

VA Tech Wabag

Estimate change	↔
TP change	↔
Rating change	↔

Bloomberg	VATW IN
Equity Shares (m)	62
M.Cap.(INRb)/(USDb)	84.5 / 1
52-Week Range (INR)	1944 / 1109
1, 6, 12 Rel. Per (%)	-6/0/-26
12M Avg Val (INR M)	685

Financials & Valuations (INR b)

Y/E MARCH	FY25	FY26E	FY27E
Sales	32.9	38.6	44.9
EBITDA	4.2	5.1	6.4
Adj. PAT	3.0	3.9	4.5
Adj. EPS (INR)	47.6	62.8	73.1
EPS Gr. (%)	20.2	31.9	16.3
BV/Sh. (INR)	345.1	402.0	467.0

Ratios

RoE (%)	13.8	15.6	15.6
RoCE (%)	20.1	22.0	22.5
Payout (%)	8.4	9.6	10.9

Valuations

P/E (x)	28.5	21.6	18.6
P/BV (x)	3.9	3.4	2.9
EV/EBITDA (x)	18.5	15.0	11.6
Div. Yield (%)	0.3	0.4	0.6

Shareholding pattern (%)

As On	Sep'25	Jun'25	Sep'24
Promoter	19.1	19.1	19.1
DII	4.5	3.7	3.6
FII	18.4	18.7	14.7
Others	58.0	58.5	62.6

CMP: INR1,357 TP: INR1,900 (+40%) Buy

Decent quarter; rich order book supports robust outlook

Revenue/adj. EBITDA/PAT up 19%/17%/20% YoY in 2QFY26

VA Tech Wabag (VATW) reported decent results in 2QFY26 as its revenue/adjusted EBITDA/PAT grew 19%/17%/20% YoY, 2-14% ahead of our estimates. Reported EBITDA declined 5% YoY, with a 10.7% EBITDA margin. However, adjusted to the forex gain of INR312m, which the company considers part of its continuing business, EBITDA margin stood high at 14.4%. In 1H, revenue/adj. EBITDA/PAT grew by a healthy 18%/17%/20% YoY. Adj. EBITDA margin stood at 13.8%, well within its guided range of 13-15%. Net cash position was maintained with INR5.6b at 1H-end (INR6.7b excluding HAM Projects).

~5x book-to-bill ratio supports 15-20% revenue CAGR guidance

VATW's current order book of over INR160b (4.9x FY25 revenue) provides strong revenue growth visibility for the next 3-4 years. The company secured fresh orders of ~INR35b during 1H and is also a preferred bidder in projects worth over INR30b. Among the major order wins, the company secured new orders in 2Q in the Future Energy Solutions vertical, including UPW/ETP/ZLD system solutions for RenewSys Solar's Hyderabad cell facility and a compressed bio-gas BOT project in Uttar Pradesh with a 15-year concession. In 1Q, it secured the much-anticipated Yanbu 300 MLD desalination project in Saudi Arabia and the BWSSB DBO project in Bengaluru. The ultra-pure water segment is expected to be an INR35b opportunity for VATW. While the current order book is more inclined toward EPC projects having high volumes and relatively lower margins, the company's focus remains on profitable growth by selective bidding in high-margin EPC and O&M jobs. India, the Middle East, Africa, and CIS have a huge opportunity in the water sector. VATW's strength will continue to lie in leveraging technology and tie-ups with local entities. With a strong bid pipeline of INR150-200b, VATW expects to capture orders worth INR60-70b annually. Thus, we expect a revenue CAGR of ~17% over FY25-28 (in line with the company's guidance of 15-20% CAGR).

Focus remains on profitable growth and cash flows

VATW is tracking well on its guided adj. EBITDA margin range of 13-15% (1HFY26 at 14.4%, ~13.2% in FY24/25) and net-cash status (INR5.6b at 1H-end, INR6.7b excluding HAM Projects). Key margin levers include its healthy order book, execution of large projects (INR25.6b 400 MLD Chennai desalination plant, INR21b 300 MLD Yanbu desalination plant, INR14.2b Al Haer KSA ISTP plant), and greater focus on winning orders in the EP, O&M, industrial, and overseas segments and markets. Bad debt provisioning expenses have declined materially in the last 6-8 years owing to selective bidding in well-funded projects by sovereign funds or multilateral agencies. Since the launch of 'Wriddhi' in FY23, the company has already achieved a notable expansion in its EBITDA margin. Going ahead, we expect VATW's EBITDA margin to further expand to 15%, which is in the higher range of its guidance.

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Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.



