

# **Piramal Finance**

Bloomberg	PIEL IN
Equity Shares (m)	227
M.Cap.(INRb)/(USDb)	254.8 / 2.9
52-Week Range (INR)	1356 / 848
1, 6, 12 Rel. Per (%)	-5/5/5
12M Avg Val (INR M)	855

#### Financials & Valuations (INR b)

Y/E March	FY25	FY26E	FY27E
PPOP	15.8	20.3	37.5
PAT	4.8	14.4	24.1
PAT (ex-exceptional)	4.8	4.0	22.1
EPS	22	64	107
EPS Gr. (%)	-	196	68
BV/Sh. (INR)	1,202	1,255	1,346
RoA (%)	0.5	1.4	1.9
RoE (%)	1.8	5.2	8.2
Valuation			
P/E (x)	52.3	17.7	10.5
P/BV (x)	0.9	0.9	0.8
Dividend yield (%)	1.0	1.4	2.3

#### Shareholding pattern (%)

As On	Jun-25	Mar-25	Jun-24
Promoter	46.2	46.4	46.0
DII	15.2	14.3	13.4
FII	15.9	16.5	16.7
Others	22.8	22.8	23.9

FII includes depository receipts

CMP: INR1,124 TP: INR1,460 (+30%) Upgrade to Buy

## Predictability returns, profitability builds - Upgrade to BUY

Legacy book wind-down nears end; retail engine providing growth visibility
The earnings volatility seen during the transition period is now comfortably
behind, with the legacy wholesale portfolio largely run down and a retaildominated book driving consistency in performance. Improved NIMs, sustained
cost efficiencies, and stable asset quality underpin a visible improvement in the
RoA trajectory. The company's retail transformation, supported by sharper
underwriting, Al-driven productivity gains, and calibrated risk-taking, is now
translating into steady growth and profitability. With the balance sheet cleanup
nearing completion and growth visibility improving across core segments, we
see a compelling risk-reward at current valuations. We upgrade Piramal Finance
(PIEL) to BUY with a revised TP of INR 1,460, as the company consolidates its
position as a stable, retail-focused lender.

- PIEL reported 2QFY26 net profit of ~INR3.3b (PQ: ~INR2.8b). NII in 2QFY26 rose ~31% YoY to ~INR10.2b. PPOP grew ~37% YoY and stood at ~INR4.3b (PY: INR3.2b). Opex to AUM for the company's retail business declined to ~3.9% (PQ: 4.2%).
- The company recorded an exceptional expense of INR810m in 2QFY26, of which 1) INR600m was related to amalgamation costs, and 2) as part of the sale agreement, the company has provided INR210m towards compensation for tax matters pertaining to earlier years for Piramal Imaging.
- Consol. NIMs expanded ~20bp QoQ to 6.1% (PQ: 5.9%). Growth to Legacy AUM mix improved to 94%:6% in Sep'25 from 34%:66% as of Mar'22.
- Total AUM grew 22% YoY and 6.6% QoQ to INR914b. Wholesale 2.0 AUM grew ~43% YoY to INR113b, while Wholesale 1.0 AUM declined ~55% YoY/14% QoQ to INR54b. The company reiterated that it would look to run down its legacy wholesale book to ~INR30b by end-FY26.
- PIEL is now more confident in its retail-focused strategy, with legacy challenges largely behind it. We believe that the phase of earnings volatility is now comfortably behind, and that there will be no negative surprises or volatile quarters going forward. With the legacy wholesale book expected to be largely addressed/run down by end-FY26, the portfolio will increasingly shift toward a stable, retail-dominated mix. Consequently, we now expect PIEL to exhibit a more predictable and consistent earnings trajectory.
- The company is prioritizing RoA enhancement through multiple structural levers such as NIM expansion (with a better product mix and a decline in CoB), better operating efficiency, and improvement in the fee income profile.
- Al-driven efficiencies have helped the company lower its long-term opex-to-AUM guidance by ~25bp to 3.25-3.5%. The company has provided a positive outlook, guiding for significant growth in PAT and AUM till FY30. It guided for a scale-up in AUM to ~INR1.5t+ by FY28 and INR2t+ by FY30 (AUM CAGR of ~20-25% over FY25-30). On profits, it guided for PAT of ~INR13b-15b in FY26, ~INR45b by FY28, and ~INR65b by FY30.

Abhijit Tibrewal - Research Analyst (Abhijit.Tibrewal@MotilalOswal.com)



We estimate a total AUM CAGR of ~23% over FY25-FY28 and RoA/RoE of 2.7%/12.5% by FY28E. We upgrade our rating on the stock to BUY with a revised TP of INR1,460 (based on Sep'27E SOTP).

#### Highlights from the management commentary

- Management shared that the company remains selective in wholesale lending, focusing on plain-vanilla operating loans (target yields ~14%) while avoiding structured, high-risk deals.
- The company expects internal accruals and capital releases from the legacy portfolio to adequately fund growth through FY27; any capital raise decision will be evaluated thereafter.
- The company indicated that it continues to actively engage with credit rating agencies, and noted that the ongoing improvement in profitability and risk profile could pave the way for a potential credit rating upgrade.

#### Strong retail loan growth of ~36% YoY; retail mix stable QoQ

- Retail AUM grew ~36% YoY to INR747b with its share in the loan book rising to ~82% (PQ: 80%).
- Retail disbursements grew ~36% YoY to INR110b. Disbursement growth was strong sequentially across all major product segments. Disbursement momentum accelerated sequentially in UBL and digital loans while salaried PL maintained earlier strong momentum.
- Management indicated that unsecured business loans (UBL) and used car finance remain segments requiring closer monitoring. While asset quality in these portfolios has remained stable, there has been no visible improvement during the quarter. In contrast, the company highlighted a sequential improvement in the performance of its MFI and digital loan portfolios.

