

# Safari Industries

|                 |   |
|-----------------|---|
| Estimate change | ↔ |
| TP change       | ↔ |
| Rating change   | ↔ |

|                       |             |
|-----------------------|-------------|
| Bloomberg             | SII IN      |
| Equity Shares (m)     | 49          |
| M.Cap.(INRb)/(USDb)   | 73.7 / 0.8  |
| 52-Week Range (INR)   | 2507 / 1363 |
| 1, 6, 12 Rel. Per (%) | -9/-23/-28  |
| 12M Avg Val (INR M)   | 121         |
| Free float (%)        | 55.3        |

## Financials & Valuations (INR b)

| Y/E MARCH    | FY26  | FY27E | FY28E |
|--------------|-------|-------|-------|
| Sales        | 20.5  | 23.6  | 27.5  |
| EBITDA       | 2.7   | 3.2   | 3.9   |
| Adj. PAT     | 1.7   | 2.0   | 2.4   |
| EPS (INR)    | 34.2  | 40.7  | 49.5  |
| EPS Gr. %    | 17.2  | 18.9  | 21.5  |
| BV/Sh. (INR) | 227.5 | 264.0 | 308.4 |

## Ratios

|            |      |      |      |
|------------|------|------|------|
| Net D:E    | -0.1 | -0.2 | -0.3 |
| RoE (%)    | 16.2 | 16.6 | 17.3 |
| RoCE (%)   | 13.2 | 13.5 | 14.0 |
| Payout (%) | 11.7 | 10.3 | 10.3 |

## Valuations

|                |      |      |      |
|----------------|------|------|------|
| P/E (x)        | 41.8 | 35.1 | 28.9 |
| P/B (x)        | 6.3  | 5.4  | 4.6  |
| EV/EBITDA (x)  | 25.3 | 20.8 | 16.9 |
| Div. yield (%) | 0.3  | 0.3  | 0.4  |

## Shareholding pattern (%)

| As On    | Jun-26 | Mar-26 | Jun-25 |
|----------|--------|--------|--------|
| Promoter | 44.7   | 44.7   | 45.4   |
| DII      | 28.3   | 28.3   | 24.7   |
| FII      | 10.6   | 10.8   | 13.1   |
| Others   | 16.5   | 16.2   | 16.9   |

**CMP: INR1,505      TP: INR2,250 (+50%)      Buy**

## Revenue in line, driven by higher volumes

Safari Industries (SII) delivered in-line revenue performance in 1QFY27. Revenue grew 11.5% to INR5.9b, supported by ~10% YoY volume growth. EBITDA declined 4.9% YoY to INR754m, while PAT also followed a similar trend, declining 5.4% to INR478m. Higher raw material prices impacted margins in 1QFY27, resulting in gross margin contraction (-120bp YoY). April and May witnessed weaker performance due to subdued wedding-related demand, while growth recovered strongly in June. Our online luggage price tracker indicates that Safari (6% price hike), along with newer D2C brands (Mokobara, HRX), raised prices by 10-20% over the past month. These hikes have been sustained through the current month, a positive read for the sector. We expect SII's revenue momentum to outpace the industry (16% CAGR), driven by the addition of 0.15m pieces per month of capacity at its Jaipur plant. EBITDA margins are likely to remain in the ~13.5-14.0% range over the next two years. The Board has appointed Mr. Aditya Bhargava (22 years of experience) as the CFO, effective 4<sup>th</sup> August 2026.

## Higher volumes driving growth

SII's revenue grew 11.5% YoY to INR5.9b in 1QFY27, driven by strong volume growth of ~10% YoY. Raw material costs for Polypropylene/Polycarbonate rose 10-15% due to the West Asia crisis. However, based on our channel checks, the company has taken a price hike of ~6%. Demand during the quarter was impacted by fewer wedding dates (24 days in 1QFY27 vs. 29 days in 1QFY26), primarily due to Adhik Maas. The offline channel delivered low-single-digit growth, while e-commerce (~45%) grew in mid-teens. The premium portfolio forms 5% of sales, and management expects to post a 25%+ CAGR over FY26-28.

