3 September 2026

Company Update| Sector: Capital Goods

CG Power and Industrial Solutions

BSE SENSEX	S&P CNX
76,153	23,873

CG Power and Industrial Solutions Ltd.

Bloomberg	CGPOWER IN
Equity Shares (m)	1575
M.Cap.(INRb)/(USDb)	1410 / 14.9
52-Week Range (INR)	981 / 526
1, 6, 12 Rel. Per (%)	12/30/25
12M Avg Val (INR M)	3003

Financials &Valuations (INR b)

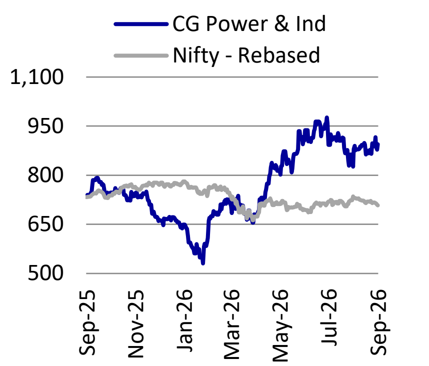
Y/E MARCH	FY27E	FY28E	FY29E
Net Sales	152.9	188.5	241.2
EBITDA	21.0	28.5	38.4
PAT	15.5	20.7	26.2
EPS (INR)	9.9	13.2	16.7
GR. (%)	25.4	33.3	26.6
BV/Sh (INR)	58.8	69.7	83.6
Ratios			
ROE (%)	18.0	20.5	21.7
RoCE (%)	18.1	20.5	21.8
Payout (%)	17.1	16.7	17.1
Valuations			
P/E (X)	90.3	67.7	53.5
P/BV (X)	15.2	12.8	10.7
EV/EBITDA (X)	66.6	48.7	35.4
Div Yield (%)	0.2	0.2	0.3

Shareholding pattern (%)

As On	Jun-26	Mar-26	Jun-25
Promoter	56.4	56.4	58.1
DII	18.3	18.1	14.2
FII	12.0	12.0	12.7
Others	13.4	13.5	15.0

FII Includes depository receipts

Stock performance (one-year)



CMP: INR895 TP: INR1,020 (+14%) Buy

Transformer plant visit

We visited the new transformer plant of CG Power in Sehore, Madhya Pradesh, which has a manufacturing capacity of 45,000 MVA. With the commissioning of this greenfield capacity, CG Power's transformer manufacturing capacity has increased to 120,000 MVA. Management highlighted that the company was ahead of the curve in commissioning capacities and expanded its capacity in 13 months. This plant has a potential to further scale up the capacity in future depending upon demand supply situation. We bake in power systems revenue to clock a CAGR of 32% over FY26-29 with a potential to scale up further as this capacity now has more than doubled. We maintain our view on a gradual recovery in industrial systems, while CG Semi should break even by FY28E. We roll forward our valuation and retain BUY rating with a revised SoTP-based TP of INR1,020 (vs. INR975 earlier).

Transformer capacity enhanced to 120,000 MVA

After this capacity expansion, CG Power's total capacity has expanded to 120,000 MVA from 23,000 MVA in FY25. With this, the company now has the most comprehensive transformer portfolios in the industry, with voltage classes ranging from 66kV to 1,200kV AC, spanning the full MVA range from distribution equipment to high-capacity EHV transformers and reactors. The product scope includes generator transformers, autotransformers, shunt reactors & variable shunt reactors, synchronous condensers, interconnecting transformers and distribution transformers. The company has already been receiving orders and enquiries for this facility from both domestic and export markets. With an order book of INR144b and more than doubling its capacity in this segment, we expect power systems revenue to post a CAGR of 32% over FY26-29. This has a scope of further improvement as inflows improve for the new facility. With adequate pricing power in this space, along with backward-integration initiatives, we expect EBIT margin to remain strong at 23%/22%/21% for FY27/28/29. This translates into an EBIT CAGR of 30% over the same period.

Planning to grow exports too from new facility

From the new capacity, the company is targeting exports of up to 30% of the production. The company is working on few orders from the US for data centers and is already exporting transformers and switchgears to various countries. It receives export orders either directly or through indirect relationships for white labelling. It plans to ramp up export orders from the US, Europe and Greece from the renewable and data center related segments from this plant.

Backward-integration initiatives

CG Power has a good vendor base across various components such as tanks from local sourcing, insulation and bushings from Hitachi and other players. The company has backward integration for RIP bushings of up to 400 kV too and is also strengthening capabilities in tank fabrication and key insulation

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Industrial system margin to improve gradually, supported by pricing actions

Industrial systems demand remained weak in FY26, though it has started improving 1QFY27 onwards, with inflows increasing 25% YoY. The company has expanded capacity across LV Motors, HV Motors and stampings, including the 80-132 and 160-355 frame ranges in LV Motors. Now with some green-shoots visible in private sector, the growth outlook for motor sector is improving and this is also supported by price hikes taken by the company in FY26 (~17%) and FY27TD (~5%). Railway segment continue to remain weak, but upcoming opportunities from Kavach-related orders can be margin-accretive in the future. We expect segment revenue to post 8% CAGR over FY26-29, with gradual improvement in EBIT margin to 8%/9%/10.5% in FY27/FY28/FY29.

Semiconductor business scaling up well

CG Semi's semiconductor manufacturing build-out is progressing in phases, with the G1 OSAT facility at Sanand inaugurated in Aug'25 and subsequent commercial production commencing in Jul'26 with peak capacity of ~0.5m units/day. The larger G2 facility is targeted for completion by end-CY26, with capacity of ~14.5m units/day. The immediate focus is on ramping up G1, completing G2 and securing customer qualifications, with mass production for the first qualified global IDM expected in FY27. We expect Axiro profitability to improve in the coming quarters, while we expect OSAT division EBIT losses to continue for a few more quarters. As per management's commentary is 1QFY27, management is evaluating opportunities under ISM 2.0 but is currently prioritizing the ramp-up of existing capacity rather than further expansion. With the semiconductor business still in the investment and ramp-up phase, we expect EBITDA breakeven from FY28 as utilization scales up and operating leverage improves.