# Asset quality stable; credit costs (after adjusting for ECL re-balance) flat QoQ

- GS3 improved ~25bp QoQ to ~2.6%, while NS3 declined ~20bp QoQ to 1.8%. Stage 3 PCR was stable QoQ at ~29.4%.
- 90+ dpd remains steady at 0.8% for overall retail AUM. Growth business (Retail and Wholesale 2.0) gross credit costs rose ~30bp QoQ to 1.8% (PQ: ~1.5%). The sequential increase is because 1QFY26 had a net positive impact of ~36bp on credit costs due to ECL rebalancing. Total ECL/EAD declined ~30bp QoQ to ~2.1% of the AUM.
- Management shared that credit risk in the unsecured MSME and business loans segment, which peaked in Oct/Nov'24, has not come down from those levels but has also not deteriorated further. The company shared that it expects the micro-LAP segment to remain under stress for a couple of quarters before improving.
- Capital adequacy (CRAR) rose to ~20.7% (vs ~19.3% at Jun'25).

### Valuation and view

 PIEL reported a healthy operational performance during the quarter, led by strong growth in its retail loans and continued scale down of the legacy wholesale book, which now accounts for <6% of total AUM. Asset quality</li>



- remained broadly stable across key product segments, leading to stable credit costs. With rising retail traction and a better funding mix, NIM expanded further, reinforcing the shift toward a more stable and profitable lending model.
- Our earnings estimate for FY26 and FY27 factors in gains from the AIF exposures, deferred consideration of USD120m from the sale of Piramal Imaging, and zero tax outgo in the foreseeable future. Due to the uncertainty and unpredictability surrounding the monetization of the stake in Shriram Life and General Insurance, we have not factored it into our estimates yet. However, the eventual monetization is expected to provide one-off gains, which could help offset credit costs associated with the disposal of the residual stressed legacy wholesale AUM (of ~INR54b).
- We estimate a total AUM CAGR of ~23% and a ~26% CAGR in Retail AUM over FY25-FY28. We upgrade PIEL to BUY as we see a compelling risk-reward with the business entering a structurally stronger phase of growth and profitability. The company has largely completed its transition into a retail-focused franchise with sharper underwriting, enhanced productivity, and healthy risk-adjusted credit costs. We upgrade our rating on the stock to BUY with a revised TP of INR1,460 (based on Sep'27E SOTP).

Exhibit 1: SOTP valuation - Sep 2027

	Value (INR B)	Value (USD B)	INR per share	% To Total	Rat	ionale
Lending Business	282	3.4	1,253	86	*	0.9x Sep'27E PBV
Shriram Group	34	0.4	151	10	*	Based on its stake in Shriram Life/General Insurance Businesses
Life Insurance	6	0.1	26	2		
Alternatives	7	0.1	30	2		
Target Value	329	3.9	1,460	100		

Source: MOFSL, Company



Piramal: Quarterly Performance								(INR m)
V/E Manch		FY2	5		FY26	6E	FY25	FY26E
Y/E March	1QFY25	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26		
Interest Income	19,285	20,804	21,888	22,636	23,934	25,852	89,090	1,06,497
Interest Expenses	12,047	13,050	13,640	14,167	14,917	15,669	53,174	64,248
Net Interest Income	7,238	7,754	8,248	8,469	9,017	10,183	35,916	42,248
YoY Growth (%)	6.3	6.5	1.5	18.9	24.6	31.3		
Other operating income	1,943	2,075	6,358	5,900	2,492	2,863	6,417	7,443
Other Income	226	870	536	1,791	509	287	3,623	3,877
Total Income	9,407	10,700	15,142	16,159	12,018	13,334	45,956	53,568
YoY Growth (%)	-49.9	-7.4	6.0	20.6	27.8	24.6		
Operating Expenses	7,034	7,534	8,002	7,843	8,145	9,007	30,143	33,315
<b>Operating Profit</b>	2,373	3,166	7,140	8,317	3,873	4,326	15,814	20,253
YoY Growth (%)	<i>-75.5</i>	-35.5	-2.4	-887.2	63.2	36.6		
Provisions & Loan Losses	1,007	2,376	6,278	8,058	1,646	1,653	10,740	17,730
Profit before Tax	1,366	790	862	258	2,227	2,673	5,074	2,523
Tax Provisions	664	272	521	136	247	-776	1,594	0
PAT (before associate income)	702	518	340	122	1,980	3,449	3,479	2,523
Associate Income	76	343	45	903	784	631	1,370	1,507
PAT (before exceptional)	778	860	386	1,024	2,764	4,080	4,849	4,030
Exceptional items	1,037	769	0	0	0	-810	0	10,320
Profit from Discontinued operations							-	-
PAT (after exceptional)	1,815	1,630	386	1,024	2,764	3,270	4,849	14,350

Exhibit 2: Key products with average ticket size and disbursement yields in 2QFY26

Product Segments	Products	Average disbursement ticket size (₹ lakh)	Disbursement yield	Share in disbursements	AUM yield	Share in AUM*
A Housing	Affordable housing  Mass affluent housing  Budget housing	22.0	11.9%	25.4%	11.7%	39.6%
Secured MSME (LAP)	Micro LAP Secured business loan Loan against property (LAP) LAP plus	25.3	13.3%	29.6%	13.0%	28.5%
Used car loans	Pre-owned car loans	6.9	15.4%	7.5%	15.2%	6.4%
Business loan	Unsecured business loans (UBL) Microfinance loans	6.6 0.5	19.4% 18.6%	7.3% 3.7%	19.5% 17.7%	7.4% 1.2%
Salaried PL	Salaried personal loans	4.6	17.4%	14.1%	17.3%	8.6%
Digital loan	Digital purchase finance Digital personal loans Merchant BNPL	0.9	14.9%	12.4%	16.4%	4.6%
Total / weighted average		14.8	14.5%		13.6%	