## Raw material inflation impacting margins

In 1Q, gross margin contracted ~120bp YoY and 480bp QoQ to 44.6% on account of higher raw material prices (Polypropylene- PP and Polycarbonate- PC). EBITDA declined 4.9% to INR754m, with EBITDA margin settling at 12.8% (-220bp YoY and -25bp QoQ). EBIT declined 8.8% to INR564m, primarily due to higher depreciation (+9.2%). PAT declined 5.4% to INR478m despite higher other income (+24.1%) and elevated interest costs (+15.0%). We expect EBITDA margins to settle in the ~13.5-14.0% range over the next two years.

## Valuation and view: Reiterate BUY

We expect SII to deliver industry-leading growth and expand its market share by focusing on: 1) building the Urban Jungle brand, along with SI-Select (premium positioning), 2) introducing new SKUs, and 3) adding 4-5 EBOs every month. We believe SII's revenue momentum is likely to outpace the industry (16% CAGR), driven by the capacity addition at the Jaipur plant, while EBITDA margins are likely to be in the range of ~13.5-14.0% over the next two years. Though we are confident about SII's growth story, we expect rising competitive intensity from VIP, Samsonite, and D2C players to impact SII's growth. We reiterate our BUY rating with a DCF-based TP of INR2,250 (based on an implied P/E of 45x on FY28). Key risks: sudden rise and aggressive discounting by regional competitors.

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**Investors are advised to refer through important disclosures made at the last page of the Research Report.**

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**Console Qtrly performance**

(InR m)

| Y/E March                  | FY26         |              |              |              | FY27E        |              |              |              | FY26          | FY27E         | 1Q FY27E     | v/s Est (%) |
|----------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|--------------|-------------|
|                            | 1Q           | 2Q           | 3Q           | 4Q           | 1Q           | 2QE          | 3QE          | 4QE          |               |               |              |             |
| <b>Net Sales</b>           | <b>5,278</b> | <b>5,336</b> | <b>5,124</b> | <b>4,733</b> | <b>5,886</b> | <b>6,136</b> | <b>5,995</b> | <b>5,600</b> | <b>20,470</b> | <b>23,617</b> | <b>5,991</b> | <b>-2%</b>  |
| YoY Change (%)             | 17.3         | 16.5         | 15.7         | 12.4         | 11.5         | 15.0         | 17.0         | 18.3         | 15.5          | 15.4          | 13.5         |             |
| <b>Gross Profit</b>        | <b>2,416</b> | <b>2,511</b> | <b>2,382</b> | <b>2,335</b> | <b>2,623</b> | <b>2,835</b> | <b>2,925</b> | <b>2,764</b> | <b>9,643</b>  | <b>11,147</b> | <b>2,696</b> | <b>-3%</b>  |
| Total Expenditure          | 4,486        | 4,595        | 4,567        | 4,115        | 5,132        | 5,338        | 5,155        | 4,772        | 17,762        | 20,397        | 5,272        | -3%         |
| <b>EBITDA</b>              | <b>793</b>   | <b>740</b>   | <b>557</b>   | <b>618</b>   | <b>754</b>   | <b>798</b>   | <b>839</b>   | <b>828</b>   | <b>2,708</b>  | <b>3,219</b>  | <b>719</b>   | <b>5%</b>   |
| Margin (%)                 | 15.0         | 13.9         | 10.9         | 13.1         | 12.8         | 13.0         | 14.0         | 14.8         | 13.2          | 13.6          | 12.0         |             |
| Depreciation               | 174          | 176          | 177          | 179          | 190          | 193          | 195          | 202          | 706           | 780           | 192          | -1%         |
| Interest                   | 22           | 21           | 23           | 20           | 25           | 19           | 21           | 14           | 86            | 80            | 20           | 25%         |
| Other Income               | 58           | 58           | 61           | 71           | 72           | 63           | 67           | 63           | 248           | 265           | 64           | 13%         |
| <b>PBT before EO items</b> | <b>654</b>   | <b>601</b>   | <b>417</b>   | <b>491</b>   | <b>611</b>   | <b>648</b>   | <b>690</b>   | <b>675</b>   | <b>2,163</b>  | <b>2,624</b>  | <b>571</b>   | <b>7%</b>   |
| Extraordinary Inc / (Exp)  | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0             | 0             | 0            |             |
| <b>PBT</b>                 | <b>654</b>   | <b>601</b>   | <b>417</b>   | <b>491</b>   | <b>611</b>   | <b>648</b>   | <b>690</b>   | <b>675</b>   | <b>2,163</b>  | <b>2,624</b>  | <b>571</b>   | <b>7%</b>   |
| Tax                        | 150          | 133          | 89           | 116          | 133          | 156          | 166          | 176          | 486           | 630           | 135          | -1%         |
| Rate (%)                   | 22.8         | 22.1         | 21.2         | 23.6         | 21.8         | 24.0         | 24.0         | 26.0         | 22.4          | 24.0          | 23.6         |             |
| JV and Associates          | 0            | 0            | 0            | 0            | 0            | 0            | 0            | 0            |               |               | 0            |             |
| <b>Reported PAT</b>        | <b>505</b>   | <b>469</b>   | <b>329</b>   | <b>375</b>   | <b>478</b>   | <b>493</b>   | <b>525</b>   | <b>499</b>   | <b>1,678</b>  | <b>1,994</b>  | <b>436</b>   | <b>10%</b>  |
| <b>Adj PAT</b>             | <b>505</b>   | <b>469</b>   | <b>329</b>   | <b>375</b>   | <b>478</b>   | <b>493</b>   | <b>525</b>   | <b>499</b>   | <b>1,678</b>  | <b>1,994</b>  | <b>436</b>   | <b>10%</b>  |
| YoY Change (%)             | 13.7         | 58.0         | 5.6          | -0.3         | -5.4         | 5.2          | 59.5         | 33.3         | 17.5          | 18.9          | -13.7        |             |
| Margin (%)                 | 9.6          | 8.8          | 6.4          | 7.9          | 8.1          | 8.0          | 8.8          | 8.9          | 8.2           | 8.4           | 7.3          |             |

