

Phoenix Mills

Estimate change
TP change
Rating change

Bloomberg	PHNX IN
Equity Shares (m)	358
M.Cap.(INRb)/(USDb)	595.1 / 7
52-Week Range (INR)	2069 / 1338
1, 6, 12 Rel. Per (%)	-2/6/-2
12M Avg Val (INR M)	1474

Financials & Valuations (INR b)

Tindirelais & Valuations (IIVIV D)							
Y/E Mar	FY25	FY26E	FY27E				
Sales	38.1	46.7	52.1				
EBITDA	21.6	28.9	35.0				
EBITDA (%)	56.7	61.8	67.2				
PAT	9.8	15.6	21.1				
EPS (INR)	27.5	43.8	59.0				
EPS Gr. (%)	-10.6	58.9	34.7				
BV/Sh. (INR)	292.2	333.0	391.9				
Ratios							
Net D/E	0.4	0.3	0.1				
RoE (%)	9.9	14.0	16.3				
RoCE (%)	11.1	13.9	15.7				
Payout (%)	9.1	6.9	0.0				
Valuations							
P/E (x)	60.4	38.0	28.2				
P/BV (x)	5.7	5.0	4.2				
EV/EBITDA (x)	29.5	21.8	17.4				
Div Yield (%)	0.2	0.2	0.0				

Shareholding Pattern (%)

As on	Mar-25	Dec-24	Mar-24
Promoter (%)	47.3	47.3	47.3
DII (%)	12.6	13.0	15.8
FII (%)	36.2	35.7	32.8
Others (%)	4.0	4.1	4.1

CMP: INR1,665 TP: 1,672 (+1%) Neutral

Earnings lag; retail portfolio resilient

LFL consumption grows 8% in FY25

- The company reported revenue of INR10.2b, -22%/+4% YoY/QoQ (16% below estimate), while EBITDA came in at INR5.6b, -11%/+1% YoY/QoQ (27% below estimate). Margin stood at 55.1%, +708bp/-163bp YoY/QoQ (848bp below our estimate).
- Adj. PAT stood at INR2.7b, -17%/+3% YoY/QoQ (25% below estimate).
 Margin stood at 26.7%, +170bp/-43bp YoY/QoQ (315bp below estimate).
- In FY25, revenue was down 4% YoY at INR38b, broadly in line with our estimates. EBITDA declined 1% YoY at INR22b (9% below estimate). Margin was up 195bp YoY at 56.7%. Adjusted PAT stood at INR9.8b, down 10% YoY (9% below estimate). PAT margin stood at 25.8%, down 183bp YoY.
- The Board of Directors has recommended a final dividend of INR2.5 per equity share (i.e. 125% of the face value of INR2 each), subject to shareholders' approval.

Retail witnesses strong consumption and higher occupancy

- In 4QFY25, total consumption stood at ~INR32b, up 15% YoY, driven primarily by Phoenix Palassio, the continued ramp-up at Phoenix Mall of the Millennium and Phoenix Mall of Asia, and expansion of Phoenix Palladium.
- In 4QFY25, on a like-for-like basis (excluding the contribution from new malls), consumption rose 8% YoY. In FY25, on an overall basis, jewelry/hypermarkets—key categories—outperformed with 19%/3% YoY growth, while electronics stood at 6% YoY. The entertainment and multiplex segment rose 12% YoY.
- Gross retail collections at INR8.3b were up 6% YoY. The company reported rental income of INR4.8b, up 8% YoY. In FY25, retail collections and rental income stood at INR33.1b and INR19.5b, up 22% and 18%, respectively.
- Retail EBITDA stood at INR5.0b in 4QFY25, up 11% YoY. In FY25, it was 20% at INR20.1b.
- The weighted average trading occupancy stood at 91% (vs 87% in 4QFY24).
- Palladium Ahmedabad; Mall of the Millennium, Pune; and Mall of Asia, Bengaluru witnessed a push in trading occupancy to 95%/92%/83% (vs 86%/76%/57% in 4QFY24).

