

# **Shriram Finance**

Estimate change	
TP change	<b>←→</b>
Rating change	<b>←</b>

Bloomberg	SHFL IN
Equity Shares (m)	376
M.Cap.(INRb)/(USDb)	1099.6 / 13.1
52-Week Range (INR)	3059 / 1759
1, 6, 12 Rel. Per (%)	-6/10/35
12M Avg Val (INR M)	3339

#### Financials & Valuations (INR b)

	(11111	/	
Y/E March	FY24	FY25E	FY26E
Total Income	202	239	289
PPOP	142	170	212
PAT	71.9	85.1	104.9
EPS (INR)	191	226	279
EPS Gr. (%)	20	18	23
Standalone BV (INR)	1,292	1,474	1,698
Valuations			
NIM on AUM (%)	9.2	9.1	9.3
C/I ratio (%)	29.7	29.0	26.8
RoAA (%)	3.3	3.3	3.3
RoE (%)	15.7	16.4	17.6
Div. Payout (%)	23.5	22.3	21.8
Valuations			
P/E (x)	15.3	12.9	10.5
P/BV (x)	2.3	2.0	1.7
Div. Yield (%)	1.5	1.7	2.1

#### Shareholding pattern (%)

As On	Jun-24	Mar-24	Jun-23
Promoter	25.4	25.4	25.5
DII	15.2	15.7	14.7
FII	54.3	53.9	55.4
Others	5.1	5.0	4.5

FII Includes depository receipts

CMP: INR2,925 TP: INR3,400 (+16%) Buy

## Strong AUM growth despite elections; earnings in line

#### Asset quality improved; continues to build higher PCR on standard loans

- SHFL's 1QFY25 PAT grew ~18% YoY to ~INR19.8b (in line) and PPoP grew ~23% YoY to ~INR38.5b (in line).
- NII grew ~25% YOY to INR52.3b (in line). Reported NIM declined ~23bp QoQ to ~8.8% despite a ~5bp decline in CoB. Credit costs at ~INR11.9b translated into annualized credit costs of ~2.1% (PY: 1.9%).
- The management guided for minor NIM expansion, driven by stable CoB and a change in the product mix through focus on shorter-tenor high-yield loans like Gold, PL and 2W. We model NIMs of 9.1%/9.3% in FY25/FY26.
- Higher cross-selling opportunities for non-vehicle products from improved distribution should translate into a CAGR of ~19%/~21% in AUM/PAT over FY24-26E. This will result in RoA/RoE of ~3.3%/~17.6% in FY26E.
- As a merged entity, SHFL is well positioned to capitalize on the diversified AUM mix, improved access to liabilities, and enhanced cross-selling opportunities. The monetization of its stake in Shriram Housing will further help the company improve its capital adequacy, and help it engage constructively with credit rating agencies. Reiterate BUY with a TP of INR3,400 (premised on 2x FY26E BVPS).

#### AUM up 21% YoY; Non-CV products continue to grow faster than CV

- In 1Q, disbursements grew ~24% YoY to ~INR377b and AUM rose ~21% YoY to INR2.33t. AUM growth of ~4% QoQ was driven by healthy growth across non-CV segments, like MSME (+10% QoQ), farm equipment (+7% QoQ), and PV (+6% QoQ).
- Personal loans remained muted due to calibrated growth and tighter credit rules, which increased rejection rates. However, the management expressed that this quarter could potentially be the last quarter of decline in personal loans. Gold loans decelerated as the regulator mandated enhanced physical security and infrastructure in new gold loan branches to align with legacy gold loan branches.
- Non-CV products, such as MSME and gold, will gradually be introduced to more branches, and with the resumption of growth in PL and gold loans, we anticipate the momentum to remain intact in disbursement and AUM. We model an AUM CAGR of ~19% over FY24-26E.

