Dr Reddy's Labs



Estimate change TP change Rating change

Bloomberg	DRRD IN
Equity Shares (m)	167
M.Cap.(INRb)/(USDb)	1147.5 / 13.7
52-Week Range (INR)	6966 / 5206
1, 6, 12 Rel. Per (%)	9/1/0
12M Avg Val (INR M)	2770

Financials & Valuations (INR b)

Y/E MARCH	FY24	FY25E	FY26E
Sales	279.2	324.4	377.4
EBITDA	78.4	89.5	103.8
Adj. PAT	52.8	58.9	64.8
EBITDA Margin (%)	28.1	27.6	27.5
Adj. EPS (INR)	317.1	353.8	389.0
EPS Gr. (%)	29.6	11.6	9.9
BV/Sh. (INR)	1,684	2,013	2,376
Ratios			
Net D:E	-0.3	-0.5	-0.6
RoE (%)	20.7	19.1	17.7
RoCE (%)	18.4	18.0	17.3
Payout (%)	7.5	7.1	6.4
Valuations			
P/E (x)	21.9	19.7	17.9
EV/EBITDA (x)	13.9	11.7	9.8
Div. Yield (%)	0.3	0.3	0.3
FCF Yield (%)	1.4	4.1	4.8
EV/Sales (x)	3.9	3.2	2.7

Shareholding pattern (%)

FII Includes depository receipts

As On	Jun-24	Mar-24	Jun-23
Promoter	26.7	26.7	26.7
DII	20.7	18.3	22.0
FII	42.4	44.7	39.8
Others	10.2	10.4	11.6

CMP: INR6,879

TP: INR7,100 (+3%)

Neutral

Strong US business offset by muted Russia/CIS

Efforts underway to scale-up JVs/integrated acquisition

- Dr. Reddy's Lab (DRRD) delivered better-than-expected 1QFY25 earnings, led by increased traction in the US generics segment. DRRD witnessed price erosion in the US generics, EU, and ROW markets, while it experienced an increase in prices in the Russia/CIS markets. Certain investments in newer businesses and higher freight costs hit profitability to some extent.
- We raise our earnings estimate by 7%/8% for FY25/FY26 factoring in: a) market share gains/higher volume off-take in the US generics portfolio, b) improved prospects in the PSAI segment, and c) better operating leverage. We value DRRD at 22x 12M forward base earnings and add INR80 (NPV related to g-Revlimid) to arrive at our TP of INR7,100.
- DRRD continues to build a complex ANDA pipeline in the US market and implement efforts towards enhancing branded prescription business in the Indian market. Further, the overall earnings growth is also supported by inorganic opportunities (Heleon's Nicotine replacement therapy portfolio), JVs (DRRD-Sanofi JV to distribute Sanofi's vaccine products). Accordingly, we estimate 11% earnings CAGR over FY24-26. We reiterate our Neutral rating on limited upside from current levels.

Product mix benefit offset by reduced operating leverage

- DRRD's 1QFY25 revenues grew 14% YoY at INR76.7b (vs. est. of INR73.9b). Sequentially, sales grew 8.3%.
- The US sales rose 20.3% YoY to INR38.4b (~USD463m; 50% of sales). Europe sales grew 3.8% YoY to INR5.3b (7% of sales). India sales rose 15.4% YoY at INR13.3b (17% of sales). Adj. for Sanofi portfolio, the base business grew mid-single digit YoY. Emerging market sales grew 3% YoY to INR11.9b (15% of sales). PSAI segment revenue rose 14% YoY to INR7.7b (11% of sales).
- Gross margin (GM) expanded 170bp YoY to 60.4% due to YoY expansion in margins of GG and PSAI segments (up 80bp/810bp YoY).
- EBITDA margin contracted 260bp YoY to 27.7% (our est: 26.7%) led higher SG&A/R&D expenses (+370bp/+70 YoY as % of sales).
- EBITDA grew 4% YoY to INR21.3b (vs. est. of INR19.7b).
- DRRD reported a PAT of INR13.9b (our est: INR12.7b), up 2% YoY.

