

## **Vedant Fashions**

## CMP: INR646 TP: INR725 (+12%) Neutra Growth pangs continue; all hopes pinned on stronger 2H

- Vedant Fashion's (VFL) 2Q performance was impacted by GST-linked dispatch disruptions, creating a ~6% delta between primary and secondary sales. However, the company has been struggling to revive growth sustainably, with its 1HFY26 revenue tracking 5% below 1HFY23 levels.
- Margins contracted ~270bp/340bp YoY at the gross/EBITDA level,
   reflecting a lower wedding mix and continued operating deleverage.
- VFL continued to consolidate its retail footprint in order to improve overall quality. The company closed eight net domestic EBOs and seven SIS for a net closure of 13 stores during 2Q. Management indicated that further store consolidation is likely in 2HFY26.
- We cut our FY26-27E earnings estimates by 5-8% due to lower gross margins and operating deleverage. We build in 7%/6%/5% Revenue/EBITDA/PAT over FY25-28E.
- Following a sharp correction (VFL: -50% YTD), the stock now trades at ~38x FY27E EPS (~40% below its LT average). While valuations have moderated, we await evidence of sustainable growth rebounding for VFL before we turn constructive. Reiterate Neutral with a revised TP of INR725 (earlier INR785), premised on 40x Dec'27E P/E.

## Another weak quarter; revenue/EBITDA declines 2%/9% YoY

- Customer sales grew 4.6% YoY to INR3.5b, driven largely by ~5% YoY store additions as SSS declined 2% YoY.
- Consolidated 2Q revenue declined 2% YoY to INR2.6b (weaker vs. our estimate of +1% YoY) due to low wedding days and the transitory impact of the GST implementation.
- VFL closed net 13 stores (net closure of eight domestic EBOs and seven SIS offset by two EBO additions internationally). However, net area inched up 3.5k sqft QoQ to 1.79m sqft (up 5% YoY).
- Gross profit (GP) declined 7% YoY to INR1.9b, as gross margin contracted 375bp YoY to 71.6% (355bp miss). Including job work charges, GP declined ~6% YoY, with margins contracting ~270bp YoY.
- Employee cost increased 14% YoY (8% higher), while other expenses declined ~7% YoY (10% lower).
- EBITDA declined ~9% YoY to INR1.1b (8% miss), driven by weaker revenue growth and lower gross margin.
  - ➤ EBITDA margin contracted ~340bp YoY to 42.1% (~220bp miss).
  - Pre-IND AS EBITDA for 1HFY26 came in at INR1.39b (down 8% YoY), with margins at 25.5% (down 420bp YoY).
- Depreciation/finance cost rose 12%/9% YoY, while other income rose ~3% YoY.
- As a result, reported PAT declined ~16% YoY to INR0.56b (14% miss).
  - For 1HFY26, revenue grew at a modest 7% YoY (on a low base), but remained ~5% below 1HFY23 levels, while EBITDA/PAT declined 1%/2% YoY.

# Estimate change TP change Rating change

| Bloomberg             | MANYAVAR IN |
|-----------------------|-------------|
| Equity Shares (m)     | 243         |
| M.Cap.(INRb)/(USDb)   | 156.9 / 1.8 |
| 52-Week Range (INR)   | 1512 / 642  |
| 1, 6, 12 Rel. Per (%) | -11/-23/-60 |
| 12M Avg Val (INR M)   | 223         |

### Financials & Valuations Consol (INR b)

| Sales     14.8     15.7     17.0       EBITDA     6.6     7.0     7.6       Adj. PAT     3.9     4.2     4.5       EBITDA Margin (%)     44.7     44.7     45.1       Adj. EPS (INR)     16.3     17.2     18.6       EPS Gr. (%)     1.6     5.6     8.1       BV/Sh. (INR)     79.3     88.1     97.8       Ratios       Net D:E     (0.5)     (0.5)     (0.5)       RoE (%)     19.9     18.9     18.4 | Y/E March         | FY26E | FY27E | FY28E |
|---|-------------------|-------|-------|-------|
| Adj. PAT 3.9 4.2 4.5 EBITDA Margin (%) 44.7 44.7 45.1 Adj. EPS (INR) 16.3 17.2 18.6 EPS Gr. (%) 1.6 5.6 8.1 BV/Sh. (INR) 79.3 88.1 97.8  Ratios Net D:E (0.5) (0.5) (0.5)   | Sales             | 14.8  | 15.7  | 17.0  |
| EBITDA Margin (%) 44.7 44.7 45.1<br>Adj. EPS (INR) 16.3 17.2 18.6<br>EPS Gr. (%) 1.6 5.6 8.1<br>BV/Sh. (INR) 79.3 88.1 97.8<br>Ratios<br>Net D:E (0.5) (0.5) (0.5)  | EBITDA            | 6.6   | 7.0   | 7.6   |
| Adj. EPS (INR) 16.3 17.2 18.6<br>EPS Gr. (%) 1.6 5.6 8.1<br>BV/Sh. (INR) 79.3 88.1 97.8<br>Ratios<br>Net D:E (0.5) (0.5) (0.5)  | Adj. PAT          | 3.9   | 4.2   | 4.5   |
| EPS Gr. (%)       1.6       5.6       8.1         BV/Sh. (INR)       79.3       88.1       97.8         Ratios         Net D:E       (0.5)       (0.5)       (0.5)  | EBITDA Margin (%) | 44.7  | 44.7  | 45.1  |
| BV/Sh. (INR)     79.3     88.1     97.8       Ratios       Net D:E     (0.5)     (0.5)     (0.5)  | Adj. EPS (INR)    | 16.3  | 17.2  | 18.6  |
| Ratios<br>Net D:E (0.5) (0.5) (0.5)   | EPS Gr. (%)       | 1.6   | 5.6   | 8.1   |
| Net D:E (0.5) (0.5) (0.5)   | BV/Sh. (INR)      | 79.3  | 88.1  | 97.8  |
|   | Ratios            |       |       |       |
| RoE (%) 19.9 18.9 18.4  | Net D:E           | (0.5) | (0.5) | (0.5) |
|   | RoE (%)           | 19.9  | 18.9  | 18.4  |
| RoCE (%) 18.6 18.0 17.6   | RoCE (%)          | 18.6  | 18.0  | 17.6  |
| Payout (%) 50.0 50.0 50.0   | Payout (%)        | 50.0  | 50.0  | 50.0  |
| Valuations  | Valuations        |       |       |       |
| P/E (x) 39.7 37.6 34.7  | P/E (x)           | 39.7  | 37.6  | 34.7  |
| EV/EBITDA (x) 23.8 22.2 20.1  | EV/EBITDA (x)     | 23.8  | 22.2  | 20.1  |
| EV/Sales (X) 10.6 9.9 9.1   | EV/Sales (X)      | 10.6  | 9.9   | 9.1   |
| Div. Yield (%) 1.3 1.4  | Div. Yield (%)    | 1.3   | 1.3   | 1.4   |