Source: Company, MOFSL





# Highlights from the management commentary **Guidance**

- PFL aims to double its AUM to INR1.5t+ by FY28 while maintaining RoAUM of ~3%.
- The company has guided for retail opex/AUM to be in the range of 3.25-3.75% over the medium term, driven by AI-led productivity gains and operating scale benefits.
- Cost of borrowing is expected to remain stable in 3Q and moderate by ~10bp in 4QFY26.
- The company reiterated its PAT guidance of INR13b-15b for FY26.
- The company expects internal accruals and capital releases from the legacy portfolio to adequately fund growth through FY27; any capital raise decision will be evaluated thereafter.

#### **Financial performance**

- Consolidated PAT grew 101% YoY to INR3.27b, marking the seventh consecutive quarter of profit improvement.
- Retail AUM grew 36% YoY, while Wholesale 2.0 AUM rose 43% YoY; overall AUM expanded 22% YoY.
- Cost of borrowings declined 19bp QoQ to <9% for the first time in five years, aiding a 10bp QoQ improvement in NIM for the growth business.
- Retail Opex-to-AUM improved sharply from 4.2% in 1QFY26 to ~3.9% in 2QFY26.
- Growth business credit costs stood at 1.7% (vs. 1.4% in 1QFY26) due to priorquarter ECL rebalancing; overall asset quality remained stable.
- The company remains well on track to achieve its FY26 targets across growth, profitability, and risk parameters.

#### **Opening remarks**

- PIEL, amongst India's fastest-growing upper-layer NBFCs, has built a loan book of INR914b, serving over 5m customers and disbursing more than 2.5m loans across underserved segments such as affordable housing, MSME, and microfinance.
- With legacy exposure now below 6%, the company has built a strong foundation to deliver sustained growth, profitability, and controlled risk over the next five years.
- The company continues to strategically expand its branch network and integrate Al-driven processes across all business functions, with 45+ Al use cases already deployed to enhance underwriting, productivity, and customer experience.
- Piramal remains under the blackout period due to the amalgamation of Piramal Finance and Piramal Enterprises and expects listing by the first week of Nov'25.

#### **Retail Lending Segment**

- Retail disbursements reached an all-time high in 2QFY26 and grew 36% YoY, driven by strong momentum in mortgages (Home Loans + LAP), which grew 37% YoY and crossed INR500b, now constituting ~68% of the retail AUM.
- Disbursements momentum accelerated sequentially in UBL and digital loans,
   while salaried PL maintained its strong momentum.



- Retail 90+ dpd stood steady at 0.8% and was maintained in a narrow range over the last three years. Secured lending products had a stable quarter on all metrics
- The improvement seen in overall unsecured businesses in 4QFY25 has continued in 1Q and in 2QFY26 as well. Credit risk trends for digital and MFI improved significantly in 2QFY26.
- Unsecured business loans (UBL) and used car finance are the two segments of the loan book that need closer monitoring.
- UBL risk was stable in 2Q, even though it is at a slightly higher level as seen in FY25. Used car risk was stable QoQ after an unusual uptick seen in 1Q.
- Cross-sell penetration was 25-30% in unsecured disbursements. The company expects this number to materially improve over the coming years.
- PIEL continues to see strong traction in semi-urban LAP markets.
- While PIEL has a very small book in micro-LAP, it expects the industry stress in the micro-LAP to get worse and expects stress in this segment to persist at elevated levels for the next two quarters.
- The company plans to expand its MFI business and start a gold loan business as well. Gold loans will be grown organically and the company will share more details in 2HFY26.

### Wholesale Lending (Wholesale 2.0)

- Wholesale AUM grew 43% YoY to INR112b, with ~INR20b disbursed in 2QFY26 across real estate and corporate mid-market lending segments.
- CMML focuses on providing loans to mid-market companies in key sectors. The company had 60 loans with AUM of INR26.8b as of Sep'25
- Repayments accounted for 57% of disbursements during the quarter.
- The company remains selective in wholesale lending, focusing on plain-vanilla operating loans (target yields of ~14%) while avoiding structured, high-risk deals.
- As legacy and investment books wind down, additional capital will be redeployed toward the core lending business.

#### **Legacy Portfolio and Balance Sheet**

- Legacy wholesale book now forms <6% of total AUM and remains on track to decline to ~INR30b-35b by end-FY26.
- Consolidated PAT for 1HFY26 stood at ~INR6b. Management expects 2HFY26 PAT at INR7b-9b.
- Cost of borrowing declined ~19bps QoQ. The company expects further improvement of 10bp in 4QFY26 as bank MCLR cuts flow through.
- Active engagement with credit rating agencies continues; improvement in profitability and risk profile could lead to potential credit rating upgrade.

### **Asset Quality and Credit Costs**

- The company had seen a net positive impact from ECL re-balancing in 1QFY26. Adjusted for that, credit costs were stable in 2Q vs. 1Q.
- Credit costs for the growth book were stable QoQ, reflecting improved portfolio mix and benign macro conditions.



- Delinquencies in unsecured business loans remained steady to improving, while the used car portfolio risk was broadly stable
- LAP delinquencies inched up slightly but remain manageable, with overall risk levels within comfort range.
- Micro-LAP segment (~INR2b loan book) continues to face stress and is expected to worsen in the near term before stabilizing.
- Credit risk in the unsecured MSME and business loans segment, which reached its peak in 3QFY25, has not come down from those levels but has also not deteriorated either.