Highlights from the management commentary

- Management guides SG&A expenses to be ~25-27% of revenue for FY25.
- DRRD expects the R&D expense to be in the range of 8.5-9.0% of revenue for FY25. About 20% of the spending was towards biosimilars.
- Management guides ETR to be 24-25% for FY25.
- DRRD indicated SG&A to be 27.5%-28.0% of sales, and this will be a sustainable run rate over the medium term.
- It expects Abatacept launch in Dec'26.
- FCF is lower for the quarter due to fluctuations in factoring. DRRD has rolled back factoring, resulting in lower FCF.

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Quarterly Performance - IFRS (INRb)

Y/E March	FY24				FY25E FY24				FY25E	Estir	mates	
	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE			1QE	% Var
Sales	67.4	68.8	72.1	70.8	76.7	78.1	80.7	88.8	279.2	324.4	74.0	3.7
YoY Change (%)	35.2	9.1	6.6	17.4	13.9	13.6	11.9	25.4	15.9	16.2	9.8	
Total Expenditure	46.9	48.8	51.9	53.2	55.5	56.4	58.5	64.5	200.8	234.9	54.2	
EBITDA	20.5	20.0	20.3	17.7	21.3	21.7	22.2	24.3	78.4	89.5	19.7	7.7
YoY Change (%)	97.8	10.7	-1.3	34.0	4.0	8.8	9.4	37.8	26.2	14.2	-3.4	
Margins (%)	30.3	29.0	28.1	24.9	27.7	27.8	27.5	27.4	28.1	27.6	26.7	
Amortization	3.6	3.8	3.9	3.5	3.8	3.8	3.8	3.9	14.8	15.3	3.6	
EBIT	16.9	16.1	16.4	14.1	17.5	18.0	18.4	20.4	63.5	74.3	16.1	
YoY Change (%)	131.5	8.3	-5.1	41.3	3.5	11.5	12.1	44.6	28.5	16.9	-4.3	
Margins (%)	25.0	23.4	22.7	19.9	22.8	23.0	22.8	23.0	22.8	22.9	21.8	
Other Income	1.1	1.6	2.0	1.7	1.4	0.7	0.8	0.2	6.4	3.1	0.7	
PBT before EO expenses	18.0	17.7	18.4	15.8	18.8	18.7	19.2	20.7	69.9	77.4	16.8	11.9
One-off income/(expense)	0.5	1.4	-0.1	0.2	0.0	0.0	0.0	0.0	2.0	0.0	0.0	
Profit before Tax	18.5	19.1	18.3	16.0	18.8	18.7	19.2	20.7	71.9	77.4	16.8	11.9
PBT after EO Expenses	18.5	19.1	18.3	16.0	18.8	18.7	19.2	20.7	71.9	77.4	16.8	
Tax	4.4	4.3	4.5	2.9	4.9	4.4	4.6	4.5	16.2	18.4	4.0	
Rate (%)	24.0	22.7	24.5	18.4	26.0	23.7	23.9	21.8	22.5	23.8	23.5	
Reported Profit	14.0	14.8	13.8	13.1	13.9	14.2	14.6	16.2	55.7	59.0	12.9	8.2
Adjusted PAT	13.7	13.3	13.8	12.1	13.9	14.2	14.6	16.2	52.8	58.9	12.9	8.2
YoY Change (%)	66.6	16.5	5.1	50.1	2.0	7.2	6.1	33.4	29.6	11.6	-5.8	
Margins (%)	20.3	19.3	19.1	17.1	18.1	18.2	18.1	18.2	18.9	18.2	17.4	

E: MOFSL Estimates

Key performance Indicators (Consolidated)

