Retail Equity Research **Bata India Ltd.**

GEOJIT

KEY CHANGES:

Premiumisation focus will improve margins.

Bata India Ltd. (BIL) is the largest retailer and leading manufacturer of footwear in India, with 1,916 retail store presence in 1,548 towns.

TARGET

- We maintain our rating as Accumulate with a target price of Rs.1,689, considering the expected gradual improvement in demand.
- Volumes declined in Q1FY25 resulting in a revenue de-growth of 1.4% YoY driven by factors like heat wave and elections. However premium segments continued to perform well.
- EBITDA margin declined by 540 bps YoY due to higher ad and IT spend in which the major ERP spending has been completed this quarter which will normalise margins going forward.
- BIL adopts asset-light expansion, adding 33 franchisees in Q1FY25, totaling 566 and has a strong focus on E-commerce, store renovation with a thrust on portfolio newness.
- BIL has a strong focus on premium brands (40% mix) like Hush Puppies, Power, Nine West etc. will give better margins. BIL has launched its second Power EBO (exclusive brand outlets) in NCR and plans to expand to 15 stores by Dec'24.
- Given its strong brand recall & reach, we believe, BIL can revive its revenue growth trajectory. Expect revenue/PAT to grow at 9%/21% CAGR over FY24-26E. We value BIL at 52x on Sept 2026 EPS.

Premium categories help to achieve marginal revenue growth.

Revenue dropped by 1.4% YoY to Rs. 945 cr dragged by factors like heat wave and elections. However premium segments continued to perform well. Capacity utilization was the best in 6 quarters. With a strong focus on network expansion, the distribution reach has now reached 1,548 towns. With asset light focus, BIL added 33 franchise stores in Q1FY25, and the total number of franchise stores reached 566 (vs. 448 YoY). Half of the franchise additions are coming from existing partners, which underscores the success of franchise channel. Bata's strong focus on store expansion & distribution reach, along with marketing investments, will drive future volumes. The company has launched its second Power EBO (exclusive brand outlets) in NCR and plans to expand to 15 stores by Dec'24. The Power apparel segment is currently present in 70 stores. The management aims to reach 100 stores by December 2024. The company is planning 2 large product launches with distinct user benefits in Q2FY25. Considerable effort and investments have gone into sneakerization, casualization and fashion which would drive future volumes.

Operating margin impacted by higher spend on IT and marketing.

EBITDA margin contracted by 540bps YoY to 19.6% on account of higher expenditure on marketing and IT. Other expenses rose by ~18% YoY due to this. The major ERP spending has been completed this quarter which will normalise margins going forward. BIL's efforts on premiumization and cost optimization will support gradual margin improvement. The company's ERP module implementation will help in the improvement of inventory management, decision-making, and margins.

Valuation & Outlook

The enhanced investments in premiumization, technology, marketing, cost optimization, along with strong store additions are likely to bear fruits in the long run. We believe BIL has the capability to revive its revenue growth trajectory given its strong brand recall & distribution reach, and strong balance sheet. We maintain our Accumulate rating with a revised target price of Rs. 1,689, valuing BIL at 52x on Sept 2026 EPS.

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Accumulate

12 Months Investment Period
Rating as per Small Cap

CMP Rs. 1,419
TARGET Rs. 1,689
RETURN 19%

(Closing: 20-08-24)
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RATING 📛

EARNINGS 📕

Company Data			
Market Cap (Rs.cr)			18,238
Enterprise Value (Rs.cr)			18,960
Outstanding Shares (cr)			12.9
Free Float			50%
Dividend Yield			0.9%
52 week high (Rs.)			1,748
52 week low (Rs.)			1,269
6m average volume (cr)			0.05
Beta			0.9
Face value (Rs.)			5
Shareholding (%)	Q3FY24	Q4FY24	Q1FY25
Promoters	50.0		
Promoters	50.2	50.2	50.2
FII's	7.9	50.2 8.2	50.2 7.6
FII's	7.9	8.2	7.6
FII's MFs/Institutions	7.9 29.7	8.2 28.3	7.6 27.5
FII's MFs/Institutions Public	7.9 29.7 11.1	8.2 28.3 12.2	7.6 27.5 13.9
FII's MFs/Institutions Public Others	7.9 29.7 11.1 1.2	8.2 28.3 12.2 1.1	7.6 27.5 13.9 0.8
FII's MFs/Institutions Public Others Total	7.9 29.7 11.1 1.2 100.0	8.2 28.3 12.2 1.1 100.0	7.6 27.5 13.9 0.8 100.0 Nil
FII's MFs/Institutions Public Others Total Promotor pledge	7.9 29.7 11.1 1.2 100.0 Nil	8.2 28.3 12.2 1.1 100.0 Nil	7.6 27.5 13.9 0.8 100.0 Nil
FII's MFs/Institutions Public Others Total Promotor pledge Price Performance	7.9 29.7 11.1 1.2 100.0 Nil 3 Month	8.2 28.3 12.2 1.1 100.0 Nil 6 Month	7.6 27.5 13.9 0.8 100.0 Nil 1 Year
FII's MFs/Institutions Public Others Total Promotor pledge Price Performance Absolute Return	7.9 29.7 11.1 1.2 100.0 Nil 3 Month 1.4%	8.2 28.3 12.2 1.1 100.0 Nil 6 Month -2.7%	7.6 27.5 13.9 0.8 100.0 Nil 1 Year -19.7%