#### **Al-driven Transformation**

- The company's Al-native strategy focuses on strengthening underwriting, improving cost efficiency, and driving better risk predictability.
- Over 45 Al use cases have been deployed across credit, collections, fraud detection, and customer service.
- Opex, credit costs, and collection efficiency continue to improve meaningfully due to these Al-driven interventions.
- Management remains committed to building a future-ready, scalable, and technology-led financial institution with predictable and sustainable returns.

#### Valuation and view

- PIEL reported a healthy operational performance during the quarter, led by strong growth in its retail loans and continued scale down of the legacy wholesale book, which now accounts for <6% of total AUM. Asset quality remained broadly stable across key product segments, leading to stable credit costs. With rising retail traction and a better funding mix, NIM expanded further, reinforcing the shift toward a more stable and profitable lending model.
- Our earnings estimate for FY26 and FY27 factors in gains from the AIF exposures, deferred consideration of USD120m from the sale of Piramal Imaging, and zero tax outgo in the foreseeable future. Due to the uncertainty and unpredictability surrounding the monetization of the stake in Shriram Life and General Insurance, we have not factored it into our estimates yet. However, the eventual monetization is expected to provide one-off gains, which could help offset credit costs associated with the disposal of the residual stressed legacy wholesale AUM (of ~INR54b).
- We estimate a total AUM CAGR of ~23% and a ~26% CAGR in Retail AUM over FY25-FY28. We upgrade PIEL to BUY as we see a compelling risk-reward with the business entering a structurally stronger phase of growth and profitability. The company has largely completed its transition into a retail-focused franchise with sharper underwriting, enhanced productivity, and healthy risk-adjusted credit costs. We upgrade our rating on the stock to BUY with a revised TP of INR1,460 (based on Sep'27E SOTP).

Exhibit 3: SOTP valuation - Sep'27E

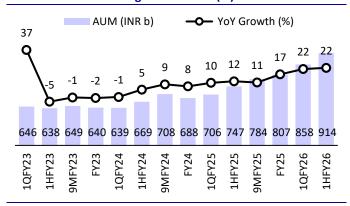
	Value	Value	INR per			
	(INR B)	(USD B)	share	% To Total	Rat	tionale
Lending Business	282	3.4	1,253	86	*	0.9x Sep'27E PBV
Shriram Group	34	0.4	151	10	*	Based on its stake in Shriram Life/General Insurance Businesses
Life Insurance	6	0.1	26	2		
Alternatives	7	0.1	30	2		
Target Value	329	3.9	1,460	100		

Source: MOFSL, Company



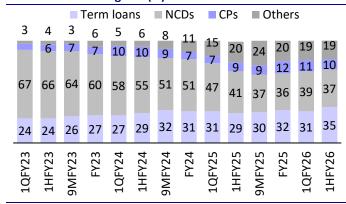
# **Key exhibits**

#### Exhibit 4: Consol AUM grew 22% YoY (%)



Source: MOFSL, Company

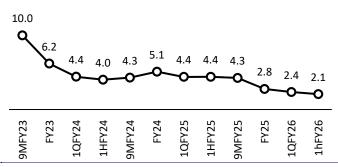
**Exhibit 5: Borrowing mix (%)** 



Source: MOFSL, Company

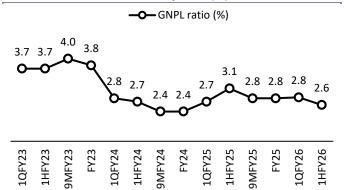
Exhibit 6: ECL/EAD declined ~150bp QoQ (%)

Outstanding provisions - ECL/EAD (%)



Source: MOFSL, Company

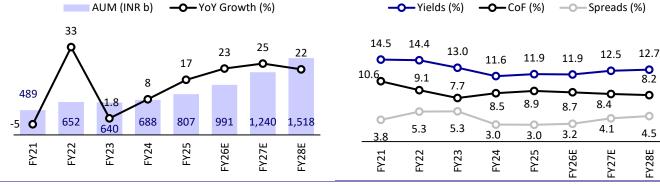
Exhibit 7: GNPA declined ~20bp QoQ (%)



Source: MOFSL, Company

Exhibit 8: AUM CAGR of 23% over FY25-FY28E

Exhibit 9: Expect spreads to expand in FY26 and FY27E



Source: MOFSL, Company

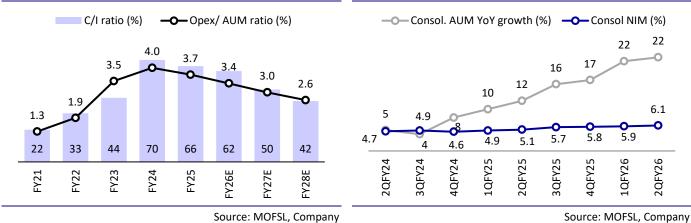
Source: MOFSL, Company

0



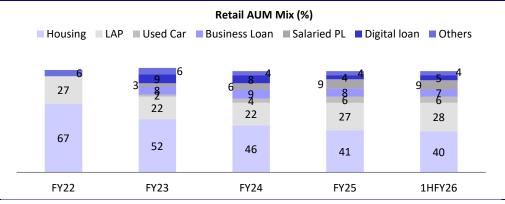
### Exhibit 10: Expect opex/AUM to improve significantly

