Source: MSUMI, Choice Institutional Equities

**ROE (%) and ROCE (%) Trend**

Source: MSUMI, Choice Institutional Equities

**1-year forward PE band**

Source: MSUMI, Choice Institutional Equities

Income Statement (INR Mn)

| Particular        | FY24   | FY25   | FY26E    | FY27E    | FY28E    |
|-------------------|--------|--------|----------|----------|----------|
| Revenue           | 83,283 | 93,203 | 1,07,994 | 1,25,646 | 1,43,587 |
| Gross Profit      | 28,745 | 32,438 | 37,172   | 43,505   | 50,152   |
| EBITDA            | 10,132 | 9,971  | 11,114   | 13,693   | 16,660   |
| Depreciation      | 1,473  | 1,789  | 2,028    | 2,268    | 2,508    |
| EBIT              | 8,659  | 8,182  | 9,086    | 11,425   | 14,152   |
| Interest Expenses | 273    | 248    | 248      | 248      | 248      |
| Other Income      | 69     | 119    | 131      | 144      | 159      |
| Exceptional Item  | 0      | 0      | 0        | 0        | 0        |
| Reported PAT      | 6,383  | 6,059  | 6,772    | 8,548    | 10,618   |
| Adjusted PAT      | 6,383  | 6,059  | 6,772    | 8,548    | 10,618   |
| EPS               | 1.0    | 0.9    | 1.0      | 1.3      | 1.6      |

| Ratio Analysis        | FY24 | FY25  | FY26E | FY27E | FY28E |
|-----------------------|------|-------|-------|-------|-------|
| Growth Ratios (%)     |      |       |       |       |       |
| Revenue               | 17.8 | 11.9  | 15.9  | 16.3  | 14.3  |
| EBITDA                | 27.9 | (1.6) | 11.5  | 23.2  | 21.7  |
| PAT                   | 31.1 | (5.1) | 11.8  | 26.2  | 24.2  |
| Margins (%)           |      |       |       |       |       |
| EBITDA                | 12.2 | 10.7  | 10.3  | 10.9  | 11.6  |
| PAT                   | 7.7  | 6.5   | 6.3   | 6.8   | 7.4   |
| Profitability (%)     |      |       |       |       |       |
| ROE                   | 38.1 | 35.7  | 34.4  | 37.0  | 38.8  |
| ROCE                  | 46.5 | 43.9  | 42.4  | 45.9  | 48.5  |
| ROIC                  | 33.8 | 31.3  | 30.6  | 33.4  | 35.6  |
| Working Capital       |      |       |       |       |       |
| Inventory Days        | 50   | 50    | 50    | 50    | 50    |
| Debtor Days           | 39   | 49    | 49    | 49    | 49    |
| Payable Days          | 41   | 46    | 45    | 45    | 45    |
| Cash Conversion Cycle | 49   | 53    | 54    | 54    | 54    |
| Valuation Metrics     |      |       |       |       |       |
| PE(x)                 | 48.8 | 51.4  | 46.0  | 36.5  | 29.4  |
| EV/EBITDA (x)         | 30.9 | 31.5  | 28.2  | 22.8  | 18.6  |
| Price to BV (x)       | 18.6 | 18.4  | 15.8  | 13.5  | 11.4  |
| EV/OCF (x)            | 39.5 | 86.1  | 44.6  | 35.4  | 28.0  |

Source: MSUMI, Choice Institutional Equities

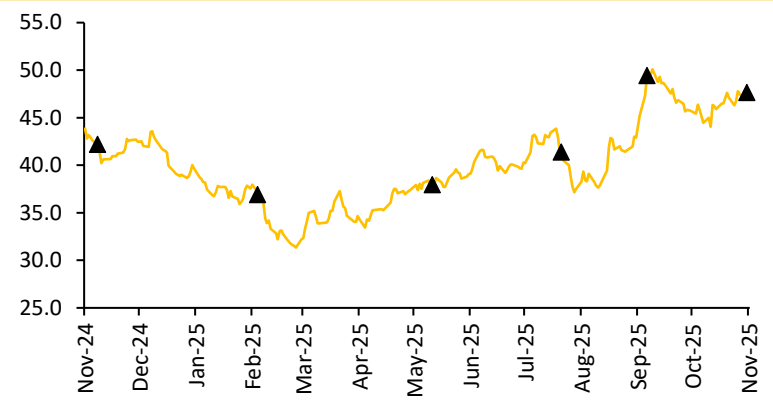
Balance Sheet (INR Mn)