Standalone (cr)	FY24A	FY25E	FY26E
Sales	3,478	3,743	4,080
Growth (%)	0.8	7.6	9.0
EBITDA	783	847	988
EBITDA Margin (%)	22.5	22.6	24.2
Adj. PAT	300	308	394
Growth (%)	-6.0	2.8	27.7
Adj. EPS	23.3	24.0	30.6
Growth (%)	-6.0	2.8	27.7
P/E	60.8	59.2	46.3
P/B	12.2	9.7	8.2
EV/EBITDA	24.5	22.4	19.0
ROE (%)	20.3	18.0	18.9
D/E	0.9	0.8	0.7

Vincent K A Research Analyst



Quarterly Financials (Standalone)

Profit & Loss

(Rs cr)	Q1FY25	Q1FY24	YoY Growth	Q4FY24	QoQ Growth
Sales	945	958	-1.4%	798	18.4%
EBITDA	185	240	-22.7%	179	3.2%
EBITDA margins	19.6%	25.0%	-540bps	22.5%	-290bps
Depreciation	87	81	7.5%	90	-3.4%
EBIT	98	158	-38.1%	89	9.9%
Interest	31	28	9.4%	31	-0.5%
Other Income	16	13	21.8%	22	-26.6%
Exceptional Items	134	0	NA	0	NA
PBT	217	144	51.4%	80	NA
Tax	43	37	17.3%	20	NA
Reported PAT	174	107	63.1%	60	NA
Adjustments	-134	0	NA	0	NA
Adj PAT	40	107	-62.2%	60	NA
No. of Shares	12.85	12.85	0.0%	12.85	NA
EPS (Rs)	3.1	8.3	-62.2%	4.7	NA

Change in Estimates

	Old estimates		New est	imates	Change	
Year / Rs cr	FY25E	FY26E	FY25E	FY26E	FY25E	FY26E
Revenue	3,828	4,161	3,743	4,080	-2.2%	-2.0%
EBITDA	919	1028	847	988	-7.8%	-3.9%
Margins	24.0%	24.7%	22.6%	24.2%	-170bps	-0bps
Adj. PAT	373	437	308	394	-17.3%	-9.9%
EPS	29	34	24.0	30.6	-17.3%	-9.9%





PROFIT & LOSS

FRUITI & LUSS						
Y.E March (Rs. cr)	FY21A	FY22A	FY23A	FY24A	FY25E	FY26E
Revenue	1,707	2,388	3,452	3,478	3,743	4,080
% change	-44.1	39.9	44.6	0.8	7.6	9.0
EBITDA	161	416	791	783	847	988
% change	-80.5	157.9	90.3	-1.0	8.3	16.6
Depreciation	265	242	295	339	361	427
EBIT	-104	174	496	444	486	561
Interest	104	93	108	117	123	126
Other Income	94	56	37	62	75	94
PBT	-118	137	426	348	572	529
% change	-123.8	NA	211.1	-18.3	64.5	-7.6
Тах	-27.4	35.9	106.5	88.7	129.8	134.8
Tax Rate	23.3%	26.3%	25.0%	25.5%	22.7%	25.5%
Reported PAT	-90.2	100.9	319.1	259.0	442.3	393.8
Adj*	-5	0	0	-41	134	0
Adj PAT	-85.6	100.9	319.1	299.9	308.3	393.8
% change	-125.7	NA	216.3	-6.0	2.8	27.7
No. of shares (cr)	12.9	12.9	12.9	12.9	12.9	12.9
Adj EPS (Rs.)	-7	8	25	23	24	31
% change	-125.7	NA	216.3	-6.0	2.8	27.7
DPS (Rs.)	5	4	55	4	4	4
CEPS (Rs.)	13.9	26.7	47.8	49.7	52.1	63.9

CASH FLOW

Y.E March (Rs. cr)	FY21A	FY22A	FY23A	FY24	FY25E	FY26E
Net inc. + Depn.	-27	160	381	329	510	463
Non-cash adj.	267	255	325	334	412	484
Changes in W.C	218	-204	-78	-199	-54	-60
C.F. Operation	458	212	629	459	868	887
Capital exp.	-36	-48	-94	-98	-472	-468
Change in inv.	-92	94	501	94	0	0
Other invest.CF	78	46	32	39	-13	-18
C.F – Investment	-50	93	438	33	-485	-486
Issue of equity	0	0	0	0	0	0
Issue/repay debt	-315	-289	-206	-229	135	67
Dividends paid	-51	-51	-699	-173	-51	-51
Other finance.CF	-2	-1	-106	-114	-123	-126
C.F – Finance	-369	-341	-1,011	-517	-39	-110
Chg. in cash	39	-37	57	-25	344	291
Closing cash	54	18	75	49	393	683