Office occupancies decline while Hospitality occupancies rise

- Hospitality: Occupancy was at 92% for St. Regis in 4QFY25 (vs 84% in 3QFY25) and 87% for Marriott Agra. During the same period, St. Regis/Marriott Agra reported an ARR of INR23,542/INR6,977, up 11%/10% YoY.
- Total income in 4QFY25 for St. Regis/Marriott Agra was INR1.5b/INR188m, up 4%/4% YoY. EBITDA stood at INR760m for St. Regis and INR86m for Marriott, Agra, up 10% and 35% YoY, respectively, with margins of 51% and 46%.
- The company plans to expand its Hospitality portfolio to 988 keys by FY27, with the addition of 400 keys in Bangalore.

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- Commercial performance: Occupancy in the office portfolio declined by 3% to 67%. Gross leasing in FY25 stood at 0.3msf, with 0.1msf contributed by new assets in Pune and Bangalore. ~4msf of area was under development.
- Income from commercial offices in 4QFY25 stood at INR530m, up 8% YoY, and EBITDA came in at INR330m, up 10% YoY. In FY25, income was at INR2.1b, up 10% YoY, while EBITDA was at INR1.3b, up 19% YoY.
- Occupation certificates were received for Phoenix Asia Towers, Bangalore (GLA of ~0.80msf) and Tower 3 of Millennium Towers, Pune (GLA of ~0.52msf).
- The company plans to add 4msf of office space by FY27, bringing its total office portfolio to 7msf.

Residential portfolio to expand by 1msf

- In 4QFY25, the company achieved gross sales of INR770m, while collections stood at INR540m. ASP was at INR25,900psf.
- In FY25, gross sales were INR2.1b and collections were INR2.2b. ASP stood at INR26,000psf.
- The company plans to expand its residential portfolio by 1msf by FY27.

Valuation and view

- While new malls continue to ramp up well, PHNX is implementing measures to accelerate consumption at mature malls. These initiatives, along with a further increase in trading occupancy, will help sustain healthy traction in consumption.
- We remain confident in long-term consumption growth, which is expected to be at least ~7-8%. We value mature malls at 20x EV/EBITDA and new malls at 25x EV/EBITDA. Reiterate Neutral with a revised TP of INR1,672.

Y/E March		FY	′24			F۱	/25E				FY25E	Var. %
.,	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	FY24	FY25	4Q est	
Gross Sales	8,106	8,750	9,861	13,059	9,041	9,180	9,751	10,163	39,777	38,136	12,084	-16%
YoY Change (%)	41.1	34.4	44.2	79.1	11.5	4.9	-1.1	-22.2	50.8	-4.1	-7.5	
Total Expenditure	3,183	3,691	4,343	6,792	3,731	4,003	4,223	4,567	18,009	16,524	4,405	
EBITDA	4,923	5,060	5,518	6,267	5,310	5,177	5,528	5,597	21,768	21,612	7,680	-27%
Margins (%)	60.7	57.8	56.0	48.0	58.7	56.4	56.7	55.1	54.7	56.7	63.5	-848bps
Depreciation	630	659	656	757	775	775	813	902	2,702	3,265	1,330	
Interest	957	965	1,042	995	1,031	1,031	1,029	941	3,959	4,032	1,048	
Other Income	290	316	344	372	383	371	304	451	1,322	1,509	474	
PBT before EO expense	3,627	3,752	4,164	4,886	3,887	3,741	3,991	4,204	16,429	15,824	5,776	-27%
Extra-Ord expense	0	0	0	0	-5	0	160	-27	0	127	0	
PBT	3,627	3,752	4,164	4,886	3,882	3,741	4,151	4,177	16,429	15,951	5,776	-28%
Tax	730	714	724	998	747	835	641	712	3,166	2,936	2,185	
Rate (%)	20.1	19.0	17.4	20.4	19.3	22.3	15.4	16.9	19.3	18.4	37.8	
MI & P/L of Asso. Cos.	492	512	646	621	809	725	862	777	2,270	3,173	-18	
Reported PAT	2,405	2,526	2,794	3,267	2,326	2,181	2,648	2,688	10,993	9,842	3,610	-26%
Adj PAT	2,405	2,526	2,794	3,267	2,326	2,181	2,648	2,716	10,993	9,842	3,610	-25%
YoY Change (%)	48.5	35.9	58.4	58.9	-3.3	-13.7	-5.2	-16.9	50.6	-10.5	10.5	
Margins (%)	29.7	28.9	28.3	25.0	25.7	23.8	27.2	26.7	27.6	25.8	29.9	-315bps