Y/E March		FY24	ļ			FY25	E		FY24	FY25E	FY25E
INRm	1Q	2Q	3Q	4Q	1Q	2QE	3QE	4QE			1QE
North America	32.0	31.7	33.5	32.6	38.5	36.5	39.0	39.9	129.9	153.9	34.0
YoY Change (%)	79.5	13.2	9.6	28.8	20.3	15.2	16.5	22.4	27.7	18.5	6.4
Europe	5.1	5.3	5.0	5.2	5.3	6.1	5.7	5.9	20.5	23.0	5.8
YoY Change (%)	22.5	25.9	15.5	5.0	3.8	15.0	15.0	13.6	16.5	12.0	15.0
India	11.5	11.9	11.8	11.3	13.3	13.6	13.7	13.0	46.4	53.6	12.7
YoY Change (%)	3.9	3.1	4.7	10.5	15.4	15.0	16.0	15.6	5.4	15.5	10.5
Russia & Others CIS	7.6	8.0	8.2	7.2	7.4	7.7	7.9	8.2	30.9	31.2	7.7
YoY Change (%)	49.8	-1.2	-9.9	-4.0	-2.6	-4.0	-4.0	14.0	3.8	0.9	1.6
Others	4.0	4.2	4.6	4.9	3.7	4.9	4.9	11.9	17.7	25.4	4.8
YoY Change (%)	-0.1	2.2	15.9	34.3	-5.3	15.0	6.0	142.2	12.8	43.0	22.0
PSAI	6.7	7.0	7.8	8.2	7.7	8.3	8.4	8.7	29.8	33.1	7.9
YoY Change (%)	-5.4	9.3	1.0	5.5	14.1	18.0	7.0	6.0	2.5	10.9	18.0
Cost Break-up											
COGS (% of Sales)	41.3	41.3	41.5	41.4	39.6	40.3	40.7	40.9	41.4	40.4	41.7
SG&A (% of Sales)	21.0	21.7	22.7	23.9	24.6	24.0	23.8	23.7	22.3	24.0	23.4
R&D Expenses(% of Sales)	7.4	7.9	7.7	9.7	8.1	7.9	8.0	8.0	8.2	8.0	8.2
Gross Margin (%)	58.7	58.7	58.5	58.6	60.4	59.7	59.3	59.1	58.6	59.6	58.3
EBITDA Margin (%)	30.3	29.0	28.1	24.9	27.7	27.8	27.5	27.4	28.1	27.6	26.7
EBIT Margin (%)	25.0	23.4	22.7	19.9	22.8	23.0	22.8	23.0	22.8	22.9	21.8



Management call highlights

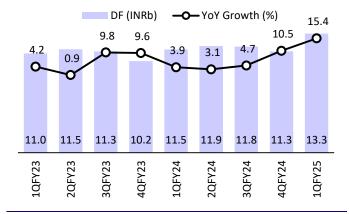
- The NA sales growth was largely led by volume, partly offset by price erosion. DRRD launched 3 new products in 1QFY25.
- DRRD launched 12 products in the EU region. DRRD's sales grew 9% in CC terms in the EU region.
- The company filed 11 DMFs during the quarter.
- The Russia business was hit by unfavorable currency movement. This was offset by the price increase/higher base business volumes.
- The CIS business for the quarter was hit by the deterioration in base business volumes.
- Capex for the quarter stood at INR4.9b.
- Net cash surplus at the end of 1QFY24 was INR67.3b.

Key exhibits

Exhibit 1: In CC terms, NA sales grew ~18.8% YoY in 1QFY25

Exhibit 2: DF sales grew 15.4% YoY in 1QFY25



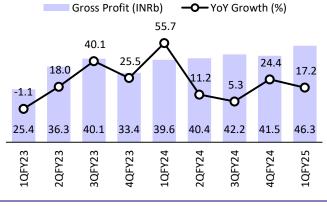


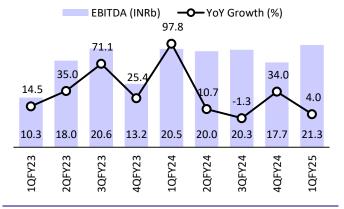
Source: MOFSL, Company

Source: MOFSL, Company

Exhibit 3: Gross profit increased 17.2% YoY in 1QFY25

Exhibit 4: EBITDA increased 4% YoY in 1QFY25





Source: Company, MOFSL

Source: Company, MOFSL

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R&D Cost (INRb) **—O**— R&D as a % of sales (%) 9.7 8.9 8.7 8.1 7.9 0 7.7 7.7 7.4 O 7.1 O 4.3 4.9 4.8 5.4 5.0 5.4 5.6 6.9 6.2 1QFY23 **2QFY23** 4QFY23 1QFY24 2QFY24 3QFY24 1QFY24 1QFY25 3QFY23

Exhibit 5: R&D expenses as a proportion of sales at 8.1% in 1QFY25

Source: MOFSL, Company

Building geography-specific pipeline to drive overall growth Building complex pipeline in the US market to sustain growth momentum

- In 1QFY25, DRRD's NA sales posted a robust 18.8% YoY growth to USD463m. This was driven by increased market share in the base portfolio, integration of Mayne portfolio, new launches, and higher volume off-take of differentiated products. However, this was offset by price erosion.
- While DRRD launched three new products during the quarter, the launch momentum is expected to be robust for FY25 as guided at the end of FY24.
- There are 80 ANDAs and five NDAs under the 505(b)(2) route awaiting approval. Of these ANDAs, 45 are Para IVs, and 23 have the potential to secure the 'First to File' status.
- Over FY24-26, we expect the US segment to report a 15% sales CAGR to ~INR172b (USD2b).