| Particular                      | FY24   | FY25   | FY26E  | FY27E  | FY28E  |
|---------------------------------|--------|--------|--------|--------|--------|
| Net Worth                       | 16,768 | 16,983 | 19,692 | 23,111 | 27,358 |
| Minority Interest               | 0      | 0      | 0      | 0      | 0      |
| Deferred Tax                    | (499)  | (574)  | (574)  | (574)  | (574)  |
| Total Debt                      | 2,591  | 2,692  | 2,692  | 2,692  | 2,692  |
| Other Liabilities & Provisions  | 493    | 565    | 622    | 684    | 752    |
| Total Net Worth & Liabilities   | 19,353 | 19,666 | 22,431 | 25,912 | 30,228 |
| Net Fixed Assets                | 5,997  | 6,906  | 6,879  | 6,611  | 6,103  |
| Capital Work in Progress        | 238    | 367    | 367    | 367    | 367    |
| Investments                     | 0      | 0      | 0      | 0      | 0      |
| Cash & Bank Balance             | 1,670  | 143    | 691    | 2,008  | 4,347  |
| Loans & Advances & Other Assets | 889    | 911    | 1,149  | 1,332  | 1,519  |
| Net Current Assets              | 12,230 | 11,482 | 14,037 | 17,603 | 22,239 |
| Total Assets                    | 19,353 | 19,666 | 22,431 | 25,912 | 30,228 |

| Cash Flows (INR Mn)        | FY24    | FY25    | FY26E   | FY27E   | FY28E   |
|----------------------------|---------|---------|---------|---------|---------|
| Cash Flows from Operations | 7,910   | 3,648   | 7,040   | 8,814   | 11,075  |
| Cash Flows from Investing  | (2,079) | (601)   | (2,237) | (2,183) | (2,187) |
| Cash Flows from Financing  | (4,522) | (4,574) | (4,254) | (5,314) | (6,550) |

| DuPont Analysis   | FY24  | FY25  | FY26E | FY27E | FY28E |
|-------------------|-------|-------|-------|-------|-------|
| Tax Burden        | 75.5% | 75.2% | 75.5% | 75.5% | 75.5% |
| Interest Burden   | 97.6% | 98.4% | 98.7% | 99.1% | 99.4% |
| EBIT Margin       | 10.4% | 8.8%  | 8.4%  | 9.1%  | 9.9%  |
| Asset Turnover    | 4.3   | 4.7   | 4.8   | 4.8   | 4.8   |
| Equity Multiplier | 1.2   | 1.2   | 1.1   | 1.1   | 1.1   |
| ROE               | 38.1% | 35.7% | 34.4% | 37.0% | 38.8% |

Historical Price Chart: MSUMI



| Date               | Rating | Target Price |
|--------------------|--------|--------------|
| May 17, 2024       | BUY    | 49           |
| August 06, 2024    | REDUCE | 48           |
| November 10, 2024  | HOLD   | 48           |
| February 10, 2025  | BUY    | 47           |
| May 11, 2025       | REDUCE | 37           |
| July 29, 2025      | ADD    | 42           |
| September 15, 2025 | REDUCE | 48           |
| November 06, 2025  | REDUCE | 48           |