Financial outlook

We maintain our estimates and expect overall order inflows to register an 11% CAGR over FY26-29E. We model a revenue/EBITDA/PAT CAGR of 25%/33%/28% over FY26-29E, with EBITDA margin of 13.7%/15.1%/15.9% for FY27E/FY28E/FY29E.

Valuation and view

The stock currently trades at 90.3x/67.7x/53.5x P/E on FY27E/FY28E/FY29E EPS. We reiterate our BUY rating with a revised TP of INR1,020 (vs. INR975 earlier) on roll forward. We ascribe a 58x multiple for the power systems business (baking in large power transformer capacity), a 55x multiple to industrial systems, and value to the OSAT business via DCF to capture the benefits that will start accruing from FY28.

Key risks and concerns

Key risks would include: 1) a slowdown in T&D capex, 2) an increase in commodity prices, 3) weak motor demand, and 4) limited OSAT experience.

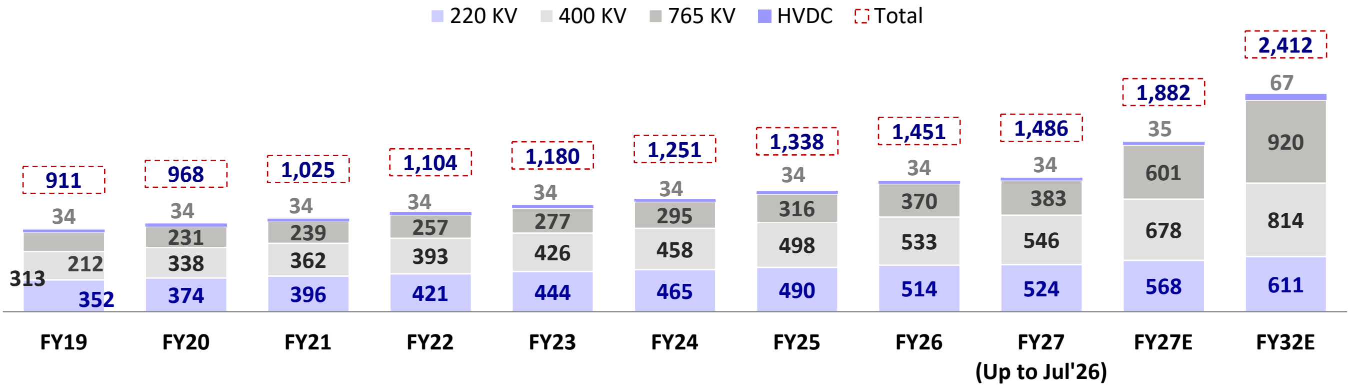
Transmission industry is expected to grow going forward

Exhibit 1: CEA project approvals have started reviving from Jul'26 onward

Transmission Scheme	Mode	Tentative timeframe	BPC	Est Cost (INR b)
42nd meeting of NCT (7th July'26)				
Static/Dynamic compensation requirement in the Northern Region Grid	TBCB	24 months	PFCCL	43.8
Transmission System Strengthening at Karur PS for integration of RE generation capacity	TBCB	30 months	PFCCL	6.3
Transmission System for Integration of Kadapa-II REZ (Phase-I)	TBCB	36 months	PFCCL	36.7
ERES-51: Diameter completion at Sasaram (POWERGRID) S/s	RTM	30 months		3.5
Network Expansion Scheme to enable drawl of power from Solapur PS	TBCB	30 months	PFCCL	2.0
Transmission system for Evacuation of Power from RE Projects in Solapur SEZ (Phase-II: 2 GW)	TBCB	36 months	PFCCL	21.0
Common Transmission System Augmentation for evacuation of power from 2x800 MW Gadarwara-II TPS and an additional 1500 MW RE power at Mandsaur S/s- Part A	TBCB	36 months	PFCCL	32.0
Comprehensive Scheme for OPGW installation on the existing lines of ISTS in Northern Region- Part A	RTM	36 months		3.4
41st meeting of NCT (18th May'26)				
No new schemes announced/recommended				
40th meeting of NCT (15th Apr'26)				
No new schemes announced/recommended				
39th meeting of NCT (17th Mar'26)				
No new schemes announced/recommended				
38th meeting of NCT (25th Feb'26)				
ERES-47: Nawada – Durgapur – Jeerat (New) 765kV corridor	TBCB	By 31.03.2029	RECPDCL	52.7
Transmission system for evacuation of power from Sunni Dam HEP (SDHEP) & Luhri Stage-I HEP (LHEP-I)	TBCB	By 15.10.2029	RECPDCL	8.4
37th meeting of NCT (19th Jan'26)				
Transmission system for Integration of Power from RE Projects in Jam Khambhaliya REZ in Gujarat - Phase II (5500MW) and Jamnagar Phase-I (1000 MW)	TBCB	By 31.03.2030	PFCCL	76.9
Transmission system for Integration of Power from RE Projects in Lakadia REZ in Gujarat-Phase II (7500MW)	TBCB	36 months	RECPDCL	75.1
Common Transmission System for evacuation of power from Lakadia (Phase-II: 7.5GW), Jam Khambhaliya (Phase-II: 5.5GW) and Jamnagar (Phase-I: 1GW)				
Part A	TBCB	36 months	PFCCL	22.5
Part B			RECPDCL	38.4
Part C			PFCCL	27.6
36th meeting of NCT (30th Dec'25)				
No new schemes announced/recommended				
35th meeting of NCT (19th Nov'25)				
No new schemes announced/recommended				
34th meeting of NCT (10th Nov'25)				
No new schemes announced/recommended				
33rd meeting of NCT (Sep'25)				
Installation of 2 Nos. of Synchronous Condensers (SynCon) units at 765/400/220kV Fatehgarh-II PS	TBCB	30 months	PFCCL	11.6
32nd meeting of NCT (Aug'25)				
WR-ER Inter-Regional Network Expansion Scheme-Part A	TBCB	24 months from allocation	RECPDCL	62.7
WR-ER Inter-Regional Network Expansion Scheme-Part C	TBCB	By 31.03.2029	RECPDCL	9.1
NERGS-III Siang Basin	TBCB	By 28.02.2029	PFCCL	18.0
Transmission system for integration of Kurnool-V REZs-Phase-I	TBCB	30 months from SPV	PFCCL	71.9
Transmission system for integration of Ananthapuram-III REZs Phase-I	TBCB	30 months from SPV	PFCCL	45.3
Transmission system for proposed Green Hydrogen/Ammonia projects in Vizag area, Andhra Pradesh (Phase-I)	TBCB	30 months from SPV	RECPDCL	83.9
31st meeting of NCT (July'25)				
Network Expansion Scheme for drawal of power at South Kalamb S/s: Part A	TBCB	24 months from SPV	PFCCL	9.0
Transmission system strengthening for integration of additional RE potential at Davanagere (0.25 GW) and Bellary (2.75 GW)	TBCB	24 Months from SPV	RECPDCL	11.1
Transmission system strengthening at Tumkur-II for integration of additional RE potential (1.5 GW)	TBCB	24 Months from SPV	PFCCL	10.5
30th meeting of NCT (May'25)				
Transmission system for evacuation of power from Rajasthan REZ Ph-IV (Part5: 6 GW) [Barmer Complex] Barmer-II: 6 GW (Solar) (LCC Configuration)	TBCB	Pole-1: 48 months Pole-2: 54 months	RECPDCL	249.7
29th meeting of NCT (April'25)				
Inter-Regional Strengthening between SR Grid and ER Grid	TBCB	30 months from SPV	PFCCL	27.1
Inter-Regional Strengthening between SR Grid and WR Grid	TBCB	24 Months from SPV	RECPDCL	10.1
Total estimated cost of projects approved from FY26 till date				**1,070**