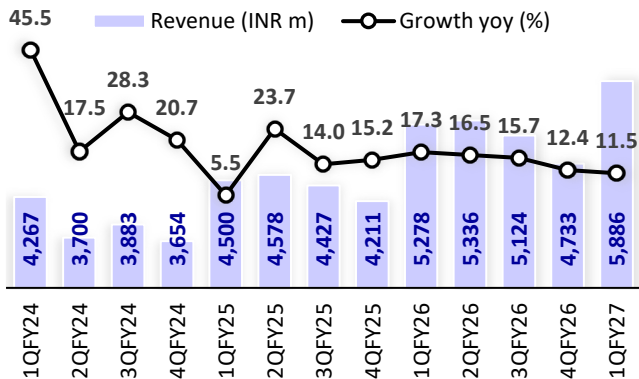
**Exhibit 1: Changes to our estimates (INR m)**

| INR m           | Old    |        | New    |        | Change (%) |       |
|-----------------|--------|--------|--------|--------|------------|-------|
|                 | FY27E  | FY28E  | FY27E  | FY28E  | FY27E      | FY28E |
| Revenue         | 23,617 | 27,526 | 23,617 | 27,526 | 0.0        | 0.0   |
| EBITDA          | 3,219  | 3,861  | 3,219  | 3,861  | 0.0        | 0.0   |
| EBITDA margin % | 13.6   | 14.0   | 13.6   | 14.0   |            |       |
| PAT             | 1,994  | 2,423  | 1,994  | 2,423  | 0.0        | 0.0   |
| EPS             | 40.7   | 49.5   | 40.7   | 49.5   | 0.0        | 0.0   |