Valuation and view: Reiterate BUY

We broadly maintain our earnings estimates after decent 2QFY26 results. After delivering a CAGR of 4%/18%/28% in revenue/EBITDA/PAT over FY21-25, we estimate a CAGR of 17%/22%/23% over FY25-28. VATW's current order book of over INR160b (~4.9x FY25 revenue), preferred bidder in orders worth INR30b, and a strong bid pipeline of INR150-200b provide strong 15-20% revenue growth visibility for the next 3-4 years. Its greater focus on executing large-scale projects in high-margin segments such as EP, Industrial, and O&M augurs well for margins. The outlook for strong FCF generation, a net cash status, and expansion in return ratios makes VATW's scrip attractive at ~19x FY27E EPS. We, thus, reiterate our BUY rating and a TP of INR1,900, based on 26x FY27E P/E (~+1SD on an improved outlook). ([our IC note dated Jul'25](#)).

Quarterly Performance

Y/E March	FY25				FY26E				FY25	FY26E	FY26E	Var
	1Q	2Q	3Q	4Q	1Q	2Q	3QE	4QE			2Q Est.	
Net Sales	6,265	7,003	8,110	11,562	7,340	8,345	9,428	13,518	32,940	38,631	8,181	2
YoY Change (%)	13.3	5.3	15.1	23.8	17.2	19.2	16.2	16.9	15.3	17.3		
Total Expenditure	5,452	6,067	7,106	10,154	6,384	7,452	8,177	11,525	28,717	33,538		
EBITDA – reported	813	936	1,004	1,408	956	893	1,251	1,993	4,223	5,092	1,053	-15
Margins (%)	13.0	13.4	12.4	12.2	13.0	10.7	13.3	14.7	12.8	13.2	12.9	
EBITDA – adjusted to forex gain	759	1,030	1,051	1,400	820	1,205	1,301	2,043	4,302	5,368	1,053	14
Margins (%)	12.1	14.7	13.0	12.1	11.2	14.4	13.8	15.1	13.1	13.9	12.9	
Depreciation	19	13	13	14	14	17	15	15	59	61		
Interest	180	190	203	215	188	196	201	206	788	791		
Other Income	108	138	148	114	113	416	150	150	446	829		
PBT before EO expense	722	871	936	1,293	867	1,096	1,185	1,922	3,822	5,069		
Extra-Ord expense	0	0	0	0	0	0	0	0	0	0		
PBT	722	871	936	1,293	867	1,096	1,185	1,922	3,822	5,069		
Tax	152	221	207	316	209	260	278	452	896	1,199		
Rate (%)	21.1	25.4	22.1	24.4	24.1	23.7	23.5	23.5	23.4	23.7		
Minority Interest	-2	-3	0	0	0	0	0	0	-5	0		
Profit/Loss of Asso. Cos.	-22	53	-27	18	0	12	6	6	22	24		
Reported PAT	550	706	702	995	658	848	912	1,476	2,953	3,894		
Adj PAT	550	706	702	995	658	848	912	1,476	2,953	3,894	745	14
YoY Change (%)	10.0	17.3	11.6	37.4	19.6	20.1	29.9	48.4	20.2	31.9		
Margins (%)	8.8	10.1	8.7	8.6	9.0	10.2	9.7	10.9	9.0	10.1	9.1	

E: MOFSL Estimates

Operating Metrics

Y/E March	2QFY25	3QFY25	4QFY25	1QFY26	2QFY26	% YoY	% QoQ
Revenue break-up (INR m)							
EPC	5,618	6,512	9,612	5,717	6,853	22	20
Municipal	4,044	4,601	8,219	4,182	5,381	33	29
Industrial	1,574	1,911	1,393	1,535	1,472	(6)	(4)
O&M	1,354	1,525	1,895	1,488	1,431	6	(4)
Municipal	1,211	1,341	1,624	1,235	1,155	(5)	(6)
Industrial	143	184	271	253	276	93	9
Total revenue	6,972	8,037	11,507	7,205	8,284	19	15
% YoY	5	15	24	17	19		
O&M mix	19	19	16	21	17		
Industrial mix	25	26	14	25	21		
International mix	49	38	43	42	51		
Order book (INR b)	146.0	142.6	136.7	157.8	160.2	10	2
Book-to-bill ratio (x, TTM basis)	5.0	4.7	4.2	4.7	4.6		
Closing order book (INR b)							
EPC	79.5	76.3	71.1	92.4	92.1	16	(0)
Municipal	68.6	65.7	57.9	80.4	80.5	17	0
Industrial	10.9	10.6	13.3	11.9	11.6	6	(3)
O&M	54.6	54.7	53.7	53.1	55.5	2	5
Municipal	44.9	43.9	42.4	42.0	44.7	(1)	6
Industrial	9.7	10.8	11.3	11.1	10.8	12	(2)
Framework	11.9	11.6	11.8	12.3	12.6	6	2
Total	146.0	142.6	136.7	157.8	160.2	10	2

Exhibit 1: Key contracts in order book (INR b)