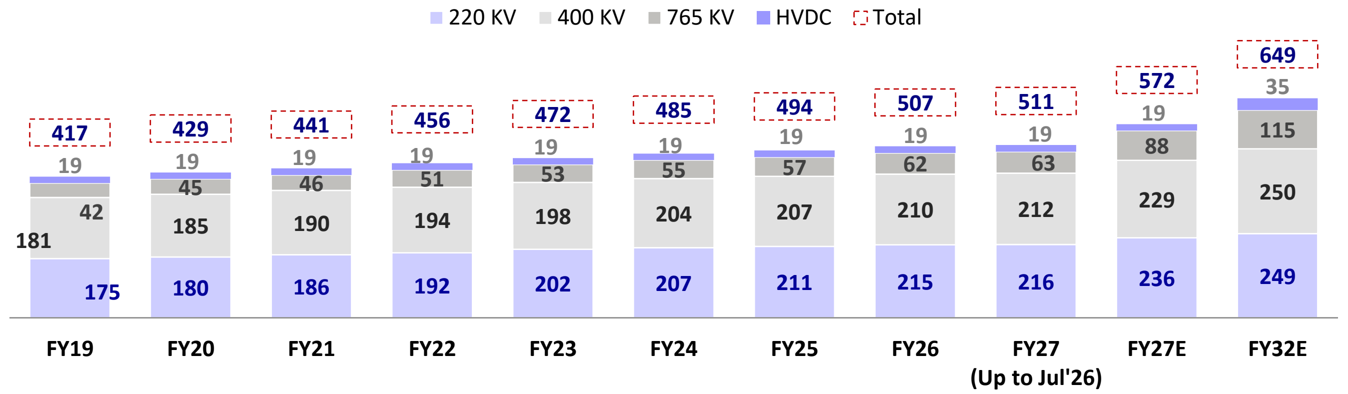
Source: CEA, MOFSL

Exhibit 2: Total installed transformation substation capacity (>220 kV) over the years is expected to grow (in GVA)



Source: Company, MOFSL

Exhibit 3: Total installed transformation lines (>220 kV) over the years are also expected to grow (in ckm)



Source: Company, MOFSL

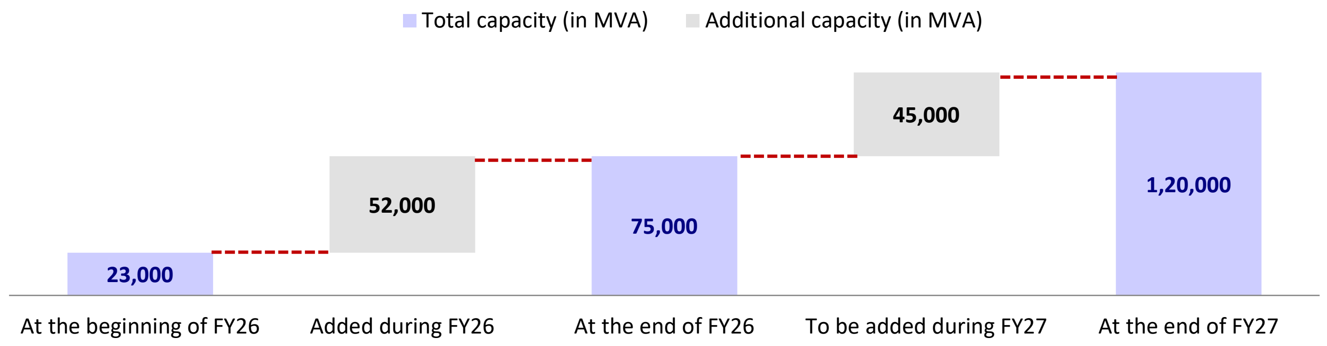
Power systems: CG has the highest transformer manufacturing capacity in India

Exhibit 4: Planned expansions of domestic transformer players (including above 220 kV)