## Shareholding pattern (%)

|          | 01     | ,      |        |
|----------|--------|--------|--------|
| As On    | Sep-25 | Jun-25 | Sep-24 |
| Promoter | 75.0   | 75.0   | 75.0   |
| DII      | 11.0   | 11.1   | 11.6   |
| FII      | 9.8    | 9.9    | 9.5    |
| Others   | 4.4    | 4.1    | 3.9    |

FII Includes depository receipts

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- Based on our estimates, the implied growth rate for revenue/EBITDA/PAT in 2HFY26 stands at 6%/5%/4%.
- OCF (post interest and leases) stood at INR186m (vs. INR55m outflow YoY), driven by favorable WC movement. FCF (post interest and leases) came in at INR74m (vs. INR77m outflow YoY).
- Overall WC capital days declined to 201 (vs. 247 YoY), led by a sharp decline in receivable days to 158 (vs. 220 YoY), partly offset by lower payable days at 20 (vs. 35 YoY). Inventory days were broadly steady YoY at ~63.

## Highlights from the management commentary

- **Demand:** VFL's primary sales were adversely impacted by the GST transition during 2Q, due to disruptions in dispatches for 15-20 days. This led to ~6pp delta between reported and customer sales.
- Pricing post GST 2.0: For VFL, most of its products are priced upwards of INR2,500, where GST rates have increased from 12% to 18%. The company took calibrated pricing actions with selective pass-throughs, partial price absorption, and tactical markdowns. Management expects improvement in broader consumer sentiment, with GST rationalization at the lower end to aid demand.
- **Regional trends:** After a slump in FY25, AP and Telangana markets have rebounded sharply in 1HFY26, with 20%+ growth.
- **SSSG:** Management targets for ~8-9% SSSG in the medium to long term, driven by an ASP increase (~2.5–3%), a change in the brand mix (~0.5–0.6%), and a focus on footfall recovery and repeat behavior to unlock volume leverage.
- **Store additions:** Management continues to focus on improving the quality of retail footprint, which is likely to result in the continuation of store consolidation in the near term.

## Valuation and view

- Over the past few years, VFL has experienced sales stagnation, driven by a high base (COVID bump in FY23), weaker wedding calendar, and subdued overall consumer sentiment. However, we believe that rising competition and slowerthan-expected shift from unorganized to organized in the ethnic wear category have also been the key headwinds for VFL.
- Growth recovery in Manyavar (on a low base over the past few years), the scaleup of Mohey (women's celebration wear), and Twamev (premium offering in celebration wear), along with improved traction from recent forays into newer categories (Diwas, value brand catering to festive wear) remain the key growth drivers.
- VFL's focus on boosting SSSG and improving the retail area quality is a positive development and remains key for the re-rating of the stock.
- We cut our FY26-27E earnings estimates by 5-8% due to lower gross margins and operating deleverage. We build in 7%/6%/5% Revenue/EBITDA/PAT over FY25-28E.
- Following a sharp correction (VFL: -50% YTD), the stock now trades at ~38x FY27E EPS (~40% below its LT average). While valuations have moderated, we await evidence of sustainable growth rebounding for VFL before we turn constructive. Reiterate Neutral with a revised TP of INR725 (earlier INR785), premised on 40x Dec'27E P/E.



## **Quarterly Earnings Snapshot**

(INR m)

| Y/E March             |       | FY    | 25    |       |       | FY2   | 6E    |       | FY25   | FY26E  | FY26  | Est     |
|-----------------------|-------|-------|-------|-------|-------|-------|-------|-------|--------|--------|-------|---------|
| T/E WIGICII           | 1Q    | 2Q    | 3Q    | 4Q    | 1Q    | 2Q    | 3Q    | 4Q    |        |        | 2QE   | Var (%) |
| Revenue               | 2,398 | 2,679 | 5,113 | 3,674 | 2,812 | 2,632 | 5,534 | 3,824 | 13,865 | 14,801 | 2,709 | -2.9    |
| YoY Change (%)        | -23.0 | 22.7  | 7.8   | 1.2   | 17.2  | -1.8  | 8.2   | 4.1   | 1.4    | 6.7    | 1.1   |         |
| Total Expenditure     | 1,271 | 1,460 | 2,691 | 2,017 | 1,606 | 1,524 | 2,918 | 2,138 | 7,439  | 8,186  | 1,508 | 1.0     |
| EBITDA                | 1,127 | 1,220 | 2,422 | 1,657 | 1,206 | 1,108 | 2,615 | 1,686 | 6,426  | 6,614  | 1,201 | -7.7    |
| EBITDA margins (%)    | 47.0  | 45.5  | 47.4  | 45.1  | 42.9  | 42.1  | 47.3  | 44.1  | 46.3   | 44.7   | 44.3  |         |
| Change YoY (%)        | -23.9 | 31.4  | 0.1   | -5.3  | 7.0   | -9.2  | 8.0   | 1.7   | 63.2   | 172.1  | -1.6  |         |
| Depreciation          | 372   | 373   | 391   | 395   | 398   | 417   | 425   | 438   | 1,531  | 1,678  | 410   | 1.8     |
| Interest              | 139   | 137   | 139   | 136   | 141   | 150   | 146   | 173   | 552    | 610    | 141   | 5.9     |
| Other Income          | 215   | 192   | 224   | 221   | 258   | 199   | 242   | 237   | 852    | 937    | 221   | -10.0   |
| PBT before EO expense | 831   | 902   | 2,115 | 1,347 | 925   | 740   | 2,285 | 1,312 | 5,195  | 5,263  | 871   | -15.0   |
| Tax                   | 206   | 233   | 535   | 336   | 222   | 180   | 575   | 338   | 1,310  | 1,316  | 219   | -18.1   |
| Rate (%)              | 24.8  | 25.8  | 25.3  | 24.9  | 24.1  | 24.3  | 25.2  | 25.8  | 25.2   | 25.0   | 25.2  | -3.6    |
| Reported PAT          | 625   | 669   | 1,580 | 1,011 | 703   | 561   | 1,710 | 974   | 3,885  | 3,947  | 652   | -14.0   |
| YoY Change (%)        | -32   | 37    | 0     | -13   | 12    | -16   | 8     | -4    | -6     | 2      | _     |         |