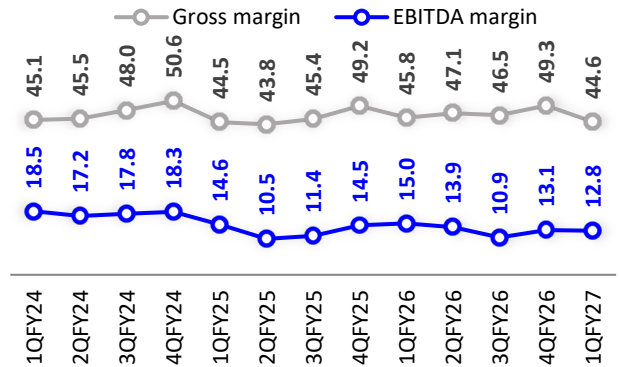
Source: MOFSL, Company

## Key exhibits

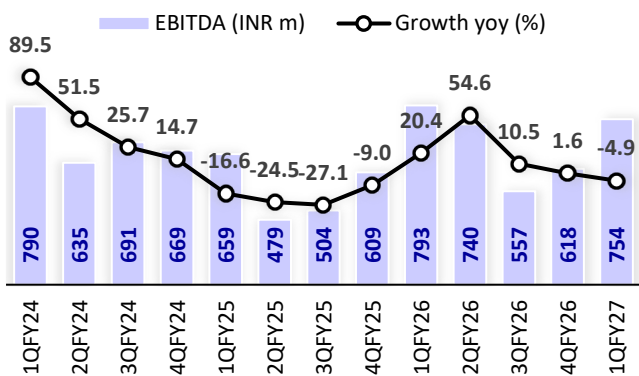
**Exhibit 2: Quarterly sales trend**



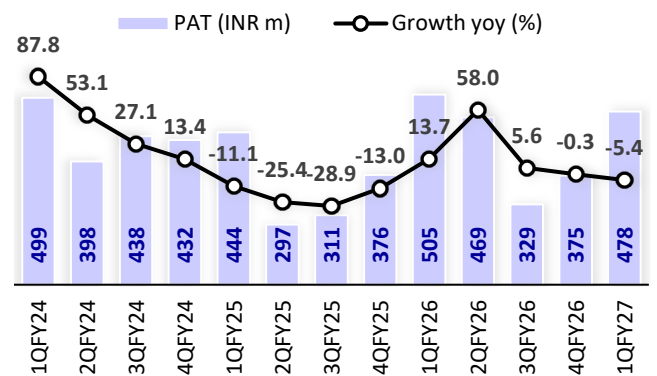
**Exhibit 3: Quarterly margin trend**



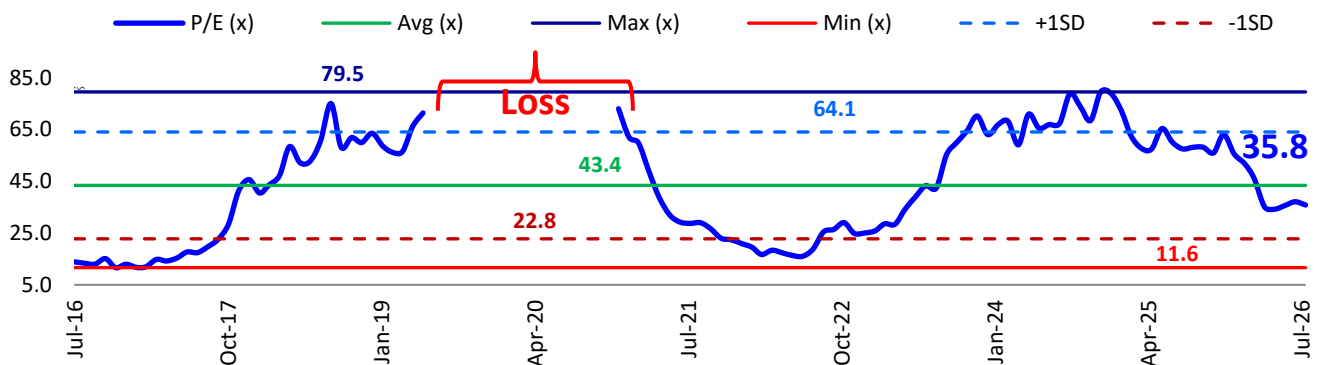
**Exhibit 4: Quarterly EBITDA trend**



**Exhibit 5: Quarterly PAT trend**



**Exhibit 6: One-year forward P/E band and standard deviation**



Source: Bloomberg, MOFSL

## Financials and valuations

### Consolidated - Income Statement

(InRm)