Company Name	Number of Mfg Units	Current Capacity (MVA)	Proposed Capacity (MVA)	Total Capacity (MVA)	Comments on additional capacities
Siemens Energy India	1	15,000	45,000	60,000	15,000 MVA to commence over FY26-28 30,000 MVA to commence over FY30-32
Transformers & Rectifiers	3	75,000	NA	75,000	
CG Power & Industrial Solutions	**2**	**75,000**	**45,000**	**1,20,000**	**Commissioned in FY27**
Atlanta Electricals	3	63,060	NA	63,060	
Voltamp Transformers	2	14,000	6,000	20,000	INR2b for 220 kV transformers capacity
Meiden T&D (India)	1	15,000	NA	15,000	
TBEA Energy (India) Pvt Ltd.	1	20,000	NA	20,000	
Toshiba T&D Systems (India) Pvt Ltd.	1	NA	NA	NA	
ECE Industries	2	12,000	NA	12,000	
Technical Associates	1	20,000	NA	20,000	
Indotech Transformers	1	14,000	36,000	50,000	11,000 MVA to commence in FY27 25,000 MVA to commence in FY28
Bharat Bijlee	1	18,000	17,000	35,000	Planned capex of INR2.4b
Kanohar Electricals	2	19,200	18,000	37,200	Raising funds to further increase capacity
Shirdi Sai Electricals	2	33,500	19,500	53,000	
Vishvas Power Engineering Services Pvt. Ltd.	1	NA	NA	NA	
Hitachi Energy India	2	NA	NA	NA	Planned capex of INR20b towards capacity enhancement and factory expansion
GE Vernova T&D India	3	NA	NA	NA	Planned capex of INR9.4b towards capacity expansion
Shilchar	1	7,500	6,500	14,000	
Danish Power	1	11,000	0	11,000	

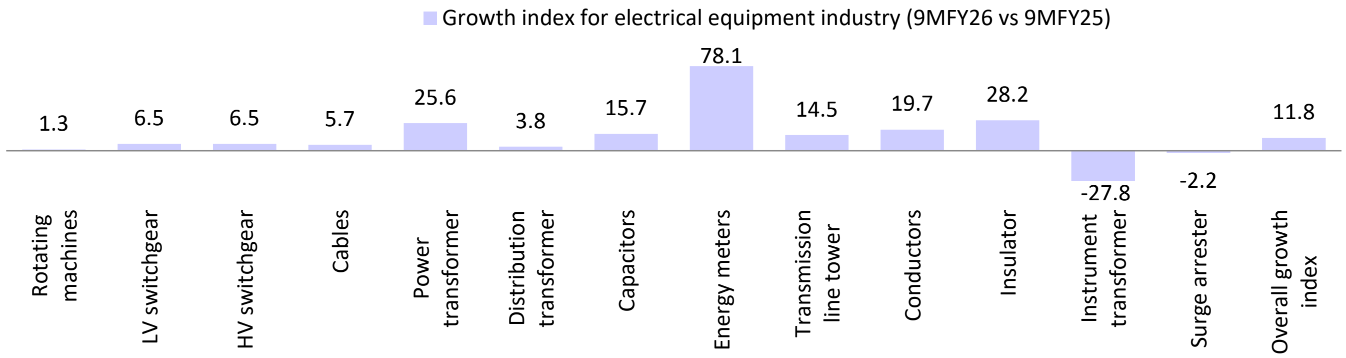
Source: Industry, Company, MOFSL

Exhibit 5: With the recent commissioning, CG has emerged as the No. 1 player in terms of transformer manufacturing capacities in India



Source: Company, MOFSL

Exhibit 6: Broad-based growth in the electrical equipment industry (9MFY26 vs. 9MFY25)



Source: IEEMA, MOFSL

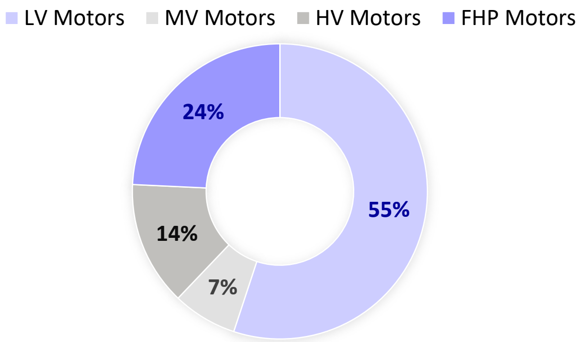
Exhibit 7: A temporary slowdown was witnessed for few products in 3QFY26, albeit expected to pick up going forward

Product	1QFY25 vs. 1QFY24	2QFY25 vs. 2QFY24	3QFY25 vs. 3QFY24	4QFY25 vs. 4QFY24	1QFY26 vs. 1QFY25	2QFY26 vs. 2QFY25	3QFY26 vs. 3QFY25
Rotating machines	10.1	17.9	10.0	5.6	3.4	0.1	0.8
LV switchgear	15.9	5.4	23.2	15.6	7.6	7.3	5.0
HV switchgear	**36.8**	**27.8**	**26.8**	**-0.3**	**30.6**	**38.2**	**9.5**
Cables	14.2	6.9	11.6	-1.2	4.6	7.3	5.9
Power transformers	**53.8**	**23.6**	**38.0**	**32.9**	**21.6**	**27.8**	**26.6**
Distribution transformers	33.3	14.7	10.5	17.6	-5.6	8.9	8.1
Capacitors	-7.5	11.3	-9.5	3.0	8.1	15.6	22.4
Energy meters	13.1	1.6	22.1	44.6	88.3	96.7	53.6
Transmission lines	34.3	31.5	6.6	3.7	18.1	19.4	8.7
Conductors	5.1	-11.0	9.2	11.4	21.2	41.6	3.5
Insulators	27.6	12.0	2.9	10.9	21.2	58.6	29.6
Electrical equipment growth index	**21.6**	**12.7**	**16.7**	**10.2**	**11.7**	**16.4**	**8.8**

Source: IEEMA, MOFSL

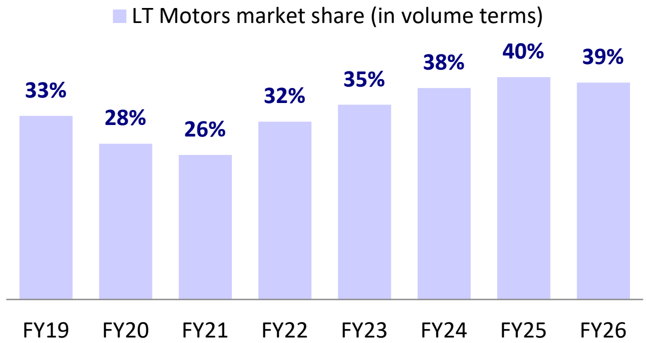
Industrial systems: Segment is expected to grow at a steady rate