	Amount (INR b)
400 MLD Perur, Chennai – Desalination	22.5
300 MLD SWA, Yanbu Al-Bahr, KSA – Desalination	20.4
200 MLD Al Haer ESC, KSA- ISTP	12.3
100 MLD Indosol, Andhra Pradesh – Desalination	9.6
UPJN, O&M of Agra & Ghaziabad – OCOO	8.9
73 MLD Lusaka Water Supply and Sanitation Company – WWTP	8.5
200 MLD Pagla, Bangladesh – STP	5.1
BWSSB, Bengaluru – WWTP	3.8
150 MLD Digha & Kankarbagh – Network	3.7
110 MLD CMWSSB, Chennai – Desalination	3.3
GAIL Pata, Uttar Pradesh – ETP, WWTP & ZLD	3.3
270 MLD CIDCO, Maharashtra – WTP	3.0
Key framework contracts	
Libya STP	6.1
Bomba MED, Libya	6.4

Source: Company



2QFY26 earnings concall key takeaways

Business development and outlook

- VATW secured orders worth INR35b in 1HFY26 and is a preferred bidder in projects worth INR30b.
- The current order book of over INR160b (4.9x FY25 revenue, 62% EPC mix, 38% O&M mix) provides strong revenue growth visibility for the next 3-4 years.
- In 2Q, the company secured new orders in the Future Energy Solutions vertical, including UPW/ETP/ZLD system solutions for RenewSys Solar's Hyderabad cell facility and a CBG BOT project in Uttar Pradesh with a 15-year concession.
- In 1Q, it also secured the much-anticipated Yanbu 300 MLD desalination project in Saudi Arabia and the BWSSB DBO project in Bengaluru.
- The ultra-pure water segment represents a ~INR35b opportunity for VATW.
- The 400 MLD Perur desalination project in Chennai, the 200 MLD Al-Haer Saudi Arabia project, and the 300 MLD Yanbu project are progressing well.
- While the current order book is more inclined towards EPC projects having high volumes and relatively lower margins, the company's focus remains on profitable growth by selective bidding in high-margin EPC and O&M jobs.
- India, Middle East, Africa, and CIS have a huge opportunity in the water sector.
- VATW's strength will remain in leveraging technology and local tie-ups.

2QFY26 result highlights

- Revenue/adj. EBITDA/PAT grew 19%/17%/20% YoY – beating our estimates by 2-14%, majorly driven by forex gain.
- EBITDA margin adjusted to the forex gain stood high at 14.4%, while it was 10.7% on a reported basis.
- The company considers forex gain/loss as part of its continuing business and, thus, analyzing adjusted margins is more meaningful.

1HFY26 result highlights

- Revenue/adj. EBITDA/PAT grew by a healthy 18%/17%/20% YoY – well within the guided range.
- Adj. EBITDA margin stood at 13.8%, well within the guided range of 13-15%.

Balance sheet analysis

- Net cash at the end of 1HFY26 stood at INR5.6b (INR6.7b excl. HAM Projects).
- Due to the nature of the business and business cyclicity, 1H is usually heavy on WC, which eases out in 2H.
- The company's focus remains on improving margins, tightening working capital, improving cash flows and return ratios, and sustaining a net cash positive status.

Segment analysis – 2QFY26

- EPC revenue (83% mix) led growth with a 22% YoY increase, whereas O&M revenue grew 6% YoY.
- India revenue grew ~8% YoY (49% mix) and RoW markets grew by a strong 25% YoY and sustained strong margins.
- The Municipal segment contributed 79% to revenue; Industrial at 21% of mix.
- In 1H, EPC revenue grew 18% YoY, while O&M revenue grew 14% YoY.

Key exhibits

Exhibit 2: Customer-wise revenue mix trend (%)

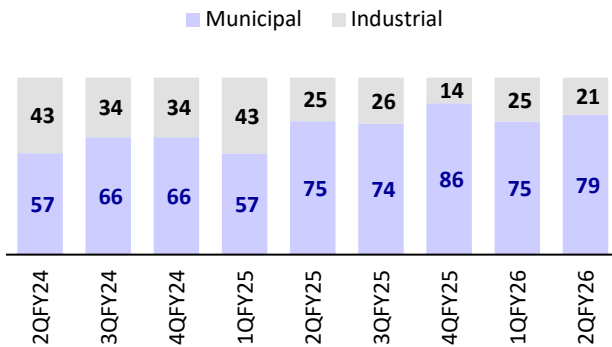


Exhibit 3: Segment-wise revenue mix trend (%)

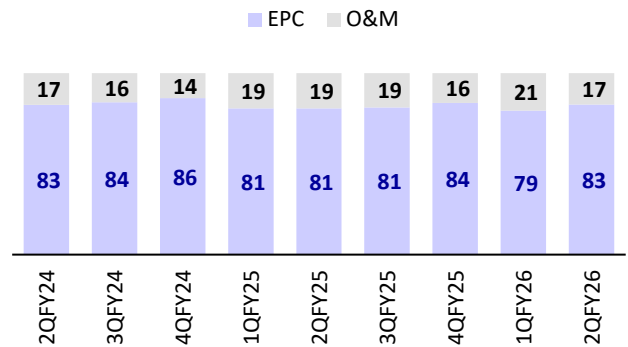


Exhibit 4: Geography-wise revenue mix trend (%)