Source: Company, MOFSL

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Highlights from the management commentary

- The Core portfolio delivered a strong quarter performance. Operating revenue was up 8% YoY at INR8.9b and EBITDA was up 4% YoY at INR5.1b. Overall revenue was down 22% at INR10.2b and EBITDA was down 11% at INR5.6b.
- LfL consumption growth: LfL growth was 8% in 4Q (excluding new malls), guided by jewelry, electronics, and fashion.
- Business development: The company expanded Phoenix Palladium Mumbai by 0.25msf and PMC Bangalore by 0.6msf in 3Q. Further expansions are underway at Phoenix Palladium (0.35msft) and Phoenix Market City Bangalore (0.05msf), with both expected to be launched by FY27. There were no new acquisitions in 4Q. However, with the acquisition of 22.1 acres in Coimbatore and Chandigarh Mohali in 2Q, PHNX is set to double its portfolio by FY30.
- Commercial office leasing pipeline: Active leasing discussions are going on for 1.2-1.4msf across Pune, Kurla, and Chennai. These discussions are expected to convert into leases by FY26, with more meaningful rental contributions starting in 3QFY26. Around 0.12msf has already been leased, with some tenants beginning rent payments in 4QFY25.

■ Upcoming malls:

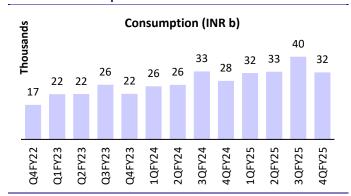
- Phoenix Thane, Majiwada will have a GLA of 1.3msf, with an additional FSI potential of 2.5msf, and is expected to be launched by the end of FY29.
- > The Coimbatore mall will feature a 1.0 msf retail area.
- ➤ The Chandigarh Mohali mall will have a 1.3msf GLA and unlimited FSI potential.
- > The Phoenix Grand Victoria mall Phase 1 (1msf retail area) is expected to be launched by the end of FY26 /beginning of FY27.
- ➤ The Phoenix Surat mall with a gross leasable area of ~1msf is expected to be launched by FY27.
- Overall, PHNX expects to launch at least 1msf each year after 2027.
- The company has acquired additional development rights totaling 136,000 square meters (1.46msf) of FSI for an investment of INR5.9b. This additional FSI will be integrated into the Lower Parel development, which is currently in the early stages of planning and design. The expansion aims to unlock significant value from one of the company's most strategic land parcels in Mumbai's core commercial and retail district.
- Phoenix Mills maintains an annual capital expenditure guidance of INR10-12b, which covers construction progress across ongoing projects. Any future land acquisitions or FSI purchases—such as the recent transaction at Lower Parel—will be incremental and in addition to the guided capex.
- Revamps in mature malls to drive growth: Flat or declining consumption in some mature assets (e.g. Palladium Mumbai, Bengaluru, Pune) is attributed to ongoing revamps and tenant churn. In Bengaluru, ~10% of leasable area is under fit-outs or being repurposed from hypermarkets to high-performing fashion anchors. Pune is undergoing a similar revamp, replacing outdated anchors and restaurants with new-age offerings. These revamps led to a temporary decline of INR2b in consumption and INR0.4b in rental income for the quarter.

 Management remains confident in long-term performance, expecting strong growth post-revamp from FY27 onwards.
- Indore infrastructure and outlook: Indore is witnessing significant infrastructure upgrades, with multiple highways being built around the mall. While this has temporarily limited access, completion is expected within a month.
 Management expects substantial consumption growth in FY27 and beyond, driven by improved connectivity and densifying catchments.