#### **Exhibit 11: Consol NIMs continues to improve**



\_\_\_\_

#### Exhibit 12: Retail AUM Mix (%)



Source: MOFSL, Company

8,26,050 9,49,434 11,21,508 13,70,890 16,23,352



# **Financials and valuations**

Income statement								INR m
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Interest Income	69,260	75,228	77,986	74,230	89,090	1,06,497	1,39,423	1,75,144
Interest Expended	41,580	42,251	40,412	44,004	53,174	64,248	78,806	95,500
Net Interest Income	27,680	32,977	37,574	30,226	35,916	42,248	60,616	79,644
Change (%)		19.1	13.9	-19.6	18.8	17.6	43.5	31.4
Other Income	1,150	3,881	12,881	9,480	10,040	11,320	13,811	16,772
Net Income	28,830	36,858	50,456	39,706	45,956	53,568	74,427	96,416
Change (%)		27.8	36.9	-21.3	15.7	16.6	38.9	29.5
Operating Expenses	6,360	12,284	22,148	27,740	30,143	33,315	36,940	40,191
PPoP	22,470	24,574	28,307	11,966	15,814	20,253	37,488	56,226
Change (%)		9.4	15.2	-57.7	32.2	28.1	85.1	50.0
Provisions/write offs	10	8,299	54,101	45,638	10,740	17,730	17,084	18,192
PBT	22,460	16,275	-25,793	-33,672	5,074	2,523	20,404	38,034
Tax	5,790	4,062	-39,781	-15,949	1,594	0	0	0
Tax Rate (%)	25.8	19.0	0.0	0.0	0.0	0.0	0.0	0.0
PAT (before associate income)	16,670	12,213	13,987	-17,724	3,479	2,523	20,404	38,034
Associate Income	0	5,939	3,886	1,540	1,370	1,507	1,658	1,989
PAT (before exceptional)	16,670	18,152	17,873	-16,184	4,849	4,030	22,062	40,023
Exceptional items	0	-1,529	80,663	13,840	0	10,320	2,000	0
PAT (after exceptional)	16,670	16,622	98,536	-2,344	4,849	14,350	24,062	40,023
Profit from discontinued Operations	0	3,365	0	0	0	0	0	0
Reported net profit/loss	16,670	19,988	98,536	-2,344	4,849	14,350	24,062	40,023
Balance sheet							INR m	INR m
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Capital	451	477	477	449	451	451	451	451
Reserves & Surplus	1,80,279	3,54,414	3,10,114	2,65,121	2,70,509	2,82,379	3,02,997	3,37,245
Net Worth	1,80,730	3,68,369	3,10,591	2,65,571	2,70,959	2,82,830	3,03,448	3,37,696
Borrowings	3,75,564	5,54,510	4,95,828	5,34,020	6,54,840	8,22,133	10,54,206	12,75,068
Change (%)	0	48	-11	8	23	26	28	21
Other liabilities	5,086	39,549	23,891	24,274	20,681	16,545	13,236	10,589
Total Liabilities	5,61,380	9,98,729	8,37,522	8,26,050	9,49,434	11,21,508	13,70,890	16,23,352
Loans and advances	4,61,680	4,93,180	4,63,946	5,49,434	6,57,918	8,40,885	10,88,021	13,62,695
Change (%)	0	7	-6	18	20	28	29	25
Investments		2,48,565	2,23,318	1,25,130	1,25,387	1,06,579	95,921	86,329
Net Fixed Assets	1,200	86,715	7,385	6,232	4,931	3,451	2,416	1,691
Cash and Cash equivalents	38,500	71,872	46,491	44,468	62,759	55,000	55,000	55,000
Deferred tax assets		13,679	18,472	28,756	27,404	27,404	27,404	27,404
Other assets	60,000	71,366	77,910	72,030	71,036	88,189	1,02,127	90,233