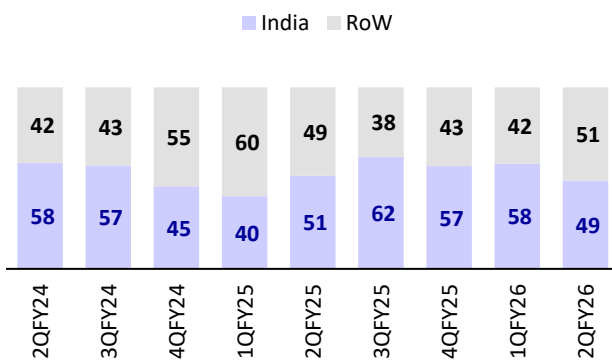


Exhibit 5: Revenue increased 19% YoY

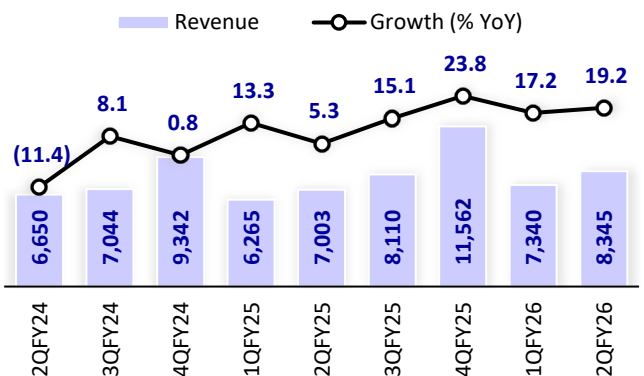


Exhibit 6: Adj. EBITDA, PAT, and margin trends

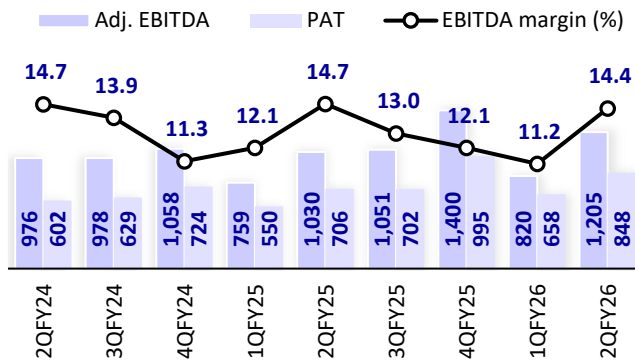


Exhibit 7: EPS grew 20% YoY

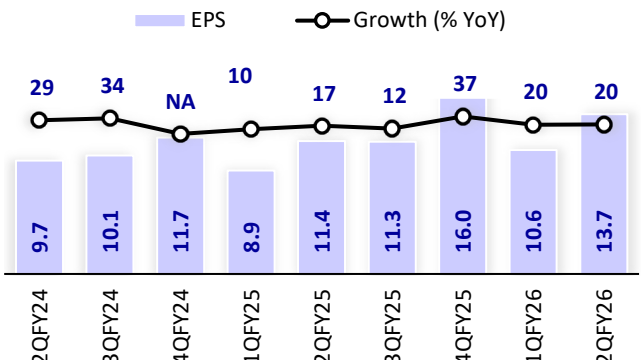


Exhibit 8: Order intake trend

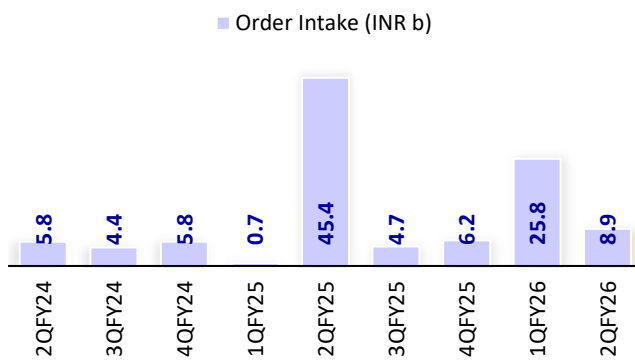
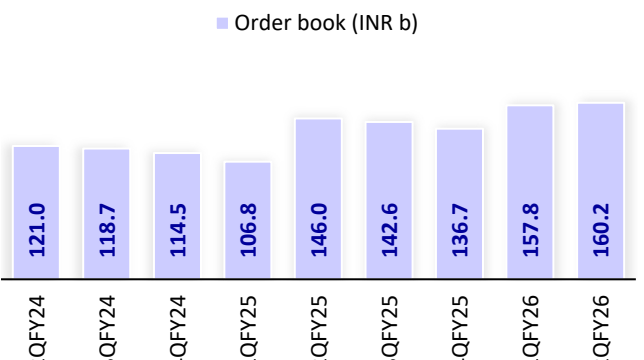