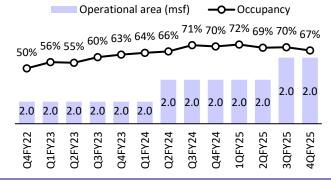
Key exhibits

Exhibit 1: Consumption across malls increased 15% YoY



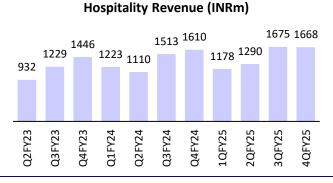
Source: Company, MOFSL

Exhibit 3: Office portfolio occupancy...



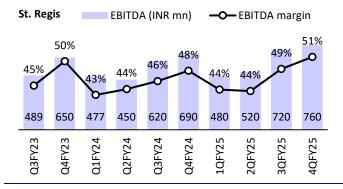
Source: MOFSL, Company

Exhibit 5: Hospitality revenue up 4% YoY



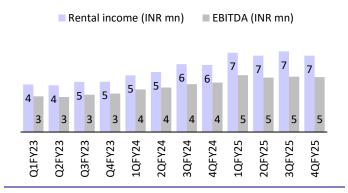
Source: Company, MOFSL

Exhibit 7: Flagship hotel generated EBITDA of INR760m



Source: MOFSL, Company

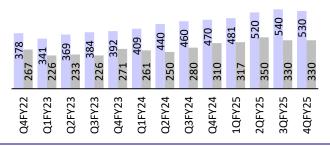
Exhibit 2: Rental income/EBITDA grew 14%/11% YoY



Source: Company, MOFSL

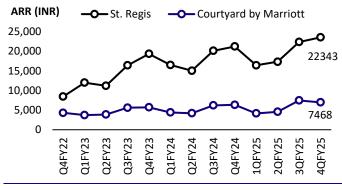
Exhibit 4: ...and rental income nearly stable

■ Total Income (INR mn) ■ EBITDA (INR mn)



Source: MOFSL, Company

Exhibit 6: ARR up on a YoY and QoQ basis



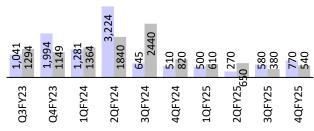
Source: Company, MOFSL

Exhibit 8: Residential business recorded gross sales of INR770m

Sales value (INRm)



■ Collections (INRm)



Source: MOFSL, Company

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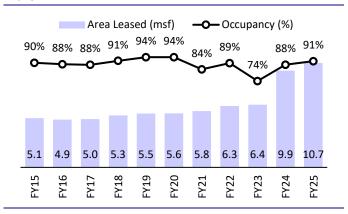
Story in charts

Exhibit 9: Scaled up its leasable portfolio to ~11msf



Source: Company, MOFSL

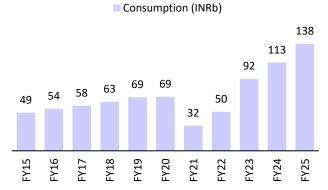
Exhibit 10: Occupancy inching up with the ramp-up of new malls



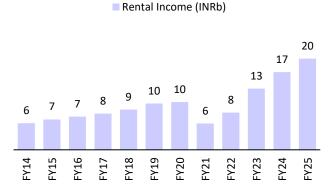
Source: Company, MOFSL

Exhibit 11: Consumption saw an 11% CAGR over FY15-25

AGR over FY15-25 Exhibit 12: Rental income tracked consumption growth



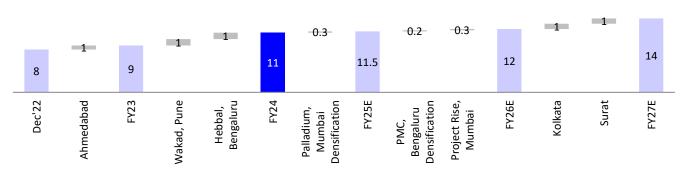
Source: MOFSL, Company



Source: MOFSL, Company

Exhibit 13: Retail portfolio to increase to 14msf by FY27

Retail Portfolio (msf)