Exhibit 8: LV motors contribute ~55% of India's overall motor market as of CY25



Source: CareEdge Research, MOFSL

Exhibit 9: CG's LT motor market share has recovered steadily from its FY21 low



Source: Company, MOFSL

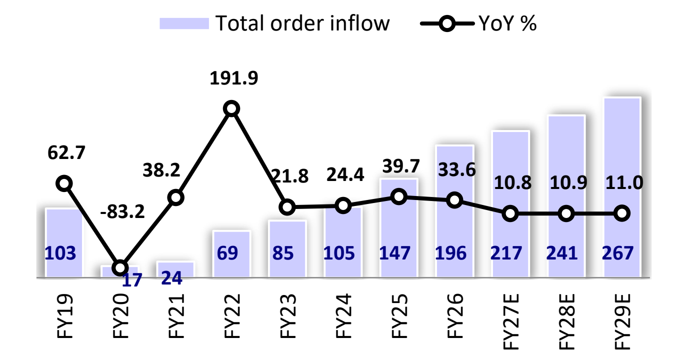
Exhibit 10: Motors - Key product offerings

Motors	Range	Industry application
Low Tension Motors and IE2, IE3, and IE4 efficiency motors	0.18kW to 710kW	❖ Cement, metal & mining, renewable power, nuclear power, water & wastewater, material handling, sugar, railway, pulp & paper infrastructure, and agriculture, etc.
Fractional Horse Power (FHP) Motors / Single Phase Motors	0.02kW to 5.5kW	❖ Used for all general-purpose applications in the Domestic, Commercial, Agricultural, Industrial, Healthcare, and Construction segments
Hazardous area application Motors (LV and HV)	0.37kW to 12000kW	❖ Designed to suit the ignitable atmospheres present in hazardous Locations such as Zone 1, Zone 2, or Class 1 Div 1 and 2
High Voltage Motors (Large Industrial Machines)	Up to 12000KW	❖ Energy-efficient and intelligent motors for various applications in IP23, IP55, IP56, and IP65 enclosures
Stamping and Laminations	Consumer products to HVDC Generator & Alternators	❖ For industrial motors, alternators, generators, ceiling fan etc., Railway motors, electric vehicle laminations.

Source: Company, MOFSL

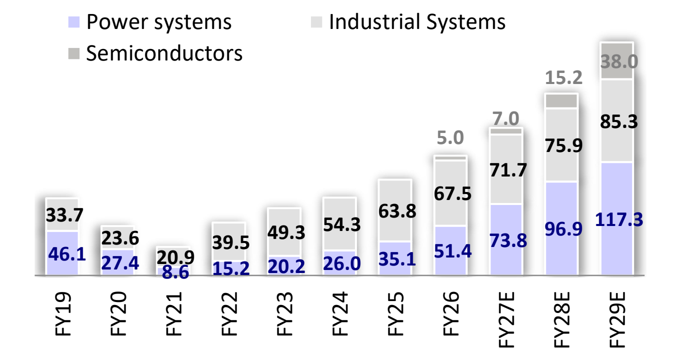
Financial outlook

Exhibit 11: We expect order inflow to clock a CAGR of 11% over FY26-29



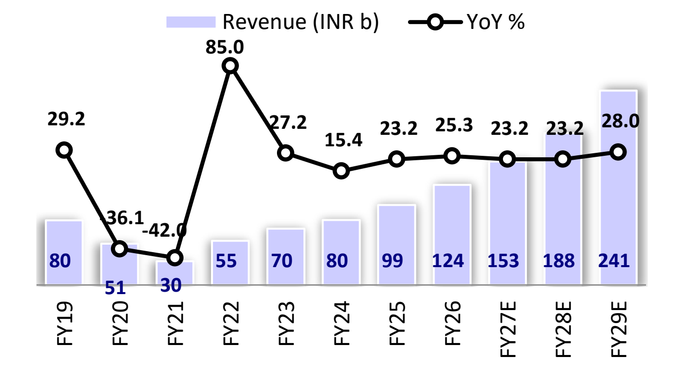
Source: Company, MOFSL

Exhibit 12: We expect revenue growth to be driven by power systems (INR b)



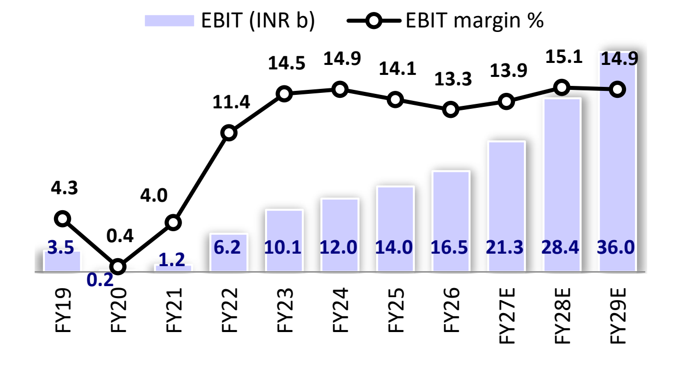
Source: Company, MOFSL

Exhibit 13: We expect revenue to clock a CAGR of 25% over FY26-29



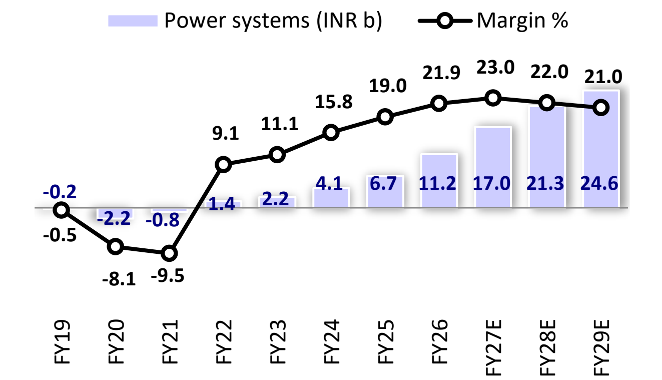
Source: Company, MOFSL

Exhibit 14: Gradual improvement in margin, led by better revenue mix and operating efficiencies