E: MOFSL Estimates

Exhibit 1: Valuation based on Dec'27E P/E

| Valuation          | Dec'27E |
|--------------------|---------|
| EPS                | 18      |
| PE multiple (x)    | 40      |
| Target Price (INR) | 725     |
| CMP (INR)          | 646     |
| Upside (%)         | 12%     |

Source: MOFSL, Company



**Exhibit 2: Quarterly performance (INR m)** 

|                               | 2QFY25 | 1QFY26 | 2QFY26 | YoY%   | QoQ%  | 2QFY26E | v/s Est (%) |
|-------------------------------|--------|--------|--------|--------|-------|---------|-------------|
| Total Revenue                 | 2,679  | 2,812  | 2,632  | -2     | -6    | 2,709   | -3          |
| Raw Material cost             | 659    | 777    | 746    | 13     | -4    | 672     | 11          |
| Gross Profit                  | 2,021  | 2,035  | 1,885  | -7     | -7    | 2,037   | -7          |
| Gross margin (%)              | 75.4   | 72.4   | 71.6   | -377.4 | -72.9 | 75.2    | -355.7      |
| Employee Costs                | 145    | 156    | 165    | 14     | 6     | 152     | 8           |
| Other expenses                | 656    | 673    | 613    | -7     | -9    | 684     | -10         |
| EBITDA                        | 1,220  | 1,206  | 1,108  | -9     | -8    | 1,201   | -8          |
| EBITDA margin (%)             | 45.5   | 42.9   | 42.1   | -342.7 | -78.5 | 44.3    | -223.0      |
| Depreciation and amortization | 373    | 398    | 417    | 12     | 5     | 410     | 2           |
| EBIT                          | 847    | 808    | 691    | -18    | -14   | 791     | -13         |
| EBIT margin (%)               | 31.6   | 28.7   | 26.3   | NM     | NM    | 29.2    | -294.8      |
| Finance Costs                 | 137    | 141    | 150    | 9      | 6     | 141     | 6           |
| Other income                  | 192    | 258    | 199    | 3      | -23   | 221     | -10         |
| Profit before Tax             | 902    | 925    | 740    | -18    | -20   | 871     | -15         |
| Tax                           | 233    | 222    | 180    | -23    | -19   | 219     | -18         |
| Tax rate (%)                  | 25.8   | 24.1   | 24.3   | -6.1   | 0.9   | 25.2    | -3.6        |
| Profit after Tax              | 669    | 703    | 561    | -16    | -20   | 652     | -14         |
| Operating metrics             | 2QFY25 | 1QFY26 | 2QFY26 | YoY%   | QoQ%  | 2QFY26E | v/s Est (%) |
| SSSG (%)                      | 17.3%  | 17.6%  | -2.0%  |        |       |         |             |
| Retail area (m sqft)          | 1.70   | 1.78   | 1.79   | 5      | 1     |         |             |
| Total stores                  | 650    | 684    | 671    | 3      | -2    | 689     | -3          |
| Net store adds                | -12    | 6      | -13    | NM     | NM    | 5       | NM          |
| EBOs                          | 528    | 530    | 524    | -1     | -1    |         |             |
| Domestic                      | 512    | 516    | 508    | -1     | -2    |         |             |
| International                 | 16     | 14     | 16     | 0      | 14    |         |             |
| SIS                           | 122    | 154    | 147    | 20     | -5    |         |             |

Source: MOFSL, Company



**Exhibit 3: Summary of key estimates for VFL** 

| (INR m)                      | FY21  | FY22   | FY23   | FY24   | FY25   | FY26E  | FY27E  | FY28E  |
|------------------------------|-------|--------|--------|--------|--------|--------|--------|--------|
| Stores                       | 530   | 583    | 649    | 676    | 678    | 670    | 690    | 715    |
| Net Adds                     |       | 53     | 66     | 27     | 2      | -8     | 20     | 25     |
| Area                         | 1.10  | 1.30   | 1.47   | 1.70   | 1.79   | 1.79   | 1.86   | 1.93   |
| % YoY                        | -8%   | 18%    | 13%    | 16%    | 5%     | 0%     | 4%     | 4%     |
| Revenue per sq ft            | 4,923 | 8,674  | 9,783  | 8,628  | 7,945  | 8,263  | 8,594  | 8,938  |
| YoY Growth %                 | -43%  | 1%     | 13%    | -12%   | -8%    | 4%     | 4%     | 4%     |
| Sales of Customers           | 8,362 | 14,736 | 18,614 | 18,527 | 18,929 | 20,207 | 21,443 | 23,144 |
| % YoY                        |       | 76%    | 26%    | 0%     | 2%     | 7%     | 6%     | 8%     |
| Revenues                     | 5,648 | 10,408 | 13,549 | 13,675 | 13,865 | 14,801 | 15,706 | 16,952 |
| % YoY                        |       | 84%    | 30%    | 1%     | 1%     | 7%     | 6%     | 8%     |
| Gross Profit (incl job work) | 3,770 | 6,958  | 9,127  | 9,186  | 9,315  | 9,747  | 10,320 | 11,113 |
| % Margin                     | 66.8% | 66.9%  | 67.4%  | 67.2%  | 67.2%  | 65.9%  | 65.7%  | 65.6%  |
| EBITDA                       | 2,431 | 4,959  | 6,708  | 6,581  | 6,426  | 6,614  | 7,013  | 7,645  |
| % YoY                        |       | 104%   | 35%    | -2%    | -2%    | 3%     | 6%     | 9%     |
| % Margin                     | 43.0% | 47.6%  | 49.5%  | 48.1%  | 46.3%  | 44.7%  | 44.7%  | 45.1%  |
| PAT                          | 1,329 | 3,149  | 4,291  | 4,142  | 3,885  | 3,947  | 4,169  | 4,507  |
| % YoY                        |       | 137%   | 36%    | -3%    | -6%    | 2%     | 6%     | 8%     |
| % Margin                     | 23.5% | 30.3%  | 31.7%  | 30.3%  | 28.0%  | 26.7%  | 26.5%  | 26.6%  |