| Y/E March               | FY21         | FY22         | FY23          | FY24          | FY25          | FY26          | FY27E         | FY28E         |
|-------------------------|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <b>Net Sales</b>        | <b>3,280</b> | <b>7,052</b> | <b>12,120</b> | <b>15,504</b> | <b>17,716</b> | <b>20,470</b> | <b>23,617</b> | <b>27,526</b> |
| Change (%)              | -51.9        | 115.0        | 71.9          | 27.9          | 14.3          | 15.5          | 15.4          | 16.6          |
| Raw Materials           | 1,907        | 4,448        | 6,973         | 8,182         | 9,624         | 10,827        | 12,470        | 14,484        |
| <b>Gross Profit</b>     | <b>1,373</b> | <b>2,603</b> | <b>5,147</b>  | <b>7,322</b>  | <b>8,092</b>  | <b>9,643</b>  | <b>11,147</b> | <b>13,042</b> |
| Employee Cost           | 599          | 664          | 858           | 976           | 1190          | 1436          | 1609          | 1850          |
| Other Expenses          | 834          | 1388         | 2321          | 3571          | 4652          | 5499          | 6319          | 7331          |
| <b>Total Expenses</b>   | <b>3,339</b> | <b>6,500</b> | <b>10,151</b> | <b>12,729</b> | <b>15,466</b> | <b>17,762</b> | <b>20,397</b> | <b>23,665</b> |
| % of Net Sales          | 101.8        | 92.2         | 83.8          | 82.1          | 87.3          | 86.8          | 86.4          | 86.0          |
| <b>EBITDA</b>           | <b>-59</b>   | <b>552</b>   | <b>1969</b>   | <b>2775</b>   | <b>2250</b>   | <b>2708</b>   | <b>3219</b>   | <b>3861</b>   |
| EBITDAM (%)             | -1.8         | 7.8          | 16.2          | 17.9          | 12.7          | 13.2          | 13.6          | 14.0          |
| Depn. & Amortization    | 204          | 199          | 333           | 518           | 591           | 706           | 780           | 881           |
| <b>EBIT</b>             | <b>-264</b>  | <b>353</b>   | <b>1636</b>   | <b>2257</b>   | <b>1659</b>   | <b>2002</b>   | <b>2439</b>   | <b>2980</b>   |
| Net Interest            | 58           | 49           | 80            | 95            | 88            | 86            | 80            | 76            |
| Other income            | 33           | 80           | 95            | 139           | 285           | 248           | 265           | 284           |
| <b>PBT</b>              | <b>-288</b>  | <b>384</b>   | <b>1650</b>   | <b>2301</b>   | <b>1856</b>   | <b>2163</b>   | <b>2624</b>   | <b>3188</b>   |
| EO expense              | 0            | 93           | 0             | 0             | 0             | 0             | 0             | 0             |
| <b>PBT after EO</b>     | <b>-288</b>  | <b>291</b>   | <b>1650</b>   | <b>2301</b>   | <b>1856</b>   | <b>2163</b>   | <b>2624</b>   | <b>3188</b>   |
| Tax                     | -80          | 67           | 400           | 543           | 428           | 486           | 630           | 765           |
| Rate (%)                | 27.6         | 23.2         | 24.2          | 23.6          | 23.0          | 22.4          | 24.0          | 24.0          |
| <b>Reported PAT</b>     | <b>-209</b>  | <b>223</b>   | <b>1251</b>   | <b>1758</b>   | <b>1428</b>   | <b>1678</b>   | <b>1994</b>   | <b>2423</b>   |
| Minority and Associates |              |              |               |               |               |               |               |               |
| <b>Adjusted PAT</b>     | <b>-209</b>  | <b>295</b>   | <b>1251</b>   | <b>1758</b>   | <b>1428</b>   | <b>1678</b>   | <b>1994</b>   | <b>2423</b>   |
| Change (%)              | -168.4       | -241.2       | 324.7         | 40.5          | -18.8         | 17.5          | 18.9          | 21.5          |