BALANCE SHEET

Y.E March (Rs. cr)	FY21A	FY22A	FY23A	FY24	FY25E	FY26E
Cash	1,094	965	523	403	746	1,037
Accounts Receivable	79	72	83	80	92	101
Inventories	608	871	904	929	1,026	1,114
Other Cur. Assets	258	278	244	287	287	313
Investments	5	5	5	5	5	5
Gross Fixed Assets	1,921	2,260	2,722	3,164	3,630	4,093
Net Fixed Assets	1,111	1,207	1,375	1,478	1,583	1,618
CWIP	34	5	4	4	10	15
Intangible Assets	7	17	14	27	27	27
Def. Tax (Net)	138	105	114	127	130	130
Other Assets	0	0	0	0	0	0
Total Assets	3,334	3,525	3,265	3,340	3,907	4,360
Current Liabilities	514	588	578	450	491	533
Provisions	28	29	9	14	15	17
Debt Funds	1,032	1,094	1,245	1,355	1,490	1,558
Other Liabilities	0	0	0	0	0	0
Equity Capital	64	64	64	64	64	64
Reserves & Surplus	1,696	1,750	1,370	1,456	1,846	2,189
Shareholder's Fund	1,760	1,814	1,434	1,520	1,911	2,253
Total Liabilities	3,334	3,525	3,265	3,340	3,907	4,360
BVPS (Rs.)	137	141	112	118	149	175

RATIOS

Y.E March	FY21A	FY22A	FY23A	FY24	FY25E	FY26E
Profitab. & Return						
EBITDA margin (%)	9.4	17.4	22.9	22.5	22.6	24.2
EBIT margin (%)	-6.1	7.3	14.4	12.8	13.0	13.7
Net profit mgn.(%)	-5.0	4.2	9.2	8.6	8.2	9.7
ROE (%)	-4.7	5.6	19.6	20.3	18.0	18.9
ROCE (%)	0.4	6.8	11.9	11.2	11.0	11.2
W.C & Liquidity						
Receivables (days)	15.0	11.5	8.2	8.5	8.4	8.6
Inventory (days)	323.0	248.4	214.0	223.9	219.1	220.9
Payables (days)	236.5	184.9	140.5	125.6	105.5	105.7
Current ratio (x)	3.8	3.5	3.0	3.7	4.3	4.7
Quick ratio (x)	0.3	0.2	0.3	0.3	1.0	1.5
Turnover & Leverage						
Gross asset T.O (x)	2.6	3.5	4.5	4.0	4.0	4.1
Total asset T.O (x)	0.5	0.7	1.0	1.1	1.0	1.0
Int. coverage ratio (x)	-1.0	1.9	4.6	3.8	4.0	4.5
Adj. debt/equity (x)	0.6	0.6	0.9	0.9	0.8	0.7
Valuation						
EV/Sales (x)	10.6	7.7	5.5	5.5	5.1	4.6
EV/EBITDA (x)	112.8	44.2	24.0	24.5	22.4	19.0
P/E (x)	-213.0	180.8	57.2	60.8	59.2	46.3
P/BV (x)	10.4	10.1	12.8	12.2	9.7	8.2





Target

Recommendation Summary (Last 3 years) 2500 2000 1500 1000 500

Feb-23

Aug-23

Feb-24

Dutes	Rating	Turget
6 th Dec 2022	Buy	2,155
31 st Mar 2023	Accumulate	1,620
01 st June 2023	Buy	1,826
28 th Aug 2023	Hold	1,867
27 th Dec 2023	Buy	1,870
12 th Mar 2024	Accumulate	1,670
10 th June 2024	Accumulate	1,686
21st Aug 2024	Accumulate	1,689

Rating

Dates

Source: Bloomberg, Geojit Research

Investment Rating Criteria

Feb-22

Aug-22

Ratings	Large caps	Midcaps	Small Caps
Buy	Upside is above 10%	Upside is above 15%	Upside is above 20%
Accumulate	-	Upside is between 10%-15%	Upside is between 10%-20%
Hold	Upside is between 0% - 10%	Upside is between 0%-10%	Upside is between 0%-10%
Reduce/sell	Downside is more than 0%	Downside is more than 0%	Downside is more than 0%
Not rated/Neutral			

Aug-24

Definition:

Aug-21

Buy: Acquire at Current Market Price (CMP), with the target mentioned in the research note; Accumulate: Partial buying or to accumulate as CMP dips in the future; Hold: Hold the stock with the expected target mentioned in the note.; Reduce: Reduce your exposure to the stock due to limited upside.; Sell: Exit from the stock; Not rated/Neutral: The analyst has no investment opinion on the stock. To satisfy regulatory requirements, we attribute 'Accumulate' as Buy and 'Reduce' as Sell.

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