Source: MOFSL, Company

**Exhibit 4: Summary of our estimate changes** 

| FY26E  | FY27E   | FY28E   |
|--------|---|---|
|        |   |   |
| 14,787 | 15,807  | 17,078  |
| 14,801 | 15,706  | 16,952  |
| 0.1    | -0.6  | -0.7  |
|        |   |   |
| 6,721  | 7,239   | 8,001   |
| 6,614  | 7,013   | 7,645   |
| -1.6   | -3.1  | -4.4  |
|        |   |   |
| 45.5   | 45.8  | 46.9  |
| 44.7   | 44.7  | 45.1  |
| -76    | -115  | -175  |
|        |   |   |
| 4,151  | 4,533   | 5,046   |
| 3,947  | 4,169   | 4,507   |
| -4.9   | -8.0  | -10.7   |
|        |   |   |
| 17.1   | 18.7  | 20.8  |
| 16.3   | 17.2  | 18.6  |
| -4.9   | -8.0  | -10.7   |
|        | 14,787 14,801 0.1 6,721 6,614 -1.6 45.5 44.7 -76 4,151 3,947 -4.9 17.1 16.3 | 14,787 15,807 14,801 15,706 0.1 -0.6  6,721 7,239 6,614 7,013 -1.6 -3.1  45.5 45.8 44.7 44.7 -76 -115  4,151 4,533 3,947 4,169 -4.9 -8.0  17.1 18.7 16.3 17.2 |

Source: MOFSL, Company





## Detailed takeaways from the management interaction

- **Demand:** VFL's primary sales were adversely impacted by the GST transition during 2Q, due to disruptions in dispatches for 15-20 days. This led to ~6pp delta between reported and customer sales.
- Pricing post GST 2.0: For VFL, most of its products are priced upwards of INR2,500, where GST rates have increased from 12% to 18%. The company took calibrated pricing actions with selective pass-throughs, partial price absorption, and tactical markdowns (kurtas priced at INR3k earlier saw a price reduction to INR2,624, moving to the 5% GST slab). Management expects an improvement in broader consumer sentiment, with GST rationalization at the lower end to aid demand.
- Regional trends: After a slump in FY25, AP and Telangana markets have rebounded sharply in 1HFY26, with 20%+ growth, supported by improving footfalls and stronger conversions. The recovery underscores improving consumer sentiment and effective brand execution in key consumption markets.
- **SSSG:** Management targets for ~8-9% SSSG in the medium to long term, anchored by an ASP increase (~2.5–3%), a change in the brand mix (~0.5-0.6%), and a focus on footfall recovery and repeat behavior to unlock volume leverage.
- **Store additions:** Management continues to focus on improving the quality of retail footprint, which is likely result in the continuation of store consolidation in the near term. The company experimented with flagship COCO format in Bengaluru during 1H and will look to expand the concept through franchises at a later stage.
- Gross margin contraction (~270bp) was largely driven by the lack of wedding days in 2QFY26 (vs. wedding days in early July last year). Underlying unit economics was broadly intact.
- Design and merchandising are increasingly data-led, with 2.5x more design testing, sharper curation, and tighter inventory turns driving conversion gains.
- Manyavar continues to perform as the flagship brand with intensified marketing to drive footfalls.
- **Mohey** evolved from focusing solely on lehengas to gradually scaling to occasion wear. Designs have ramped meaningfully over the last few years, with the bridal mix reducing from ~50%+ earlier to ~30%, supporting a broader positioning and accelerating growth.
- **Twamev** is gaining traction in the bridge-to-luxury ethnic wear, targeting top 30-40m affluent consumers in India.
- Divas by Manyavar was introduced to cater to the festive wear needs at relatively lower price points (vs. Manyavar). The brand has seen good traction, especially online and in MBO channels.



## **Story in charts**

**Exhibit 5: Customer sales grew 5% YoY** 

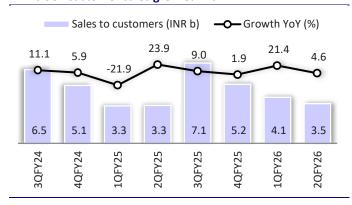


Exhibit 6: Net revenue declined 2% YoY

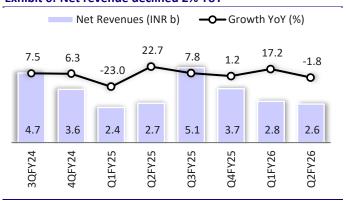


Exhibit 7: Numbers are quoting much below FY23 levels

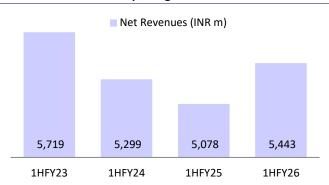


Exhibit 8: Thus, operating deleverage has hurt margins

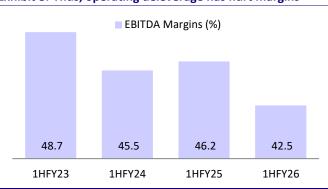


Exhibit 9: Same store sales declined 2% YoY in 2QFY26

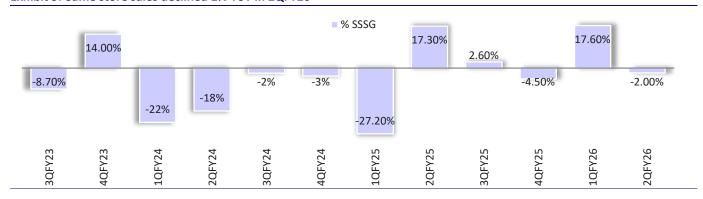
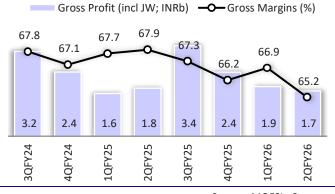
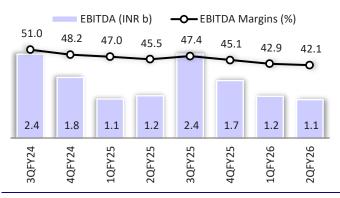