#### Asset quality continues to improve with higher PCR on standard loans

- GS3 declined ~5bp QoQ to ~5.4% while NS3 was stable QoQ at 2.7%. PCR on Stage 3 declined ~80bp QoQ to ~51%.
- SHFL has again increased the PCR on S1 loans by ~15bp QoQ and on S2 loans by ~20bp QoQ. Write-offs stood at INR5b, translating into ~100bp of write-offs as % of TTM AUM (vs. ~90bp in 1QFY24).
- The management guided for credit costs at ~2.0-2.2%, while our credit cost estimates are marginally higher at ~2.1%/2.3% for FY25/FY26E.

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### Highlights from the management commentary

- Elections did not have any significant impact on the overall business momentum since they were spread out across two months. Good monsoons will help to sustain the business momentum.
- SHFL will focus more on short-tenor products (like Gold, PL and 2W) since it is more focused on growing the profit rather than revenue.

### **Valuation and View**

- SHFL reported an operationally healthy quarter with healthy AUM growth, whereas NIM declined because of decline in higher-yielding products like gold loans and personal loans. It is yet to fully utilize its distribution network for non-vehicle products. AUM growth in MSME, gold loans and PL will remain stronger than compared to other segments.
- SHFL is effectively leveraging cross-selling opportunities to reach new customers and introduce new products, leading to improved operating metrics and a solid foundation for sustainable growth. The current valuation of ~1.7x FY26E BVPS is attractive for a ~21% PAT CAGR over FY24-26E and RoA/RoE of ~3.3%/17.6% in FY26E. Reiterate BUY with a TP of INR3,400 (based on 2x FY26E BVPS).

(INID NA)

Quarterly Performance												(INR M)
Y/E March		FY	24			FY25E			FY24	FY25E	1QFY25E	/a Fat
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE	F124	FTZSE	1QF125E	V/S ESL
Interest Income	76,880	82,166	86,179	90,773	93,628	98,122	1,03,421	1,08,726	3,35,997	4,03,897	94,313	-1
Interest Expenses	34,875	36,219	37,069	39,898	41,289	43,354	45,911	48,609	1,48,061	1,79,163	41,893	-1
Net Interest Income	42,004	45,947	49,110	50,874	52,339	54,768	57,509	60,117	1,87,935	2,24,734	52,420	0
YoY Growth (%)	20.0	21.6	17.1	21.7	24.6	19.2	17.1	18.2	17.0	19.6	29.9	
Other Income	3,167	3,479	3,094	4,206	2,343	3,827	3,465	5,078	13,980	14,712	3,857	-39
Total Income	45,171	49,426	52,204	55,080	54,682	58,595	60,974	65,195	2,01,915	2,39,446	56,277	-3
YoY Growth (%)	22.0	17.9	16.2	21.7	21.1	18.6	16.8	18.4	17.0	18.6	28.9	
Operating Expenses	13,908	14,618	15,311	16,024	16,140	16,956	17,761	18,503	59,895	69,360	15,925	1
Operating Profit	31,262	34,808	36,893	39,056	38,541	41,639	43,213	46,692	1,42,020	1,70,085	40,352	-4
YoY Growth (%)	17.3	16.3	11.7	26.8	23.3	19.6	17.1	19.6	15.1	19.8	33.6	
Provisions & Loan Losses	8,786	11,286	12,497	12,615	11,876	13,731	14,405	15,824	45,183	55,836	13,178	-10
Profit before Tax	22,476	23,523	24,396	26,441	26,666	27,908	28,808	30,867	96,836	1,14,249	27,173	-2
Tax Provisions	5,722	6,014	6,213	6,983	6,860	7,256	7,634	7,383	24,932	29,133	7,065	-3
Net Profit	16,754	17,508	18,183	19,459	19,806	20,652	21,174	23,484	71,905	85,116	20,108	-2
YoY Growth (%)	30.8	12.6	2.3	48.7	18.2	18.0	16.4	20.7	20.3	18.4	23.8	
Key Parameters (Calc., %)												
Yield on loans	16.2	16.6	16.5	16.5	16.3							
Cost of funds	8.7	8.9	8.7	8.8	8.7							
Spread	7.5	7.8	7.9	7.8	7.6							
NIM	8.9	9.3	9.4	9.3	9.1							
C/I ratio	30.8	29.6	29.3	29.1	29.5							
Credit cost	1.9	2.3	2.4	2.3	2.1							
Tax rate	25.5	25.6	25.5	26.4	25.7							
<b>Balance Sheet Parameters</b>												
Disbursements (INR b)	305	346	378	393	377							
Growth (%)	23.8	34.2	29.2	26.6	23.8							
AUM (INR b)	1,932	2,026	2,142	2,249	2,334							
Growth (%)	18.6	19.7	20.7	21.1	20.8							
Borrowings (INR b)	1,619	1,653	1,775	1,858	1,917							
Growth (%)	6.4	4.5	15.7	17.7	18.4							
Asset Quality Parameters												
GS 3 (INR B)	115.1	115.6	119.5	120.8	124.1							
GS 3 (%)	6.0	5.8	5.7	5.5	5.4							
NS 3 (INR B)	54.6	54.2	55.7	58.2	60.6							
NS 3 (%)	3.1	2.9	2.8	2.8	2.8							
PCR (%)	52.5	53.1	53.4	51.8	51.1							