Exhibit 9: Closing order book trend



Source: Company, MOFSL

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Exhibit 10: A strong book-to-bill ratio (~5x) provides high comfort on 15-20% revenue growth guidance

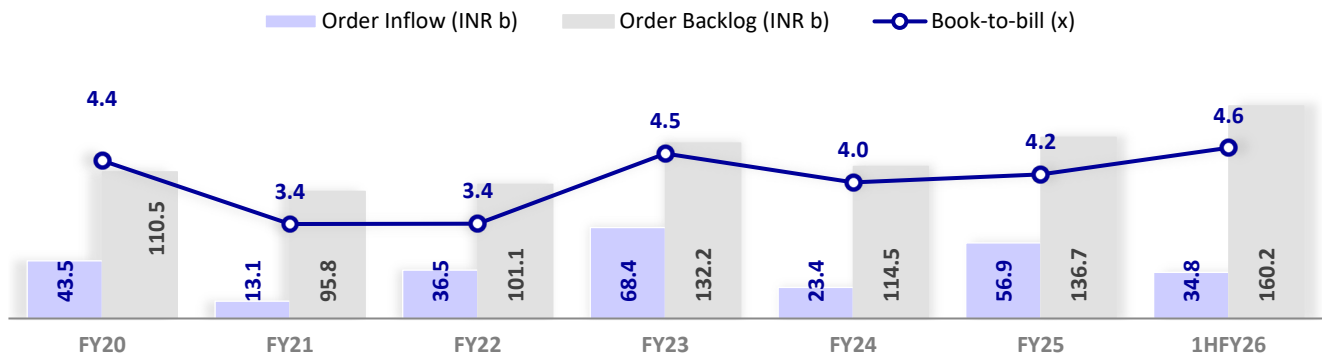


Exhibit 11: We expect 17% revenue CAGR, 14-15% margin...