Exhibit 10: Gross margin (incl. job work) contracted ~270bp YoY



Source: MOFSL, Company

Exhibit 11: EBITDA margin contracted 340bp YoY to 42.1%

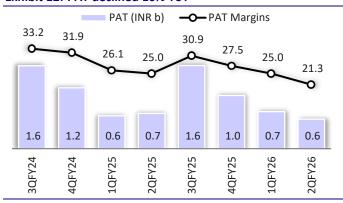


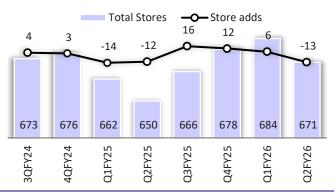
Source: MOFSL, Company



## Exhibit 12: PAT declined 16% YoY

## Exhibit 13: 13 net stores closure in 2QFY26





Source: MOFSL, Company Source: MOFSL, Company

Exhibit 14: Expect revenue CAGR of ~7% over FY25-28

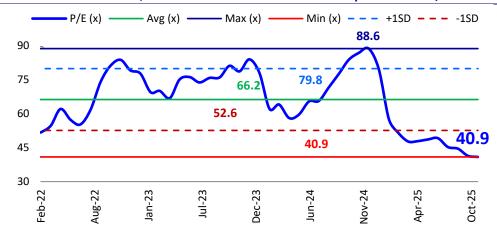
Exhibit 15: Expect ~6% EBITDA CAGR over FY25-28