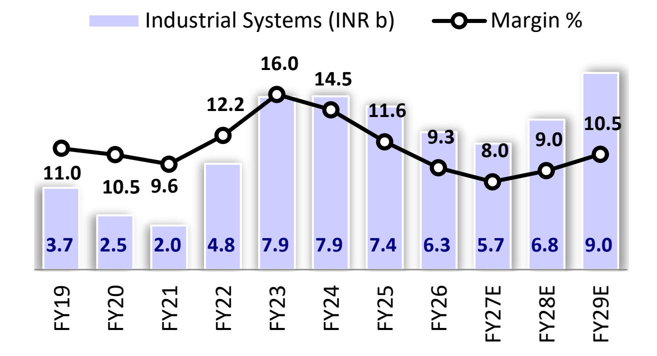
Source: Company, MOFSL

Exhibit 15: We expect a healthy margin in power systems, led by strong demand and improved product mix



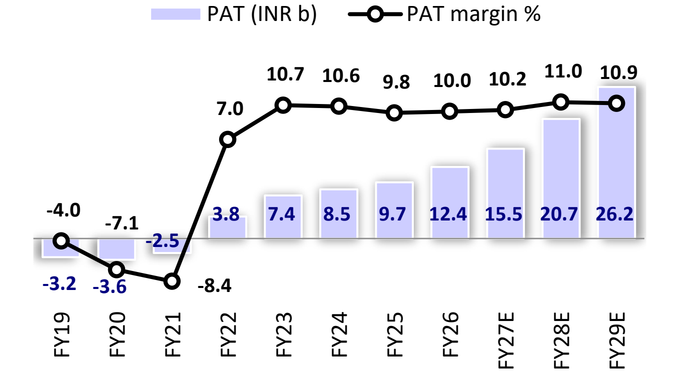
Source: Company, MOFSL

Exhibit 16: We expect the industrial systems' margins to stabilize around 8-11% over FY27-29



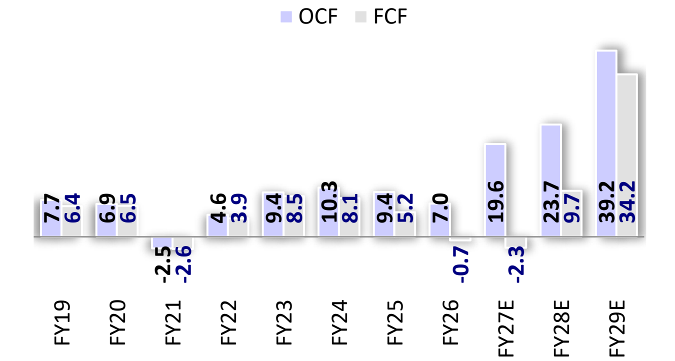
Source: Company, MOFSL

Exhibit 17: We expect PAT growth to be driven by higher revenue and margin improvement (INR b)



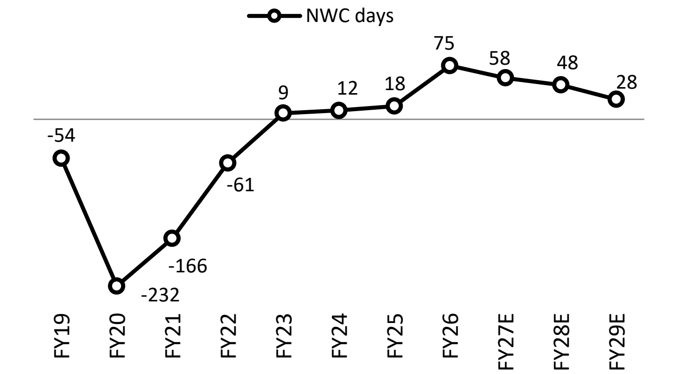
Source: Company, MOFSL

Exhibit 18: We expect OCF and FCF to start improving from FY28 (INR b)



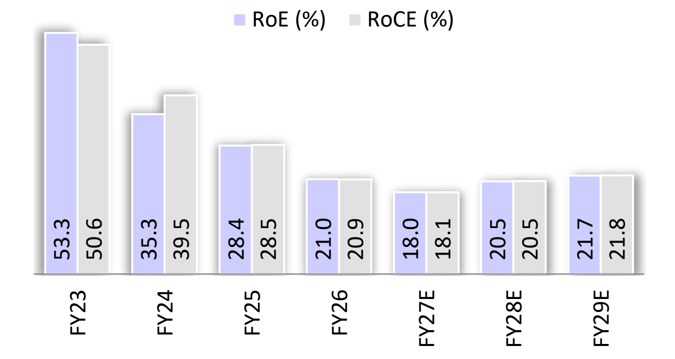
Source: Company, MOFSL

Exhibit 19: We expect NWC to be at comfortable levels



Source: Company, MOFSL

Exhibit 20: We expect RoE/RoCE to be around ~22% by FY29



Source: Company, MOFSL

Exhibit 21: We arrive at a TP of INR1,020 based on SoTP valuation

Segment	PAT (INR m)	Valuation multiple (x)	Valuation (INR m)	Per share (INR)	Rationale
Power systems	18,584	58	10,77,852	684	❖ At a slight discount to MNC players expanding transformer capacities
Industrial systems	7,654	55	4,20,980	267	❖ At a discount to other players
CG Semi - OSAT			1,05,965	67	❖ Based on DCF
Total			**16,04,798**	**1,019**	