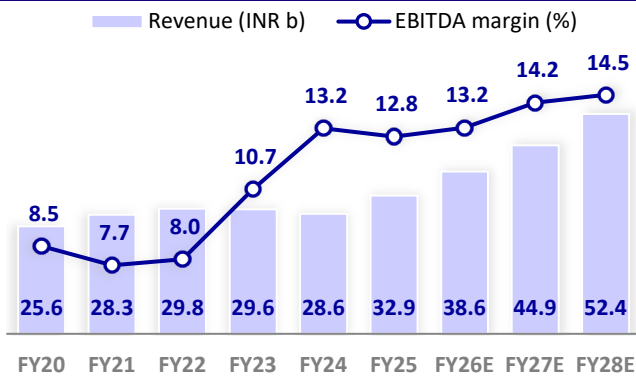


Exhibit 12: ...and 23% CAGR in PAT over FY25-FY28

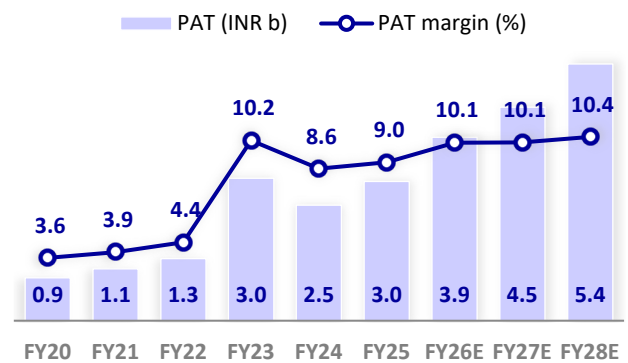


Exhibit 13: Return ratios to witness further improvement

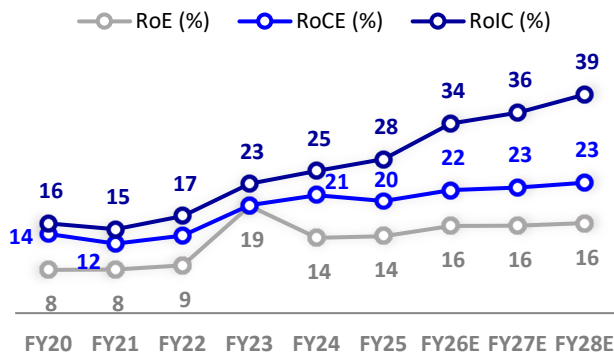


Exhibit 14: Healthy FCF aided by margins and tight WC cycle

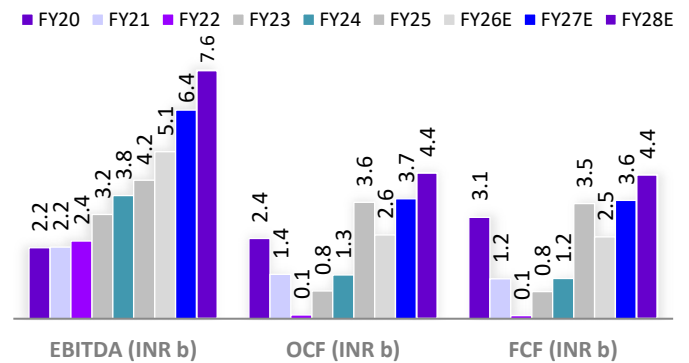
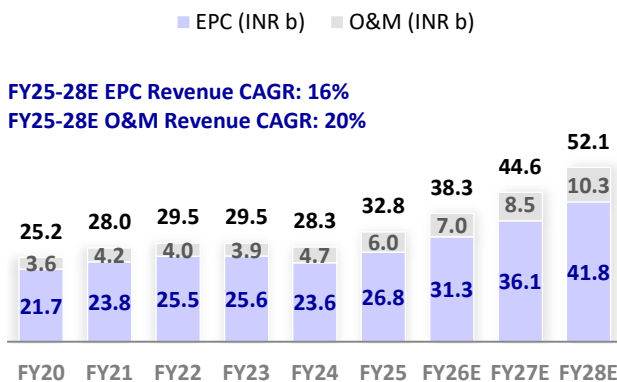
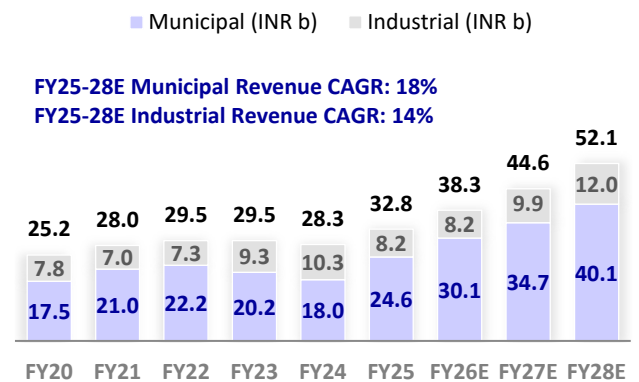


Exhibit 15: Rising O&M mix in revenue to drive margins...



Source: Company, MOFSL

Exhibit 16: ...along with faster growth in industrials



Source: Company, MOFSL

Valuation and view: Reiterate BUY

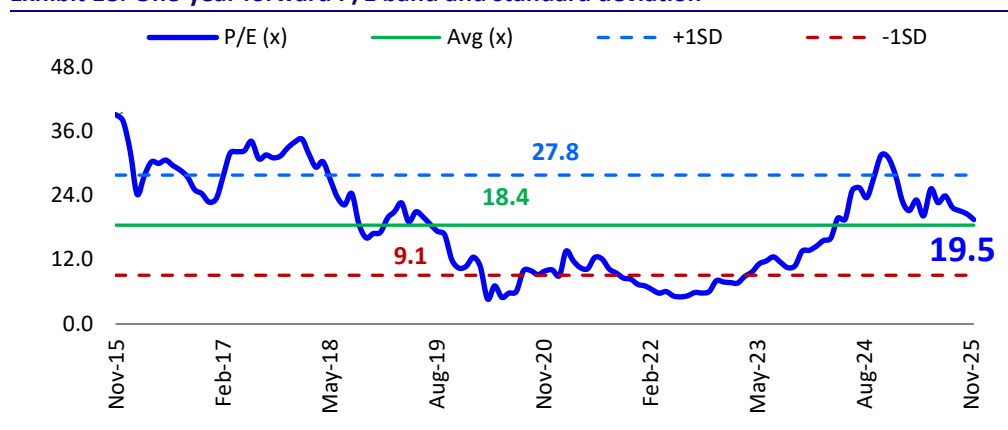
- VATW, with over 100 years of experience, is a global leader in the water industry and offers a complete range of technologies and services for total water solutions in both municipal and industrial sectors. Its global ranking as a private water operator improved to three in 2022 from six in 2019 and 10 in 2017 (source: GWI). It follows an asset-light model with a high focus on EP (R&D centers located in Europe and India, and holds over 125 intellectual property rights) and O&M works. With this technical expertise and vast experience in executing large, critical projects, VATW is qualified to independently bid for marquee projects globally. However, it is very selective in bidding (focus on margins and cash flows) and has a win ratio of 25-30%.
- We broadly maintain our earnings estimates post decent 2QFY26 results. After delivering a CAGR of 4%/18%/28% in revenue/EBITDA/PAT over FY21-25, we estimate a CAGR of 17%/22%/23% over FY25-28E. VATW's current order book of ~INR160b (~4.9x FY25 revenue), L1 status in orders worth INR30b and a strong bid pipeline of INR150-200b provide strong 15-20% revenue growth visibility for the next 3-4 years. Its greater focus on executing large-scale projects in high-margin segments such as EP, Industrial, and O&M augurs well for margins. Over FY25-28, we expect further expansion in RoCE (from ~20% to over 23%), RoE (from ~14% to ~16%), and RoIC (~28% to ~39%), well above its guided range.
- The outlook for strong FCF generation, net cash status, and expansion in return ratios makes VATW's scrip attractive at ~19x FY27E EPS. We, thus, reiterate our BUY rating and a TP of INR1,900, based on 26x FY27E P/E (at ~+1SD on improved outlook).