Source: Morse, company

Exhibit 16: Post correction, VFL trades ~40% below its mean one-year forward P/E



Source: Bloomberg, Company, MOFSL



## **Financials and valuations**

| Y/E March   | FY21  | FY22  | FY23  | FY24   | FY25  | FY26E   | FY27E   | (INR m)<br>FY28E   |
|---|---|---|---|--|---|---|---|--|
| Total Income from Operations  | 5,648   | 10,408  | 13,549  | 13,675   | 13,865  | 14,801  | 15,706  | 16,952   |
| Change (%)  | -38.3   | 84.3  | 30.2  | 0.9  | 1.4   | 6.7   | 6.1   | 7.9  |
| Raw Materials   | 1,463   | 2,668   | 3,519   | 3,792  | 3,691   | 4,100   | 4,335   | 4,662  |
| Gross Profit  | 4,185   | 7,740   | 10,030  | 9,883  | 10,174  | 10,701  | 11,371  | 12,290   |
| Margin (%)  | 74.1  | 74.4  | 74.0  | 72.3   | 73.4  | 72.3  | 72.4  | 72.5   |
| Gross Profit (Incl Job Work)  | 3,770   | 6,958   | 9,127   | 9,186  | 9,315   | 9,747   | 10,320  | 11,113   |
| Margin (%)  | 66.8  | 66.9  | 67.4  | 67.2   | 67.2  | 65.9  | 65.7  | 65.6   |
| Employees Cost  | 381   | 575   | 566   | 568  | 598   | 653   | 699   | 746  |
| Other Expenses  | 1,373   | 2,206   | 2,755   | 2,735  | 3,150   | 3,434   | 3,660   | 3,899  |
| Total Expenditure   | 3,218   | 5,450   | 6,841   | 7,094  | 7,439   | 8,186   | 8,693   | 9,307  |
| % of Sales  | 57.0  | 52.4  | 50.5  | 51.9   | 53.7  | 55.3  | 55.4  | 54.9   |
| EBITDA  | 2,431   | 4,959   | 6,708   | 6,581  | 6,426   | 6,614   | 7,013   | 7,645  |
| Margin (%)  | 43.0  | 47.6  | 49.5  | 48.1   | 46.3  | 44.7  | 44.7  | 45.1   |
| Depreciation  | 955   | 944   | 1,038   | 1,349  | 1,531   | 1,678   | 1,823   | 2,064  |
| EBIT  | 1,475   | 4,015   | 5,671   | 5,232  | 4,895   | 4,937   | 5,190   | 5,581  |
| Int. and Finance Charges  | 258   | 284   | 315   | 445  | 552   | 610   | 672   | 744  |
| Other Income  | 602   | 499   | 402   | 697  | 852   | 937   | 1,054   | 1,186  |
| PBT bef. EO Exp.  | 1,819   | 4,230   | 5,758   | 5,484  | 5,195   | 5,263   | 5,572   | 6,023  |
| EO Items  | 0   | 0   | 0   | 0  | 0   | 0   | 0   | 0  |
| PBT after EO Exp.   | 1,819   | 4,230   | 5,758   | 5,484  | 5,195   | 5,263   | 5,572   | 6,023  |
| Total Tax   | 490   | 1,081   | 1,467   | 1,342  | 1,310   | 1,316   | 1,402   | 1,516  |
| Tax Rate (%)  | 26.9  | 25.6  | 25.5  | 24.5   | 25.2  | 25.0  | 25.2  | 25.2   |
| Reported PAT  | 1,329   | 3,149   | 4,291   | 4,142  | 3,885   | 3,947   | 4,169   | 4,507  |
| Adjusted PAT  | 1,329   | 3,149   | 4,291   | 4,142  | 3,885   | 3,947   | 4,169   | 4,507  |
| Change (%)  | -43.8   | 136.9   | 36.3  | -3.5   | -6.2  | 1.6   | 5.6   | 8.1  |
| Margin (%)  | 23.5  | 30.3  | 31.7  | 30.3   | 28.0  | 26.7  | 26.5  | 26.6   |
|   |   |   |   |  |   |   |   |  |
|   |   |   |   |  |   |   |   | (1010 )  |
| Consolidated - Balance Sheet  | EV21  | EV22  | EV22  | EV24   | EV2E  | EV26E   | EV27E   | (INR m)  |
| Y/E March   | FY21  | FY22  | FY23  | FY24   | FY25  | FY26E   | FY27E   | FY28E  |
| Y/E March<br>Equity Share Capital   | 248   | 243   | 243   | 243  | 243   | 243   | 243   | <b>FY28E</b> 243   |
| Y/E March Equity Share Capital Total Reserves   | 248<br>10,666   | 243<br>10,585   | 243<br>13,756   | 243<br>15,776  | 243<br>17,620   | 243<br>19,626   | 243<br>21,822   | FY28E<br>243<br>24,244   |
| Y/E March Equity Share Capital Total Reserves Net Worth   | 248<br>10,666<br><b>10,914</b>  | 243<br>10,585<br><b>10,827</b>  | 243<br>13,756<br><b>13,999</b>  | 243<br>15,776<br><b>16,019</b>   | 243<br>17,620<br><b>17,863</b>  | 243<br>19,626<br><b>19,869</b>  | 243<br>21,822<br><b>22,064</b>  | FY28E<br>243<br>24,244<br>24,487   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans   | 248<br>10,666<br><b>10,914</b><br>2,104   | 243<br>10,585<br><b>10,827</b><br>2,787   | 243<br>13,756<br><b>13,999</b><br>2,934   | 243<br>15,776<br><b>16,019</b><br>4,444  | 243<br>17,620<br><b>17,863</b><br>4,829   | 243<br>19,626<br><b>19,869</b><br>4,731   | 243<br>21,822<br><b>22,064</b><br>5,343   | FY28E 243 24,244 24,487 5,602  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities   | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104  | 243<br>10,585<br><b>10,827</b><br>2,787<br>2,787  | 243<br>13,756<br><b>13,999</b><br>2,934<br>2,934  | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444   | 243<br>17,620<br><b>17,863</b><br>4,829<br>4,829  | 243<br>19,626<br><b>19,869</b><br>4,731<br>4,731  | 243<br>21,822<br><b>22,064</b><br>5,343<br>5,343  | FY28E 243 24,244 24,487 5,602 5,602  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities  | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147   | 243<br>10,585<br><b>10,827</b><br>2,787<br>2,787<br>168   | 243<br>13,756<br><b>13,999</b><br>2,934<br>2,934<br>197   | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444<br>219  | 243<br>17,620<br><b>17,863</b><br>4,829<br>4,829<br>262   | 243<br>19,626<br><b>19,869</b><br>4,731<br>4,731<br>262   | 243<br>21,822<br><b>22,064</b><br>5,343<br>5,343<br>262   | FY28E 243 24,244 24,487 5,602 5,602 262  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities  | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147<br>1,201  | 243<br>10,585<br><b>10,827</b><br>2,787<br>2,787<br>168<br>1,335  | 243<br>13,756<br><b>13,999</b><br>2,934<br>2,934<br>197<br>1,539  | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444<br>219<br>1,855   | 243<br>17,620<br><b>17,863</b><br>4,829<br>4,829<br>262<br>1,925  | 243<br>19,626<br><b>19,869</b><br>4,731<br>4,731<br>262<br>1,925  | 243<br>21,822<br><b>22,064</b><br>5,343<br>5,343<br>262<br>1,925  | FY28E 243 24,244 24,487 5,602 5,602 262 1,925  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed   | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147<br>1,201<br><b>14,367</b>   | 243<br>10,585<br>10,827<br>2,787<br>2,787<br>168<br>1,335<br>15,118   | 243<br>13,756<br>13,999<br>2,934<br>2,934<br>197<br>1,539<br>18,669   | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444<br>219<br>1,855<br><b>22,537</b>  | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879   | 243<br>19,626<br>19,869<br>4,731<br>4,731<br>262<br>1,925<br>26,787   | 243<br>21,822<br><b>22,064</b><br>5,343<br>5,343<br>262<br>1,925<br><b>29,594</b>   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block   | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147<br>1,201<br><b>14,367</b><br>6,345                                  | 243<br>10,585<br>10,827<br>2,787<br>2,787<br>168<br>1,335<br>15,118<br>7,845  | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620  | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444<br>219<br>1,855<br><b>22,537</b><br>11,089                                | 243<br>17,620<br><b>17,863</b><br>4,829<br>4,829<br>262<br>1,925<br><b>24,879</b><br>11,334   | 243<br>19,626<br>19,869<br>4,731<br>4,731<br>262<br>1,925<br>26,787<br>13,557   | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn.   | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147<br>1,201<br><b>14,367</b><br>6,345<br>1,912                         | 243<br>10,585<br>10,827<br>2,787<br>2,787<br>168<br>1,335<br>15,118<br>7,845<br>2,856                                   | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573  | 243<br>15,776<br><b>16,019</b><br>4,444<br>4,444<br>219<br>1,855<br><b>22,537</b><br>11,089<br>4,612                       | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612  | 243<br>19,626<br>19,869<br>4,731<br>4,731<br>262<br>1,925<br>26,787<br>13,557<br>7,208  | 243<br>21,822<br><b>22,064</b><br>5,343<br>5,343<br>262<br>1,925<br><b>29,594</b><br>15,612<br>9,031                            | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets  | 248<br>10,666<br><b>10,914</b><br>2,104<br>2,104<br>147<br>1,201<br><b>14,367</b><br>6,345<br>1,912<br><b>4,432</b>         | 243<br>10,585<br>10,827<br>2,787<br>2,787<br>168<br>1,335<br>15,118<br>7,845<br>2,856<br>4,989                          | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047  | 243<br>15,776<br>16,019<br>4,444<br>4,444<br>219<br>1,855<br>22,537<br>11,089<br>4,612<br>6,477                            | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722   | 243<br>19,626<br>19,869<br>4,731<br>4,731<br>262<br>1,925<br>26,787<br>13,557<br>7,208<br>6,349                                 | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current  | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820  | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867  | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882  | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320  | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722<br>318                                  | 243<br>19,626<br>19,869<br>4,731<br>4,731<br>262<br>1,925<br>26,787<br>13,557<br>7,208<br>6,349<br>318                          | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP  | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4  | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867  | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22   | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1  | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722<br>318                                  | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318   | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP Total Investments  | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790  | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608  | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501   | 243<br>15,776<br>16,019<br>4,444<br>4,444<br>219<br>1,855<br>22,537<br>11,089<br>4,612<br>6,477<br>320<br>1                | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722<br>318<br>1                             | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548  | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548  | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548  |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP Total Investments Curr. Assets, Loans&Adv.   