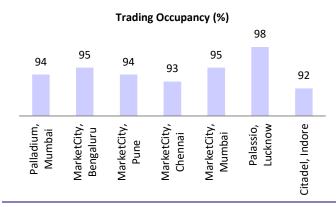
Source: MOFSL, Company

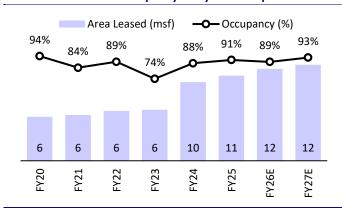
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Exhibit 14: Most of the existing malls have over 92% trading occupancy

Exhibit 15: Portfolio occupancy likely to inch up to 93%

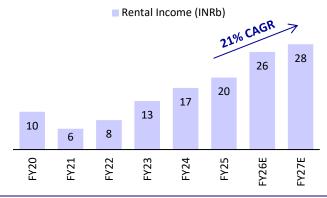


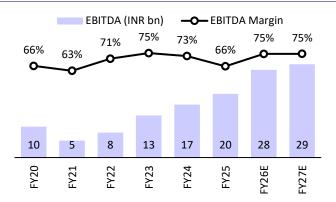


Source: MOFSL, Company Source: MOFSL, Company

Exhibit 16: Rental income growth to ebb to 21% post-FY25

Exhibit 17: Retail portfolio could generate an EBITDA of INR~30b by FY27E





Source: Company, MOFSL Source: Company, MOFSL

Exhibit 18: Revisions to our estimates

(IND b)	0	Old		ew	Change		
(INR b)	FY26E	FY27E	FY26E	FY27E	FY26E	FY27E	
Revenue	47	52	47	52	0%	0%	
EBITDA	29	35	29	35	0%	-1%	
Adj. PAT	15	20	16	21	6%	6%	

Source: Company, MOFSL



Valuation and view

We value PHNX based on SoTP valuation:

- Retail assets: We adopt a multiple-based approach, valuing the retail business at a blended EV/EBITDA of 21x (20x for mature malls and 25x for new malls), implying a value of INR535b for the mall portfolio. (yet to factor in incremental FSI in Palladium and PMC Bangalore)
- We have added Thane, Coimbatore, and Mohali malls to the estimates, assuming optimal rentals and valuing the business at 25x EV/EBITDA, further netted for capex to be incurred on the malls. Additionally, we have given a discount of 30% to arrive at a NAV of INR56.9b.
- Operational boutique offices are valued at a cap rate of 9% and the upcoming office assets are valued using DCF and a cap rate of 8%.
- **Hospitality business** is valued using 12-15x EV/EBITDA multiple on Mar'26E. We have not assigned any value to its upcoming Grand Hyatt hotel in Bengaluru.
- Residential business is valued at an NPV with a WACC of 11%.

Based on the above SoTP approach, we arrive at a gross asset value of INR625b. Netting off FY25 net debt of INR27b, we arrive at a revised NAV of INR598b or INR1,672 per share (earlier INR647b or INR1,810 per share), indicating a 1% upside.

Exhibit 19: Our SoTP-based approach implies a 10% upside

Nav Calculation	Rationale	INR b	per share (INR)	%
Retail - Operational	Blended EV/EBITDA of 21x on Mar'26E	351	981	59%
Retail - Ongoing	25x EV/EBITDA on Mar'26E adjusted for pending capex	184	515	31%
Total Retail		535	1,496	89%
Office - Operational	Mar'26E EBITDA discounted at a cap rate of 8-9%	18	50	3%
Office - Ongoing	Steady state EBITDA at a cap rate of 8% discounted back to Mar'26 using WACC of 12%	24	67	4%
Total Office		42	118	7%
Hospitality	EV/EBITDA multiple of 12-15x on Mar'26E EBITDA	31	88	5%
Residential	NPV at WACC of 11%	17	48	3%
Gross Asset Value		625	1,749	105%
Less: Net Debt	FY25	(27)	(76)	-5%
Net Asset Value		598	1,672	100%
CMP			1,664	
Up/down			1%	