New launches/in-licensing/JV to drive growth over the medium term in the DF market

- In 1QFY25, India sales witnessed a healthy growth of 15.4% YoY to INR13.3b. The growth was driven by a strong performance in vaccine portfolio in-licensed from Sanofi, double-digit growth in derma therapy, offset by a dip in cardiac.
- During the quarter, the company launched 13 products and is exploring some inlicensing and partnership opportunities.
- We expect a sales CAGR of 13% to reach INR59.5b over FY24-26.

The EM segment to witness a gradual recovery

- In FY24, the EM sales grew 3% YoY to INR11.9b. The growth in the segment is attributable to new product launches and market share expansion, partially offset by unfavorable forex.
- Having said this, the Russia business witnessed a decline in growth due to unfavorable currency exchange rate movements, partially offset by price increases and higher base business volume. DRRD's partnership with Novartis to distribute anti-diabetes brands Galvus and Galvus Met in Russia, which would aid growth to some extent.
- We expect a sales CAGR of 5% to reach INR34b over FY24-26.

PSAI segment: Volume/new launches to aid growth

- In 1QFY25, the PSAI segment's revenue registered a strong growth of 14% YoY to INR7.7b. This was due to improved volumes in the base business and the contribution from new products.
- Further, the PSAI segment witnessed a gross margin expansion of 810bp YoY to 23%. This was led by an improvement in the product mix.
- We anticipate the PSAI business to post a 10% sales CAGR to reach INR36.4b over FY24-26.

Reiterate Neutral

- We raise our earnings estimate by 7%/8% for FY25/FY26 factoring in: a) market share gains/higher volume off-take in the US generics portfolio, b) improved prospects in the PSAI segment, and c) better operating leverage. We value DRRD at 22x 12M forward base earnings and add INR80 (NPV related to g-Revlimid) to arrive at our TP of INR7,100.
- DRRD continues to build a complex ANDA pipeline in the US market and implement efforts towards enhancing branded prescription business in the Indian market. Further, the overall earnings growth is also supported by inorganic opportunities (Heleon's Nicotine replacement therapy portfolio), JVs (DRRD:Sanofi JV to distribute Sanofi's vaccine products). Accordingly, we estimate 11% earnings CAGR over FY24-26. We reiterate our Neutral rating on limited upside from current levels.

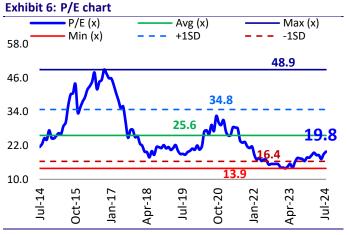


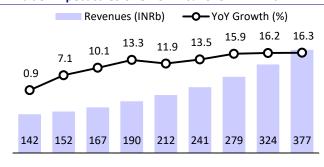
Exhibit 7: EV/EBITDA chart EV/EBITDA (x) Avg (x) Max (x) Min (x) +1SD -1SD 28.0 25.0 22.0 18.9 16.0 10.0 4.0 Sep-16 Jun-20 Jun-15 Mar-14 Dec-17

Source: MOFSL, Company, Bloomberg Source: MOFSL, Company, Bloomberg

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Story in charts

Exhibit 8: Expect sales CAGR of ~16% over FY24-26



FY20 FY21 FY22 FY23 FY24 FY25E FY26E

Exhibit 9: NA sales to report ~15% CAGR over FY24-26



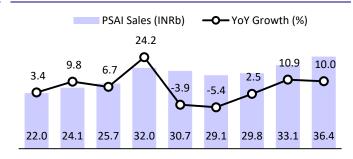
FY18 FY19 FY20 FY21 FY22 FY23 FY24 FY25E FY26E

Exhibit 10: DF sales to exhibit 13% CAGR over FY24-26



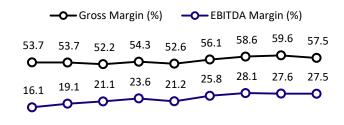
FY18 FY19 FY20 FY21 FY22 FY23 FY24 FY25E FY26E