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195  | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219                                      | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201                                       | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875                                       | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722<br>318<br>1<br>10,548<br>9,877          | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474   | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012                                    | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430                                | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736                                 | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386                                 | 243<br>17,620<br>17,863<br>4,829<br>4,829<br>262<br>1,925<br>24,879<br>11,334<br>4,612<br>6,722<br>318<br>1<br>10,548<br>9,877<br>2,020 | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027                                     | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152                                     | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322                                   |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612                              | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967                          | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734                           | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645                           | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088  | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082                               | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455                               | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967                             |
| Y/E March Equity Share Capital Total Reserves Net Worth Total Loans Lease Liabilities Deferred Tax Liabilities Other Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Other Non-Current Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71                           | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39                       | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100                       | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217                       | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172                                    | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772                         | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989                         | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437                       |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block  Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500                       | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783                   | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630                   | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627                   | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597                                | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592                     | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628                     | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437 678                   |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances  Curr. Liability & Prov.   | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500 1,890                 | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783 2,580             | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630 2,991             | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627 2,550             | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597 2,586                          | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592 2,903               | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628 3,076               | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437 678 3,315             |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block  Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances  Curr. Liability & Prov.  Account Payables  | 248 10,666 10,914 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500 1,890 499             | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783 2,580 730         | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630 2,991 859         | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627 2,550 891         | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597 2,586 1,023                    | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592 2,903 1,123         | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628 3,076 1,188         | FY28E 243 24,244 24,487 5,602 5,602 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437 678 3,315 1,277           |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block  Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances  Curr. Liability & Prov.  Account Payables  Other Current Liabilities             | 248 10,666 10,914 2,104 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500 1,890 499 1,387 | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783 2,580 730 1,845   | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630 2,991 859 2,130   | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627 2,550 891 1,656   | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597 2,586 1,023 1,560              | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592 2,903 1,123 1,776   | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628 3,076 1,188 1,885   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437 678 3,315 1,277 2,034 |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block  Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances  Curr. Liability & Prov.  Account Payables  Other Current Liabilities  Provisions | 248 10,666 10,914 2,104 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500 1,890 499 1,387 | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783 2,580 730 1,845 4 | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630 2,991 859 2,130 2 | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627 2,550 891 1,656 3 | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597 2,586 1,023 1,560 3            | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592 2,903 1,123 1,776 3 | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628 3,076 1,188 1,885 4 | FY28E  |
| Y/E March  Equity Share Capital  Total Reserves  Net Worth  Total Loans  Lease Liabilities  Deferred Tax Liabilities  Other Liabilities  Capital Employed  Gross Block  Less: Accum. Deprn.  Net Fixed Assets  Other Non-Current  Capital WIP  Total Investments  Curr. Assets, Loans&Adv.  Inventory  Account Receivables  Cash and Bank Balance  Loans and Advances  Curr. Liability & Prov.  Account Payables  Other Current Liabilities             | 248 10,666 10,914 2,104 2,104 2,104 147 1,201 14,367 6,345 1,912 4,432 820 4 5,790 5,195 1,012 3,612 71 500 1,890 499 1,387 | 243 10,585 10,827 2,787 2,787 168 1,335 15,118 7,845 2,856 4,989 867 1 5,608 6,219 1,430 3,967 39 783 2,580 730 1,845   | 243 13,756 13,999 2,934 2,934 197 1,539 18,669 8,620 3,573 5,047 882 22 8,501 7,201 1,736 4,734 100 630 2,991 859 2,130   | 243 15,776 16,019 4,444 4,444 219 1,855 22,537 11,089 4,612 6,477 320 1 10,410 7,875 1,386 5,645 217 627 2,550 891 1,656   | 243 17,620 17,863 4,829 4,829 262 1,925 24,879 11,334 4,612 6,722 318 1 10,548 9,877 2,020 7,088 172 597 2,586 1,023 1,560              | 243 19,626 19,869 4,731 4,731 262 1,925 26,787 13,557 7,208 6,349 318 1 10,548 12,474 2,027 6,082 3,772 592 2,903 1,123 1,776   | 243 21,822 22,064 5,343 5,343 262 1,925 29,594 15,612 9,031 6,581 318 1 10,548 15,223 2,152 6,455 5,989 628 3,076 1,188 1,885   | FY28E 243 24,244 24,487 5,602 5,602 262 1,925 32,277 17,417 11,095 6,322 318 1 10,548 18,404 2,322 6,967 8,437 678 3,315 1,277 2,034 |