### Consolidated - Balance Sheet

(InRm)

| Y/E March                                 | FY21         | FY22         | FY23         | FY24         | FY25          | FY26          | FY27E         | FY28E         |
|-------------------------------------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Share Capital                             | 95           | 95           | 95           | 98           | 98            | 98            | 98            | 98            |
| Reserves                                  | 2,738        | 2,918        | 4,162        | 8,137        | 9,437         | 11,049        | 12,838        | 15,013        |
| <b>Net Worth</b>                          | <b>2,833</b> | <b>3,013</b> | <b>4,257</b> | <b>8,235</b> | <b>9,535</b>  | <b>11,147</b> | <b>12,936</b> | <b>15,111</b> |
| Minority Interest                         |              |              |              |              |               |               |               |               |
| Total Loans                               | 367          | 556          | 1,394        | 1,463        | 1,248         | 1,166         | 1,750         | 2,100         |
| Deferred Tax Liability                    | -109         | -70          | -37          | -63          | -77           | -94           | -94           | -94           |
| <b>Capital Employed</b>                   | <b>3,091</b> | <b>3,499</b> | <b>5,614</b> | <b>9,634</b> | <b>10,707</b> | <b>12,218</b> | <b>14,593</b> | <b>17,117</b> |
| Gross Block                               | 538          | 834          | 1,487        | 1,981        | 3,411         | 4,128         | 4,718         | 5,269         |
| Less: Accum. Depn.                        | 166          | 300          | 417          | 591          | 802           | 1,190         | 1,666         | 2,195         |
| <b>Net Fixed Assets</b>                   | <b>372</b>   | <b>534</b>   | <b>1,070</b> | <b>1,390</b> | <b>2,609</b>  | <b>2,938</b>  | <b>3,052</b>  | <b>3,074</b>  |
| Capital WIP                               | 1            | 197          | -            | 10           | 124           | 3             | 3             | 3             |
| Other Non-Current Assets                  | 684          | 533          | 927          | 1,744        | 1,700         | 2,381         | 2,527         | 2,625         |
| <b>Current Assets</b>                     | <b>2,847</b> | <b>3,355</b> | <b>5,447</b> | <b>8,235</b> | <b>8,682</b>  | <b>9,049</b>  | <b>11,565</b> | <b>14,299</b> |
| Inventory                                 | 1,140        | 1,461        | 2,664        | 2,694        | 3,504         | 3,301         | 3,577         | 3,758         |
| Account Receivables                       | 906          | 1,146        | 1,693        | 1,654        | 2,429         | 2,611         | 2,778         | 3,087         |
| <b>Cash and Cash Equivalent</b>           | <b>655</b>   | <b>592</b>   | <b>865</b>   | <b>2,184</b> | <b>2,250</b>  | <b>2,700</b>  | <b>4,773</b>  | <b>7,017</b>  |
| Cash                                      | 44           | 22           | 29           | 390          | 116           | 85            | 2,158         | 4,401         |
| Bank Balances                             | 611          | 571          | 836          | 1,794        | 2,135         | 2,615         | 2,615         | 2,615         |
| Others                                    | 146          | 156          | 225          | 1,703        | 498           | 437           | 437           | 437           |
| <b>Current Liability &amp; Provisions</b> | <b>812</b>   | <b>1,119</b> | <b>1,829</b> | <b>1,745</b> | <b>2,409</b>  | <b>2,152</b>  | <b>2,554</b>  | <b>2,883</b>  |
| Account Payables                          | 700          | 1,001        | 1,665        | 1,522        | 2,000         | 1,686         | 2,054         | 2,307         |
| Provisions & Others                       | 113          | 118          | 164          | 223          | 409           | 466           | 500           | 577           |
| <b>Net Current Assets</b>                 | <b>2,034</b> | <b>2,236</b> | <b>3,618</b> | <b>6,490</b> | <b>6,273</b>  | <b>6,897</b>  | <b>9,011</b>  | <b>11,415</b> |
| <b>Application of Funds</b>               | <b>3,091</b> | <b>3,499</b> | <b>5,615</b> | <b>9,634</b> | <b>10,707</b> | <b>12,218</b> | <b>14,593</b> | <b>17,117</b> |