Exhibit 17: Changes in estimates (INR m)

INR m	Old			New			Change		
	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E	FY26E	FY27E	FY28E
Revenue	38,467	44,763	52,224	38,631	44,906	52,352	0	0	0
EBITDA	5,303	6,364	7,581	5,092	6,364	7,582	(4)	0	0
EBITDA margin %	13.8	14.2	14.5	13.2	14.2	14.5			
PAT	3,800	4,531	5,446	3,894	4,531	5,447	2	(0)	0
EPS	61.3	73.1	87.8	62.8	73.1	87.9	2	(0)	0

Source: MOFSL, Company

Exhibit 18: One-year forward P/E band and standard deviation



Source: Bloomberg, MOFSL

Financials and valuations

Consolidated - Income Statement

(INRm)

Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Total Income from Operations	28,345	29,793	29,605	28,564	32,940	38,631	44,906	52,352
Change (%)	10.8	5.1	-0.6	-3.5	15.3	17.3	16.2	16.6
RM Cost	22,331	23,057	22,695	21,667	25,605	29,268	33,869	39,402
Gross Profit	6,014	6,736	6,910	6,897	7,335	9,363	11,036	12,950
Employees Cost	1,985	2,507	2,655	2,354	2,645	3,048	3,476	3,974
Other Expenses	1,841	1,860	1,077	786	467	1,222	1,197	1,395
Total Expenditure	26,157	27,423	26,427	24,807	28,717	33,538	38,542	44,770
% of Sales	92.3	92.0	89.3	86.8	87.2	86.8	85.8	85.5
EBITDA	2,188	2,370	3,178	3,757	4,223	5,092	6,364	7,582
Margin (%)	7.7	8.0	10.7	13.2	12.8	13.2	14.2	14.5
Depreciation	121	101	88	84	59	61	63	68
EBIT	2,066	2,269	3,090	3,673	4,164	5,031	6,301	7,514
Int. and Finance Charges	903	877	658	711	788	791	916	969
Other Income	82	324	536	434	446	829	502	534
PBT bef. EO Exp.	1,245	1,716	2,968	3,396	3,822	5,069	5,887	7,079
EO Items	0	0	2,892	0	0	0	0	0
PBT after EO Exp.	1,245	1,716	76	3,396	3,822	5,069	5,887	7,079
Total Tax	295	363	59	797	896	1,199	1,383	1,664
Tax Rate (%)	23.7	21.2	77.6	23.5	23.4	23.7	23.5	23.5
Minority Interest	-93	0	-20	48	-5	0	0	0
Share of Profit/Loss of JV and associates	58	-32	93	-95	22	24	28	32
Reported PAT	1,101	1,320	130	2,456	2,953	3,894	4,531	5,447
Adjusted PAT	1,101	1,320	3,022	2,456	2,953	3,894	4,531	5,447
Change (%)	21.1	19.9	128.9	-18.7	20.2	31.9	16.3	20.2
Margin (%)	3.9	4.4	10.2	8.6	9.0	10.1	10.1	10.4

Consolidated - Balance Sheet

(INRm)

Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Equity Share Capital	124	124	124	124	124	124	124	124
Total Reserves	13,973	15,267	15,625	18,062	21,275	24,797	28,832	33,659
Net Worth	14,098	15,391	15,749	18,186	21,399	24,921	28,956	33,783
Minority Interest	-134	-133	-3	53	51	49	47	45
Total Loans	3,495	4,285	2,132	2,806	3,573	3,373	3,173	2,973
Deferred Tax Liabilities	41	33	11	0	0	0	0	0
Capital Employed	17,500	19,576	17,889	21,045	25,023	28,343	32,176	36,801
Gross Block	2,335	2,373	2,415	2,470	2,471	2,521	2,571	2,621
Less: Accum. Deprn.	1,472	1,573	1,661	1,745	1,804	1,865	1,928	1,996
Net Fixed Assets	863	800	754	725	667	656	643	625
Capital WIP	0	0	0	0	0	0	0	0
Total Investments	244	376	458	671	694	794	894	994
Curr. Assets, Loans&Adv.	40,506	38,848	39,681	44,349	51,312	57,733	64,986	73,607
Inventory	298	320	353	359	358	420	488	569
Account Receivables	18,972	20,711	21,939	25,215	26,080	30,056	34,324	39,298
Cash and Bank Balance	3,713	4,286	2,754	5,097	9,446	11,219	13,526	16,482
Loans and Advances	17,523	13,532	14,635	13,678	15,428	16,038	16,648	17,258
Curr. Liability & Prov.	24,112	20,447	23,004	24,700	27,650	30,840	34,347	38,424
Account Payables	10,777	9,853	10,697	10,283	10,458	12,053	13,765	16,047
Other Current Liabilities	12,714	9,777	11,646	13,137	15,576	16,876	18,376	19,876
Provisions	621	816	661	1,280	1,616	1,911	2,206	2,501
Net Current Assets	16,393	18,401	16,677	19,649	23,662	26,893	30,639	35,182
Misc Expenditure	0	0	0	0	0	0	0	0
Appl. of Funds	17,500	19,576	17,889	21,045	25,023	28,343	32,176	36,801