5,61,380 9,98,729 8,37,522

E: MOFSL Estimates

**Total Assets** 



E: MOFSL Estimates

# **Financials and valuations**

Ratios								
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Spreads Analysis (%)								
Yield on loans	14.5	14.4	13.0	11.6	11.9	11.9	12.5	12.7
Cost of funds	10.6	9.1	7.7	8.5	8.9	8.7	8.4	8.2
Spread	3.8	5.3	5.3	3.0	3.0	3.2	4.1	4.5
Net Interest Margin	5.8	6.3	6.3	4.7	4.8	4.7	5.4	5.8
Profitability Ratios (%)	_							
RoE	9.9	6.6	5.3	-0.8	1.8	5.2	8.2	12.5
RoA	3.1	2.3	1.9	-0.3	0.5	1.4	1.9	2.7
C/I ratio	22.1	33.3	43.9	69.9	65.6	62.2	49.6	41.7
Asset Quality (%)	22.1	33.3	73.3	03.3	03.0	02.2	43.0	71.,
Gross NPA	20,180	22,270	20,550	14,300	19,510	21,605	23,670	23,452
Gross NPA (% of AUM)	4.1	3.6	3.3	2.2	2.7	21,003	23,070	23,432
Net NPA	9,870	9,980	3.3 10,380	4,960	12,540	15,123	16,569	16,182
Net NPA (% of AUM)	2.1	1.7	1.8	0.8	1.8	1.7	1.5	1.2
PCR (%)	51.1	55.2	49.5	65.3	35.7	30.0	30.0	31.0
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
AUM (INR m)	4,88,910	6,51,850	6,39,890	6,88,460	8,06,890	9,90,522	12,40,242	15,17,938
YoY growth (%)	-5	33	-2	8	17	23	25	22
AUM Mix (%)								
Wholesale	89.2	69.6	49.8	30.4	19.9	15.7	15.1	14.1
Retail	10.8	33.1	50.2	69.6	80.1	84.3	84.9	85.9
Total	100.0	102.6	100.0	100.0	100.0	100.0	100.0	100.0
Wholesale Loans (INR m)	3,93,650	3,84,620	2,74,960	2,09,190	1,60,370	1,55,559	1,86,671	2,14,671
YoY growth (%)	-13.3	-2.3	-28.5	-23.9	-23.3	-3.0	20.0	15.0
Retail Loans (INR m)	53,030	2,15,520	3,21,440	4,79,270	6,46,520	8,34,963	10,53,571	13,03,266
YoY growth (%)	-4.2	306.4	49.1	49.1	34.9	29.1	26.2	23.7
Total Loan Book	4,46,680	6,00,140	5,96,400	6,88,460	8,06,890	9,90,522	12,40,242	15,17,938
YoY growth (%)	-12.4	34.4	-0.6	15.4	17.2	22.8	25.2	22.4
VALUATION	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Book Value (INR)	801	1,544	1,301	1,182	1,202	1,255	1,346	1,498
Price-BV (x)	001	0.7	0.9	1.0	0.9	0.9	0.8	0.8
EPS (INR)	73.9	69.7	74.9	-10.4	21.5	63.7	106.8	177.6
EPS Growth YoY	75.5	-6	8	-114	-306	196	68	66
Price-Earnings (x)		16.2	<b>15.0</b>	-107.8	<b>52.3</b>	17.7	10.5	<b>6.3</b>
Dividend per share (INR)		10.2	31.0	10.0	11.0	15.3	25.6	32.0
• • • • • • • • • • • • • • • • • • • •			2.8	0.9				
Dividend yield (%)			2.8	0.9	1.0	1.4	2.3	2.8
E: MOFSL Estimates								
Du-pont	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY27E
Interest income	13.7		8.5	8.9	10.0	10.3	11.2	11.7
Interest expense	8.2			5.3	6.0	6.2		6.4
NII	5.5			3.6	4.0	4.1		5.3
Fee and other income	0.2			1.1	1.1	1.1	1.1	1.1
Total income	5.7			4.8	5.2	5.2	6.0	6.4
Operating expense	1.3			3.3	3.4	3.2		2.7
PPOP	4.4			1.4	1.8	2.0	3.0	3.8
Provisions (annualized)	0.0			5.5	1.2	1.7		1.2
PBT	4.4							
				-4.0	0.6	0.2		2.5
ROA (before associate and exceptional)	3.3	1.6	1.5	-2.1	0.4	0.2	1.6	2.5
Consol RoA (including associate and		3.5	40.0	2.2	٥-		4.0	2 =
exceptional)		2.6		-2.0	0.5	1.4	1.9	2.7
Assets-to-equity	3.0			2.9	3.3	3.7		4.7
Consol ROE (PAT)	9.9	7.3	29.4	-5.8	1.8	5.2	8.2	12.5

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.



## NOTES



Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend. Disclosures

The following Disclosures are being made in compliance with the SEBI Research Analyst Regulations 2014 (herein after referred to as the Regulations).

Motilal Oswal Financial Services Ltd. (MOFSL) is a SEBI Registered Research Analyst having registration no. INH000000412. MOFSL, the Research Entity (RE) as defined in the Regulations, is engaged in the business of providing Stock broking services, Depository participant services & distribution of various financial products. MOFSL is a listed public company, the details in respect of which are available on www.motilaloswal.com. MOFSL (erstwhile Motilal Oswal Securities Limited - MOSL) is registered with the Securities & Exchange Board of India (SEBI) and is a registered Trading Member with National Stock Exchange of India Ltd. (NSE) and Bombay Stock Exchange Limited (BSE), Multi Commodity Exchange of India Limited (MCX) and National Commodity & Derivatives Exchange Limited (NCDEX) for its stock broking activities & is Depository participant with Central Depository Services Limited (CDSL) National Securities Depository Limited (NSDL), NERL, COMRIS and CCRL and is member of Association of Mutual Funds of India (AMFI) for distribution of financial products and Insurance Regulatory & Development Authority of India (IRDA) as Corporate Agent for insurance products. Details of associate entities of Motifal Oswal Financial Services Limited are available on the website at <a href="http://onlinereports.motilaloswal.com/Dormant/documents/List%20of%20Associate%20companies.pdf">http://onlinereports.motilaloswal.com/Dormant/documents/List%20of%20Associate%20companies.pdf</a>
MOFSL and its associate company(ies), their directors and Research Analyst and their relatives may; (a) from time to time, have a long or short position in, act as principal in, and buy or sell the securities or

derivatives thereof of companies mentioned herein. (b) be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies) or may have any other potential conflict of interests with respect to any recommendation and other related information and opinions.; however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.

MOFSL and / or its affiliates do and seek to do business including investment banking with companies covered in its research reports. As a result, the recipients of this report should be aware that MOFSL may have a potential conflict of interest that may affect the objectivity of this report. Compensation of Research Analysts is not based on any specific merchant banking, investment banking or brokerage service transactions. Details of pending Enquiry Proceedings of Motilal Oswal Financial Services Limited are available on the website at service transactions. Details of pending Enquiry Proc https://galaxy.motilaloswal.com/ResearchAnalyst/PublishViewLitigation.aspx

A graph of daily closing prices of securities is available at www.nseindia.com, www.bseindia.com. Research Analyst views on Subject Company may vary based on Fundamental research and Technical Research. Proprietary trading desk of MOFSL or its associates maintains arm's length distance with Research Team as all the activities are segregated from MOFSL research activity and therefore it can have an independent view with regards to Subject Company for which Research Team have expressed their views.

#### Regional Disclosures (outside India)

This report is not directed or intended for distribution to or use by any person or entity resident in a state, country or any jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL & its group companies to registration or licensing requirements within such jurisdictions.