E: MOFSL estimates

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### Highlights from the management commentary

#### Guidance

- SHFL maintained its guidance of 15-20% AUM growth.
- Guided for a stable cost-to-income ratio over the next few quarters.
- Credit costs likely to remain at current levels going forward as well.

### **Business Update**

- Elections did not have any significant impact on the overall business momentum since they were spread out across two months.
- Good monsoons will help to sustain the business momentum.
- Credit costs were better than last year. 1QFY25 credit costs stood at ~1.9% (compared to ~2% for FY24).
- CoB declined by ~5bp QoQ.
- Deposit growth was healthy at ~25% YoY.

#### **Gold Loans**

- Conservative in increasing its gold portfolio.
- It is gradually increasing the number of branches, in which gold loans will be offered to customers. It will keep adding gold loan offering to about 150 branches every quarter. It extended gold product to ~45-50 new branches in 1QFY25.
- The cap on cash disbursements in gold loans at ~INR20k did have an impact on disbursements for the first few weeks and it normalized thereafter.
- ~80% of the gold loan customers have ticket sizes below ~INR100k
- Gold loans growth decelerated after the company was asked by the regulator to improve the physical security and infrastructure in new branches that offer gold loans.

### NIM

SHFL shared that there is scope for NIM expansion from hereon. This will be through a combination of stable CoB and improvement in yields from the product mix (in favor of short-tenor higher yielding loans).

#### **Asset Quality**

- Split of credit costs in the quarter: ~INR5.99b was on account of bad-debt writeoffs and ~INR5.88b was on account of ECL provisions.
- Repossessions have declined significantly across financial institutions both in vehicle finance as well as in loans secured by property.

#### Focus on short-tenor products

SHFL will focus more on short-tenor products (like Gold, PL and 2W) since it is more focused on profit rather than revenue.

#### **Personal Loans**

- The company wanted to address all the concerns that the regulator had regarding the PL portfolio (in general and not for SHFL in particular).
- It has tightened the credit rule engines so that rejection rates go up and volumes moderate (even though ~90% of its personal loans are toward existing customers).
- The management suggested that this quarter could potentially be the last quarter of decline in personal loans.

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- PL is a cross-sell product directed toward existing 2W customers; 60-65% customers are self-employed having small businesses. Going forward, it will be a mix of personal loans and small-ticket business loans (for MSME customers with Udhyam registration since it aids PSL borrowings).
- MSME customers are typically not eligible for personal loans.
- Partnership with FinTechs for Personal Loan is with CreditMantri (from SCUF days). It also has a partnership with PayTM for business loans wherein the portfolio is between INR2.5-3.0b.
- Working with PhonePe for establishing the credentials of the businesses of PhonePe merchants.

#### **Synergy from SCUF Merger**

It is a continuous process and to achieve complete synergy, it will take another 18-24 months.

#### **Fee Income**

 Insurance income has been improving for SHFL, which does Credit Shield insurance, Business Insurance and Vehicle Insurance.