Financials and valuations

Ratios

Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Basic (INR)								
Adj EPS	17.8	21.3	48.7	39.6	47.6	62.8	73.1	87.9
Cash EPS	19.7	22.9	50.2	41.0	48.6	63.8	74.1	89.0
BV/Share	227	248	254	293	345	402	467	545
DPS	0.0	0.0	0.0	0.0	4.0	6.0	8.0	10.0
Payout (%)	0.0	0.0	0.0	0.0	8.4	9.6	10.9	11.4
Valuation (x)								
P/E	76.4	63.7	27.8	34.3	28.5	21.6	18.6	15.4
Cash P/E	68.8	59.2	27.1	33.1	27.9	21.3	18.3	15.3
P/BV	6.0	5.5	5.3	4.6	3.9	3.4	2.9	2.5
EV/Sales	3.0	2.8	2.9	3.0	2.7	2.4	2.1	1.9
EV/EBITDA	38.5	35.6	26.3	21.8	18.5	15.0	11.6	9.3
Dividend Yield (%)	0.0	0.0	0.0	0.0	0.3	0.4	0.6	0.7
FCF per share	19.6	1.5	13.4	19.8	56.6	40.4	58.2	70.9
Return Ratios (%)								
RoE	7.8	8.6	19.2	13.5	13.8	15.6	15.6	16.1
RoCE (pre-tax)	12.4	13.9	19.3	21.1	20.1	22.0	22.5	23.4
RoIC (pre-tax)	15.0	17.4	23.2	25.5	27.6	34.0	35.9	39.2
Working Capital Ratios								
Fixed Asset Turnover (x)	12.1	12.6	12.3	11.6	13.3	15.3	17.5	20.0
Net Working Capital Cycle (Days)	163	173	172	186	158	148	139	130
Debtor (Days, incl. CA)	470	420	451	497	460	436	414	394
Inventory (Days)	4	4	4	5	4	4	4	4
Creditor (Days, incl. CL)	310	251	284	316	306	291	279	268
Leverage Ratio (x)								
Current Ratio	1.7	1.9	1.7	1.8	1.9	1.9	1.9	1.9
Interest Cover Ratio	2.4	3.0	5.5	5.8	5.9	7.4	7.4	8.3
Net Debt/Equity	0.0	0.0	0.0	-0.1	-0.3	-0.3	-0.4	-0.4

Consolidated - Cash Flow Statement

(INRm)

Y/E March	FY21	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
OP/(Loss) before Tax	1,303	1,684	169	3,301	3,844	5,069	5,887	7,079
Depreciation	121	101	88	84	59	61	63	68
Interest & Finance Charges	366	363	287	255	334	791	916	969
Direct Taxes Paid	-319	-186	-275	-260	-817	-1,084	-1,268	-1,549
(Inc)/Dec in WC	-968	-2,817	491	-2,882	76	-1,458	-1,439	-1,588
CF from Operations	502	-856	760	498	3,496	3,379	4,159	4,979
Others	851	972	89	837	56	-827	-500	-532
CF from Operating incl EO	1,353	116	849	1,335	3,552	2,552	3,659	4,447
(Inc)/Dec in FA	-136	-26	-17	-110	-40	-50	-50	-50
Free Cash Flow	1,217	90	832	1,225	3,512	2,502	3,609	4,397
(Pur)/Sale of Investments	0	-183	0	0	0	-100	-100	-100
Others	95	-131	175	951	-1,170	829	502	534
CF from Investments	-41	-340	158	841	-1,210	679	352	384
Issue of Shares	1,178	0	0	0	0	0	0	0
Inc/(Dec) in Debt	-1,737	826	-2,101	660	714	-200	-200	-200
Interest Paid	-347	-364	-281	-249	-333	-791	-916	-969
Dividend Paid	-13	2	0	0	0	-372	-496	-620
Others	60	-18	-18	25	-41	-91	-87	-83
CF from Fin. Activity	-859	446	-2,400	436	340	-1,454	-1,699	-1,872
Inc/Dec of Cash	453	223	-1,393	2,612	2,682	1,777	2,311	2,959
Opening Balance	596	1,049	1,272	-121	2,491	5,173	6,950	9,261
Other cash & cash equivalent								
Closing Balance	1,049	1,272	-121	2,491	5,173	6,950	9,261	12,221

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NOTES

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BUY	>=15%
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