#### For Hong Kong:

This report is distributed in Hong Kong by Motilal Oswal capital Markets (Hong Kong) Private Limited, a licensed corporation (CE AYY-301) licensed and regulated by the Hong Kong Securities and Futures Commission (SFC) pursuant to the Securities and Futures Ordinance (Chapter 571 of the Laws of Hong Kong) "SFO". As per SEBI (Research Analyst Regulations) 2014 Motilal Oswal Securities (SEBI Reg. No. INH00000412) has an agreement with Motilal Oswal capital Markets (Hong Kong) Private Limited for distribution of research report in Hong Kong. This report is intended for distribution only to "Professional Investors" as defined in Part I of Schedule 1 to SFO. Any investment or investment activity to which this document relates is only available to professional investor and will be engaged only with professional investors." Nothing here is an offer or solicitation of these securities, products and services in any jurisdiction where their offer or sale is not qualified or exempt from registration. The Indian Analyst(s) who compile this report is/are not located in Hong Kong & are not conducting Research Analysis in Hong Kong.

#### For U.S.

Motilal Oswal Financial Services Limited (MOFSL) is not a registered broker - dealer under the U.S. Securities Exchange Act of 1934, as amended (the "1934 act") and under applicable state laws in the United States. In addition MOFSL is not a registered investment adviser under the U.S. Investment Advisers Act of 1940, as amended (the "Advisers Act" and together with the 1934 Act, the "Acts), and under applicable state laws in the United States. Accordingly, in the absence of specific exemption under the Acts, any brokerage and investment services provided by MOFSL, including the products and services described herein are not available to or intended for U.S. persons. This report is intended for distribution only to "Major Institutional Investors" as defined by Rule 15a-6(b)(4) of the Exchange Act and interpretations thereof by SEC (henceforth referred to as "major institutional investors"). This document must not be acted on or relied on by persons who are not major institutional investors. Any investment or investment activity to which this document relates is only available to major institutional investors and will be engaged in only with major institutional investors. In reliance on the exemption from registration provided by Rule 15a-6 of the U.S. Securities Exchange Act of 1934, as amended (the "Exchange Act") and interpretations thereof by the U.S. Securities and Exchange Commission ("SEC") in order to conduct business with Institutional Investors based in the U.S., MOFSL has entered into a chaperoning agreement with a U.S. registered broker-dealer, Motilal Oswal Securities International Private Limited. ("MOSIPL"). Any business interaction pursuant to this report will have to be executed within the provisions of this chaperoning agreement.

The Research Analysts contributing to the report may not be registered /qualified as research analyst with FINRA. Such research analyst may not be associated persons of the U.S. registered broker-dealer, MOSIPL, and therefore, may not be subject to NASD rule 2711 and NYSE Rule 472 restrictions on communication with a subject company, public appearances and trading securities held by a research analyst account.

For Singapore In Singapore, this report is being distributed by Motilal Oswal Capital Markets (Singapore) Pte. Ltd. ("MOCMSPL") (UEN 201129401Z), which is a holder of a capital markets services license and an exempt financial adviser in Singapore. This report is distributed solely to persons who (a) qualify as "institutional investors" as defined in section 4A(1)(c) of the Securities and Futures Act of Singapore ("SFA") or (b) are considered "accredited investors" as defined in section 2(1) of the Financial Advisers Regulations of Singapore read with section 4A(1)(a) of the SFA. Accordingly, if a recipient is neither an "institutional investor" nor an "accredited investor", they must immediately discontinue any use of this Report and inform MOCMSPL

In respect of any matter arising from or in connection with the research you could contact the following representatives of MOCMSPL. In case of grievances for any of the services rendered by MOCMSPL write to grievances@motilaloswal.com.

Nainesh Rajani

Email: nainesh.rajani@motilaloswal.com

Contact: (+65) 8328 0276

- MOFSL, Research Analyst and/or his relatives does not have financial interest in the subject company, as they do not have equity holdings in the subject company.
- MOFSL, Research Analyst and/or his relatives do not have actual/beneficial ownership of 1% or more securities in the subject company
- MOFSL, Research Analyst and/or his relatives have not received compensation/other benefits from the subject company in the past 12 months MOFSL, Research Analyst and/or his relatives do not have material conflict of interest in the subject company at the time of publication of research report
- Research Analyst has not served as director/officer/employee in the subject company
- MOFSL has not acted as a manager or co-manager of public offering of securities of the subject company in past 12 months
- MOFSL has not received compensation for investment banking/merchant banking/brokerage services from the subject company in the past 12 months
- MOFSL has not received compensation for other than investment banking/merchant banking/brokerage services from the subject company in the past 12 months
- MOFSL has not received any compensation or other benefits from third party in connection with the research report MOFSL has not engaged in market making activity for the subject company

#### The associates of MOFSL may have:

- financial interest in the subject company
- actual/beneficial ownership of 1% or more securities in the subject company at the end of the month immediately preceding the date of publication of the Research Report or date of the public appearance. received compensation/other benefits from the subject company in the past 12 months
- any other potential conflict of interests with respect to any recommendation and other related information and opinions, however the same shall have no bearing whatsoever on the specific recommendations made by the analyst(s), as the recommendations made by the analyst(s) are completely independent of the views of the associates of MOFSL even though there might exist an inherent conflict of interest in some of the stocks mentioned in the research report.
- acted as a manager or co-manager of public offering of securities of the subject company in past 12 months
- be engaged in any other transaction involving such securities and earn brokerage or other compensation or act as a market maker in the financial instruments of the company(ies) discussed herein or act as an advisor or lender/borrower to such company(ies)



received compensation from the subject company in the past 12 months for investment banking / merchant banking / brokerage services or from other than said services. Served subject company as its clients during twelve months preceding the date of distribution of the research report

The associates of MOFSL has not received any compensation or other benefits from third party in connection with the research report

Above disclosures include beneficial holdings lying in demat account of MOFSL which are opened for proprietary investments only. While calculating beneficial holdings, It does not consider demat accounts which are opened in name of MOFSL for other purposes (i.e holding client securities, collaterals, error trades etc.). MOFSL also earns DP income from clients which are not considered in above disclosures. Analyst Certification

The views expressed in this research report accurately reflect the personal views of the analyst(s) about the subject securities or issues, and no part of the compensation of the research analyst(s) was, is, or will be directly or indirectly related to the specific recommendations and views expressed by research analyst(s) in this report.