31 October 2025



## **Financials and valuations**

| Ratios                             |        |        |        |        |        |        |        |         |
|------------------------------------|--------|--------|--------|--------|--------|--------|--------|---------|
| Y/E March                          | FY21   | FY22   | FY23   | FY24   | FY25   | FY26E  | FY27E  | FY28E   |
| Basic (INR)                        |        |        |        |        |        |        |        |         |
| EPS                                | 5.5    | 13.0   | 17.7   | 17.1   | 16.0   | 16.3   | 17.2   | 18.6    |
| Cash EPS                           | 9.1    | 16.3   | 21.3   | 21.9   | 21.6   | 22.5   | 23.9   | 26.2    |
| BV/Share                           | 43.6   | 43.2   | 55.9   | 64.0   | 71.3   | 79.3   | 88.1   | 97.8    |
| DPS                                | 0.0    | 5.0    | 9.0    | 8.5    | 8.0    | 8.1    | 8.6    | 9.3     |
| Payout (%)                         | 0.0    | 38.5   | 50.9   | 49.8   | 50.0   | 50.0   | 50.0   | 50.0    |
| Valuation (x)                      |        |        |        |        |        |        |        |         |
| P/E                                | 137.7  | 58.1   | 42.7   | 44.2   | 47.1   | 39.7   | 37.6   | 34.7    |
| Cash P/E                           | 82.7   | 46.1   | 35.4   | 34.4   | 34.9   | 28.7   | 27.0   | 24.6    |
| P/BV                               | 17.3   | 17.4   | 13.5   | 11.8   | 10.6   | 8.1    | 7.3    | 6.6     |
| EV/Sales                           | 33.4   | 17.8   | 13.7   | 13.7   | 13.5   | 10.6   | 9.9    | 9.1     |
| EV/EBITDA                          | 77.7   | 37.5   | 27.7   | 28.5   | 29.2   | 23.8   | 22.2   | 20.1    |
| Dividend Yield (%)                 | 0.0    | 0.7    | 1.2    | 1.1    | 1.1    | 1.3    | 1.3    | 1.4     |
|                                    | 10.8   | 14.9   | 19.6   | 20.0   | 15.9   | 27.0   | 21.4   | 23.0    |
| FCF per share                      | 10.8   | 14.9   | 19.0   | 20.0   | 15.9   | 27.0   | 21.4   | 23.0    |
| Return Ratios (%)                  | 12.2   | 20.0   | 24.6   | 27.6   | 22.0   | 10.0   | 10.0   | 10.4    |
| RoE                                | 12.3   | 29.0   | 34.6   | 27.6   | 22.9   | 19.9   | 18.9   | 18.4    |
| RoCE                               | 11.6   | 25.2   | 29.6   | 23.9   | 19.9   | 18.6   | 18.0   | 17.6    |
| RoIC                               | 11.8   | 33.3   | 43.3   | 36.0   | 28.1   | 27.8   | 30.4   | 31.7    |
| Working Capital Ratios             |        |        |        |        |        |        |        |         |
| Fixed Asset Turnover (x)           | 0.9    | 1.3    | 1.6    | 1.2    | 1.2    | 1.1    | 1.0    | 1.0     |
| Asset Turnover (x)                 | 0.4    | 0.7    | 0.7    | 0.6    | 0.6    | 0.6    | 0.5    | 0.5     |
| Inventory (Days)                   | 253    | 196    | 180    | 133    | 200    | 181    | 181    | 182     |
| Debtor (Days)                      | 233    | 139    | 128    | 151    | 187    | 150    | 150    | 150     |
| Creditor (Days)                    | 124    | 100    | 89     | 86     | 101    | 100    | 100    | 100     |
| Leverage Ratio (x)                 |        |        |        |        |        |        |        |         |
| Current Ratio                      | 2.7    | 2.4    | 2.4    | 3.1    | 3.8    | 4.3    | 4.9    | 5.6     |
| Interest Cover Ratio               | 5.7    | 14.1   | 18.0   | 11.8   | 8.9    | 8.1    | 7.7    | 7.5     |
| Net Debt/Equity                    | -0.3   | -0.3   | -0.4   | -0.4   | -0.3   | -0.5   | -0.5   | -0.5    |
|                                    |        |        |        |        |        |        |        |         |
| Consolidated - Cash Flow Statement |        |        |        |        |        |        |        | (INR m) |
| Y/E March                          | FY21   | FY22   | FY23   | FY24   | FY25   | FY26E  | FY27E  | FY28E   |
| OP/(Loss) before Tax               | 1,819  | 4,230  | 5,758  | 5,484  | 5,195  | 5,263  | 5,572  | 6,023   |
| Depreciation                       | 955    | 944    | 1,038  | 1,349  | 1,531  | 1,678  | 1,823  | 2,064   |
| Interest & Finance Charges         | 258    | 284    | 315    | 454    | 433    | 610    | 672    | 744     |
| Direct Taxes Paid                  | -345   | -1,090 | -1,472 | -1,301 | -1,256 | -1,316 | -1,402 | -1,516  |
| (Inc)/Dec in WC                    | 399    | -450   | -569   | -498   | -1,315 | 1,319  | -359   | -493    |
| CF from Operations                 | 3,087  | 3,918  | 5,070  | 5,488  | 4,588  | 7,555  | 6,305  | 6,822   |
| Others                             | -561   | -408   | -372   | -657   | -702   | -937   | -1,054 | -1,186  |
| CF from Operating incl EO          | 2,526  | 3,510  | 4,698  | 4,831  | 3,886  | 6,618  | 5,251  | 5,636   |
| (Inc)/Dec in FA                    | 151    | 109    | 57     | 13     | -31    | -55    | -55    | -55     |
| Free Cash Flow                     | 2,677  | 3,619  | 4,755  | 4,844  | 3,855  | 6,563  | 5,196  | 5,581   |
| (Pur)/Sale of Investments          | -1,424 | 37     | -2,492 | -1,149 | -408   | 0      | 0      | 0       |
| Others                             | 389    | 418    | 116    | 41     | 281    |        |        |         |
|                                    |        |        |        |        |        | 937    | 1,054  | 1,186   |
| CF from Investments                | -884   | 565    | -2,319 | -1,096 | -159   | 882    | 999    | 1,131   |
| Issue of Shares                    | -1,084 | 47     | 15     | 31     | 23     | 0      | 0      | 0       |
| Interest Paid                      | -207   | -223   | -241   | -337   | -434   | -610   | -672   | -744    |
| Repayment of loan                  | 0      | 0      | 0      | 0      | 0      | 0      | 0      | 0       |
| Others                             | -373   | -3,928 | -2,091 | -3,310 | -3,360 | -3,290 | -3,362 | -3,575  |
| CF from Fin. Activity              | -1,665 | -4,105 | -2,317 | -3,616 | -3,772 | -3,900 | -4,034 | -4,319  |
| Inc/Dec of Cash                    | -23    | -30    | 62     | 119    | -45    | 3,600  | 2,217  | 2,448   |
| Opening Balance                    | 89     | 66     | 36     | 98     | 217    | 172    | 3,772  | 5,989   |
| Closing Balance                    | 66     | 36     | 98     | 217    | 172    | 3,772  | 5,989  | 8,437   |
| Other Bank Balance                 | 5      | 3      | 3      | 0      | 0      | 0      | 0      | 0       |
| Net Closing Balance                | 71     | 39     | 100    | 217    | 172    | 3,772  | 5,989  | 8,437   |

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| Explanation of Investment Rating |  |
|----------------------------------|--|
| Investment Rating                | Expected return (over 12-month)  |
| BUY                              | >=15%  |
| SELL                             | < - 10%  |
| NEUTRAL                          | < - 10 % to 15%  |
| UNDER REVIEW                     | Rating may undergo a change  |
| NOT RATED                        | We have forward looking estimates for the stock but we refrain from assigning recommendation |

\*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend. Disclosures

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