#### Liabilities

- Few banks have increased their MCLR by ~5bp, while few others have not. Capital market rates have declined from Jan-Feb levels.
- Incremental CoB is ~8.8% and the portfolio CoB stood at ~8.96%.
- CoB should not go up further but there is not much scope to reduce it either. In this quarter, a higher-cost debt matured, which aided CoB. There is not much higher cost debt sitting on the balance sheet now.
- Bank borrowings are ~24% of the liability mix. ~50% of the bank borrowings are from PSU banks, which are linked to MCLR. Private banks offer market-linked term loans.

#### **Others**

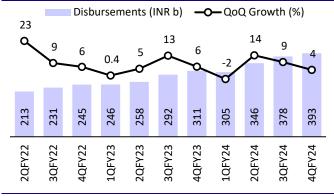
- Gold and MSME will grow faster than the overall book.
- Replacement cycle has become longer because of the higher cost of the assets.
- Prices of used vehicles have grown by 12-15% YoY (25-30% increase in prices of used vehicles in the last year).
- Average tenor is 6 months in gold loans, 18-19 months in PL and 20-22 months in 2Ws
- Guided for IT costs and compliance costs to go up because of RBI's expectations that the technology needs to be robust.
- SHFL does not offer large-ticket unsecured MSME loans. Unsecured MSME loans are capped at INR500k.

#### Exhibit 1: LGD stood at 38.4%

	EAD (%)	PCR (%)	PD (%)
Stage 1	88.0	3.4	9.02
Stage 2	6.7	7.6	20.39
Stage 3	5.4	51.1	

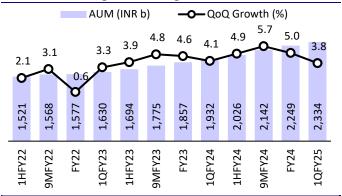
# **Key exhibits**

Exhibit 2: Disbursements grew 27% YoY...



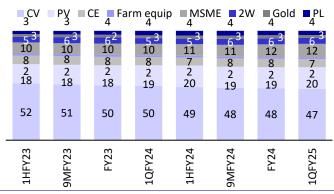
Source: MOFSL, Company

Exhibit 3: ...leading to an AUM growth of 21% YoY



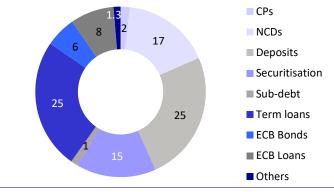
Source: MOFSL, Company

Exhibit 4: Non-auto contributed ~19% to the AUM mix (%)



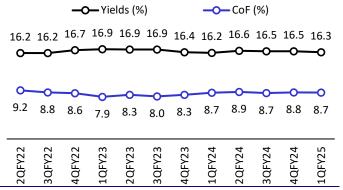
Source: MOFSL, Company

**Exhibit 5: Borrowing mix (%)** 



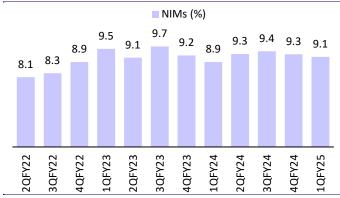
Source: MOFSL, Company

Exhibit 6: CoF (calc.) declined ~5bp QoQ (%)



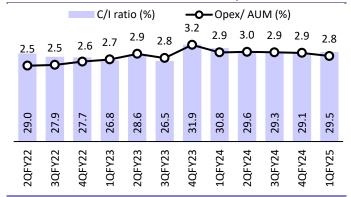
Source: MOFSL, Company

Exhibit 7: NIM (calc.) declined ~15bp QoQ (%)