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Financials and Valuation

Consolidated - Income Statement							(INR M)
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Total Income from Operations	10,450	14,835	26,383	39,777	38,136	46,726	52,082
Change (%)	-46.2	42.0	77.8	50.8	-4.1	22.5	11.5
Cost of Materials/Construction	769	1,030	1,489	5,212	2,183	2,675	2,981
Employees Cost	1,125	1,569	2,325	2,989	3,627	3,738	4,167
Other Expenses	3,614	4,896	7,381	9,807	10,714	11,435	9,961
Total Expenditure	5,508	7,496	11,194	18,009	16,524	17,848	17,109
% of Sales	52.7	50.5	42.4	45.3	43.3	38.2	32.8
EBITDA	4,942	7,339	15,189	21,768	21,612	28,878	34,973
Margin (%)	47.3	49.5	57.6	54.7	56.7	61.8	67.2
Depreciation	2,094	1,859	2,278	2,702	3,265	3,479	3,591
EBIT	2,848	5,481	12,911	19,066	18,347	25,399	31,382
Int. and Finance Charges	3,478	2,945	3,412	3,959	4,032	4,053	4,074
Other Income	923	744	1,163	1,322	1,509	1,607	2,594
PBT bef. EO Exp.	292	3,280	10,663	16,429	15,824	22,953	29,901
EO Items	0	0	6,052	0	127	0	0
PBT after EO Exp.	292	3,280	16,714	16,429	15,951	22,953	29,901
Total Tax	-47	801	1,989	3,166	2,936	4,224	5,503
Tax Rate (%)	-16.0	24.4	18.7	19.3	18.4	18.4	18.4
Share of associate	138	202	51	65	58	751	799
Minority Interest	-99	308	1,426	2,335	3,231	3,838	4,121
Reported PAT	576	2,374	13,350	10,993	9,842	15,642	21,076
Adjusted PAT	576	2,374	7,298	10,993	9,842	15,642	21,076
Change (%)	-82.5	311.8	207.5	50.6	-10.5	58.9	34.7
Margin (%)	5.5	16.0	27.7	27.6	25.8	33.5	40.5
Consolidated - Balance Sheet							(INR M)
Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E
Y/E March Equity Share Capital	344	357	357	357	715	715	FY27E 715
Y/E March Equity Share Capital Total Reserves	344 50,044	357 65,468	357 83,440	357 94,220	715 1,03,766	715 1,18,336	FY27E 715 1,39,412
Y/E March Equity Share Capital Total Reserves Net Worth	344 50,044 50,388	357 65,468 65,825	357 83,440 83,797	357 94,220 94,577	715 1,03,766 1,04,481	715 1,18,336 1,19,051	715 1,39,412 1,40,127
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest	344 50,044 50,388 11,014	357 65,468 65,825 24,288	357 83,440 83,797 26,963	357 94,220 94,577 29,297	715 1,03,766 1,04,481 34,046	715 1,18,336 1,19,051 45,438	715 1,39,412 1,40,127 45,438
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans	344 50,044 50,388 11,014 40,626	357 65,468 65,825 24,288 39,821	357 83,440 83,797 26,963 42,593	357 94,220 94,577 29,297 46,392	715 1,03,766 1,04,481 34,046 46,872	715 1,18,336 1,19,051 45,438 46,872	715 1,39,412 1,40,127 45,438 47,372
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities	344 50,044 50,388 11,014 40,626 -1,215	357 65,468 65,825 24,288 39,821 -1,209	357 83,440 83,797 26,963 42,593 1,238	357 94,220 94,577 29,297 46,392 3,250	715 1,03,766 1,04,481 34,046 46,872 3,500	715 1,18,336 1,19,051 45,438 46,872 3,500	715 1,39,412 1,40,127 45,438 47,372 3,500
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed	344 50,044 50,388 11,014 40,626 -1,215 1,00,812	357 65,468 65,825 24,288 39,821 -1,209 1,28,725	357 83,440 83,797 26,963 42,593 1,238 1,54,591	357 94,220 94,577 29,297 46,392 3,250 1,73,516	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn.	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv.	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov.	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053 11,865	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131 13,366	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041 19,665	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560 19,317	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412 26,413	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018 27,647	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625 33,077
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053 11,865	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131 13,366 1,299	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041 19,665 1,585	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560 19,317 2,052	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412 26,413 2,032	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018 27,647 2,195	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625 33,077 2,104
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053 11,865 950 9,580	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131 13,366 1,299 10,499	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041 19,665 1,585 16,251	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560 19,317 2,052 15,178	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412 26,413 2,032 22,677	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018 27,647 2,195 23,363	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625 33,077 2,104 28,645
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities Provisions	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053 11,865 950 9,580 1,335	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131 13,366 1,299 10,499 1,568	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041 19,665 1,585 16,251 1,829	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560 19,317 2,052 15,178 2,087	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412 26,413 2,032 22,677 1,705	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018 27,647 2,195 23,363 2,089	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625 33,077 2,104 28,645 2,328
Y/E March Equity Share Capital Total Reserves Net Worth Minority Interest Total Loans Deferred Tax Liabilities Capital Employed Gross Block Less: Accum. Deprn. Net Fixed Assets Goodwill on Consolidation Capital WIP Total Investments Curr. Assets, Loans&Adv. Inventory Account Receivables Cash and Bank Balance Loans and Advances Curr. Liability & Prov. Account Payables Other Current Liabilities	344 50,044 50,388 11,014 40,626 -1,215 1,00,812 84,595 15,582 69,013 3,058 12,740 5,756 22,110 7,682 3,237 5,139 6,053 11,865 950 9,580	357 65,468 65,825 24,288 39,821 -1,209 1,28,725 89,428 17,409 72,019 3,058 20,486 23,173 23,354 7,498 2,799 5,926 7,131 13,366 1,299 10,499	357 83,440 83,797 26,963 42,593 1,238 1,54,591 1,23,156 19,687 1,03,468 6,176 22,947 12,823 28,843 12,117 2,382 6,302 8,041 19,665 1,585 16,251	357 94,220 94,577 29,297 46,392 3,250 1,73,516 1,51,016 22,389 1,28,626 6,203 15,033 17,253 29,174 7,817 2,700 7,096 11,560 19,317 2,052 15,178	715 1,03,766 1,04,481 34,046 46,872 3,500 1,88,899 1,64,402 25,655 1,38,747 5,917 31,428 14,647 24,573 7,739 2,302 5,120 9,412 26,413 2,032 22,677	715 1,18,336 1,19,051 45,438 46,872 3,500 2,14,861 1,71,702 29,134 1,42,568 5,917 35,452 14,647 43,924 12,225 5,121 12,561 14,018 27,647 2,195 23,363	715 1,39,412 1,40,127 45,438 47,372 3,500 2,36,437 1,75,202 32,725 1,42,477 5,917 39,452 14,647 67,022 11,718 5,708 33,971 15,625 33,077 2,104 28,645