Exhibit 11: PSAI to post 10% sales CAGR over FY24–26



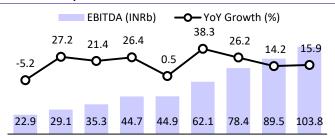
FY19 FY20 FY21 FY22 FY23 FY24 FY25E FY26E FY18

Exhibit 12: EBITDA margin to contract 60bp over FY24-26



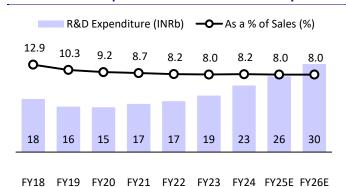
FY18 FY19 FY20 FY21 FY22 FY23 FY24 FY25E FY26E

Exhibit 13: Expect an EBITDA CAGR of ~15% over FY24-26



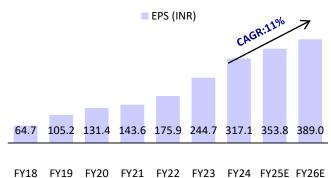
FY19 FY20 FY21 FY22 FY23 FY24 FY25E FY26E

Exhibit 14: R&D expense to settle at ~8% of sales by FY26



Source: Company, MOFSL

Exhibit 15: Expect EPS CAGR of 11% over FY24-26



Source: Company, MOFSL

27 July 2024 6

Financials and valuations

Appl. of Funds

Income Statement								(INR b)
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Net Sales	152	167	190	212	241	279	324	377
Change (%)	7.1	10.1	13.3	11.9	13.5	15.9	16.2	16.3
Total Expenditure	123	132	145	167	179	201	235	274
EBITDA	29	35	45	45	62	78	90	104
Change (%)	27.2	21.4	26.4	0.5	38.3	26.2	14.2	15.9
Margin (%)	19.1	21.1	23.6	21.2	25.8	28.1	27.6	27.5
Depreciation & Amort.	12	12	13	12	13	15	15	20
EBIT	17	23	32	33	49	64	74	84
Net Interest Exp	1	1	-2	-2	-3	-3	-1	0
One-off (Gains)/Losses	-2	8	8	6	-5	-2	0	0
PBT before EO Expense	18	14	26	29	58	69	75	84
Change (%)	56.5	14.7	35.9	10.5	39.5	29.6	10.7	9.9
PBT after EO Expense	18	14	26	29	58	69	75	84
Tax	4	-1	9	9	15	16	18	20
Tax Rate (%)	20.5	-10.3	35.5	30.3	26.5	23.5	24.4	24.1
Reported PAT	19	19	18	24	44	56	59	65
Adjusted Net Profit	17	22	24	29	41	53	59	65
Change (%)	62.6	24.9	9.3	22.8	39.3	29.6	11.6	9.9
Margin (%)	11.5	13.0	12.6	13.8	16.9	18.9	18.2	17.2
Balance Sheet Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Equity Share Capital	1	1	1	1	1	1	1	1
Reserves	139	155	176	190	230	280	334	395
Net Worth	140	156	176	191	231	281	335	396
Loans	34	18	29	34	13	20	19	18
Deferred Liabilities/Tax	-4	-12	-10	-13	-6	-10	-10	-10
Capital Employed	171	162	195	212	238	291	344	404
Gross Block	115					231	344	404
	113	126	144	161	178	203	200	
Less: Accum. Deprn.	62	126 74						209
Less: Accum. Deprn. Net Fixed Assets			144	161	178	203	200	209 141
•	62	74	144 87	161 99	178 111	203 126	200 141	209 141 67
Net Fixed Assets	62 54	74 52	144 87 57	161 99 62	178 111 66	203 126 77	200 141 58	209 141 67 81
Net Fixed Assets Investments	62 54 31	74 52 33	144 87 57 33	161 99 62 38	178 111 66 62	203 126 77 81	200 141 58 81	209 141 67 81 41
Net Fixed Assets Investments Goodwill/Intangibles	62 54 31 47	74 52 33 32	144 87 57 33 41	161 99 62 38 32	178 111 66 62 35	203 126 77 81 41	200 141 58 81 41	209 141 67 81 41 310
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets	62 54 31 47 88	74 52 33 32 103	144 87 57 33 41 125	161 99 62 38 32 152	178 111 66 62 35 151	203 126 77 81 41	200 141 58 81 41 239	209 141 67 81 41 310
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets Inventory	62 54 31 47 88 34	74 52 33 32 103 35	144 87 57 33 41 125 45	161 99 62 38 32 152 51	178 111 66 62 35 151 49	203 126 77 81 41 177 64	200 141 58 81 41 239 59	209 141 67 81 41 310 77
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets Inventory Account Receivables	62 54 31 47 88 34 40	74 52 33 32 103 35 52	144 87 57 33 41 125 45	161 99 62 38 32 152 51	178 111 66 62 35 151 49	203 126 77 81 41 177 64	200 141 58 81 41 239 59	209 141 67 81 41 310 77 116
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets Inventory Account Receivables Cash and Bank Balance	62 54 31 47 88 34 40 2	74 52 33 32 103 35 52 2	144 87 57 33 41 125 45 50	161 99 62 38 32 152 51 67	178 111 66 62 35 151 49 72	203 126 77 81 41 177 64 80	200 141 58 81 41 239 59 99	209 141 67 81 41 310 77 116 84
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets Inventory Account Receivables Cash and Bank Balance Others	62 54 31 47 88 34 40 2 13	74 52 33 32 103 35 52 2 14	144 87 57 33 41 125 45 50 15	161 99 62 38 32 152 51 67 15	178 111 66 62 35 151 49 72 6	203 126 77 81 41 177 64 80 7	200 141 58 81 41 239 59 99 51	209 141 67 81 41 310 77 116 84 34
Net Fixed Assets Investments Goodwill/Intangibles Curr. Assets Inventory Account Receivables Cash and Bank Balance Others Curr. Liability & Prov.	62 54 31 47 88 34 40 2 13 50	74 52 33 32 103 35 52 2 14 58	144 87 57 33 41 125 45 50 15	161 99 62 38 32 152 51 67 15	178 111 66 62 35 151 49 72 6 24	203 126 77 81 41 177 64 80 7 26	200 141 58 81 41 239 59 99 51 29	404 209 141 67 81 41 310 77 116 84 34 96 37