#### Terms & Conditions:

This report has been prepared by MOFSL and is meant for sole use by the recipient and not for circulation. The report and information contained herein is strictly confidential and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent of MOFSL. The report is based on the facts, figures and information that are considered true, correct, reliable and accurate. The intent of this report is not recommendatory in nature. The information is obtained from publicly available media or other sources believed to be reliable. Such information has not been independently verified and no guaranty, representation of warranty, express or implied, is made as to its accuracy, completeness or correctness. All such information and opinions are subject to change without notice. The report is prepared solely for informational purpose and does not constitute an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments for the clients. Though disseminated to all the customers simultaneously, not all customers may receive this report at the same time. MOFSL will not treat recipients as customers by virtue of their receiving this report.

The report and information contained herein is strictly confidential and meant solely for the selected recipient and may not be altered in any way, transmitted to, copied or distributed, in part or in whole, to any other person or to the media or reproduced in any form, without prior written consent. This report and information herein is solely for informational purpose and may not be used or considered as an offer document or solicitation of offer to buy or sell or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting and tax advice or a representation that any investment or strategy is suitable or appropriate to your specific circumstances. The securities discussed and opinions expressed in this report may not be suitable for all investors, who must make their own investment decisions, based on their own investment objectives, financial positions and needs of specific recipient. This may not be taken in substitution for the exercise of independent judgment by any recipient. Each recipient of this document should make such investigations as it deems necessary to arrive at an independent evaluation of an investment in the securities of companies referred to in this document (including the merits and risks involved), and should consult its own advisors to determine the merits and risks of such an investment. The investment discussed or views expressed may not be suitable for all investors. Certain transactions -including those involving futures, options, another derivative products as well as non-investment grade securities - involve substantial risk and are not suitable for all investors. No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. The Disclosures of Interest Statement incorporated in this document is provided solely to enhance the transparency and should not be treated as endorsement of the views expressed in the report. This information is subject to change without any prior notice. The Company reserves the right to make modifications and alternations to this statement as may be required from time to time without any prior approval. MOFSL, its associates, their directors and the employees may from time to time, effect or have effected an own account transaction in, or deal as principal or agent in or for the securities mentioned in this document. They may perform or seek to perform investment banking or other services for, or solicit investment banking or other business from, any company referred to in this report. Each of these entities functions as a separate, distinct and independent of each other. The recipient should take this into account before interpreting the document. This report has been prepared on the basis of information that is already available in publicly accessible media or developed through analysis of MOFSL. The views expressed are those of the analyst, and the Company may or may not subscribe to all the views expressed therein. This document is being supplied to you solely for your information and may not be reproduced, redistributed or passed on, directly or indirectly, to any other person or published, copied, in whole or in part, for any purpose. This report is not directed or intended for distribution to, or use by, any person or entity who is a citizen or resident of or located in any locality, state, country or other jurisdiction, where such distribution, publication, availability or use would be contrary to law, regulation or which would subject MOFSL to any registration or licensing requirement within such jurisdiction. The securities described herein may or may not be eligible for sale in all jurisdictions or to certain category of investors. Persons in whose possession this document may come are required to inform themselves of and to observe such restriction. Neither the Firm, not its directors, employees, agents or representatives shall be liable for any damages whether direct or indirect, incidental, special or consequential including lost revenue or lost profits that may arise from or in connection with the use of the information. The person accessing this information specifically agrees to exempt MOFSL or any of its affiliates or employees from, any and all responsibility/liability arising from such misuse and agrees not to hold MOFSL or any of its affiliates or employees responsible for any such misuse and further agrees to hold MOFSL or any of its affiliates or employees free and harmless from all losses, costs, damages, expenses that may be suffered by the person accessing this information due to any errors and delays.

This report is meant for the clients of Motilal Oswal only.

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.

Registration granted by SEBI and certification from NISM in no way guarantee performance of the intermediary or provide any assurance of returns to investors.

Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025, Tel No.: 022 - 71934200 / 71934263; www.motilaloswal.com. Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai- 400 064. Tel No: 022 71881000. Details of Compliance Officer: Neeraj Aganwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

Grievance Redressal Cell:

Contact Person	Contact No.	Email ID						
Ms. Hemangi Date	022 40548000 / 022 67490600	query@motilaloswal.com						
Ms. Kumud Upadhyay	022 40548082	servicehead@motilaloswal.com						
Mr. Ajay Menon	022 40548083	am@motilaloswal.com						

Registration details of group entities.: Motilal Oswal Financial Services Ltd. (MOFSL): INZ000158836 (BSE/NSE/MCX/NCDEX); CDSL and NSDL: IN-DP-16-2015; Research Analyst: INH000000412 . AMFI: ARN .: 146822. IRDA Corporate Agent - CA0579. Motilal Oswal Financial Services Ltd. is a distributor of Mutual Funds, PMS, Fixed Deposit, Insurance, Bond, NCDs and IPO products Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com.