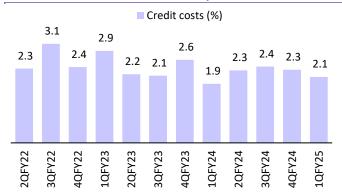
Source: MOFSL, Company

Exhibit 8: Cost-to-Income ratio rose ~40bp QoQ



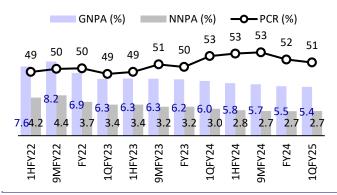
Source: MOFSL, Company

Exhibit 9: Credit costs declined ~20bp QoQ



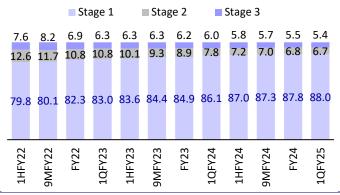
Source: MOFSL, Company

Exhibit 10: Asset quality continued to improve



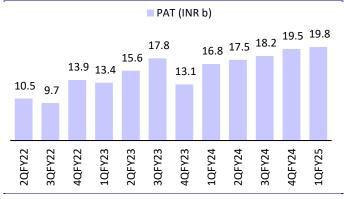
Source: MOFSL, Company

Exhibit 11: Gradual improvement in 30+ dpd (%)



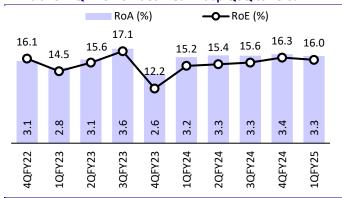
Source: MOFSL, Company

Exhibit 12: PAT grew ~18% YoY



Source: MOFSL, Company

Exhibit 13: 1QFY25 RoA declined ~10bp QoQ to ~3.3%

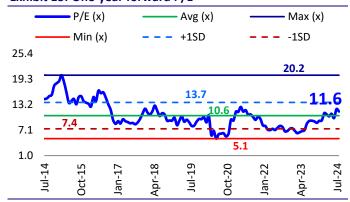


Source: MOFSL, Company, Reported

### Exhibit 14: One-year forward P/B



### Exhibit 15: One-year forward P/E



Source: MOSL, Company

Exhibit 16: We keep our EPS estimates broadly unchanged.

(IND b)	Old	Est.	New	/ Est.	Chang	ge (%)
(INR b)	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E
NII (incl. assignments)	223.7	271.9	224.7	273.8	0.4	0.7
Other Income	14.9	15.7	14.7	15.5	-1.1	-1.1
Total Income	238.6	287.5	239.4	289.3	0.4	0.6
Operating Expenses	68.1	76.2	69.4	77.7	1.9	1.9
Operating Profits	170.6	211.3	170.1	211.6	-0.3	0.1
Provisions	55.9	70.1	55.8	70.8	-0.2	1.0
PBT	114.6	141.2	114.2	140.8	-0.3	-0.3
Тах	29.2	36.0	29.1	35.9	-0.3	-0.3
PAT	85.4	105.2	85.1	104.9	-0.3	-0.3
AUM	2,679	3,126	2,690	3,168	0.4	1.4
Loans	2,486	3,079	2,497	3,121	0.4	1.4
Borrowings	2,237	2,719	2,246	2,772	0.4	1.9
NIM	9.1	9.4	9.1	9.3		
Credit Cost (%)	2.5	2.5	2.4	2.5		
RoA	3.3	3.4	3.3	3.3		
RoE	16.4	17.6	16.4	17.6		