27 July 2024 7

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Financials and valuations

Ratios								
Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Basic (INR)								
EPS	105.2	131.4	143.6	175.9	244.7	317.1	353.8	389.0
Cash EPS	177.3	206.5	220.7	246.9	320.8	406.2	445.5	506.8
BV/Share	844.8	939.7	1,062.8	1,145.0	1,386.5	1,684.0	2,012.5	2,376.4
DPS	20.0	23.6	25.0	20.4	20.4	21.4	21.4	21.4
Payout (%)	21.3	23.5	26.8	16.9	9.0	7.5	7.1	6.4
Valuation (x)								
P/E	66.2	53.0	48.5	39.6	28.4	21.9	19.7	17.9
PEG (x)	1.1	2.1	5.2	1.7	0.7	0.7	1.7	1.8
Cash P/E	39.2	33.7	31.5	28.2	21.7	17.1	15.6	13.7
P/BV	8.2	7.4	6.5	6.1	5.0	4.1	3.5	2.9
EV/Sales	7.6	6.8	6.0	5.4	4.6	3.9	3.2	2.7
EV/EBITDA	39.9	32.3	25.5	25.4	17.8	13.9	11.7	9.8
Dividend Yield (%)	0.3	0.3	0.4	0.3	0.3	0.3	0.3	0.3
Return Ratios (%)								
ROIC	10.8	21.9	17.0	18.0	23.1	27.6	28.4	29.4
RoE	13.1	14.7	14.3	16.0	19.3	20.7	19.1	17.7
RoCE	8.9	17.4	11.8	12.3	15.9	18.4	18.0	17.3
Working Capital Ratios								
Fixed Asset Turnover (x)	1.4	1.4	1.4	1.4	1.4	1.5	1.6	1.8
Debtor (Days)	97	100	98	100	106	100	101	104
Inventory (Days)	75	75	77	83	75	73	69	66
Payable (Days)	32	32	32	38	39	38	32	31
Leverage Ratio								
Current Ratio (x)	1.8	1.8	2.1	2.1	2.0	2.1	3.2	3.2
Net Debt/Equity (x)	0.0	-0.1	-0.2	-0.2	-0.3	-0.3	-0.5	-0.6
Cash Flow Statement Y/E March	FY19	FY20	FY21	FY22	FY23	FY24	FY25E	FY26E
Op. Profit/(Loss) before Tax	22	26	35	39	54	70	77	85
Depreciation	12	12	13	12	13	15	15	20
Interest/Dividends Recd.	-6	5	6	3	-7	-5	-2	-1
Direct Taxes Paid	-4	1	-9	-9	-15	-16	-18	-20
(Inc)/Dec in WC	1	-6	-7	-15	-4	-16	-28	-19
CF from Operations	25	38	38	30	40	48	44	65
EO Expense	0	0	-6	-5	0	0	0	0
CF from Operations	29	39	44	34	40	48	44	65
(inc)/dec in FA	-9	5	-27	-8	-20	-31	3	-9
Free Cash Flow	16	43	11	22	20	17	47	56
(Pur)/Sale of Investments	3	-2	^	-5	2.4	-19	0	0
		_	0	-5	-24	10	U	0
Others	-2	-7	0	-1 3	0	0	0	0
Others CF from Investments	-2 -8							
		-7	0	-13	0	0	0	0
CF from Investments	-8	-7 -5	0 -27	-13 -26	0 -44	0 -50	0	0 -9