E: MOFSL Estimates

## Financials and valuations

### Ratios

| Y/E March                       | FY21     | FY22   | FY23  | FY24  | FY25  | FY26  | FY27E | FY28E |
|---------------------------------|----------|--------|-------|-------|-------|-------|-------|-------|
| <b>Adjusted EPS</b>             | -4.4     | 6.2    | 26.4  | 36.1  | 29.2  | 34.2  | 40.7  | 49.5  |
| Growth (%)                      | -168.4   | -241.2 | 326.0 | 36.7  | -19.0 | 17.2  | 18.9  | 21.5  |
| Cash EPS                        | -0.1     | 10.4   | 33.4  | 46.7  | 41.3  | 48.7  | 56.6  | 67.4  |
| Book Value Per Share            | 59.6     | 63.3   | 89.8  | 168.9 | 195.0 | 227.5 | 264.0 | 308.4 |
| DPS                             | 0.0      | 0.8    | 3.5   | 5.5   | 1.5   | 4.0   | 4.2   | 5.1   |
| Payout (incl. Div. Tax.)        | 0.0      | 12.9   | 13.3  | 15.3  | 5.1   | 11.7  | 10.3  | 10.3  |
| <b>Valuation (x)</b>            |          |        |       |       |       |       |       |       |
| P/E                             | -348.0   | 246.4  | 57.9  | 42.3  | 52.2  | 44.6  | 37.5  | 30.9  |
| Cash P/E                        | -16787.1 | 147.1  | 45.7  | 32.7  | 37.0  | 31.4  | 26.9  | 22.6  |
| P/BV                            | 25.6     | 24.1   | 17.0  | 9.0   | 7.8   | 6.7   | 5.8   | 4.9   |
| EV/EBITDA                       | -1219.3  | 131.5  | 37.0  | 26.6  | 32.7  | 27.0  | 22.3  | 18.1  |
| EV/Sales                        | 22.0     | 10.3   | 6.0   | 4.8   | 4.2   | 3.6   | 3.0   | 2.5   |
| Dividend Yield (%)              | 0.0      | 0.1    | 0.2   | 0.4   | 0.1   | 0.3   | 0.3   | 0.3   |
| <b>Profitability Ratios (%)</b> |          |        |       |       |       |       |       |       |
| RoE                             | -8.0     | 10.1   | 34.4  | 28.1  | 16.1  | 16.2  | 16.6  | 17.3  |
| RoCE (post-tax)                 | -5.6     | 8.7    | 27.1  | 22.5  | 12.1  | 13.2  | 13.5  | 14.0  |
| RoIC (post-tax)                 | -8.1     | 13.8   | 41.3  | 36.2  | 20.7  | 22.6  | 25.7  | 30.7  |
| <b>Turnover Ratios</b>          |          |        |       |       |       |       |       |       |
| Asset Turnover (x)              | 1.1      | 2.0    | 2.2   | 1.6   | 1.7   | 1.7   | 1.6   | 1.6   |
| Inventory (Days)                | 127      | 76     | 80    | 63    | 72    | 59    | 55    | 50    |
| Debtor (Days)                   | 101      | 59     | 51    | 39    | 50    | 47    | 43    | 41    |
| Payable (Days)                  | 78       | 52     | 50    | 36    | 41    | 30    | 32    | 31    |
| <b>Leverage Ratio</b>           |          |        |       |       |       |       |       |       |
| Net Debt/Equity (x)             | -0.1     | 0.0    | 0.1   | -0.1  | -0.1  | -0.1  | -0.2  | -0.3  |