Sources: MOFSL, Company

# **Financials and valuation**

Income Statement								(INR M)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Interest Income	2,10,407	2,19,646	2,26,997	2,48,605	2,86,074	3,35,997	4,03,897	4,98,600
Interest Expenses	94,975	1,04,105	1,11,881	1,22,668	1,25,458	1,48,061	1,79,163	2,24,816
Net Interest Income	1,15,432	1,15,541	1,15,116	1,25,936	1,60,616	1,87,935	2,24,734	2,73,784
Change (%)	12.7	0.1	-0.4	9.4	27.5	17.0	19.6	21.8
Other Operating Income	2,605	4,748	4,514	9,214	11,648	13,648	14,330	15,046
Other Income	258	235	237	227	307	332	382	439
Total Income	1,18,295	1,20,524	1,19,867	1,35,378	1,72,571	2,01,915	2,39,446	2,89,270
Change (%)	11.3	1.9	-0.5	12.9	27.5	17.0	18.6	20.8
<b>Total Operating Expenses</b>	33,666	35,803	33,500	37,805	49,131	59,895	69,360	77,656
Change (%)	12.6	6.3	-6.4	12.8	30.0	21.9	15.8	12.0
Employee Expenses	17,210	18,585	16,699	19,695	25,061	32,156	38,587	44,761
Depreciation	742	2,232	2,172	2,137	5,242	5,688	5,856	5,984
Other Operating Expenses	15,715	14,986	14,629	15,973	18,828	22,051	24,918	26,911
Operating Profit	84,629	84,721	86,367	97,573	1,23,441	1,42,020	1,70,085	2,11,614
Change (%)	10.8	0.1	1.9	13.0	26.5	15.1	19.8	24.4
<b>Total Provisions</b>	31,643	36,786	39,693	47,485	41,592	45,183	55,836	70,787
% Loan loss provisions to Avg loans ratio	2.5	2.7	2.8	3.1	2.4	2.2	2.4	2.5
PBT	52,986	47,935	46,674	50,088	81,849	96,836	1,14,249	1,40,827
Tax Provisions	17,457	12,913	11,692	12,164	22,056	24,932	29,133	35,911
Tax Rate (%)	32.9	26.9	25.1	24.3	26.9	25.7	25.5	25.5
PAT	35,529	35,022	34,982	37,925	59,793	71,905	85,116	1,04,916
Change (%)	12.0	-1.4	-0.1	8.4	57.7	20.3	18.4	23.3

<b>Balance Sheet</b>								(INR M)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Equity Share Capital	2,929	2,929	3,191	3,371	3,744	3,758	3,758	3,758
Reserves & Surplus	2,17,432	2,47,288	2,91,764	3,43,760	4,29,322	4,81,926	5,50,131	6,34,230
Net Worth	2,20,361	2,50,217	2,94,954	3,47,132	4,33,066	4,85,684	5,53,889	6,37,988
Borrowings	11,04,851	11,75,376	13,17,617	14,51,285	15,79,063	18,58,411	22,46,118	27,72,102
Change (%)	6.7	6.4	12.1	10.1	8.8	17.7	20.9	23.4
Other liabilities	21,865	25,436	26,317	23,320	24,509	28,665	31,531	34,684
Total Liabilities	13,47,077	14,51,029	16,38,888	18,21,754	20,36,639	23,72,760	28,31,538	34,44,774
Cash and bank balances	52,657	1,03,773	2,16,562	2,29,679	1,58,174	1,08,126	1,45,131	1,31,356
Investments	48,653	35,326	42,152	86,455	85,651	1,06,566	1,04,435	1,02,346
Loans	12,37,406	12,88,442	13,57,232	14,76,890	17,19,846	20,79,294	24,97,437	31,20,595
Change (%)	6.2	4.1	5.3	8.8	16.5	20.9	20.1	25.0
Fixed Assets	2,283	7,181	6,599	6,467	6,997	8,458	8,881	9,325
Deferred tax Assets	1,241	694	6,964	9,109	17,439	28,840	25,956	20,765
Goodwill					14,067	14,067	14,067	14,067
Other Assets	4,838	15,613	9,379	13,137	34,465	27,408	35,630	46,319
Total Assets	13,47,077	14,51,029	16,38,888	18,21,737	20,36,639	23,72,760	28,31,538	34,44,774

E: MOFSL Estimates

# **Financials and valuation**

AUM Mix (%)								
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
AUM	13,40,643	13,88,342	14,68,128	15,77,122	18,56,829	22,48,620	26,89,961	31,68,117
Change (%)	8	4	6	7	18	21	20	18
Disbursements	7,28,076	7,05,733	5,21,985	8,62,135	11,06,899	14,21,675	17,11,701	20,05,702
Change (%)	-5	-3	-26	65	28	28	20	17
E: MOFSL Estimates								