CF from Investments Change in net worth	- 8 0	-7 -5 1	0 -27 2	-13 -26 -5	0 - 44 0	-50 -2	0 3 0	0 - 9 0
CF from Investments Change in net worth (Inc)/Dec in Debt	- 8 0 -17	-7 -5 1 -16	0 -27 2 12	-13 -26 -5 4	0 -44 0 -20	0 -50 -2 7	0 3 0 -1	0 -9 0 -1
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items Dividend Paid	-8 0 -17 -1	-7 -5 1 -16 -5	0 -27 2 12 -13	-13 -26 -5 4	0 -44 0 -20	0 -50 -2 7 2	0 3 0 -1 2	0 -9 0 -1 -9
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items	-8 0 -17 -1 -4	-7 -5 1 -16 -5 -5	0 -27 2 12 -13 -5	-13 -26 -5 4 9	0 -44 0 -20 1 -4	0 -50 -2 7 2 -4	0 3 0 -1 2 -4	0 -9 0 -1 -9 -4
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items Dividend Paid CF from Fin. Activity Inc/Dec of Cash	-8 0 -17 -1 -4 -21	-7 -5 1 -16 -5 -5 -5	0 -27 2 12 -13 -5	-13 -26 -5 4 9 -4	0 -44 0 -20 1 -4 -23	0 -50 -2 7 2 -4	0 3 0 -1 2 -4 -3	0 -9 0 -1 -9 -4 -14
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items Dividend Paid CF from Fin. Activity Inc/Dec of Cash Add: Beginning Balance	-8 0 -17 -1 -4 -21	-7 -5 1 -16 -5 -5 -25	0 -27 2 12 -13 -5 -5 13	-13 -26 -5 4 9 -4 4	0 -44 0 -20 1 -4 -23 -27	0 -50 -2 7 2 -4 2	0 3 0 -1 2 -4 -3 44	0 -9 0 -1 -9
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items Dividend Paid CF from Fin. Activity Inc/Dec of Cash Add: Beginning Balance Closing Balance	-8 0 -17 -1 -4 -21 0	-7 -5 1 -16 -5 -5 -25 8 2	0 -27 2 12 -13 -5 -5 13	-13 -26 -5 4 9 -4 4 12	0 -44 0 -20 1 -4 -23 -27	0 -50 -2 7 2 -4 2 0	0 3 0 -1 2 -4 -3 44	0 -9 0 -1 -9 -4 -14 42
CF from Investments Change in net worth (Inc)/Dec in Debt Other Items Dividend Paid CF from Fin. Activity Inc/Dec of Cash Add: Beginning Balance	-8 0 -17 -1 -4 -21 0 3	-7 -5 1 -16 -5 -5 -25 8 2	0 -27 2 12 -13 -5 -5 13 2 15	-13 -26 -5 4 9 -4 4 12 15 27	0 -44 0 -20 1 -4 -23 -27 15	0 -50 -2 7 2 -4 2 0 6	0 3 0 -1 2 -4 -3 44 7 51	0 -9 0 -1 -9 -4 -14 42 51

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SELL	<-10%					
NEUTRAL	< - 10 % to 15%					
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