### Consolidated - Cash Flow Statement

(InRm)

| Y/E March                    | FY21         | FY22        | FY23         | FY24          | FY25         | FY26          | FY27E        | FY28E        |
|------------------------------|--------------|-------------|--------------|---------------|--------------|---------------|--------------|--------------|
| <b>EBITDA</b>                | <b>-59</b>   | <b>552</b>  | <b>1,969</b> | <b>2,775</b>  | <b>2,250</b> | <b>2,708</b>  | <b>3,219</b> | <b>3,861</b> |
| WC                           | 1,078        | -452        | -1,171       | -128          | -1,332       | -598          | -41          | -161         |
| Others                       | 87           | 83          | 70           | 74            | 50           | 116           | -            | -            |
| Direct taxes (net)           | 12           | -26         | -361         | -552          | -395         | -492          | -630         | -765         |
| <b>CF from Op. Activity</b>  | <b>1,118</b> | <b>156</b>  | <b>506</b>   | <b>2,169</b>  | <b>573</b>   | <b>1,734</b>  | <b>2,548</b> | <b>2,935</b> |
| Capex                        | -83          | -440        | -503         | -1,112        | -1,454       | -704          | -590         | -551         |
| <b>FCFF</b>                  | <b>1,035</b> | <b>-284</b> | <b>3</b>     | <b>1,057</b>  | <b>-881</b>  | <b>1,029</b>  | <b>1,958</b> | <b>2,384</b> |
| Interest income              | 1            | 63          | 47           | 75            | 197          | 180           | 265          | 284          |
| Others                       | -894         | 341         | -239         | -2,416        | 1,160        | -510          | -450         | -450         |
| <b>CF from Inv. Activity</b> | <b>-976</b>  | <b>-37</b>  | <b>-695</b>  | <b>-3,453</b> | <b>-97</b>   | <b>-1,034</b> | <b>-775</b>  | <b>-717</b>  |
| Share capital                | 749          | -1          | 3            | 8             | 6            | 4             | -            | -            |
| Borrowings                   | -719         | 13          | 494          | 2,104         | -216         | -198          | -            | -            |
| Finance cost                 | -58          | -50         | -79          | -95           | -89          | -86           | -80          | -76          |
| Dividend                     | -            | -           | -53          | -106          | -146         | -171          | -205         | -249         |
| Others                       | -76          | -103        | -168         | -266          | -306         | -279          | 585          | 350          |
| <b>CF from Fin. Activity</b> | <b>-104</b>  | <b>-141</b> | <b>196</b>   | <b>1,645</b>  | <b>-751</b>  | <b>-730</b>   | <b>300</b>   | <b>25</b>    |
| <b>(Inc)/Dec in Cash</b>     | <b>38</b>    | <b>-21</b>  | <b>7</b>     | <b>361</b>    | <b>-274</b>  | <b>-31</b>    | <b>2,073</b> | <b>2,243</b> |
| Opening balance              | 4            | 43          | 22           | 29            | 390          | 116           | 85           | 2,158        |
| <b>Closing balance</b>       | <b>43</b>    | <b>22</b>   | <b>29</b>    | <b>390</b>    | <b>116</b>   | <b>85</b>     | <b>2,158</b> | <b>4,401</b> |

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|----------------------------------|----------------------------------------------------------------------------------------------|
| Investment Rating                | Expected return (over 12-month)                                                              |
| BUY                              | >=15%                                                                                        |
| SELL                             | < - 10%                                                                                      |
| NEUTRAL                          | < - 10 % to 15%                                                                              |
| UNDER REVIEW                     | Rating may undergo a change                                                                  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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