Source: Company, MOFSL

Financials and Valuation

Consolidated - Income Statement									(INR m)
Y/E Mar	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27E**	**FY28E**	**FY29E**
Total Income from Operations	**29,640**	**54,835**	**69,725**	**80,460**	**99,087**	**1,24,180**	**1,52,949**	**1,88,485**	**2,41,177**
Change (%)	-42.0	85.0	27.2	15.4	23.2	25.3	23.2	23.2	28.0
Raw Materials	19,743	39,018	48,556	55,522	69,262	85,662	1,05,508	1,30,021	1,66,369
Gross Profit	**9,897**	**15,818**	**21,169**	**24,938**	**29,825**	**38,518**	**47,442**	**58,464**	**74,808**
Employee Cost	3,718	3,651	4,217	5,081	6,128	9,516	11,720	14,443	18,481
Other Expenses	5,104	5,834	7,019	8,576	10,650	12,749	14,739	15,480	17,924
Total Expenditure	**28,565**	**48,503**	**59,792**	**69,179**	**86,039**	**1,07,927**	**1,31,967**	**1,59,944**	**2,02,774**
% of Sales	96.4	88.5	85.8	86.0	86.8	86.9	86.3	84.9	84.1
EBITDA	**1,075**	**6,333**	**9,933**	**11,281**	**13,047**	**16,253**	**20,983**	**28,541**	**38,403**
Margin (%)	3.6	11.5	14.2	14.0	13.2	13.1	13.7	15.1	15.9
Depreciation	1,383	986	945	949	1,118	1,956	2,718	3,297	6,504
EBIT	**-308**	**5,347**	**8,988**	**10,332**	**11,929**	**14,297**	**18,264**	**25,244**	**31,900**
Int. and Finance Charges	1,971	682	162	25	71	122	152	190	238
Other Income	1,114	376	678	1,063	1,622	2,443	2,735	2,771	3,588
PBT bef. EO Exp.	**-1,165**	**5,041**	**9,504**	**11,369**	**13,480**	**16,618**	**20,847**	**27,825**	**35,250**
EO Items	-15,437	-5,312	-2,184	-5,780	0	336	0	0	0
PBT after EO Exp.	**14,272**	**10,353**	**11,688**	**17,149**	**13,480**	**16,282**	**20,847**	**27,825**	**35,250**
Total Tax	1,476	1,223	2,058	2,873	3,750	4,295	5,388	7,191	9,111
Tax Rate (%)	10.3	11.8	17.6	16.8	27.8	26.4	25.8	25.8	25.8
Profit share of associates/JV	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Minority Interest	-156	5	3	6	-16	-76	-83	-92	-101
Reported PAT	**12,952**	**9,125**	**9,627**	**14,270**	**9,746**	**12,063**	**15,543**	**20,725**	**26,240**
Adjusted PAT	**-2,485**	**3,813**	**7,443**	**8,490**	**9,746**	**12,399**	**15,543**	**20,725**	**26,240**
Change (%)	-31.8	-253.4	95.2	14.1	14.8	27.2	25.4	33.3	26.6
Margin (%)	-8.4	7.0	10.7	10.6	9.8	10.0	10.2	11.0	10.9

Consolidated - Balance Sheet									(INR m)
Y/E Mar	**FY21**	**FY22**	**FY23**	**FY24**	**FY25**	**FY26**	**FY27E**	**FY28E**	**FY29E**
Equity Share Capital	2,676	2,884	3,054	3,055	3,058	3,150	3,150	3,150	3,150
Total Reserves	-3,519	7,146	14,851	27,120	35,382	76,555	89,436	1,06,701	1,28,443
Net Worth	**-843**	**10,030**	**17,905**	**30,174**	**38,440**	**79,705**	**92,586**	**1,09,851**	**1,31,593**
Minority Interest	0	10	9	13	1,937	2,278	2,194	2,102	2,001
Total Loans	14,645	3,522	0	0	3	3	3	3	3
Deferred Tax Liabilities	-7,333	-6,219	-4,335	-1,557	838	367	367	367	367
Capital Employed	**6,469**	**7,342**	**13,579**	**28,630**	**41,217**	**82,352**	**95,149**	**1,12,322**	**1,33,964**
Gross Block	21,076	20,468	19,056	20,586	24,848	31,257	53,117	67,117	72,117
Less: Accum. Deprn.	11,176	11,178	10,973	11,635	12,869	14,825	17,543	20,840	27,343
Net Fixed Assets	**9,900**	**9,291**	**8,084**	**8,951**	**11,980**	**16,433**	**35,574**	**46,278**	**44,774**
Goodwill on Consolidation	1,557	1,524	1,621	1,638	2,811	3,649	3,649	3,649	3,649
Capital WIP	201	352	383	938	3,857	7,249	7,249	7,249	7,249
Total Investments	**19**	**413**	**10**	**5,885**	**4,375**	**4,533**	**4,533**	**4,533**	**4,533**
Curr. Assets, Loans&Adv.	**22,059**	**24,343**	**30,027**	**36,551**	**50,371**	**94,557**	**98,069**	**1,16,707**	**1,57,885**
Inventory	4,283	5,124	5,412	7,507	11,367	15,839	19,509	24,041	30,762
Account Receivables	5,870	9,437	12,971	15,342	20,092	29,240	36,014	44,382	56,789
Cash and Bank Balance	5,336	4,880	7,140	8,544	12,591	10,276	6,002	12,816	43,047
Loans and Advances	0	0	0	0	0	0	0	0	0
Other Current Asset	6,570	4,902	4,505	5,158	6,320	39,203	36,544	35,468	27,287
Curr. Liability & Prov.	**30,057**	**28,571**	**21,231**	**25,421**	**32,266**	**44,070**	**53,925**	**66,093**	**84,126**
Account Payables	10,345	11,486	12,727	14,843	18,700	24,684	30,403	37,467	47,941
Other Current Liabilities	17,255	15,064	6,506	8,256	10,928	16,176	19,568	23,754	29,951
Provisions	2,457	2,020	1,999	2,323	2,638	3,210	3,954	4,872	6,234
Net Current Assets	**-7,999**	**-4,229**	**8,796**	**11,130**	**18,105**	**50,487**	**44,144**	**50,614**	**73,759**
Discontinued operations	-2,791	8	5,315	-89	-90	-1	0	0	0
Appl. of Funds	**6,469**	**7,342**	**13,579**	**28,630**	**41,217**	**82,352**	**95,149**	**1,12,322**	**1,33,964**