| Institutional Research Team |                                               |                                  |                  |
|-----------------------------|-----------------------------------------------|----------------------------------|------------------|
| Utsav Verma, CFA            | Head of Institutional Research                | utsav.verma@choiceindia.com      | +91 22 6707 9440 |
| Prashanth Kumar Kota, CFA   | Analyst – Basic Materials                     | prashanth.kota@choiceindia.com   | +91 22 6707 9887 |
| Dhanshree Jadhav            | Analyst – Technology                          | dhanshree.jadhav@choiceindia.com | +91 22 6707 9535 |
| Karan Kamdar                | Analyst – Small and Midcaps                   | karan.kamdar@choiceindia.com     | +91 22 6707 9451 |
| Deepika Murarka             | Analyst – Healthcare                          | deepika.murarka@choiceindia.com  | +91 22 6707 9513 |
| Putta Ravi Kumar            | Analyst – Defence                             | ravi.putta@choiceindia.com       | +91 22 6707 9908 |
| Maitri Sheth                | Analyst – Pharmaceuticals                     | maitri.sheth@choiceindia.com     | +91 22 6707 9511 |
| Ashutosh Murarka            | Analyst – Cement & Infrastructure             | ashutosh.murarka@choiceindia.com | +91 22 6707 9887 |
| Dhaval Popat                | Analyst – Energy                              | dhaval.popat@choiceindia.com     | +91 22 6707 9949 |
| Aayush Saboo                | Sr. Associate– Real Estate                    | aayush.saboo@choiceindia.com     | +91 22 6707 9512 |
| Bharat Kumar Kudikyala      | Sr. Associate – Building Materials and Mining | bharat.kudikyala@choiceindia.com | +91 22 6707 9521 |
| Avi Jhaveri                 | Sr. Associate – Technology                    | avi.jhaveri@choiceindia.com      | +91 22 6707 9901 |
| Kunal Bajaj                 | Sr. Associate – Technology                    | kunal.bajaj@choiceindia.com      | +91 22 6707 9901 |
| Abhinav Kapadia             | Sr. Associate – Capital Goods                 | abhinav.kapadia@choiceindia.com  | +91 22 6707 9707 |
| Subhash Gate                | Sr. Associate – Auto                          | subhash.gate@choiceindia.com     | +91 22 6707 9233 |
| Vikrant Shah, CFA (ICFAI)   | Sr. Associate – Banks                         | vikrant.shah@choiceindia.com     | +91 22 6707 9887 |
| Vinay Rawal                 | Associate – Small and Midcaps                 | vinay.rawal@choiceindia.com      | +91 22 6707 9433 |
| Heer Gogri                  | Associate – Small and Midcaps                 | heer.gogri@choiceindia.com       | +91 22 6707 9433 |
| Heet Chheda                 | Associate – Auto                              | heet.chheda@choiceindia.com      | +91 22 6707 9233 |
| Rushil Katiyar              | Associate – Technology                        | rushil.katiyar@choiceindia.com   | +91 22 6707 9535 |
| Stuti Bagadia               | Associate – Pharmaceuticals                   | stuti.bagadia@choiceindia.com    | +91 22 6707 9511 |

| CHOICE RATING DISTRIBUTION & METHODOLOGY |                                                                                                   |
|------------------------------------------|---------------------------------------------------------------------------------------------------|
| <b>Large Cap*</b>                        |                                                                                                   |
| BUY                                      | The security is expected to generate upside of 15% or more over the next 12 months                |
| ADD                                      | The security is expected to show upside returns from 5% to less than 15% over the next 12 months  |
| REDUCE                                   | The security is expected to show upside or downside returns by 5% to -5% over the next 12 months  |
| SELL                                     | The security is expected to show downside of 5% or more over the next 12 months                   |
| <b>Mid &amp; Small Cap*</b>              |                                                                                                   |
| BUY                                      | The security is expected to generate upside of 20% or more over the next 12 months                |
| ADD                                      | The security is expected to show upside returns from 5% to less than 20% over the next 12 months  |
| REDUCE                                   | The security is expected to show upside or downside returns by 5% to -10% over the next 12 months |
| SELL                                     | The security is expected to show downside of 10% or more over the next 12 months                  |
| <b>Other Ratings</b>                     |                                                                                                   |
| NOT RATED (NR)                           | The stock has no recommendation from the Analyst                                                  |
| UNDER REVIEW (UR)                        | The stock is under review by the Analyst and rating may change                                    |
| <b>Sector View</b>                       |                                                                                                   |
| POSITIVE (P)                             | Fundamentals of the sector look attractive over the next 12 months                                |
| NEUTRAL (N)                              | Fundamentals of the sector are expected to be in statis over the next 12 months                   |
| CAUTIOUS (C)                             | Fundamentals of the sector are expected to be challenging over the next 12 months                 |

\*Large Cap: More Than INR 20,000Cr Market Cap  
\*Mid & Small Cap: Less Than INR 20,000Cr Market Cap

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Compliance Officer--Prashant Salian, Email Id – Prashant.salian@choiceindia.com Contact no. 022- 67079999- Ext-2310  
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