Ratios								(INR M)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Spreads Analysis (%)								
Avg. Yield on Loans	17.5	17.4	17.2	17.5	17.9	17.7	17.7	17.8
Avg Cost of Funds	8.9	9.1	9.0	8.9	8.3	8.6	8.7	9.0
Spread of loans	8.6	8.3	8.2	8.7	9.6	9.1	8.9	8.8
NIM (on loans)	9.6	9.1	8.7	8.9	10.0	9.9	9.8	9.7
NIM (on AUM)	9.0	8.5	8.1	8.3	9.4	9.2	9.1	9.3
C/I ratio	28.5	29.7	27.9	27.9	28.5	29.7	29.0	26.8
Profitability Ratios (%)								
RoE	17.3	14.9	12.8	11.8	15.3	15.7	16.4	17.6
RoA	2.7	2.5	2.3	2.2	3.1	3.3	3.3	3.3
Int. Expended / Int.Earned	45.1	47.4	49.3	49.3	43.9	44.1	44.4	45.1
Other Inc. / Net Income	2.4	4.1	4.0	7.0	6.9	6.9	6.1	5.4
Efficiency Ratios (%)								
Op. Exps. / Net Income	28.5	29.7	27.9	27.9	28.5	29.7	29.0	26.8
Empl. Cost/Op. Exps.	51.1	51.9	49.8	52.1	51.0	53.7	55.6	57.6
Asset-Liability Profile (%)								
Loans/Borrowings Ratio	1.1	1.1	1.0	1.0	1.1	1.1	1.1	1.1
Assets/Equity	6.1	5.8	5.6	5.2	4.7	4.9	5.1	5.4
Asset quality (%)								
GNPA	1,11,930	1,14,400	1,01,688	1,09,762	1,13,822	1,20,812	1,36,328	1,54,819
NNPA	65,678	66,256	51,523	49,731	56,749	58,244	62,711	69,669
GNPA ratio	8.5	8.3	6.9	6.9	6.2	5.5	5.2	5.0
NNPA ratio	5.0	4.8	3.5	3.1	3.1	2.6	2.4	2.2
PCR	41.3	42.1	49.3	54.7	50.1	51.8	54.0	55.0
Credit Costs (% of loans)	2.5	2.7	2.8	3.1	2.4	2.2	2.4	2.5

Valuations	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Book Value (INR)	752	854	924	1,030	1,157	1,292	1,474	1,698
BV Growth (%)	16	14	8	11	12	12	14	15
P/BV	3.9	3.4	3.2	2.8	2.5	2.3	2.0	1.7
EPS (INR)	121	120	110	112	160	191	226	279
EPS Growth (%)	12.0	-1.4	-8.3	2.6	42.0	19.8	18.4	23.3
P/E	24.1	24.5	26.7	26.0	18.3	15.3	12.9	10.5
DPS	14	5	21	23	35	45	50	61
Dividend Yield (%)	0.5	0.2	0.7	0.8	1.2	1.5	1.7	2.1

E: MOFSL Estimates

# **Financials and valuation**

Du-Pont (% of average assets)	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Interest Income	16.2	15.7	14.7	14.4	14.8	15.2	15.5	15.9
Interest Expended	7.3	7.4	7.2	7.1	6.5	6.7	6.9	7.2
Net Interest Income	8.9	8.3	7.5	7.3	8.3	8.5	8.6	8.7
Non-interest income	0.2	0.4	0.3	0.5	0.6	0.6	0.6	0.5
Net Total Income	9.1	8.6	7.8	7.8	8.9	9.2	9.2	9.2
Operating Expenses	2.6	2.6	2.2	2.2	2.5	2.7	2.7	2.5
- Employee expenses	1.3	1.3	1.1	1.1	1.3	1.5	1.5	1.4
- Other expenses	1.3	1.2	1.1	1.0	1.2	1.3	1.2	1.0
PPoP	6.5	6.1	5.6	5.6	6.4	6.4	6.5	6.7
Provisions/write offs	2.4	2.6	2.6	2.7	2.2	2.0	2.1	2.3
PBT	4.1	3.4	3.0	2.9	4.2	4.4	4.4	4.5
Tax	1.3	0.9	0.8	0.7	1.1	1.1	1.1	1.1
RoA	2.7	2.5	2.3	2.2	3.1	3.3	3.3	3.3
Avg. Leverage	6.3	5.9	5.7	5.4	4.9	4.8	5.0	5.3
RoE	17.3	14.9	12.8	11.8	15.3	15.7	16.4	17.6

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