Financials and Valuation

Ratios

Y/E Mar	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
Basic (INR)									
EPS	**-1.9**	**2.6**	**4.9**	**5.6**	**6.4**	**7.9**	**9.9**	**13.2**	**16.7**
Cash EPS	-0.8	3.3	5.5	6.2	7.1	9.1	11.6	15.3	20.8
BV/Share	-0.6	7.0	11.7	19.8	25.1	50.6	58.8	69.7	83.6
DPS	0.0	0.0	1.5	1.3	1.3	1.3	1.7	2.2	2.9
Payout (%)	0.0	0.0	25.1	14.1	20.4	16.5	17.1	16.7	17.1
Valuation (x)									
P/E	-479.7	336.9	182.8	160.3	139.8	113.2	90.3	67.7	53.5
Cash P/E	-1,081.6	267.7	162.2	144.2	125.4	97.8	76.8	58.4	42.9
P/BV	-1,414.4	128.1	76.0	45.1	35.4	17.6	15.2	12.8	10.7
EV/Sales	40.5	23.4	19.4	16.8	13.6	11.2	9.1	7.4	5.6
EV/EBITDA	1,117.9	202.7	136.3	119.9	103.4	85.7	66.6	48.7	35.4
Dividend Yield (%)	0.0	0.0	0.2	0.1	0.1	0.1	0.2	0.2	0.3
FCF per share	-1.9	2.7	5.6	5.3	3.4	-0.5	-1.5	6.1	21.7
Return Ratios (%)									
RoE	264.4	83.0	53.3	35.3	28.4	21.0	18.0	20.5	21.7
RoCE	4.9	36.9	50.6	39.5	28.5	20.9	18.1	20.5	21.8
RoIC	-3.9	361.1	191.2	89.1	51.2	26.1	19.7	22.7	28.4
Working Capital Ratios									
Fixed Asset Turnover (x)	1.4	2.7	3.7	3.9	4.0	4.0	2.9	2.8	3.3
Asset Turnover (x)	4.6	7.5	5.1	2.8	2.4	1.5	1.6	1.7	1.8
Inventory (Days)	53	34	28	34	42	47	47	47	47
Debtor (Days)	72	63	68	70	74	86	86	86	86
Creditor (Days)	127	76	67	67	69	73	73	73	73
Leverage Ratio (x)									
Current Ratio	0.7	0.9	1.4	1.4	1.6	2.1	1.8	1.8	1.9
Interest Cover Ratio	-0.2	7.8	55.5	406.8	168.2	117.5	120.1	132.8	134.2
Net Debt/Equity	-11.0	-0.2	-0.4	-0.5	-0.4	-0.2	-0.1	-0.2	-0.4

Consolidated - Cashflow Statement **(INR m)**

Y/E Mar	FY21	FY22	FY23	FY24	FY25	FY26	FY27E	FY28E	FY29E
OP/(Loss) before Tax	14,272	7,519	10,021	11,584	13,480	16,262	20,847	27,825	35,250
Depreciation	1,383	986	945	949	1,118	1,956	2,718	3,297	6,504
Interest & Finance Charges	1,971	682	162	25	71	122	152	190	238
Direct Taxes Paid	-35	397	-115	-32	-1,964	-5,119	-5,388	-7,191	-9,111
(Inc)/Dec in WC	-5,008	-2,365	-714	-1,171	-2,012	-4,975	1,227	-459	6,321
CF from Operations	**12,583**	**7,218**	**10,299**	**11,356**	**10,693**	**8,246**	**19,556**	**23,661**	**39,202**
Others	-15,033	-2,601	-935	-1,015	-1,249	-1,221	0	0	0
CF from Operating incl EO	**-2,450**	**4,617**	**9,364**	**10,341**	**9,444**	**7,025**	**19,556**	**23,661**	**39,202**
(Inc)/Dec in FA	-150	-696	-818	-2,228	-4,254	-7,748	-21,860	-14,000	-5,000
Free Cash Flow	**-2,601**	**3,920**	**8,546**	**8,113**	**5,190**	**-724**	**-2,304**	**9,661**	**34,202**
(Pur)/Sale of Investments	3	-967	422	-5,635	-93	1,263	0	0	0
Others	-335	266	197	-5,905	-1,333	-29,565	844	803	765
CF from Investments	**-483**	**-1,397**	**-199**	**-13,768**	**-5,681**	**-36,051**	**-21,016**	**-13,197**	**-4,235**
Issue of Shares	6,644	574	556	32	324	200	0	0	0
Inc/(Dec) in Debt	-534	-6,564	-3,157	0	-157	-1	0	0	0
Interest Paid	-354	-492	-95	-9	-32	-21	-152	-190	-238
Dividend Paid	0	0	-2,291	-1,986	-1,988	-2,047	-2,662	-3,460	-4,498
Others	143	-1,522	-1,104	-488	187	29,807	0	0	0
CF from Fin. Activity	**5,899**	**-8,004**	**-6,090**	**-2,451**	**-1,666**	**27,939**	**-2,814**	**-3,650**	**-4,736**
Inc/Dec of Cash	**2,966**	**-4,785**	**3,075**	**-5,878**	**2,097**	**-1,087**	**-4,274**	**6,814**	**30,231**
Opening Balance	1,920	4,880	3,973	7,119	2,004	4,101	10,276	6,002	12,816
Other Bank Balances	447	908	21	6,546	8,496	7,269	0	0	0
Other adjustments	2	3,878	72	758	-6	-7			
Closing Balance	**5,335**	**4,880**	**7,140**	**8,545**	**12,591**	**10,276**	**6,002**	**12,816**	**43,047**

N O T E S

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SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
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Registered Office Address: Motilal Oswal Tower, Rahimtullah Sayani Road, Opposite Parel ST Depot, Prabhadevi, Mumbai-400025; Tel No.: 022 - 71934200 / 71934263; www.motilaloswal.com. Correspondence Address: Palm Spring Centre, 2nd Floor, Palm Court Complex, New Link Road, Malad (West), Mumbai- 400 064. Tel No: 022 71881000. Details of Compliance Officer: Neeraj Agarwal, Email Id: na@motilaloswal.com, Contact No.:022-40548085.

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Customer having any query/feedback/ clarification may write to query@motilaloswal.com. In case of grievances for any of the services rendered by Motilal Oswal Financial Services Limited (MOFSL) write to grievances@motilaloswal.com, for DP to dpgrievances@motilaloswal.com.