Financials and valuations

59.0 69.0 391.9 0.0 28.2 24.1 4.2 11.7 17.4 0.0
69.0 391.9 0.0 0.0 28.2 24.1 4.2 11.7 17.4 0.0
69.0 391.9 0.0 0.0 28.2 24.1 4.2 11.7 17.4 0.0
391.9 0.0 0.0 28.2 24.1 4.2 11.7 17.4 0.0
0.0 0.0 28.2 24.1 4.2 11.7 17.4 0.0
0.0 28.2 24.1 4.2 11.7 17.4 0.0
28.2 24.1 4.2 11.7 17.4 0.0
24.1 4.2 11.7 17.4 0.0
24.1 4.2 11.7 17.4 0.0
4.2 11.7 17.4 0.0 16.3 15.7
11.7 17.4 0.0 16.3 15.7
17.4 0.0 16.3 15.7
0.0 16.3 15.7
16.3 15.7
15.7
15.7
17.0
0.2
82
40
15
7.7
0.1
(INR M)
FY27E
29,901
3,591
1,481
-5,503
3,743
33,213
799
34,012
-7,500
26,512
0
2,594
-4,906
0
500
-4,074
0
-4,121
-7,696
21,410
12,561
33,971

Investment in securities market are subject to market risks. Read all the related documents carefully before investing.



NOTES



Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	<-10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall be within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend. Disclosures

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